

Town of Hebron, Connecticut

Comprehensive Annual Financial Report



For the Year Ended
June 30, 2014

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INTRODUCTORY SECTION



Town of Hebron

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HEBRON, CONNECTICUT 06248
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December 29, 2014

To the Board of Finance, Town Manager and Honorable
Members of the Hebron Board of Selectmen
Town of Hebron, Connecticut

State law requires that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of audited financials. This report is published to fulfill that requirement for the fiscal year ended June 30, 2014.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Mahoney Sabol & Company, LLP, Certified Public Accountants, have issued an unmodified opinion on the Town of Hebron, Connecticut's financial statements for the year ended June 30, 2014. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A is intended to complement this letter of transmittal and should be read in conjunction with it.

Profile of Government

Hebron covers an area of 36.9 miles and is 20 miles southeast of Hartford. Its location is within the suburban fringe of the Hartford metropolitan area. Hebron is bounded on the east by Columbia, the southeast by Lebanon, the south by Colchester, the west by Marlborough and Glastonbury, the north by Bolton, and the northeast by Andover. The Town is traversed by Connecticut Routes 66 and 85. Included in Hebron town limits are Amston (formerly Turnerville), once a thriving mill area, and Gilead, which grew up around the Congregational Church founded there in 1748.

Hebron is considered to be a semi-rural community. The Town's business community is located primarily along Route 66 near the intersection with Route 85. There is also a neighborhood business center located in the southern part of Town near Amston Lake.

The Town of Hebron adopted a charter in 1988, effective as of November 21, 1989. The Charter was amended on November 5, 1996, November 4, 2003 and again on November 3, 2009. The Charter retains a Town meeting form of government, with an elected five-member Board of Selectmen serving overlapping four-year terms and a six-member Board of Finance serving overlapping four-year terms. A Town Manager, appointed by the Board of Selectmen, acts as the chief executive and chief administrative officer of the Town, and is responsible to the Board of Selectmen for the administration of all departments and agencies with elected heads or members. The Town Manager has the authority to appoint various officers, including a Finance Director who, among other duties, acts as the Town Treasurer and the agent of all Town funds.

The Board of Education is the policy-making body for grades kindergarten through six. Grades seven through twelve are governed by Regional School District Number 8, composed of the Towns of Hebron, Andover and Marlborough. A member town may withdraw from the District, but such withdrawal does not affect the obligation of the member town to District bondholders.

The Town provides a full range of services including public safety, street maintenance, sanitation, health and human services, public parks and recreation, library, education, culture, public improvement, planning, zoning, sewer and general administrative services.

Regional School District Number 8

Regional School District No. 8 was organized in 1957 under provisions of the Connecticut General Statutes, Section 10-45, after approval by the member towns of Hebron, Andover and Marlborough. Regional Hebron Andover Marlborough (RHAM) Middle School in Hebron accommodates grades 7 and 8, and Regional Hebron Andover Marlborough (RHAM) High School in Hebron serves grades 9-12. Each member town maintains and funds its own school district, which provides elementary education grades K- 6.

Local Economy

The Town aggressively pursues economic and physical stabilization and revitalization. After many years of steady population growth, Hebron has recently seen an additional 10% increase in population from 2000 to 2010 (Source: Federal Census). Consequently the Town is involved with several projects which will improve both the tax base and quality of life in Hebron.

The net taxable grand list for October 1, 2012 was \$772,648,505, a slight increase of .06% from the October 1, 2011 grand list amount of \$768,127,730. With the continued slowing economy and a result of the 2011 property revaluation, new construction was still at a stalemate. Hebron's unemployment rate decreased slightly from 5.2% at June 30, 2013 to 4.8% at June 30, 2014. This decrease is indicative of a continued fluctuating local re-employment process and economy. Hebron still ranked better than the Federal rate of 6.1% and the State rate of 6.5% at June 30, 2014.

Major Initiatives:

Hebron Shops Local. The Economic Development Commission in association with Town staff visited Hebron businesses to inquire about what local businesses needed to stay viable in the Town. A "Shops Local" initiative was developed in 2011 to assist with increasing the viability of Hebron's businesses, and keeping citizen dollars circulating within the Town. There was also a review and reworking of the local tax abatement policy to attract new businesses to the Town. These initiatives will aid in increasing the commercial tax base as well as helping keep current businesses strong with a continuous and expanding employment base being kept in Town.

Economic Development. In 2011 the Town initiated a Charette Process with assistance from the University of Connecticut Architectural and Landscaping students to increase and improve the look of our Main Street business district. Several future infrastructure improvement objectives for this area along Route 66 were identified by bringing in all points of view from residents, Town representatives and experts, who were invited to three interactive charette sessions. Objectives that were identified at that time continue to be implemented through continuing STEAP grant applications for business owners and in conjunction with the Plan of Development for Hebron through the Planning and Zoning Commission, Economic Development Commission and the Historic Properties Committee as noted below:

- Installation of a traffic light to the community business district.
- Increase economic viability through the addition of commercial opportunities with the recent ongoing construction of a new large CVS Pharmacy.
- Preserve and enhance the historic district.
- Sidewalk installation has improved walk-ability of the downtown corridor.
- Improve the overall aesthetic appeal of the downtown area with additional parking.

Relevant Financial Policies:

Budgetary Control

The Town maintains extensive budgetary controls including a very strong purchasing policy. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Selectmen and Board of Finance. Activities of the general fund are included in the annual appropriated budget. Project-length budgets are prepared for the capital projects funds. The level of budgetary control (i.e., the level at which expenditures cannot legally exceed the appropriated amount) is the departmental level within each fund. The Town also maintains an encumbrance accounting system as one method of maintaining budgetary control. Unencumbered amounts lapse at year end. Encumbered amounts at year end are reported as reservations of fund balance.

As demonstrated by the statements and schedules included in the financial section of this report, the Town continues to meet its responsibility for sound financial management.

Other Policies

The Town Management and Boards of Selectmen and Finance are in the process of reviewing, revising and adopting several financial policies. Most recently reviewed and revised is the General Fund Balance Policy. Also in process is a separate Capital Equipment Replacement Policy, Debt Policy and other Operating Budget and Financial Policies will be reviewed and updated.

Long Term Financial Planning:

A significant measure of the Town's financial strength is the level of its fund balances (i.e., the accumulation of the revenues in excess of expenditures). The Town's General Fund Balance has demonstrated positive trends over the past several years and the current fiscal year. In years where there has been a substantial buildup in the General Fund Balance funds were transferred to a debt service fund in order to set aside funds for future years debt requirements. The Boards of Selectmen and Finance along with Town Management, takes the responsibility of being stewards of public funds very seriously and have implemented a policy effective in April 2014 to maintain a General Fund Balance between 10% and 11%.

Hebron has a Capital Improvement Program through which its goal is to maintain the Town's infrastructure, provide for capital equipment and vehicle replacement and to make improvements to and/or add community facilities to enhance the Town's overall image and services it provides to Town residents.

The Town's annual Capital Improvement Program (CIP) results in a five-year plan of acquisition, new construction, and repair and replacement of municipal facilities and equipment. The program consists of a planning and a budgetary process. Requests are prepared by Town Departments, Boards and Commissions and are submitted to the Citizen appointed Capital Improvement Committee. The Committee reviews the requests and prioritizes them by 1) Core Projects: Safety and health concerns, mandates, continuation of a current project; 2) Essential projects: conformance with plans and initiatives, grant matches, positive fiscal impact etc.; and 3) Discretionary projects: optional remodeling and construction. The Committee forwards their recommendation for the five year plan and funding to the Town Manager and Board of Selectmen in a five year planning document. The Board of Selectmen and then the Board of Finance complete their reviews and recommends the CIP budget as part of the overall budget process. The budget for the Capital Improvement Program is then voted on by the voters during the yearly budget referendum.

Long Term Financial Analysis & Planning. There also is a Long Term Financial Report that is updated each year to try to project future operating budget revenues and expenditures over several years which are utilized to plan appropriately for major events and funding requirements. The Town recognizes that because of population growth variation, residential and commercial development, changes in assessed values and increased cost of operations, a clearer vision is important to the proper allocation of financial resources based on both legal debt capacity and reasonable amount of future funds the Town can afford to fund capital projects.

2013/2014 Revenues

A continuing challenge when considering the Town's budget is the appropriate balance between operational requirements, level of service the community needs and expectations and ongoing taxes. As revenues are highly dependent on the economy and market conditions, naturally the Town, region and nation began to experience a downturn in the early part of 2008. The Town evaluated the impact of the possible reduction in revenues and during the budget development for 2013-2014 again set conservative numbers.

2013/2014 Expenditures

The Town continued to face many of the same challenges in the development of expenditures for the 2013/2014 fiscal year. The combined overall Town, Debt, Capital, RHAM Assessment and Education budget increased by \$1,177,038 or 3.48%. Some of the challenges include:

First and foremost, managing negotiated increases in wages and health insurance costs for all staff. The RHAM District for combined health insurance coverage, which the Town and Board of Education are a part of, continue to manage health insurance costs by implementing new initiatives that include plan design changes, health improvement initiatives and programs, consolidation with other communities for pooled savings and possibly evaluating the feasibility of self-insurance. This is an ongoing process.

Managing the needs for capital equipment and infrastructure improvements with limited resources. The Capital Improvement Policy (CIP) was reviewed by the policy makers during fiscal year 2012 with changes to the method and threshold of the CIP being made. With the fiscal year 2013/2014 major funding was returned to the Capital Improvement Plan Fund after drastic reductions were made during the 2012/2013 to major projects due to the necessity of a third referendum for budget approval. The policy makers are working together to develop the best funding alternatives for future capital needs. The Town Management, Boards of Selectmen and Finance are proactive in addressing the budgetary needs and the various internal and external factors that affect the Town's budget and finances.

Awards and Acknowledgments:

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Hebron for its comprehensive annual financial report for the fiscal year ended June 30, 2013. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such CAFR must satisfy both generally accepted accounting principles and applicable legal requirements. Certificate of Achievement is valid for a period of one year only. The Town of Hebron received the Certificate of Achievement for the tenth consecutive fiscal year. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA.

The preparation of this report could not have been accomplished without the efficient and dedicated services of all Town staff specifically within the Finance Department in the absence of an official Finance Director. I must also extend my sincerest appreciation to all members of the Town Departments who assisted with their daily cooperation in its compilation and preparation. While this CAFR is the result of the diligent efforts of Town staff, it would not be possible without the ongoing support of the Board of Selectmen, Board of Finance and the Town Manager.

Respectfully submitted,



Elaine M. Griffin
Finance Director



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Town of Hebron
Connecticut**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2013

Executive Director/CEO

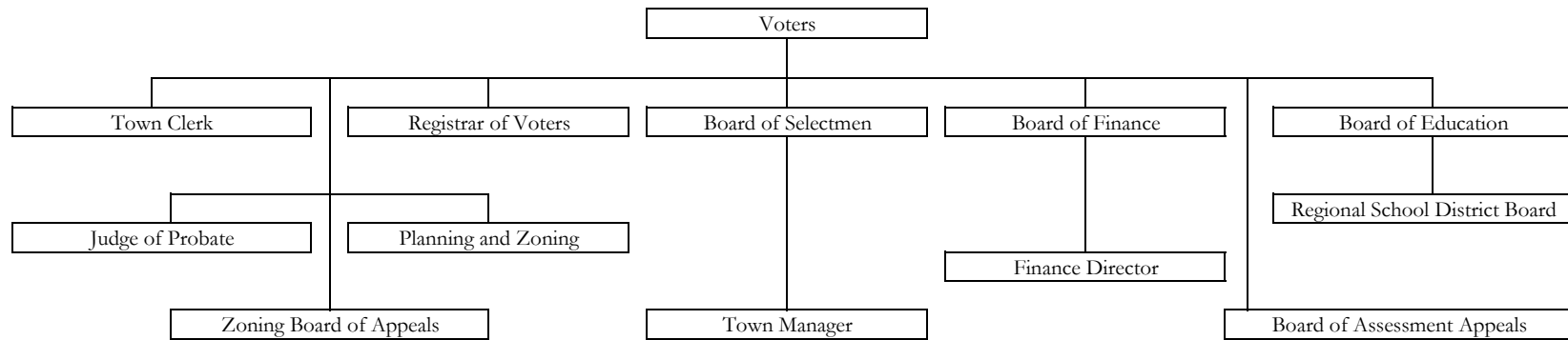
TOWN OF HEBRON, CONNECTICUT

PRINCIPAL TOWN OFFICIALS

JUNE 30, 2014

Chairman of the Board of Selectman.....	Gayle Mulligan
Chairman of the Board of Finance.....	Michael Hazel
Town Manager.....	Andrew J. Tierney
Assessor.....	Debra Gernhardt
Building Inspector.....	Joseph Summers
Resident Trooper.....	Daniel Greenwood
Town Clerk.....	Carla Pomprowicz
Town Planner.....	Michael O'Leary
Finance Director.....	Elaine M. Griffin
Legal Counsel.....	Don Holtman, Esq.
Emergency Management.....	William Kramer
Engineer.....	Nathan Jacobson & Assoc. Fire
Fire Chief.....	Nick Wallick
Fire Marshal.....	Randy Blais
Health Director.....	Thad King
Public Works Director.....	Andrew J. Tierney
Recreation Director.....	Richard Calarco
Senior Services Director.....	Sharon Garrard
Superintendent of Schools.....	Jeffrey Newton
Tax Collector.....	Adrian MacLean
AHM Youth and Family Services.....	Joel Rosenberg
Zoning Enforcement Officer.....	Joseph Summers

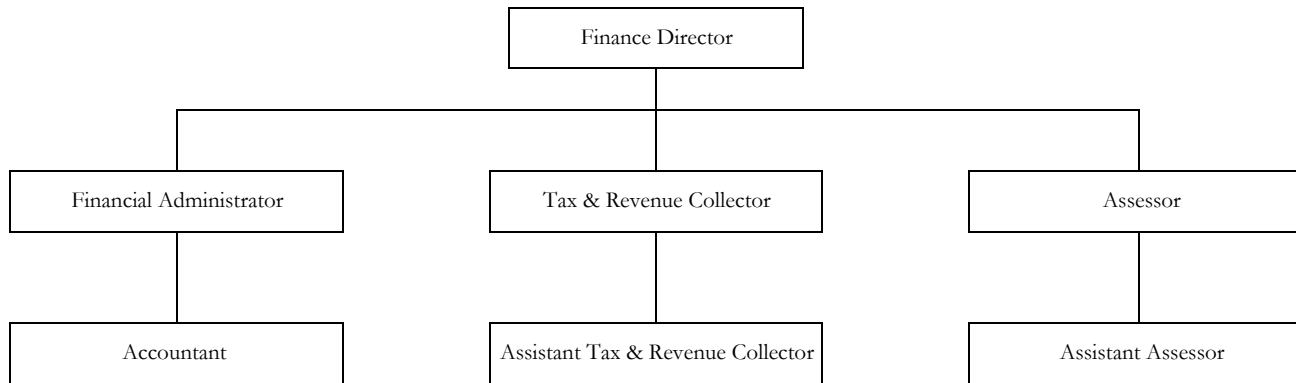
TOWN OF HEBRON, CONNECTICUT
ORGANIZATIONAL CHART AND TOWN AGENCIES
 JUNE 30, 2014



Town Agencies
Finance
Revenue Collector
Assessor
Fire Administration
Ambulance
Police
Emergency Management
Fire Marshal
Building
Planning
Wetlands
Town Clerk
Canine Control
Library
Senior Services
Recreation
Town Attorney

Boards and Commissions
Parks and Recreation
Conservation Commission
Water Pollution Control Authority
Inlands Wetlands
Commission on Aging
Open Space & Land Acquisition
CIP Committee
Economic Development Comm.
Historic Preservation Comm.
Park Development Comm.

TOWN OF HEBRON, CONNECTICUT
ORGANIZATIONAL CHART - FINANCE DEPARTMENT
JUNE 30, 2014



FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Finance
Town of Hebron, Connecticut

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Hebron, Connecticut (the "Town") as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Hebron, Connecticut, as of June 30, 2014, and the respective changes in financial position, and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3-13 and the schedule of funding progress on page 46 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 29, 2014, on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.



Glastonbury, Connecticut
December 29, 2014

MANAGEMENT'S DISCUSSION AND ANALYSIS

TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

The management of the Town of Hebron, Connecticut (the “Town”) offers the readers of its financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2014. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i - iv of this report, as well as the Town’s basic financial statements that follow this section.

HIGHLIGHTS

- The assets and deferred outflows of resources of the Town exceeded its liabilities at the close of the most recent fiscal year by \$55,614,538 (net position). Of this amount, \$7,087,168 represents unrestricted net position, which may be used to meet the government’s ongoing obligations to citizens and creditors.
- The Town’s total net position increased by \$377,943 during the current fiscal year.
- As of the close of the current fiscal year, the Town’s governmental funds reported combined ending fund balances of \$7,381,982, an increase of \$812,787 in comparison with the prior year.
- At the close of the current fiscal year, unassigned fund balance of the General Fund was \$5,210,642 or 14.6% of total General Fund expenditures. Expressed another way, unassigned fund balance for the General Fund was sufficient to cover 1.8 months of General Fund operating expenditures.
- The Town’s total long-term bonded debt and capital lease obligations decreased by \$295,554 or 3.8% during the current fiscal year due to net scheduled principal repayments offset by additional capital lease obligations for the purchase of a new fire truck.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the Town’s basic financial statements. The Town’s basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town’s finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Town’s assets, deferred outflows of resources, and liabilities, with net position as the residual of these elements. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

OVERVIEW OF THE FINANCIAL STATEMENTS *(Continued)*

Government-wide Financial Statements *(Continued)*

The statement of activities presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods.

Both of the government-wide financial statements are intended to distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Town include activities such as: general government, finance, public safety, public works, human services, planning and development, and education. The Town has no business-type activities.

The government-wide financial statements can be found on pages 14 and 15 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Town's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Town's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains several governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Capital Projects Fund, both of which are considered to be major funds. Data from the remaining governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The basic governmental fund financial statements can be found on pages 16 - 20 of this report.

TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

OVERVIEW OF THE FINANCIAL STATEMENTS *(Continued)*

Fund Financial Statements *(Continued)*

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the Town government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to the Town's own programs.

The basic fiduciary fund financial statements can be found on pages 21 and 22 of this report.

Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 23 through 45 of this report.

Other Information

In addition to the basic financial statements and accompanying notes, this report also contains required supplementary information other than this management's discussion and analysis that can be found on page 46 of this report. Combining and individual fund statements and schedules can be found on pages 47 through 62 of this report and statistical information can be found on pages 63 through 80 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net Position

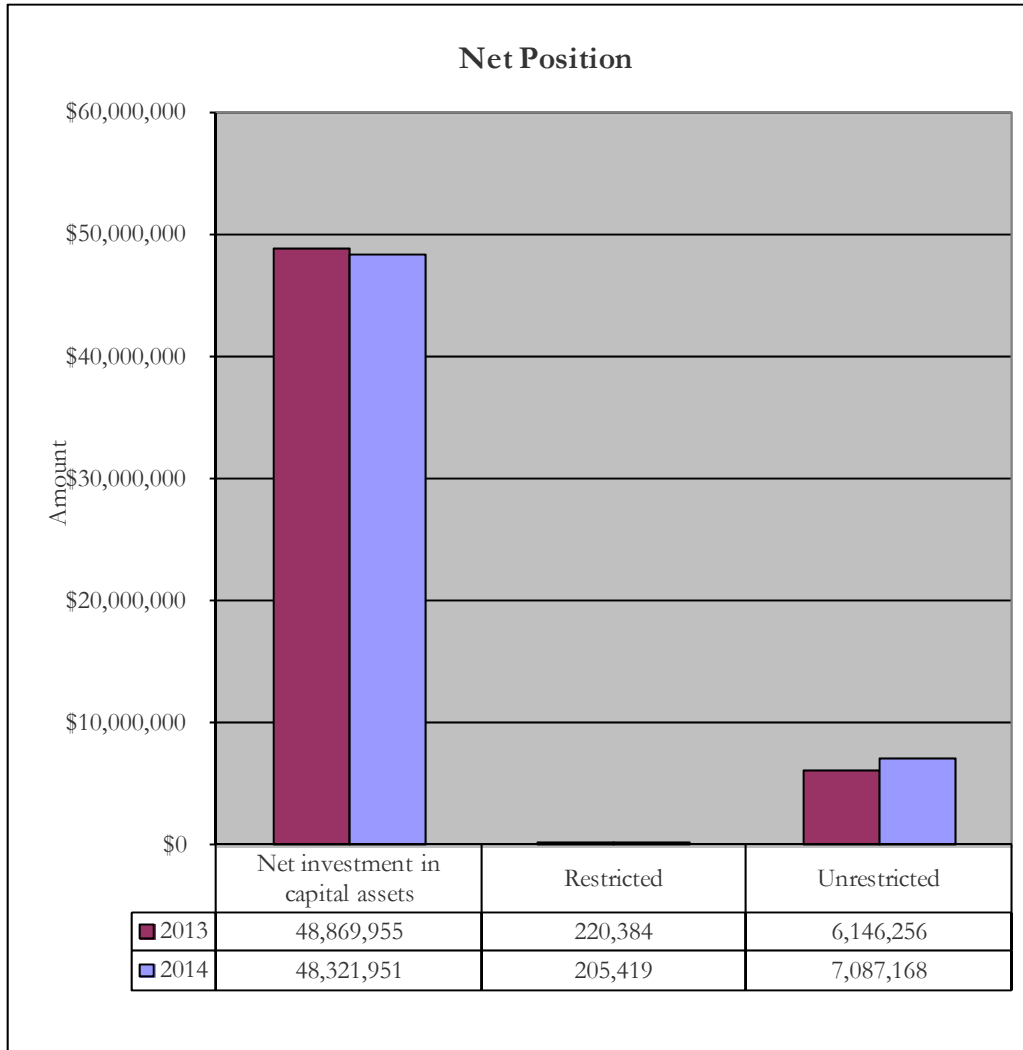
Over time, net position may serve as one measure of a government's financial position. Total net position of the Town totaled \$55,614,538 and 55,236,595 as of June 30, 2014 and 2013, respectively, and are summarized as follows:

	Total	
	2014	2013
Current and other assets	\$ 9,022,105	\$ 8,317,467
Capital assets	55,531,220	56,434,876
Total assets	64,553,325	64,752,343
Deferred outflows of resources	245,622	185,524
Other liabilities	438,817	726,093
Long-term liabilities	8,745,592	8,975,179
Total liabilities	9,184,409	9,701,272
Net position:		
Net investment in capital assets	48,321,951	48,869,955
Restricted	205,419	220,384
Unrestricted	7,087,168	6,146,256
Total net position	\$ 55,614,538	\$ 55,236,595

TOWN OF HEBRON, CONNECTICUT
 MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

GOVERNMENT-WIDE FINANCIAL ANALYSIS *(Continued)*

Net Position *(Continued)*



As of June 30, 2014, approximately 86.9% of the Town’s net position reflects its investment in capital assets, less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town’s investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

Approximately 0.4% of net position represents resources that are subject to external restrictions on how they may be used.

The remainder of the Town’s net position is considered unrestricted.

Overall, net position increased by \$377,943 in comparison with the prior year.

TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

GOVERNMENT-WIDE FINANCIAL ANALYSIS *(Continued)*

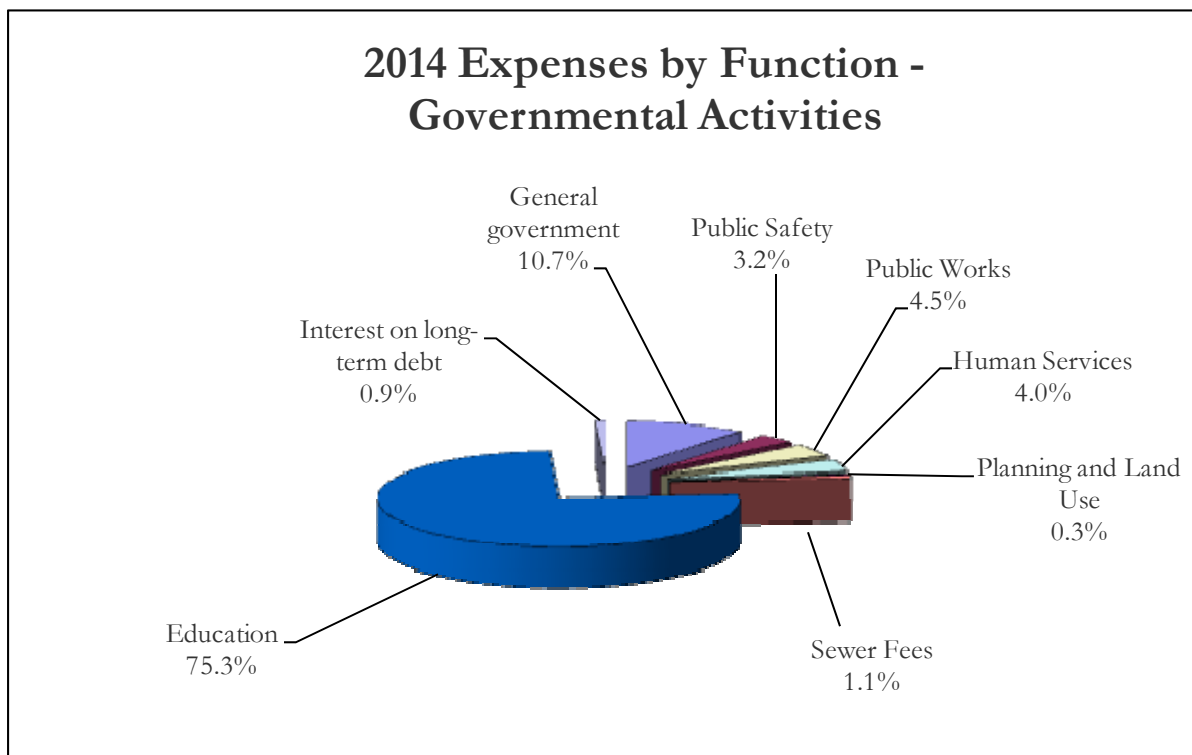
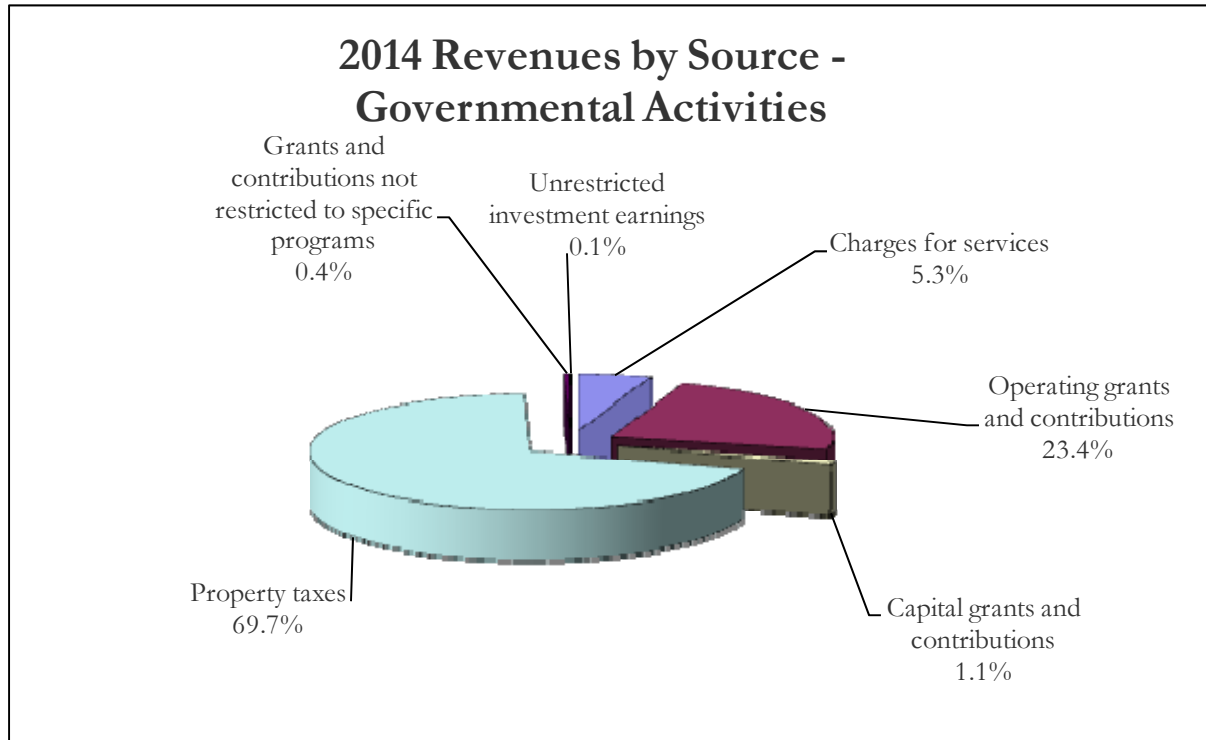
Change in Net Position

Changes in net position for the years ended June 30, 2014 and 2013 are as follows:

	Total	
	2014	2013
Revenues		
Program revenues:		
Charges for services	\$ 2,042,361	\$ 2,316,049
Operating grants and contributions	9,117,829	9,150,964
Capital grants and contributions	438,530	611,266
General revenues:		
Property taxes, levied for general purposes	27,134,995	26,043,661
Grants and contributions not restricted to specific programs	157,572	186,142
Unrestricted investment earnings	18,447	14,548
Total revenues	38,909,734	38,322,630
Expenses		
General government	4,117,694	4,105,884
Public safety	1,236,938	1,352,665
Public works	1,733,671	1,654,957
Civic and human services	1,558,576	1,535,361
Planning and land use	124,735	118,139
Sewer fees	411,358	453,042
Education	29,023,083	28,109,170
Interest expense	325,736	297,813
Total expenses	38,531,791	37,627,031
Change in net position	377,943	695,599
Net position, beginning	55,236,595	54,540,996
Net position, ending	\$ 55,614,538	\$ 55,236,595

GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

Change in Net Position (Continued)



TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

GOVERNMENT-WIDE FINANCIAL ANALYSIS *(Continued)*

Change in Net Position *(Continued)*

Governmental activities increased the Town's net position by \$377,943. Revenues generated by the Town increased by \$587,104 in comparison to the prior year. This increase was primarily due to an increase in taxes levied from an increase in the mill rate. Expenses incurred increased \$904,760 in comparison to the prior year, primarily due to an increase in education expenses. The increase in education expenses was caused by an increase in on-behalf payments made by the State of Connecticut to the State Teachers' Retirement fund as well as an overall increase in contractual operating costs.

FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the Town's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances \$7,381,982.

General Fund

The General Fund is the chief operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$5,210,642, while total fund balance was \$5,472,713. As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance represents 14.6% of total General Fund expenditures. Expressed another way, unassigned fund balance for the General Fund was sufficient to cover 1.8 months of General Fund operating expenditures.

The fund balance of the Town's General Fund increased by \$1,011,118 during the current fiscal year, which was primarily due to favorable budget variances as outlined below under the General Fund Budgetary Highlights section.

Capital Projects Fund

The fund balance of the Capital Projects Fund decreased by \$507,808 during the current fiscal year from \$1,209,256 to \$701,448. This decrease was primarily due to current year capital outlays exceeding current year revenue sources.

TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

GENERAL FUND BUDGETARY HIGHLIGHTS

The original operating budget for the General Fund included the use of fund balance in the amount of \$180,000. Additional appropriations of \$65,184 were approved by the Board of Finance and Town Meeting during the year ended June 30, 2014. The actual net change in fund balance of the General Fund on a budgetary basis was an increase of \$906,789 in the current fiscal year. Total budgetary revenues were \$781,495 more than expected due to increased tax collections of approximately \$445 thousand, increased ambulance fees of approximately \$92 thousand, and various unbudgeted grants of approximately \$178 thousand. Expenditures were \$315,400 less than budgeted. Other financing sources were \$55,078 more than expected due to the cancellation of prior year encumbrances.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

The Town's investment in capital assets for its governmental activities as of June 30, 2014 and 2013 totaled \$55,531,220 and \$56,434,876, respectively (net of accumulated depreciation and amortization). This investment in capital assets includes land, construction in progress, buildings and improvements, machinery and equipment, and infrastructure. The total decrease in the Town's investment in capital assets for the current fiscal year was \$903,656 or 1.6%. This decrease is attributed to depreciation expense of \$1,959,387 offset by capital asset additions. Major capital asset events during the current fiscal year included the following:

- Outlays for various ongoing construction projects totaling \$115,356, including Gilead Hill School asbestos and bathroom renovations;
- Outlays in the amount of \$491,027 for a new fire truck, financed in part through new capital lease obligations;
- Outlays related to new capital lease obligations in the amount of \$91,132 for new school computers; and
- Outlays for various machinery and equipment purchases totaling \$362,616, primarily for the purchase of a generator, dump truck, and two new vehicles.

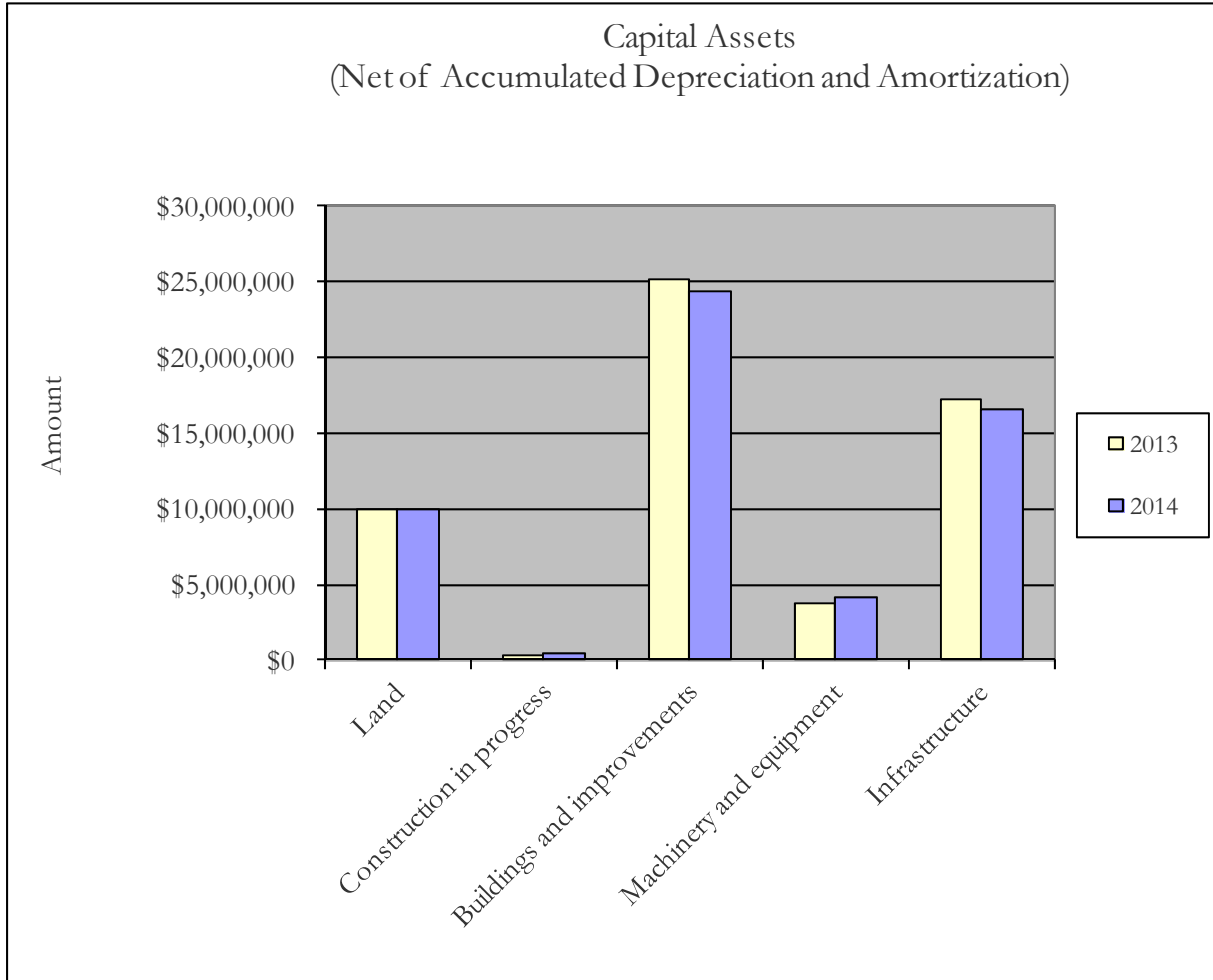
The following table is a two year comparison of the investment in capital assets:

	Total	
	2014	2013
Land	\$ 9,953,124	\$ 9,953,124
Construction in progress	419,794	304,438
Buildings and improvements	24,392,886	25,104,350
Machinery and equipment	4,205,712	3,802,346
Infrastructure	16,559,704	17,270,618
Totals	<u>\$ 55,531,220</u>	<u>\$ 56,434,876</u>

TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

CAPITAL ASSET AND DEBT ADMINISTRATION *(Continued)*

Capital Assets *(Continued)*



Additional information on the Town's capital assets can be found in Note E of this report.

TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

CAPITAL ASSET AND DEBT ADMINISTRATION *(Continued)*

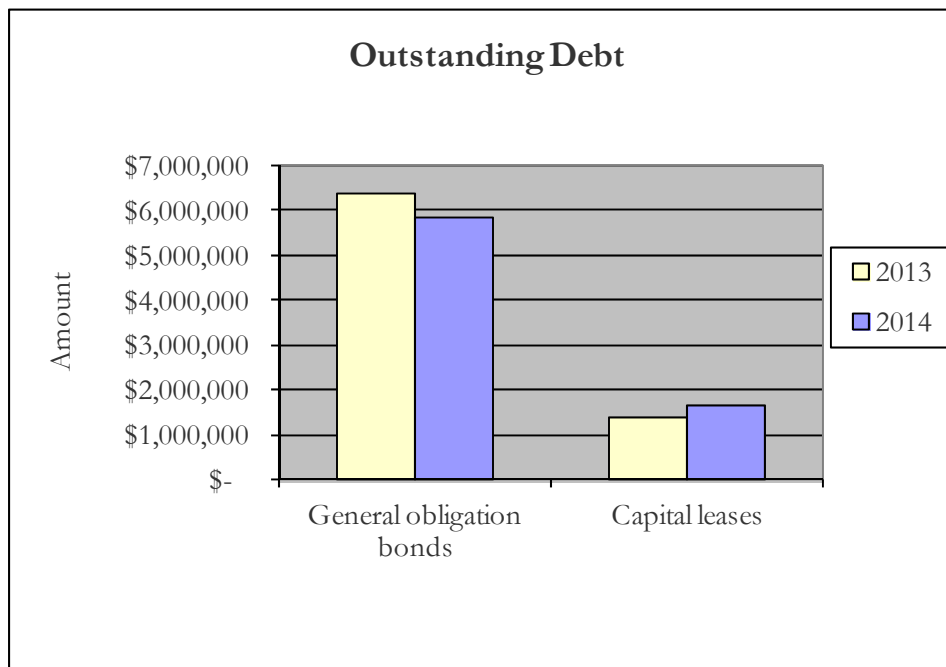
Long-term Debt

At the end of the current fiscal year, the Town had total debt outstanding of \$7,454,891. This entire amount is comprised of debt backed by the full faith and credit of the Town. The Town's total debt decreased by \$295,554 or 3.8% during the current fiscal year due to the net repayment of principal in the amount of \$674,041 offset by new capital lease financing in the amount of \$378,487. As of June 30, 2014, the Town's bond rating was AAA by Standard & Poor's.

State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation, as defined by the statutes. The current debt limitation for the Town is significantly in excess of the Town's outstanding general obligation debt.

The following table is a two year comparison of long-term debt:

	Total	
	2014	2013
General obligation bonds	\$ 5,811,000	\$ 6,385,000
Capital leases	1,643,891	1,365,445
Totals	\$ 7,454,891	\$ 7,750,445



Additional information on the Town's long-term debt can be found in Note H of this report.

TOWN OF HEBRON, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED *(Continued)*

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

A summary of key economic factors affecting the Town are as follows:

- The unemployment rate for the Town is currently 4.8%, a decrease of 0.4% from the prior year. This compares favorably to the state's average unemployment rate of 6.5% and the national unemployment rate of 6.1%.
- Significant estimates affecting next year's budget that are subject to change in the near term consist of the following:
 - For purposes of calculating property tax revenues for fiscal year 2015, the assessor's grand list was used along with an estimated tax rate, and an estimated rate of collection, with deductions for taxes to be paid by the State on behalf of certain taxpayers.
 - Intergovernmental grants were based on estimates from the State.
 - It is unknown how the weakened economy will impact real estate activity and related revenues collected by the Land Use Department, the Town Clerk, the Building Department and the amount of conveyance taxes and interest income.

All of these factors were considered in preparing the Town's budget for fiscal year 2015.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Finance Office, Town of Hebron, 15 Gilead Street, Hebron, Connecticut 06248.

BASIC FINANCIAL STATEMENTS

TOWN OF HEBRON, CONNECTICUT
STATEMENT OF NET POSITION
JUNE 30, 2014

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 6,724,356
Investments	508,211
Receivables:	
Property taxes and interest, net	1,159,186
Sewer assessments and user fees, net	237,994
Intergovernmental	211,508
Other	13,064
Inventories	15,540
Loans receivable	152,246
Capital assets:	
Non-depreciable	10,372,918
Depreciable, net	45,158,302
Total assets	64,553,325
 DEFERRED OUTFLOWS OF RESOURCES	
Deferred charges on refunding	245,622
 LIABILITIES	
Accounts payable	278,986
Accrued interest payable	61,384
Unearned revenue	80,947
Other liabilities	17,500
Noncurrent liabilities:	
Due within one year	995,555
Due in more than one year	7,750,037
Total liabilities	9,184,409
 NET POSITION	
Net investment in capital assets	48,321,951
Restricted for:	
Endowments:	
Expendable	5,934
Nonexpendable	5,945
Other purposes	193,540
Unrestricted	7,087,168
Total net position	\$ 55,614,538

The accompanying notes are an integral part of these financial statements.

TOWN OF HEBRON, CONNECTICUT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2014

<u>Functions/Programs</u>	<u>Expenses</u>	<u>Program Revenues</u>			<u>Net (Expense) Revenue and Changes in Net Position - Governmental Activities</u>
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	
Governmental activities:					
General government	\$ 4,117,694	\$ 436,543	\$ -	\$ -	\$ (3,681,151)
Public safety	1,236,938	270,560	52,304	-	(914,074)
Public works	1,733,671	6,820	-	273,530	(1,453,321)
Civic and human services	1,558,576	628,653	96,589	165,000	(668,334)
Planning and land use	124,735	6,252	-	-	(118,483)
Sewer	411,358	511,709	-	-	100,351
Education	29,023,083	181,824	8,968,936	-	(19,872,323)
Interest expense	325,736	-	-	-	(325,736)
Total governmental activities	<u>\$ 38,531,791</u>	<u>\$ 2,042,361</u>	<u>\$ 9,117,829</u>	<u>\$ 438,530</u>	<u>(26,933,071)</u>
General revenues:					
Property taxes, levied for general purposes					27,134,995
Grants and contributions not restricted to specific programs					157,572
Unrestricted investment earnings					18,447
Total general revenues					<u>27,311,014</u>
					Change in net position 377,943
					Net position - beginning 55,236,595
					<u>\$ 55,614,538</u>

The accompanying notes are an integral part of these financial statements .

TOWN OF HEBRON, CONNECTICUT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2014

	General Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 5,960,866	\$ 242,003	\$ 521,487	\$ 6,724,356
Investments	496,332	-	11,879	508,211
Receivables:				
Property taxes, net	933,957	-	-	933,957
Interest, net	225,229	-	-	225,229
Intergovernmental	-	182,229	29,279	211,508
Loans	-	-	152,246	152,246
Sewer assessments, net	-	-	163,236	163,236
Sewer user charges, net	-	-	74,758	74,758
Other	13,064	-	-	13,064
Due from other funds	214,369	462,354	656,940	1,333,663
Inventories	-	-	15,540	15,540
Total assets	<u>\$ 7,843,817</u>	<u>\$ 886,586</u>	<u>\$ 1,625,365</u>	<u>\$ 10,355,768</u>
LIABILITIES				
Accounts payable	\$ 195,829	\$ 25,883	\$ 57,274	\$ 278,986
Due to other funds	1,119,294	159,255	55,114	1,333,663
Unearned revenue	-	-	80,947	80,947
Other liabilities	17,500	-	-	17,500
Total liabilities	<u>1,332,623</u>	<u>185,138</u>	<u>193,335</u>	<u>1,711,096</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenue - property taxes and interest	1,038,481	-	-	1,038,481
Unavailable revenue - sewer assesement	-	-	157,861	157,861
Unavailable revenue - sewer user charges	-	-	66,348	66,348
	<u>1,038,481</u>	<u>-</u>	<u>224,209</u>	<u>1,262,690</u>
FUND BALANCES				
Nonspendable	-	-	173,731	173,731
Restricted	-	-	47,228	47,228
Committed	-	701,448	1,009,013	1,710,461
Assigned	262,071	-	-	262,071
Unassigned	5,210,642	-	(22,151)	5,188,491
Total fund balances	<u>5,472,713</u>	<u>701,448</u>	<u>1,207,821</u>	<u>7,381,982</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 7,843,817</u>	<u>\$ 886,586</u>	<u>\$ 1,625,365</u>	<u>\$ 10,355,768</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF HEBRON, CONNECTICUT
RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF NET POSITION
JUNE 30, 2014

Total fund balances for governmental funds	\$	7,381,982
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Total net position reported for governmental activities in the statement of net position is different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds. Those assets consist of:

Land	\$	9,953,124	
Construction in progress		419,794	
Buildings and improvements		40,001,347	
Machinery and equipment		10,524,039	
Infrastructure		35,545,701	
Less accumulated depreciation and amortization		<u>(40,912,785)</u>	
Total capital assets, net			55,531,220

Some of the Town's taxes, sewer user charges and sewer assessments will be collected after year end, but are not available soon enough to pay for the current period's expenditures and, therefore, are reported as deferred inflows of resources in the funds. 1,262,690

Long-term liabilities applicable to the Town's governmental activities are not due and payable in the current period and accordingly are not reported in the governmental funds. All liabilities and related amounts - both current and long-term - are reported in the statement of net position.

Accrued interest payable		(61,384)	
Long-term debt:			
Bonds payable		(5,811,000)	
Deferred amount on refunding		245,622	
Capital lease obligations		(1,643,891)	
Other long-term liabilities:			
Compensated absences		(468,701)	
Net OPEB obligation		<u>(822,000)</u>	
Total long-term liabilities			<u>(8,561,354)</u>

Net position of governmental activities	\$	<u><u>55,614,538</u></u>
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TOWN OF HEBRON, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	General Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES				
Property taxes	\$ 27,078,435	\$ -	\$ -	\$ 27,078,435
Intergovernmental	8,990,878	31,349	682,538	9,704,765
Charges for services	680,437	-	1,178,744	1,859,181
Investment income	17,375	471	601	18,447
Other	94,847	-	9,166	104,013
Total revenues	<u>36,861,972</u>	<u>31,820</u>	<u>1,871,049</u>	<u>38,764,841</u>
EXPENDITURES				
Current:				
General government	2,642,754	-	3,500	2,646,254
Public safety	833,543	-	-	833,543
Public works	975,317	-	-	975,317
Civic and human services	632,184	-	570,210	1,202,394
Planning and land use	108,366	-	-	108,366
Sewer	9,800	-	321,344	331,144
Education	27,866,472	-	657,318	28,523,790
Insurance and benefits	1,203,852	-	-	1,203,852
Capital outlays	378,487	1,017,085	16,200	1,411,772
Debt service:				
Principal payments	820,041	-	-	820,041
Interest and fiscal charges	320,995	-	-	320,995
Total expenditures	<u>35,791,811</u>	<u>1,017,085</u>	<u>1,568,572</u>	<u>38,377,468</u>
Excess (deficiency) of revenues over expenditures	1,070,161	(985,265)	302,477	387,373
OTHER FINANCING SOURCES (USES)				
Proceeds from issuance of refunding bonds	3,391,000	-	-	3,391,000
Payment to refunding bond escrow agent	(3,344,073)	-	-	(3,344,073)
Capital lease financing	378,487	-	-	378,487
Transfers in	243,000	627,457	100,000	970,457
Transfers out	(727,457)	(150,000)	(93,000)	(970,457)
Total other financing sources (uses)	<u>(59,043)</u>	<u>477,457</u>	<u>7,000</u>	<u>425,414</u>
Net change in fund balances	1,011,118	(507,808)	309,477	812,787
Fund balances - beginning	<u>4,461,595</u>	<u>1,209,256</u>	<u>898,344</u>	<u>6,569,195</u>
Fund balances - ending	<u>\$ 5,472,713</u>	<u>\$ 701,448</u>	<u>\$ 1,207,821</u>	<u>\$ 7,381,982</u>

The accompanying notes are an integral part of these financial statements.

TOWN OF HEBRON, CONNECTICUT
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2014

Net change in fund balances - total governmental funds \$ 812,787

Total change in net position reported for governmental activities in the statement of activities is different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The amount by which depreciation and amortization expense exceeded capital outlays in the current period is as follows:

Expenditures for capital assets	\$ 1,060,131	
Depreciation and amortization expense	(1,959,387)	
Net adjustment		(899,256)

In the statement of activities, only the loss on the sale of capital assets is reported whereas the proceeds from the sale increase financial resources in the governmental funds. (4,400)

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal on long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. The net effect of these differences in the treatment of long-term obligations is as follows:

Debt incurred:		
Refunding bonds issued	\$ (3,391,000)	
Capital lease financing	(378,487)	
Principal repayments:		
Bonds payable	3,965,000	
Capital lease financing	100,041	
Net adjustment		295,554

Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. In the statement of activities, however, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. The net effect of such items is as follows:

Accrued interest	34,234	
Deferred amount on refunding	60,098	
Compensated absences	(36,967)	
Net OPEB obligation	(29,000)	
		28,365

Certain revenues reported in the statement of activities do not provide current financial resources and, therefore, are reported as deferred inflows of resources in the governmental funds. This amount represents the change in deferred inflows. 144,893

Change in net position of governmental activities \$ 377,943

The accompanying notes are an integral part of these financial statements.

TOWN OF HEBRON, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL -
BUDGETARY BASIS - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2014

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance With Final Budget Over (Under)</u>
	<u>Original Budget</u>	<u>Final Budget</u>		
REVENUES				
Property taxes	\$ 26,633,054	\$ 26,633,054	\$ 27,078,435	\$ 445,381
Licenses and permits	475,580	475,580	591,022	115,442
Intergovernmental	7,315,555	7,315,555	7,493,853	178,298
Investment earnings	20,000	20,000	17,375	(2,625)
Other revenues	86,100	86,100	131,099	44,999
Total revenues	<u>34,530,289</u>	<u>34,530,289</u>	<u>35,311,784</u>	<u>781,495</u>
EXPENDITURES				
Current:				
General government	2,727,354	2,646,513	2,606,111	(40,402)
Public safety	790,755	859,392	844,428	(14,964)
Civic and human services	667,057	667,057	632,042	(35,015)
Planning and land use	126,902	126,902	109,009	(17,893)
Public works	990,425	1,044,823	1,021,743	(23,080)
Sewer fees	10,500	10,500	9,800	(700)
Insurance and benefits	1,240,577	1,263,567	1,208,852	(54,715)
Education	26,624,898	26,624,898	26,527,073	(97,825)
Debt service	1,011,364	1,011,364	980,558	(30,806)
Total expenditures	<u>34,189,832</u>	<u>34,255,016</u>	<u>33,939,616</u>	<u>(315,400)</u>
Excess of revenues over expenditures	340,457	275,273	1,372,168	1,096,895
OTHER FINANCING SOURCES (USES)				
Appropriation of fund balance	180,000	245,184	-	(180,000)
Cancellation of prior year encumbrances	-	-	55,078	55,078
Transfers in	243,000	243,000	243,000	-
Transfers out	(763,457)	(763,457)	(763,457)	-
Total other financing sources (uses)	<u>(340,457)</u>	<u>(275,273)</u>	<u>(465,379)</u>	<u>(124,922)</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ -</u>	906,789	<u>\$ 971,973</u>
Fund balances - beginning			<u>4,303,853</u>	
Fund balances - ending			<u>\$ 5,210,642</u>	

The accompanying notes are an integral part of these financial statements.

TOWN OF HEBRON, CONNECTICUT
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2014

	Pension Trust Fund	Agency Funds
ASSETS		
Cash and cash equivalents	\$ -	\$ 156,007
Investments, at fair value:		
Pooled separate accounts	3,122,653	-
Employer contributions receivable	4,181	-
Other assets	-	1,351
Total assets	3,126,834	\$ 157,358
LIABILITIES		
Due to student groups	-	39,265
Due to others	-	118,093
Total liabilities	-	\$ 157,358
NET POSITION		
Held in trust for pension benefits	\$ 3,126,834	

The accompanying notes are an integral part of these financial statements.

TOWN OF HEBRON, CONNECTICUT
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FOR THE YEAR ENDED JUNE 30, 2014

	Pension Trust Fund
ADDITIONS	
Employer contributions	\$ 250,782
Employee contributions - rollover	171,335
Total contributions	422,117
Investment earnings:	
Net increase in the fair value of investments	379,266
Net investment earnings	379,266
Total additions	801,383
DEDUCTIONS	
Benefit payments	356,434
Administrative expenses	125
Total deductions	356,559
Change in net position	444,824
Net position - beginning	2,682,010
Net position - ending	\$ 3,126,834

The accompanying notes are an integral part of these financial statements .

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Hebron, Connecticut (the "Town") conform to accounting principles generally accepted in the United States of America, as applicable to governmental organizations. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town was incorporated in 1708. The Town operates under a Charter which became effective in November 1988 and was most recently amended in November 2009. The form of government includes an elected Board of Selectmen consisting of five members, an elected six member Board of Finance and an elected seven member local Board of Education.

The legislative power of the Town is vested with the Board of Selectmen and the Town Meeting. The Board of Selectmen may enact, amend or repeal ordinances and resolutions. The administration of the Town offices and agencies, with the exception of the local Board of Education, is the responsibility of the Town Manager, who is appointed by the Board of Selectmen.

The Board of Finance is responsible for financial and taxation matters as prescribed by the Connecticut General Statutes, and is responsible for presenting fiscal operating budgets for Town Meeting approval.

The Town provides the following services: police, fire, community health and social services, solid waste removal, cultural and recreation services, education, streets and highways, planning and zoning, public improvements and general administrative services.

Accounting principles generally accepted in the United States of America require that the reporting entity include the primary government and its component units, entities for which the government is considered to be financially accountable, and other organizations which by nature and significance of their relationship with the primary government would cause the financial statements to be incomplete or misleading if excluded. Based on these criteria, there are no component units requiring inclusion in these financial statements.

Government-wide and Fund Financial Statements

Government-wide Financial Statements

The statement of net position and the statement of activities display information about the Town and include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. Interfund services provided and used are not eliminated in the process of consolidation. The statements are intended to distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. The Town has no business-type activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported as general revenues.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Government-wide and Fund Financial Statements *(Continued)*

Fund Financial Statements

The fund financial statements provide information about the Town's funds, including its fiduciary funds. Separate statements for each fund category – governmental and fiduciary - are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as other governmental funds.

The Town reports the following major governmental funds:

General Fund - This fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those not accounted for and reported in another fund.

Capital Projects Fund - This fund is used to account for the financial resources for the acquisition and construction of major capital facilities.

In addition, the Town reports the following fiduciary fund types:

Pension Trust Fund - This fund type is used to account for resources held in trust for the members and beneficiaries of the Town's defined contribution pension plan, which accumulates resources for pension benefit payments to qualified employees.

Agency Funds - These funds are used to account for resources held by the Town in a purely custodial capacity. The Town utilizes these funds to account for assets held for student activities, performance bonds, employees and others.

Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Measurement Focus and Basis of Accounting *(Continued)*

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital lease are reported as other financing sources.

Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues in the current fiscal period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year end). All other revenue items are considered to be measurable and available only when the cash is received.

The pension trust fund is reported using the economic resources measurement focus and the accrual basis of accounting. The agency funds have no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities.

Assets, Liabilities, Deferred Inflows/Outflows of Resources and Net Position/Fund Equity

Cash Equivalents

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments

Investments for the Town are reported at fair value (generally based on quoted market prices) except as described below.

The Town invests in the State Treasurer's Short-Term Investment Fund (STIF), which is an investment pool managed by the State Treasurer's Office, and the Cooperative Liquid Asset Security Systems Fund (CLASS), which is an investment pool managed by Cutwater Asset Management. STIF and CLASS operate in conformity with all of the requirements of the Securities and Exchange Commission's (SEC) Rule 2a7 as promulgated under the Investment Company Act of 1940, as amended. Accordingly, STIF and CLASS qualify as 2a7-like pools and are reported at the net position value per share (which approximates fair value) even though it is calculated using the amortized cost method. STIF and CLASS are subject to regulatory oversight even though they are not registered by the SEC.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Assets, Liabilities, Deferred Inflows/Outflows of Resources and Net Position/Fund Equity (Continued)

Property Taxes, Sewer Assessment and Usage Charges

Property taxes are assessed as of October 1. Taxes are billed in the following July and are due in two installments, July 1 and January 1. Personal property and motor vehicle taxes are billed in July and are due in one installment, July 1. Taxes not paid within 30 days of the due date are subject to an interest charge of 1.5% per month. Liens are effective on the assessment date and are continued by filing before the end of the year following the due date. Based on historical collection experience and other factors, the Town has established an allowance for uncollectible taxes and interest receivable of \$140,000 and \$110,000, respectively, as of June 30, 2014.

Sewer assessments are levied by the Water Pollution Control Authority and assessed to the users as projects are completed. Assessment charges are billed annually in May. Usage charges are billed annually in October, unless there are more than 1 EDU which is billed semi-annually in October and April for flat rate fees and metered fees. Assessments and user charges are due and payable within thirty days and delinquent amounts are subject to interest at prevailing rates. Liens are filed on all properties until the assessment is paid in full. Based on historical collection experience and other factors, the Town has established an allowance for uncollectible sewer assessments and user charges of \$37,000 and \$22,000, respectively, as of June 30, 2014.

Inventories and Prepaid Items

Inventories are reported at cost using the first-in first-out (FIFO) method, except for USDA donated commodities, which are recorded at market value. Inventories are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and the fund financial statements.

Loans Receivable

The Town administers a rehabilitation loan program for low to moderate income families. The loans bear an interest rate of 0%. Repayment of the loans is deferred, but the loans become due and payable upon sale or transfer of the property, the owner's demise, or when the subject property is no longer the applicant's principal place of residence. The notes may be paid in full or in part by the borrower at any time without penalty.

Capital Assets

Capital assets, which include property, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are reported in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial individual cost of more than \$5,000 for furniture, equipment and buildings, and \$50,000 for infrastructure assets. Such assets are recorded at historical cost, or estimated historical cost, if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Assets, Liabilities, Deferred Inflows/Outflows of Resources and Net Position/Fund Equity *(Continued)*

Capital Assets *(Continued)*

The costs of normal maintenance and repairs that do not add to the value of a capital asset or materially extend capital asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets of the Town are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings	25 - 50
Building improvements	25 - 50
System infrastructure	20 - 50
Furniture and equipment	5 - 25

Unearned Revenue

This liability represents resources that have been received but not yet earned.

Deferred Outflows/Inflows of Resources

Deferred outflows of resources represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town only has one item that qualifies for reporting in this category. It is the deferred charge on refunding reported in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

Deferred inflows of resources represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Town only has one type of item, which arises only under a modified accrual basis of accounting, that qualifies for reporting in this category. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes, sewer user charges and sewer assessments. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

Compensated Absences

Town and noncertified Board of Education employees are granted vacation and sick leave, and certified employees of the Board of Education are granted sick leave based upon length of employment. In the event of termination, employees are compensated for accumulated vacation and sick time.

All compensated absences are accrued when incurred in the government-wide financial statements. Expenditures for compensated absences are recognized in the governmental fund financial statements in the current year to the extent they are paid during the year, or when the vested amount is expected to be paid with available resources.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Assets, Liabilities, Deferred Inflows/Outflows of Resources and Net Position/Fund Equity (Continued)

Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net position. Bond premiums and discounts, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed when incurred.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Net Position and Fund Balance

The government-wide statement of net position presents the Town's non-fiduciary assets, deferred outflows of resources and liabilities, with net position as the residual of these elements. Net position is reported in three categories:

Net investment in capital assets – This component of net position consists of capital assets, net of accumulated depreciation and amortization and reduced by outstanding balances for bonds, notes and other debt that are attributed to the acquisition, construction or improvement of capital assets.

Restricted net position – This component of net position consists of net position whose use is restricted either through external restrictions imposed by creditors, grantors, contributors, and the like, or through restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted net position – This component of net position is the net amount of assets, liabilities, and deferred outflows of resources.

The Town's governmental funds report the following fund balance categories:

Nonspendable – Amounts that cannot be spent because they are not in spendable form or they are legally or contractually required to be maintained intact.

Restricted – Constraints are placed on the use of resources that are either externally imposed by creditors, grantors, contributors or laws and regulations of other governments or imposed by law through enabling legislation.

Committed – Amounts can only be used for specific purposes pursuant to constraints imposed by formal action of the Board of Selectmen (the highest level of decision making authority of the Town) and cannot be used for any other purpose unless the Town removes or changes the specified use by taking the same formal action. The formal action required to be taken by the Board of Selectmen to commit fund balance is by adoption of a resolution.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Assets, Liabilities, Deferred Inflows/Outflows of Resources and Net Position/Fund Equity (Continued)

Net Position and Fund Balance *(Continued)*

Assigned – Amounts are constrained by the Town’s intent to be used for specific purposes, but are not restricted or committed. The Town Manager and Finance Director have been authorized to assign Fund Balance as needed to meet the obligations of the Town.

Unassigned – Residual classification for the General Fund or amounts necessary in other governmental funds to eliminate otherwise negative fund balance amounts in the other four categories.

Net Position Flow Assumption

Sometimes the Town will fund outlays for a particular purpose from both restricted (e.g. restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

The Town considers restricted net position to have been depleted before unrestricted net position is applied.

Fund Balance Flow Assumption

Sometimes the Town will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied.

The Town’s policy is to first use restricted resources when available. When committed, assigned and unassigned resources are available for use, it is assumed that the Town will use committed resources first, then assigned resources and then unassigned resources as they are needed.

Interfund Activities

Interfund activities are reported as follows:

Interfund Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either “due to/from other funds” (i.e. the current portion of interfund loans) or “advances to/from other funds” (i.e. the non-current portion of interfund loans). All other outstanding balances between funds are reported as “due to/from other funds”.

Interfund Services Provided and Used

Sales and purchases of goods and services between funds for a price approximating their external exchange value are reported as revenues and expenditures, or expenses, in the applicable funds.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Interfund Activities *(Continued)*

Interfund Transfers

Interfund transfers represent flows of assets without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making transfers and other financing sources in the funds receiving transfers.

Interfund Reimbursements

Interfund reimbursements represent repayments from the funds responsible for particular expenditures, or expenses, to the funds that initially paid for them.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates.

NOTE B - BUDGETARY INFORMATION AND DEFICIT FUND EQUITY

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund financial statements.

- At least one hundred fifty (150) days before the end of the fiscal year, the head of each department, office or agency of the Town, supported wholly or in part from Town funds, except the Regional Board of Education, files with the Town Manager a detailed estimate of the expenditures to be made and the revenues, other than property taxes, to be collected in the ensuing fiscal year.
- Expenditures are budgeted by function, department and object. The legal level of budgetary control, the level at which expenditures may not exceed appropriations, is established at the department level.
- The Town Manager, with the assistance of the Finance Director, reviews the budget estimates with the heads of all Town supported departments, offices and agencies. No later than one hundred twenty (120) days prior to the end of the fiscal year, the Town Manager presents to the Board of Selectmen a proposed budget. In preparing the proposed budget, the Town Manager may add to, delete from or eliminate requests made by the various departments, offices and agencies, except that he may only comment and make recommendations on the budget requests of elected officials and the local Board of Education. The Town Manager includes in the budget the estimated budget request of Regional School District No. 8.
- The Board of Selectmen reviews the budget estimates and make further revisions, except that the Board may only make recommendations in the budgets prepared by other elected officers, elected Town agencies and the local Board of Education. The Board of Selectmen submits its budget recommendations to the Board of Finance no later than ninety (90) days before the end of the fiscal year.
- The Board of Finance holds at least one public hearing on the budget as presented. The Board of Finance may review the budget requests with the head of each department, board, agency and commission including the local Board of Education. The Board of Finance then prepares a budget to be presented to the annual Town budget meeting.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE B - BUDGETARY INFORMATION AND DEFICIT FUND EQUITY *(Continued)*

- The Town Charter provides the manner which is to be utilized by Town Meeting in acting upon the budget. The Board of Finance may make supplemental appropriations during the year provided that such appropriations do not cumulatively exceed one-half of one percent (.005) of the current year budget, excluding the amount appropriated to Regional School District No. 8. All subsequent supplemental appropriations are subject to Town Meeting approval. The Board of Finance is authorized to approve transfers from one department, office or agency to another only within the last three (3) months of the fiscal year.
- The Charter also provides for the making of emergency appropriations which do not require Town Meeting approval. There were no emergency appropriations made during the year.
- Unexpended appropriations lapse at the end of the fiscal year unless specifically continued in force to the subsequent period.
- The General Fund budget is prepared on a modified accrual basis of accounting. Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued, and accordingly encumbrances outstanding at year-end are reflected in budgetary reports as expenditures in the current year.

As described above, accounting principles applied for purposes of developing data on a budgetary basis differ significantly from those used to present financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP basis"). A reconciliation of General Fund amounts presented on the budgetary basis to amounts presented on the GAAP basis is as follows for the year ended June 30, 2014:

	<u>Total Revenues</u>	<u>Total Expenditures</u>	<u>Total Other Financing Sources (Uses)</u>	<u>Net Change in Fund Balance</u>
Budgetary basis	\$ 35,311,784	\$ 33,939,616	\$ (465,379)	\$ 906,789
"On-behalf" payments - State Teachers Retirement Fund <i>(see Note J)</i>	1,403,576	1,403,576	-	-
Change in encumbrances	-	(89,307)	(55,078)	34,229
Refunding bonds not record for budgetary purposes	-	46,927	46,927	-
Capital leases, not recorded for budgetary purposes	-	378,487	378,487	-
Reserve for Revaluation	-	-	50,000	50,000
Reserve for Retiree Benefits	-	(5,000)	-	5,000
Reserve for DOT Grant Match	-	(15,100)	-	15,100
Intergovernmental grants and local revenue netted against expenditures	146,612	146,612	-	-
Transfers presented as expenditures for budgetary purposes	-	(14,000)	(14,000)	-
GAAP basis	<u>\$ 36,861,972</u>	<u>\$ 35,791,811</u>	<u>\$ (59,043)</u>	<u>\$ 1,011,118</u>

TOWN OF HEBRON, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS *(Continued)*
 JUNE 30, 2014

NOTE B - BUDGETARY INFORMATION AND DEFICIT FUND EQUITY *(Continued)*

Deficit Fund Equity

The Miscellaneous Grants Fund has a deficit fund balance as of June 30, 2014 of \$22,151, which does not constitute a violation of statutory provisions. The deficit arose due to expenditures exceeding revenues received and is expected to be funded by future grant reimbursements or other revenue sources.

NOTE C - CASH DEPOSITS AND INVESTMENTS

Cash Deposits

A reconciliation of the Town's cash deposits as of June 30, 2014 is as follows:

Government-wide statement of net position:	
Cash and cash equivalents	\$ 6,724,356
Statement of fiduciary net position:	
Cash and cash equivalents	156,007
Plus: certificates of deposit considered cash deposits	
for disclosure purposes	508,211
Less: cash equivalents considered investments	
for disclosure purposes	(2,409,028)
	<u>\$ 4,979,546</u>

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The Town does not have a deposit policy for custodial credit risk. As of June 30, 2014, \$4,452,813 of the Town's bank balance of \$6,003,268 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 4,007,532
Uninsured and collateralized with securities held by the pledging bank's trust department or agent but not in the Town's name	445,281
	<u>\$ 4,452,813</u>

All of the Town's deposits were in qualified public institutions as defined by Connecticut state statute. Under this statute, any bank holding public deposits must at all times maintain, segregated from its other assets, eligible collateral in an amount equal to a certain percentage of its public deposits. The applicable percentage is determined based on the bank's risk-based capital ratio. The amount of public deposits is determined based on either the public deposits reported on the most recent quarterly call report, or the average of the public deposits reported on the four most recent quarterly call reports, whichever is greater. The collateral is kept in the custody of the trust department of either the pledging bank or another bank in the name of the pledging bank.

TOWN OF HEBRON, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS *(Continued)*
 JUNE 30, 2014

NOTE C - CASH DEPOSITS AND INVESTMENTS *(Continued)*

Investments

A reconciliation of the Town's investments as of June 30, 2014 is as follows:

Government-wide statement of net position:	
Investments	\$ 508,211
Statement of fiduciary net position:	
Investments	3,122,653
Plus: cash equivalents considered investments for disclosure purposes	
	2,409,028
Less: certificates of deposit considered cash deposits for disclosure purposes	
	(508,211)
	\$ 5,531,681

As of June 30, 2014, the Town's investments consisted of the following:

Investment type	Credit Rating	Fair Value	Investment Maturities (In Years) Less Than 1
Debt Securities:			
Cooperative Liquid Asset Security System (CLASS)	AAA	\$ 44,574	\$ 44,574
Money market mutual funds	Unrated	12,705	12,705
Short-term Investment Fund (STIF)	AAA	2,351,749	2,351,749
		2,409,028	\$ 2,409,028
Other investments:			
Pooled separate accounts		3,122,653	
		\$ 5,531,681	

Because the CLASS and STIF had weighted average maturities of less than 90 days, they were presented as cash equivalents.

Interest Rate Risk

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, its practice is to structure the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity, and investing operating funds primarily in shorter-term securities, money market mutual funds or similar investment pools.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE C - CASH DEPOSITS AND INVESTMENTS *(Continued)*

Investments *(Continued)*

Credit Risk

The Town has no investment policy that would further limit its investment choices beyond those limited by Connecticut state statutes. Connecticut state statutes permit the Town to invest in obligations of the United States, including its instrumentalities and agencies; in obligations of any state or of any political subdivision, authority or agency thereof, provided such obligations are rated within one of the top two rating categories of any recognized rating service; or in obligations of the State of Connecticut or of any political subdivision thereof, provided such obligations are rated within one of the top three rating categories of any recognized rating service. The Pension Trust Funds may also invest in certain real estate mortgages, in certain savings banks or savings and loan associations, or in stocks or bonds or other securities selected by the trustee, with the care of a prudent investor.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of a counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk. The Town's investments consist primarily of investments in external investment pools which are not exposed to custodial credit risk because they are not evidenced by securities that exist in physical or book entry form.

Concentrations of Credit Risk

The Town's policy is to maintain a diversified portfolio to minimize the risk of loss resulting from over concentration of assets in a specific issuer. More than 5 percent of the Town's investments are in STIF and pooled separate accounts. Investments in these types of accounts are considered to be diversified by nature.

NOTE D - REHABILITATION LOANS

Rehabilitation loans consist of deferred loans made to certain qualifying individuals for home improvements in connection with funding received by the Town under a Small Cities Development Block Grant to administer the Town's Housing Rehabilitation Program. The loans bear no interest during their term. Repayment of the loans is deferred, but the loans become due and payable upon sale or transfer of the property, the owner's demise, or when the subject property is no longer the applicant's place of residence. The notes may be paid in full or in part by the borrower at any time without penalty. As of June 30, 2014, loans receivable totaled \$152,246 under this program.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE E - CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2014 consisted of the following:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental Activities				
Capital assets, not being depreciated:				
Land	\$ 9,953,124	\$ -	\$ -	\$ 9,953,124
Construction in progress	304,438	115,356	-	419,794
Total capital assets, not being depreciated	<u>10,257,562</u>	<u>115,356</u>	<u>-</u>	<u>10,372,918</u>
Capital assets, being depreciated:				
Buildings and improvements	40,001,347	-	-	40,001,347
Machinery and equipment	9,596,381	944,775	(17,117)	10,524,039
Infrastructure	35,545,701	-	-	35,545,701
Total capital assets, being depreciated	<u>85,143,429</u>	<u>944,775</u>	<u>(17,117)</u>	<u>86,071,087</u>
Less accumulated depreciation and amortization for:				
Buildings and improvements	(14,896,997)	(711,464)	-	(15,608,461)
Machinery and equipment	(5,794,035)	(537,009)	12,717	(6,318,327)
Infrastructure	(18,275,083)	(710,914)	-	(18,985,997)
Total accumulated depreciation and amortization	<u>(38,966,115)</u>	<u>(1,959,387)</u>	<u>12,717</u>	<u>(40,912,785)</u>
Total capital assets, being depreciated, net	<u>46,177,314</u>	<u>(1,014,612)</u>	<u>(4,400)</u>	<u>45,158,302</u>
Governmental activities capital assets, net	<u>\$ 56,434,876</u>	<u>\$ (899,256)</u>	<u>\$ (4,400)</u>	<u>\$ 55,531,220</u>

Depreciation and amortization expense was charged to functions of the Town as follows:

General government	\$ 844,655
Public safety	223,900
Public works	145,180
Civic and human services	238,484
Education	507,168
Total depreciation and amortization expense - governmental activities	<u>\$ 1,959,387</u>

TOWN OF HEBRON, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS *(Continued)*
 JUNE 30, 2014

NOTE F - INTERFUND RECEIVABLES AND PAYABLES

Interfund receivable and payable balances at June 30, 2014 are as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
Governmental Funds		
General Fund	Capital Projects Fund	\$ 159,255
	Other Governmental Funds	55,114
		<u>214,369</u>
Capital Projects Fund	General Fund	<u>462,354</u>
Other Governmental Funds	General Fund	656,940
		<u>\$ 1,333,663</u>

The above balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

NOTE G - INTERFUND TRANSFERS

Interfund transfers for the year ended June 30, 2014 consisted of the following:

<u>Transfers In</u>	<u>Transfers Out</u>	<u>Amount</u>
Governmental Funds		
General Fund	Capital Projects Fund	\$ 150,000
	Other Governmental Funds	93,000
		<u>243,000</u>
Capital Projects Fund	General Fund	<u>627,457</u>
Other Governmental Funds	General Fund	100,000
Total transfers		<u>\$ 970,457</u>

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, and (2) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE H - LONG-TERM LIABILITIES

The following is a summary of changes in long-term liabilities for the year ended June 30, 2014:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental Activities					
Bonds payable:					
General obligation bonds	\$ 6,385,000	\$ 3,391,000	\$ (3,965,000)	\$ 5,811,000	\$ 790,000
Other liabilities:					
Capital leases	1,365,445	378,487	(100,041)	1,643,891	158,685
Compensated absences	431,734	52,168	(15,201)	468,701	46,870
Net OPEB obligation (<i>Note K</i>)	793,000	29,000	-	822,000	-
	<u>\$ 8,975,179</u>	<u>\$ 3,850,655</u>	<u>\$ (4,080,242)</u>	<u>\$ 8,745,592</u>	<u>\$ 995,555</u>

Long - term liabilities above typically have been liquidated by the General Fund.

General Obligation Bonds

A summary of general obligation bonds outstanding at June 30, 2014 is as follows:

<u>Purpose of Bonds</u>	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
Governmental Activities				
2008 General Obligation Bonds	\$ 4,300,000	3.2-4.0%	7/15/2023	\$ 2,850,000
2013 General Obligation Refunding Bonds	1,164,000	2.25%	7/15/2024	1,076,000
2013 General Obligation School Refunding Bonds	2,227,000	1.80%	6/1/2019	1,885,000
				<u>\$ 5,811,000</u>

Annual debt service requirements to maturity on general obligation bonds are as follows as of June 30, 2014:

<u>Year ending June 30:</u>	<u>Governmental Activities</u>		
	<u>General Obligation Bonds</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Totals</u>
2015	\$ 790,000	\$ 161,065	\$ 951,065
2016	779,000	141,474	920,474
2017	768,000	121,988	889,988
2018	748,000	102,359	850,359
2019	737,000	82,766	819,766
2020-2024	1,901,000	179,212	2,080,212
2025	88,000	1,001	89,001
	<u>\$ 5,811,000</u>	<u>\$ 789,865</u>	<u>\$ 6,600,865</u>

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE H - LONG-TERM LIABILITIES *(Continued)*

General Obligation Bonds *(Continued)*

Overlapping Debt

The Town is contingently liable for its pro-rata share of Regional School District No. 8's (the "District") outstanding bonds. At June 30, 2014, the District's total outstanding bonds were \$20,075,000. The Town of Hebron's share will be approximately 56.55% of the total, or \$11,352,413. Such outstanding indebtedness represents general obligations of the Regional School District No. 8 and its member towns, however, the Town is not required to record its share in the accompanying statement of net position. Regional School District No. 8 has no authorized, unissued bonds, for which the Town of Hebron would be contingently liable.

Refundings

On July 12, 2013, the Town issued \$1,164,000 in general obligation bonds with an average interest rate of 2.25% to refund \$1,080,000 of outstanding 2004 general obligation bonds, with an average interest rate of 4.19%. The transaction generated a cash flow savings of \$51,745 and an economic gain (difference between the present values of the debt service payments of the old and new bonds) of \$48,667. The reacquisition price exceeded the carrying value of the old debt by \$59,660. This amount is presented as a deferred outflow of resources on the government-wide statement of net position and will be amortized over the life of the debt.

The net proceeds of \$1,139,660 was deposited with an escrow agent in an irrevocable trust fund. The proceeds were used to buy a portfolio of direct obligations of, or obligations guaranteed by the United State of America, to provide all future debt service payments on the refunding bonds. The refunded bonds are considered defeased and the liability for the bonds has been removed from the government-wide statement of net position.

On March 11, 2014, the Town issued \$2,227,000 in general obligation bonds with an average interest rate of 1.80% to refund \$2,165,000 of outstanding 2004 general obligation bonds, with an average interest rate of 3.64%. The transaction generated a cash flow savings of \$65,649 and an economic gain (difference between the present values of the debt service payments of the old and new bonds) of \$65,634. The reacquisition price exceeded the carrying value of the old debt by \$39,413. This amount is presented as a deferred outflow of resources on the government-wide statement of net position and will be amortized over the life of the debt.

The net proceeds of \$2,204,413 was deposited with an escrow agent in an irrevocable trust fund. The proceeds were used to buy a portfolio of direct obligations of, or obligations guaranteed by the United State of America, to provide all future debt service payments on the refunding bonds. The refunded bonds are considered defeased and the liability for the bonds has been removed from the government-wide statement of net position.

The outstanding principal of the defeased bonds totaled \$990,000 as of June 30, 2014.

Legal Debt Limit

Connecticut General Statutes Section 7-374(b) provides that authorized debt of the Town shall not exceed seven times base receipts, as defined in the Statute. Further, the Statute limits the amount of debt that may be authorized by the Town for general purposes, schools, sewers, urban renewal and pension deficit. The Town did not exceed any of the statutory debt limitations at June 30, 2014.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE H - LONG-TERM LIABILITIES *(Continued)*

Capital Leases

A summary of assets acquired through capital leases is as follows as of June 30, 2014:

	Governmental Activities
Furniture and Equipment	\$ 2,028,398
Less: accumulated amortization	251,775
	\$ 1,776,623

Amortization expense relative to leased property under capital leases totaled \$97,538 for the year ended June 30, 2014 and is included in depreciation and amortization expense disclosed in Note E.

Future minimum lease obligations and the net present value of the minimum lease payments as of June 30, 2014 is as follows:

	Governmental Activities
Year Ending June 30:	
2015	\$ 214,082
2016	196,317
2017	186,078
2018	167,358
2019	72,973
2020-2024	399,054
2025-2029	462,610
2030-2034	474,702
Total minimum lease payments	2,173,174
Less: amount representing interest	529,283
Present value of minimum lease payments	\$ 1,643,891

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE I - FUND BALANCE

	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total</u>
Nonspendable:				
Inventories	\$ -	\$ -	\$ 15,540	\$ 15,540
Loans receivable	-	-	152,246	152,246
Permanent principal	-	-	5,945	5,945
Restricted for:				
Donor restrictions	-	-	25,340	25,340
Educational grants	-	-	21,800	21,800
Debt repayment	-	-	88	88
Committed to:				
Capital outlays	-	701,448	-	701,448
Open space and land acquisition	-	-	455,114	455,114
Sewer operations	-	-	406,885	406,885
Parks and recreation activities	-	-	96,852	96,852
Cafeteria operations	-	-	18,901	18,901
Library	-	-	18,156	18,156
General government	-	-	13,105	13,105
Assigned to:				
Revaluation	100,000	-	-	100,000
Retiree benefits	19,000	-	-	19,000
Future grant activity	15,100	-	-	15,100
Encumbrances - General government	14,988	-	-	14,988
Encumbrances - Public safety	20,063	-	-	20,063
Encumbrances - Public works	87,812	-	-	87,812
Encumbrances - Civic and human services	3,920	-	-	3,920
Encumbrances - Planning and land use	1,188	-	-	1,188
Unassigned	5,210,642	-	(22,151)	5,188,491
	<u>\$ 5,472,713</u>	<u>\$ 701,448</u>	<u>\$ 1,207,821</u>	<u>\$ 7,381,982</u>

NOTE J - EMPLOYEE RETIREMENT PLANS

Town of Hebron Retirement Plan

The Town established a single employer defined contribution money accumulation retirement plan (the "Plan") to provide benefits for all Town and non-certified Board of Education employees. Under the provisions of the Plan, all employees must be at least twenty-one years of age and have completed one year of service to participate. The Town is required to contribute an amount equal to 5% of employee covered payroll for Board of Education non-certified employees and 7% of employee covered payroll for all Town employees. Plan participants are not eligible to contribute to the Plan.

The Plan does not issue stand alone financial statements and is part of the Town's financial reporting entity since the Town has trustee responsibilities related to the participant accounts which contain employer contributions. As such, the Plan is accounted for in the fiduciary fund financial statements as a pension trust fund.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE J - EMPLOYEE RETIREMENT PLANS *(Continued)*

Town of Hebron Retirement Plan (Continued)

The Plan is accounted for using the accrual basis of accounting. Town contributions are recognized when due and the Town has made a formal commitment to provide contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. Investments are reported at fair value. Securities traded on national exchanges are valued at the last reported sales price. Investment income is recognized when earned and gains and losses on sales or exchanges are recognized on the transaction date.

Employer contributions totaled \$250,782 for the year ended June 30, 2014.

Contribution requirements of the Town are established and may be amended by the Board of Selectmen.

Connecticut State Teachers' Retirement System

The faculty and professional personnel of the Board of Education participate in a contributory defined benefit plan, established under Chapter 167a of the Connecticut General Statutes, which is administered by the Connecticut State Teachers' Retirement Board. A teacher is eligible to receive normal retirement benefits if he or she has attained age sixty and has accumulated twenty years of credited service in the public schools of Connecticut or has attained any age and has accumulated thirty-five years of credited service, at least twenty-five of which are service in the public schools of Connecticut. The State of Connecticut Teachers Retirement System is considered to be a part of the State of Connecticut financial reporting entity and is included in the State's financial reports as a pension trust fund. Those reports may be obtained by writing to the State of Connecticut, Office of the State Comptroller, 55 Elm Street, Hartford, Connecticut 06106.

Certain part-time and full-time certified teachers are eligible to participate in the Plan and are required to contribute 7.25% of their annual earnings to the Plan. The Town does not, and is not legally responsible to, contribute to the Plan. The State of Connecticut contributes based on actuarially determined amounts. The funding level was determined based on an actuarial valuation of the Plan as a whole, which does not provide actuarial information on an individual city/town basis.

The Town has recognized revenues and expenditures for on-behalf payments for pension contributions paid directly to the Connecticut State Teachers' Retirement System by the State of Connecticut. Such on-behalf payments were \$1,403,576 for the year ended June 30, 2014.

NOTE K - OTHER POST-EMPLOYMENT BENEFITS

Plan Description

The Town provides healthcare insurance benefits for eligible retirees and their spouses through the Town's group health insurance plan, which covers both active and retired members (the "Plan"). Benefit provisions are established by various collective bargaining and employment agreements with the Town. The Plan is considered to be part of the Town's financial reporting entity. The Plan does not issue a publicly available financial report and is not included in the financial statements of another entity.

TOWN OF HEBRON, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS *(Continued)*
 JUNE 30, 2014

NOTE K - OTHER POST-EMPLOYMENT BENEFITS *(Continued)*

Funding Policy

Contribution requirements of the plan members and the Town are established in the provisions of the program and in accordance with the General Statutes of the State of Connecticut. Currently, Board of Education employees and spouses who are age 55 with 20 years of service or any age with 25 years of service in the Hebron School System are eligible to receive benefits. Those who choose to participate must pay 100% of the premium cost. Town employees and spouses who are age 62 with 15 years of service in the Town are eligible to receive benefits. Those who choose to participate must pay 100% of the spouses premium cost. For fiscal year 2014, the Town contributions were \$132,000 on a pay-as-you-go basis.

The Town has not established a trust fund as of June 30, 2014, to irrevocably segregate assets to fund the liability for post-employment benefits, which would require the reporting of a trust fund.

Annual OPEB Cost and Net OPEB Obligation

The Town's annual OPEB cost (expense) is calculated based on the annual required contribution ("ARC"), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The Town's annual OPEB cost and net OPEB obligation are primarily attributed to an implicit rate subsidy, whereby retirees are considered to be receiving a benefit from the Town for access to insurance rates offered to the Town's active employees. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the Plan, and changes in the Town's net OPEB obligation:

Annual required contribution	\$	172,000
Interest on net OPEB obligation		35,000
Adjustment to annual required contribution		<u>(46,000)</u>
Annual OPEB cost (expense)		161,000
Contributions made		<u>132,000</u>
Increase in net OPEB obligation		29,000
Net OPEB obligation, beginning of year		793,000
Net OPEB obligation, end of year	\$	<u><u>822,000</u></u>

Three-year Trend Information

Year Ended	Annual		Percentage of	
June 30	OPEB Cost	Contribution	Annual OPEB Cost Contributed	Net OPEB Obligation
2012	\$ 183,000	\$ 66,000	36.1%	\$ 725,000
2013	159,000	91,000	57.2%	793,000
2014	161,000	132,000	82.0%	822,000

TOWN OF HEBRON, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS *(Continued)*
 JUNE 30, 2014

NOTE K - OTHER POST-EMPLOYMENT BENEFITS *(Continued)*

Funded Status and Funding Progress

The funded status of the plan as of July 1, 2011 (the date of the most recent actuarial valuation) was as follows:

Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) - Projected Unit Credit Cost Method (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
\$ -	\$ 1,717,000	\$ 1,717,000	0.0%	\$ 8,243,000	20.8%

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of events in the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the Town are subject to continual revision, as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions

Projections of benefits are based on the substantive plan (the plan as understood by the Town and plan members) and include the types of benefits in force at the valuation date and the pattern of sharing benefit costs between the Town and the plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the Town and plan members in the future. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets. Significant methods and assumptions were as follows:

Valuation date:	July 1, 2011
Actuarial cost method:	Projected Unit Credit
Amortization method:	Level Dollar, open
Remaining amortization period:	30 years
Asset valuation method:	N/A
Actuarial assumptions:	
Interest rate	4.50%
Healthcare cost trend rate	10% initial 5% final

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE L - DEFERRED COMPENSATION PLAN

The Town offers all employees who are eligible for benefits a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Town is required to contribute up to a maximum of 4.5% if the employee elects to contribute 7% of their wages into the plan on a before-tax basis. The Town is required to contribute 50% of the dollar amount contributed by the employee if the employee elects to contribute less than 7%. If an employee elects to contribute 10% of their before-tax wages, the Town is required to contribute 5%. Contribution requirements of the Town are established and may be amended by the Board of Selectmen. Town contributions totaled \$67,277 for the year ended June 30, 2014. Deferred compensation is not available to participants until termination, retirement, death or unforeseeable emergency.

All amounts of compensation deferred under the plans, all property and rights purchased with those amounts, and all income attributable to those amounts, property or rights are held in trust for exclusive benefit of the plan participants and their beneficiaries. In addition, it is the opinion of the Town's management that the Town has no liability for the losses under the plans. Therefore, the accounts of the deferred compensation plans are not reported in the basic financial statements of the Town.

NOTE M - RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts, thefts of, damage to, or destruction of assets; errors or omissions; injuries to employees or acts of God. The Town purchases commercial insurance for all risks of loss, including blanket and umbrella. Coverage has not been materially reduced, nor have settled claims exceeded commercial coverage in any of the past three years.

NOTE N - COMMITMENTS AND CONTINGENCIES

There are several legal matters pending against the Town. The outcome and eventual liability to the Town, if any, in these cases is not known at this time. The Town's management, based upon consultation with legal counsel, estimates that potential claims against the Town, not covered by insurance, resulting from such litigation would not materially affect the financial position of the Town.

The Town has received state and federal grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, Town management believes such disallowances, if any, would not materially affect the financial position of the Town.

The Town may be subject to arbitrage rebate penalties to the federal government relating to various bond and note issuances. Town management believes such penalties, if any, would not materially affect the financial position of the Town.

As of June 30, 2014, the Town has recorded \$127,971 in encumbrances for the commitments made for the purchase of goods and services. Such encumbrances have been included as part of the assigned fund balance in the General Fund in accordance with the provisions of GASB Statement No. 54.

TOWN OF HEBRON, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS *(Continued)*
JUNE 30, 2014

NOTE O - RECENTLY ISSUED ACCOUNTING STANDARDS

The GASB has issued Statement No. 68, *Accounting and Financial Reporting for Pensions - An Amendment of GASB Statement No. 27*, which replaces the requirements of GASB Statement No. 27, *Accounting for Pensions by State and Local Governmental Employers*, and GASB Statement No. 50, *Pension Disclosures*, as they relate to governments that provide pensions through pension plans administered as trusts or similar arrangements that meet certain criteria. GASB 68 requires governments providing defined benefit pensions to recognize their long-term obligation for pension benefits as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits. GASB 68 also enhances accountability and transparency through revised and new note disclosures and required supplementary information. The provisions in GASB 68 are effective for fiscal years beginning after June 15, 2014. Management is currently evaluating the effect implementation of this standard will have on its financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

TOWN OF HEBRON, CONNECTICUT
SCHEDULE OF FUNDING PROGRESS - UNAUDITED
JUNE 30, 2014

Other Post-Employment Benefits Program

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) - Projected Unit Credit (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
July 1, 2007	\$ -	\$ 2,657,000	\$ 2,657,000	0.0%	\$ 9,812,000	27.1%
July 1, 2009	-	1,794,000	1,794,000	0.0%	9,833,000	18.2%
July 1, 2011	-	1,717,000	1,717,000	0.0%	8,243,000	20.8%

See accompanying Independent Auditor's Report.

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

GENERAL FUND

TOWN OF HEBRON, CONNECTICUT
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES
BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2014

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance With Final Budget Over (Under)</u>
	<u>Original Budget</u>	<u>Final Budget</u>		
REVENUES				
Property taxes:				
Taxes, interest and lien fees	\$ 26,633,054	\$ 26,633,054	\$ 27,078,435	\$ 445,381
Licenses and permits				
Zoning board of appeals	500	500	250	(250)
Wetland fees	5,500	5,500	869	(4,631)
Building fees	68,000	68,000	94,387	26,387
Notary fees	1,200	1,200	1,680	480
Town clerk fees	13,000	13,000	15,897	2,897
Recording fees	49,000	49,000	49,512	512
Sportsmen's licenses	100	100	(151)	(251)
Conveyance tax	50,000	50,000	69,693	19,693
Marriage licenses fees	50	50	(19)	(69)
Records	50	50	50	-
Planning and zoning fees	7,000	7,000	5,113	(1,887)
Compactor/recycling fees	65,000	65,000	60,089	(4,911)
Dog fund fees	5,500	5,500	5,807	307
Health department	5,000	5,000	-	(5,000)
Animal population control	2,000	2,000	2,184	184
Library fees	28,000	28,000	29,067	1,067
Engineering fees	10,000	10,000	-	(10,000)
Blasting permits	30	30	20	(10)
Xerox fees	2,000	2,000	780	(1,220)
Town clerk MERS meeting	-	-	(3,921)	(3,921)
Soil and water conservation fees	1,100	1,100	1,392	292
Education fee assessment	150	150	915	765
Legal/foreclosure fees	-	-	-	-
PA CIP funding	5,400	5,400	4,074	(1,326)
Ambulance service	150,000	150,000	242,591	92,591
Plotter/copier fees	1,000	1,000	609	(391)
Software permit fees	6,000	6,000	5,550	(450)
Farmland preservation fees	-	-	4,584	4,584
Total licenses and permits	<u>475,580</u>	<u>475,580</u>	<u>591,022</u>	<u>115,442</u>
Intergovernmental revenue				
Education equalization grants	6,982,765	6,982,765	6,998,357	15,592
Transportation of school children	-	-	45,523	45,523
Miscellaneous	2,000	2,000	2,475	475
Payment in lieu of taxes on state owned property	-	-	13,991	13,991
Property tax relief for totally disabled	694	694	795	101
Property tax relief for veterans	2,600	2,600	3,848	1,248
Property tax relief	28,700	28,700	28,302	(398)
Pequot grant	-	-	27,206	27,206
Municipal revenue sharing	-	-	59,730	59,730
State home harmless grant	3,717	3,717	-	(3,717)
Town aid road	242,479	242,479	242,181	(298)
Emergency management performance grant	4,600	4,600	-	(4,600)
Telecommunications funding	18,000	18,000	19,141	1,141
FEMA reimbursement	30,000	30,000	52,304	22,304
Total intergovernmental	<u>7,315,555</u>	<u>7,315,555</u>	<u>7,493,853</u>	<u>178,298</u>

(Continued)

See accompanying Independent Auditor's Report.

TOWN OF HEBRON, CONNECTICUT
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES
BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (Continued)
FOR THE YEAR ENDED JUNE 30, 2014

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance With</u>
	<u>Original</u>	<u>Final</u>		<u>Final Budget</u>
	<u>Budget</u>	<u>Budget</u>		<u>Over</u>
				<u>(Under)</u>
Investment earnings	\$ 20,000	\$ 20,000	\$ 17,375	\$ (2,625)
Other revenues				
Constable fees	8,000	8,000	15,865	7,865
Housing authority	4,000	4,000	-	(4,000)
Elderly van	8,000	8,000	9,768	1,768
State trooper private duty	3,500	3,500	1,743	(1,757)
Hebron harvest fair	12,000	12,000	11,600	(400)
Maple festival private duty	6,000	6,000	2,370	(3,630)
Elderly demand respond	16,000	16,000	31,721	15,721
Miscellaneous	5,000	5,000	4,900	(100)
Senior center transportation fees	-	-	3,267	3,267
Parking ticket fines	100	100	-	(100)
Colchester interim agreement	19,000	19,000	-	(19,000)
Senior center physical fitness	4,000	4,000	3,238	(762)
Refunding proceeds	-	-	22,786	22,786
Settlement	-	-	9,905	9,905
CIRMA equity earnings	-	-	7,821	7,821
CRRRA rebate	-	-	3,009	3,009
Other	500	500	3,106	2,606
Total other revenues	<u>86,100</u>	<u>86,100</u>	<u>131,099</u>	<u>44,999</u>
Total revenues	<u>34,530,289</u>	<u>34,530,289</u>	<u>35,311,784</u>	<u>781,495</u>
OTHER FINANCING SOURCES				
Appropriation of fund balance	180,000	180,000	-	(180,000)
Cancellation of prior year encumbrances	-	-	55,078	55,078
Transfers in:				
Cell tower fund	40,000	40,000	40,000	-
WPCA operating fund	25,000	25,000	25,000	-
Surplus transfer	150,000	150,000	150,000	-
Recreation fund	28,000	28,000	28,000	-
Total other financing sources	<u>423,000</u>	<u>423,000</u>	<u>298,078</u>	<u>(124,922)</u>
Total revenue and other				
financing sources	<u>\$ 34,953,289</u>	<u>\$ 34,953,289</u>	<u>\$ 35,609,862</u>	<u>\$ 656,573</u>

See accompanying Independent Auditor's Report.

TOWN OF HEBRON, CONNECTICUT
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES -
BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2014

	Budgeted Amounts		Actual	Variance With
	Original Budget	Final Budget		Original Budget Over (Under)
General government				
Payroll:				
Clerical	\$ 409,630	\$ 396,196	\$ 396,196	\$ -
Administration	663,178	636,257	636,257	-
Health and welfare	109,603	85,798	85,798	-
Public safety	98,464	98,464	98,464	-
Recreation	161,057	161,502	161,502	-
Public works	650,937	622,788	622,788	-
Library	132,611	114,130	114,130	-
Fire marshal	46,159	46,159	46,159	-
Elected officials	57,534	57,534	57,534	-
Contractual commitments	6,100	6,100	6,000	(100)
Total payroll	<u>2,335,273</u>	<u>2,224,928</u>	<u>2,224,828</u>	<u>(100)</u>
Selectman's office	36,975	36,975	35,696	(1,279)
Central services	43,200	43,200	35,243	(7,957)
Legal	35,000	22,836	22,808	(28)
Central computer services	40,462	43,202	42,340	(862)
Tricentennial commission	100	100	75	(25)
Town buildings	67,507	103,107	102,440	(667)
Board of Finance	31,000	31,000	27,850	(3,150)
Financial administrator	10,825	14,153	12,828	(1,325)
Tax collector	19,080	19,080	18,669	(411)
Assessor	26,395	26,395	21,174	(5,221)
Board of tax review	170	170	50	(120)
Town clerk's office	32,525	32,525	25,876	(6,649)
Registrar of voters	48,842	48,842	36,234	(12,608)
	<u>392,081</u>	<u>421,585</u>	<u>381,283</u>	<u>(40,302)</u>
Total general government	<u>2,727,354</u>	<u>2,646,513</u>	<u>2,606,111</u>	<u>(40,402)</u>
Public safety				
Police administration	267,031	304,860	296,525	(8,335)
Fire administration	343,098	343,098	341,481	(1,617)
Fire marshal	10,540	10,540	10,214	(326)
Burning official	2,039	2,119	2,119	-
Emergency management	10,600	10,600	7,844	(2,756)
Animal control	30,823	32,153	31,006	(1,147)
Ambulance service	126,624	156,022	155,239	(783)
Total public safety	<u>790,755</u>	<u>859,392</u>	<u>844,428</u>	<u>(14,964)</u>
Civic and human services				
Community agency donations	163,326	163,326	163,326	-
Regional health district assessment	82,221	82,221	82,221	-
Library	231,573	231,573	219,124	(12,449)
Van- disabled	57,459	57,459	48,271	(9,188)
Senior center	29,215	29,215	25,535	(3,680)
Probate court	2,815	2,815	-	(2,815)
St. Peter's lease	850	850	850	-
Recreation programs	98,498	98,498	92,000	(6,498)
Memorial Day	1,100	1,100	715	(385)
Total civic and human services	<u>667,057</u>	<u>667,057</u>	<u>632,042</u>	<u>(35,015)</u>

(Continued)

See accompanying Independent Auditor's Report.

TOWN OF HEBRON, CONNECTICUT
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES -
BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND *(Continued)*
FOR THE YEAR ENDED JUNE 30, 2014

	Budgeted Amounts		Actual	Variance With Original Budget Over (Under)
	Original Budget	Final Budget		
Planning and land use				
Economic development	\$ 22,273	\$ 22,273	\$ 15,926	\$ (6,347)
Planning and development	104,629	104,629	93,083	(11,546)
Total planning and land use	<u>126,902</u>	<u>126,902</u>	<u>109,009</u>	<u>(17,893)</u>
Public works				
Highways and grounds administration	256,002	289,320	286,896	(2,424)
Town yard and garage	52,071	56,087	52,656	(3,431)
Street services	503,407	520,471	512,228	(8,243)
Solid waste, recycling, bulky	178,945	178,945	169,963	(8,982)
Total public works	<u>990,425</u>	<u>1,044,823</u>	<u>1,021,743</u>	<u>(23,080)</u>
Sewer fees				
Town property user fees	10,500	10,500	9,800	(700)
Insurance and benefits				
Insurance	224,075	253,661	239,897	(13,764)
Employee benefits	1,016,502	1,009,906	968,955	(40,951)
Total insurance and benefits	<u>1,240,577</u>	<u>1,263,567</u>	<u>1,208,852</u>	<u>(54,715)</u>
Debt service:				
Town	536,483	536,483	534,360	(2,123)
School	453,825	453,825	431,078	(22,747)
Sewers	21,056	21,056	15,120	(5,936)
Total debt service	<u>1,011,364</u>	<u>1,011,364</u>	<u>980,558</u>	<u>(30,806)</u>
Education				
Regional School District No. 8 assessment	14,668,975	14,668,975	14,668,975	-
Hebron Elementary School education	11,955,923	11,955,923	11,858,098	(97,825)
Total education	<u>26,624,898</u>	<u>26,624,898</u>	<u>26,527,073</u>	<u>(97,825)</u>
Total expenditures	<u>34,189,832</u>	<u>34,255,016</u>	<u>33,939,616</u>	<u>(315,400)</u>
Other financing uses				
Transfers out:				
Land Acquisition Fund	100,000	100,000	100,000	-
Capital Improvement Fund	558,325	558,325	558,325	-
Capital Nonrecurring Fund	10,687	10,687	10,687	-
Revaluation	50,000	50,000	50,000	-
Capital Projects Fund	44,445	44,445	44,445	-
Total other financing uses	<u>763,457</u>	<u>763,457</u>	<u>763,457</u>	<u>-</u>
Total expenditures and other financing uses	<u>\$ 34,953,289</u>	<u>\$ 35,018,473</u>	<u>\$ 34,703,073</u>	<u>\$ (315,400)</u>

See accompanying Independent Auditor's Report.

TOWN OF HEBRON, CONNECTICUT
SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED AND OUTSTANDING
FOR THE YEAR ENDED JUNE 30, 2014

Grand List Year	Balance Uncollected June 30, 2013	Current Levy	Lawful Corrections		Transfers To Suspense	Balance To Be Collected	Collections			Balance Uncollected June 30, 2014
			Additions	Deductions			Taxes	Interest and Lien Fees	Total	
1996	\$ 1,592	\$ -	\$ -	\$ 1,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1997	1,592	-	-	-	-	1,592	-	-	-	1,592
1998	1,624	-	-	-	-	1,624	-	-	-	1,624
1999	4,690	-	-	-	-	4,690	-	-	-	4,690
2000	4,808	-	-	-	-	4,808	-	-	-	4,808
2001	6,400	-	-	-	-	6,400	-	-	-	6,400
2002	8,552	-	-	-	-	8,552	-	-	-	8,552
2003	10,077	-	103	-	-	10,180	103	-	103	10,077
2004	11,102	-	100	-	-	11,202	135	59	194	11,067
2005	13,602	-	98	-	-	13,700	267	257	524	13,433
2006	18,641	-	-	1,508	-	17,133	286	350	636	16,847
2007	41,670	-	-	-	-	41,670	20,298	3,039	23,337	21,372
2008	76,250	-	-	-	-	76,250	26,008	14,957	40,965	50,242
2009	134,187	-	-	-	-	134,187	47,276	22,239	69,515	86,911
2010	238,795	-	126	243	-	238,678	98,723	35,304	134,027	139,955
2011	395,723	-	884	3,059	-	393,548	165,668	41,769	207,437	227,880
Suspense Collections	-	-	-	-	-	-	1,018	1,000	2,018	-
Total prior years	969,305	-	1,311	6,402	-	964,214	359,782	118,974	478,756	605,450
2012	-	27,025,362	17,395	97,950	-	26,944,807	26,476,300	70,243	26,546,543	468,507
Total	<u>\$ 969,305</u>	<u>\$ 27,025,362</u>	<u>\$ 18,706</u>	<u>\$ 104,352</u>	<u>\$ -</u>	<u>\$ 27,909,021</u>	<u>\$ 26,836,082</u>	<u>\$ 189,217</u>	<u>\$ 27,025,299</u>	<u>\$ 1,073,957</u>

See accompanying Independent Auditor's Report.

TOWN OF HEBRON, CONNECTICUT
SCHEDULE OF DEBT LIMITATION
CONNECTICUT GENERAL STATUTES, SECTION 7-374(b)
FOR THE YEAR ENDED JUNE 30, 2014

Total cash collections for the year ended
June 30, 2014:

Taxes	\$ 26,836,082
Interest and lien fees	189,217
	<u>27,025,299</u>

Reimbursement for revenue loss:

Tax relief for elderly (CGS 12-129d)	32,945
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Base	<u>\$ 27,058,244</u>
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	<u>General Purposes</u>	<u>Schools</u>	<u>Sewers</u>	<u>Urban Renewal</u>	<u>Pension Deficit</u>
Debt limitation:					
2-1/4 times base	\$ 60,881,049	\$ -	\$ -	\$ -	\$ -
4-1/2 times base	-	121,762,098	-	-	-
3-3/4 times base	-	-	101,468,415	-	-
3-1/4 times base	-	-	-	87,939,293	-
3 times base	-	-	-	-	81,174,732
Total debt limitation	<u>60,881,049</u>	<u>121,762,098</u>	<u>101,468,415</u>	<u>87,939,293</u>	<u>81,174,732</u>
Indebtedness:					
Bonds payable	3,926,000	1,885,000	-	-	-
Bonds payable - Regional School District No. 8 share	-	11,352,413	-	-	-
Total indebtedness	<u>3,926,000</u>	<u>13,237,413</u>	<u>-</u>	<u>-</u>	<u>-</u>
Debt limitation in excess of outstanding and authorized debt	<u>\$ 56,955,049</u>	<u>\$ 108,524,685</u>	<u>\$ 101,468,415</u>	<u>\$ 87,939,293</u>	<u>\$ 81,174,732</u>
Total capacity of borrowing (7 times base)	\$ 189,407,708				
Total present indebtedness	<u>17,163,413</u>				
Margin for additional borrowing	<u>\$ 172,244,295</u>				

See accompanying Independent Auditor's Report.

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special revenue funds account for the proceeds of specific revenue sources that are restricted, committed, or assigned for specified purposes. Nonmajor special revenue funds include the following:

Hebron Park Fund - A fund created to account for revenue from the cell tower antenna.

Miscellaneous Grants Fund - A fund created to account for revenues and expenditures of miscellaneous State and Federal grants.

Sewer Assessment Fund - A fund created to account for the special sewer assessments of the WPCA.

WPCA Sewer Operations Fund - A fund established to account for the collection of sewer use charges and inspection fees that finance the operating expenditures of the wastewater treatment facility.

Marion Celio Angel Fund - A fund created to account for donations to support seniors who have a hardship.

Douglas Library Fund - A fund created to account for small donations made to benefit the Library.

Recreation Fund - A fund created to account for recreational, social and cultural programs to meet the needs of all segments of the community.

EMS Fund - A fund created to account for the operations of the ambulance services.

Tri-Centennial Commission Fund - A fund created to account for a Town-wide celebration for the 300th anniversary of Hebron's establishment in 1708.

Small Cities Grant Fund - A fund created to account for U.S. Housing and Urban Development grants relating to the Community Development Block Grants.

Historic Records Preservation Fund – A fund created to account fees collected by the Town Clerk for historic records preservation.

Debt Management Fund - This fund is used to account for the accumulation of reserves to stabilize the effect on the mill rate of future debt services requirements.

Education Grant Fund - A fund created to account for the revenues and expenditures of State and Federal education grants.

Cafeteria Fund - A fund created to account for the operations of the school lunch program.

NONMAJOR GOVERNMENTAL FUNDS *(Continued)*

CAPITAL PROJECTS FUND

Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and infrastructure projects, other than those financed by proprietary funds. The nonmajor capital projects fund consists of the following:

Land Acquisition Fund - This fund is used to account for the financial resources for the acquisition of land held for open space.

PERMANENT FUNDS

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs.

Cemetery Fund - A fund established to account for funds donated for the upkeep of various cemeteries in Town.

TOWN OF HEBRON, CONNECTICUT
 COMBINING BALANCE SHEET
 NONMAJOR GOVERNMENTAL FUNDS
 JUNE 30, 2014

	Nonmajor Special Revenue Funds								
	Hebron Park Fund	Miscellaneous Grants Fund	Sewer Assessment Fund	WPCA Sewer Operation	Marion Celio Angel	Douglas Library	Recreation	EMS Fund	Tri-Centennial Commission Fund
ASSETS									
Cash and cash equivalents	\$ -	\$ -	\$ -	\$ 186,999	\$ -	\$ -	\$ -	\$ -	\$ -
Investments	-	-	-	-	-	-	-	-	-
Receivables:									
Sewer user charges, net	-	-	-	74,758	-	-	-	-	-
Sewer assessments, net	-	-	163,236	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-
Loans	-	-	-	-	-	-	-	-	-
Due from other funds	7,485	-	174,377	31,724	19,406	18,156	155,052	3,784	873
Inventories	-	-	-	-	-	-	-	-	-
Total assets	<u>\$ 7,485</u>	<u>\$ -</u>	<u>\$ 337,613</u>	<u>\$ 293,481</u>	<u>\$ 19,406</u>	<u>\$ 18,156</u>	<u>\$ 155,052</u>	<u>\$ 3,784</u>	<u>\$ 873</u>
LIABILITIES									
Accounts payable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Due to other funds	-	15,651	-	-	-	-	-	-	-
Unearned revenue	-	6,500	-	-	-	-	65,685	-	-
Total liabilities	<u>-</u>	<u>22,151</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>65,685</u>	<u>-</u>	<u>-</u>
DEFERRED INFLOWS OF RESOURCES									
Unavailable revenue - sewer assessments	-	-	157,861	-	-	-	-	-	-
Unavailable revenue - sewer user charges	-	-	-	66,348	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>157,861</u>	<u>66,348</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES (DEFICIT)									
Nonspendable	-	-	-	-	-	-	-	-	-
Restricted	-	-	-	-	19,406	-	-	-	-
Committed	7,485	-	179,752	227,133	-	18,156	89,367	3,784	873
Unassigned	-	(22,151)	-	-	-	-	-	-	-
Total fund balances (deficit)	<u>7,485</u>	<u>(22,151)</u>	<u>179,752</u>	<u>227,133</u>	<u>19,406</u>	<u>18,156</u>	<u>89,367</u>	<u>3,784</u>	<u>873</u>
Total liabilities, deferred inflows and fund balances (deficit)	<u>\$ 7,485</u>	<u>\$ -</u>	<u>\$ 337,613</u>	<u>\$ 293,481</u>	<u>\$ 19,406</u>	<u>\$ 18,156</u>	<u>\$ 155,052</u>	<u>\$ 3,784</u>	<u>\$ 873</u>

(Continued)

TOWN OF HEBRON, CONNECTICUT
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS (Continued)
JUNE 30, 2014

	Nonmajor Special Revenue Funds					Total	Capital Project	Permanent	Total Nonmajor
	Small Cities Grant	Historic Records Preservation	Debt Management Fund	Education Grant Fund	Cafeteria Fund		Land Acquisition Fund	Cemetery Fund	
ASSETS									
Cash and cash equivalents	\$ 1,751	\$ -	\$ 88	\$ 77,116	\$ 38,054	\$ 304,008	\$ 217,479	\$ -	\$ 521,487
Investments	-	-	-	-	-	-	-	11,879	11,879
Receivables:									
Sewer user charges, net	-	-	-	-	-	74,758	-	-	74,758
Sewer assessments, net	-	-	-	-	-	163,236	-	-	163,236
Intergovernmental	-	-	-	19,407	9,872	29,279	-	-	29,279
Loans	152,246	-	-	-	-	152,246	-	-	152,246
Due from other funds	-	8,448	-	-	-	419,305	237,635	-	656,940
Inventories	-	-	-	-	15,540	15,540	-	-	15,540
Total assets	<u>\$ 153,997</u>	<u>\$ 8,448</u>	<u>\$ 88</u>	<u>\$ 96,523</u>	<u>\$ 63,466</u>	<u>\$ 1,158,372</u>	<u>\$ 455,114</u>	<u>\$ 11,879</u>	<u>\$ 1,625,365</u>
LIABILITIES									
Accounts payable	\$ -	\$ -	\$ -	\$ 48,356	\$ 8,918	\$ 57,274	\$ -	\$ -	\$ 57,274
Due to other funds	-	-	-	26,164	13,299	55,114	-	-	55,114
Unearned revenue	1,751	-	-	203	6,808	80,947	-	-	80,947
Total liabilities	<u>1,751</u>	<u>-</u>	<u>-</u>	<u>74,723</u>	<u>29,025</u>	<u>193,335</u>	<u>-</u>	<u>-</u>	<u>193,335</u>
DEFERRED INFLOWS OF RESOURCES									
Unavailable revenue - sewer assessments	-	-	-	-	-	157,861	-	-	157,861
Unavailable revenue - sewer user charges	-	-	-	-	-	66,348	-	-	66,348
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>224,209</u>	<u>-</u>	<u>-</u>	<u>224,209</u>
FUND BALANCES (DEFICIT)									
Nonspendable	152,246	-	-	-	15,540	167,786	-	5,945	173,731
Restricted	-	-	88	21,800	-	41,294	-	5,934	47,228
Committed	-	8,448	-	-	18,901	553,899	455,114	-	1,009,013
Unassigned	-	-	-	-	-	(22,151)	-	-	(22,151)
Total fund balances (deficit)	<u>152,246</u>	<u>8,448</u>	<u>88</u>	<u>21,800</u>	<u>34,441</u>	<u>740,828</u>	<u>455,114</u>	<u>11,879</u>	<u>1,207,821</u>
Total liabilities, deferred inflows and fund balances (deficit)	<u>\$ 153,997</u>	<u>\$ 8,448</u>	<u>\$ 88</u>	<u>\$ 96,523</u>	<u>\$ 63,466</u>	<u>\$ 1,158,372</u>	<u>\$ 455,114</u>	<u>\$ 11,879</u>	<u>\$ 1,625,365</u>

See accompanying Independent Auditor's Report.

TOWN OF HEBRON, CONNECTICUT
 COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICIT)
 NONMAJOR GOVERNMENTAL FUNDS
 FOR THE YEAR ENDED JUNE 30, 2014

	Nonmajor Special Revenue Funds								
	Hebron Park Fund	Miscellaneous Grants Fund	Sewer Assessment Fund	WPCA Sewer Operation	Marion Celio Angel	Douglas Library	Recreation	EMS Fund	Tri-Centennial Commission Fund
REVENUES									
Intergovernmental	\$ -	\$ 47,171	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for services	81,717	-	42,899	380,477	-	-	485,951	-	-
Investment income	-	-	-	246	-	-	-	-	-
Other revenues	-	-	-	-	4,200	4,966	-	-	-
Total revenues	<u>81,717</u>	<u>47,171</u>	<u>42,899</u>	<u>380,723</u>	<u>4,200</u>	<u>4,966</u>	<u>485,951</u>	<u>-</u>	<u>-</u>
EXPENDITURES									
Current:									
General government	-	3,500	-	-	-	-	-	-	-
Civic and human services	41,832	43,671	-	-	5,738	6,087	461,183	-	-
Sewer	-	-	-	321,344	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-
Capital outlays	-	-	-	-	-	-	-	-	-
Total expenditures	<u>41,832</u>	<u>47,171</u>	<u>-</u>	<u>321,344</u>	<u>5,738</u>	<u>6,087</u>	<u>461,183</u>	<u>-</u>	<u>-</u>
Excess (deficiency) of revenues over expenditures	39,885	-	42,899	59,379	(1,538)	(1,121)	24,768	-	-
OTHER FINANCING SOURCES (USES)									
Transfers in	-	-	-	-	-	-	-	-	-
Transfers out	(40,000)	-	-	(25,000)	-	-	(28,000)	-	-
Total other financing sources (uses)	<u>(40,000)</u>	<u>-</u>	<u>-</u>	<u>(25,000)</u>	<u>-</u>	<u>-</u>	<u>(28,000)</u>	<u>-</u>	<u>-</u>
Net change in fund balances	(115)	-	42,899	34,379	(1,538)	(1,121)	(3,232)	-	-
Fund balances (deficit) - beginning	<u>7,600</u>	<u>(22,151)</u>	<u>136,853</u>	<u>192,754</u>	<u>20,944</u>	<u>19,277</u>	<u>92,599</u>	<u>3,784</u>	<u>873</u>
Fund balances (deficit) - ending	<u>\$ 7,485</u>	<u>\$ (22,151)</u>	<u>\$ 179,752</u>	<u>\$ 227,133</u>	<u>\$ 19,406</u>	<u>\$ 18,156</u>	<u>\$ 89,367</u>	<u>\$ 3,784</u>	<u>\$ 873</u>

(Continued)

TOWN OF HEBRON, CONNECTICUT
 COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICIT)
 NONMAJOR GOVERNMENTAL FUNDS *(Continued)*
 FOR THE YEAR ENDED JUNE 30, 2014

	Nonmajor Special Revenue Funds					Total	Capital Project	Permanent	Total Nonmajor
	Small Cities Grant	Historic Records Preservation	Debt Management Fund	Education Grant Fund	Cafeteria Fund		Land Acquisition Fund	Cemetery Fund	
REVENUES									
Intergovernmental	\$ -	\$ 4,000	\$ -	\$ 407,487	\$ 58,880	\$ 517,538	\$ 165,000	\$ -	\$ 682,538
Charges for services	-	4,045	-	24,806	156,103	1,175,998	2,746	-	1,178,744
Investment income	-	-	-	-	-	246	286	69	601
Miscellaneous	-	-	-	-	-	9,166	-	-	9,166
Total revenues	<u>-</u>	<u>8,045</u>	<u>-</u>	<u>432,293</u>	<u>214,983</u>	<u>1,702,948</u>	<u>168,032</u>	<u>69</u>	<u>1,871,049</u>
EXPENDITURES									
Current:									
General government	-	-	-	-	-	3,500	-	-	3,500
Civic and human services	-	11,699	-	-	-	570,210	-	-	570,210
Sewer	-	-	-	-	-	321,344	-	-	321,344
Education	-	-	-	424,450	232,868	657,318	-	-	657,318
Capital outlays	-	-	-	-	-	-	16,200	-	16,200
Total expenditures	<u>-</u>	<u>11,699</u>	<u>-</u>	<u>424,450</u>	<u>232,868</u>	<u>1,552,372</u>	<u>16,200</u>	<u>-</u>	<u>1,568,572</u>
Excess (deficiency) of revenues over expenditures	-	(3,654)	-	7,843	(17,885)	150,576	151,832	69	302,477
OTHER FINANCING SOURCES (USES)									
Transfers in	-	-	-	-	-	-	100,000	-	100,000
Transfers out	-	-	-	-	-	(93,000)	-	-	(93,000)
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(93,000)</u>	<u>100,000</u>	<u>-</u>	<u>7,000</u>
Net change in fund balances	-	(3,654)	-	7,843	(17,885)	57,576	251,832	69	309,477
Fund balances (deficit) - beginning	<u>152,246</u>	<u>12,102</u>	<u>88</u>	<u>13,957</u>	<u>52,326</u>	<u>683,252</u>	<u>203,282</u>	<u>11,810</u>	<u>898,344</u>
Fund balances (deficit) - ending	<u>\$ 152,246</u>	<u>\$ 8,448</u>	<u>\$ 88</u>	<u>\$ 21,800</u>	<u>\$ 34,441</u>	<u>\$ 740,828</u>	<u>\$ 455,114</u>	<u>\$ 11,879</u>	<u>\$ 1,207,821</u>

See accompanying Independent Auditor's Report.

FIDUCIARY FUNDS

AGENCY FUNDS

Agency funds are used to report resources held by the Town in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Agency funds include the following:

Student Activities Fund - To account for monies from various self-funding school activities.

Performance Bonds Fund - To account for cash bonds and other cash held by the Town to ensure compliance with specifications and regulations with respect to various building projects and improvements.

Senior Center Fund - To account for monies from self-funding senior center activities.

Escrow Fund - To account for monies from various self-funding Town Hall activities.

TOWN OF HEBRON, CONNECTICUT
COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES
AGENCY FUNDS
JUNE 30, 2014

	<u>Student Activities</u>	<u>Performance Bonds</u>	<u>Senior Center</u>	<u>Escrow Fund</u>	<u>Total Agency Funds</u>
ASSETS					
Cash and cash equivalents	\$ 39,265	\$ 79,605	\$ 37,137	\$ -	\$ 156,007
Other assets	-	-	-	1,351	1,351
Total assets	<u>\$ 39,265</u>	<u>\$ 79,605</u>	<u>\$ 37,137</u>	<u>\$ 1,351</u>	<u>\$ 157,358</u>
LIABILITIES					
Due to student groups	\$ 39,265	\$ -	\$ -	\$ -	\$ 39,265
Due to others	-	79,605	37,137	1,351	118,093
Total liabilities	<u>\$ 39,265</u>	<u>\$ 79,605</u>	<u>\$ 37,137</u>	<u>\$ 1,351</u>	<u>\$ 157,358</u>

See accompanying Independent Auditor's Report.

TOWN OF HEBRON, CONNECTICUT
COMBINING STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES
AGENCY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	<u>Balance, July 1, 2013</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance, June 30, 2014</u>
Student Activities				
Assets				
Cash and cash equivalents	\$ 30,251	\$ 129,789	\$ 120,775	\$ 39,265
Total assets	<u>\$ 30,251</u>	<u>\$ 129,789</u>	<u>\$ 120,775</u>	<u>\$ 39,265</u>
Liabilities				
Due to student groups	\$ 30,251	\$ 129,789	\$ 120,775	\$ 39,265
Total liabilities	<u>\$ 30,251</u>	<u>\$ 129,789</u>	<u>\$ 120,775</u>	<u>\$ 39,265</u>
Performance Bonds				
Assets				
Cash and cash equivalents	\$ 46,623	\$ 34,197	\$ 1,215	\$ 79,605
Total assets	<u>\$ 46,623</u>	<u>\$ 34,197</u>	<u>\$ 1,215</u>	<u>\$ 79,605</u>
Liabilities				
Due to others	\$ 46,623	\$ 34,197	\$ 1,215	\$ 79,605
Total liabilities	<u>\$ 46,623</u>	<u>\$ 34,197</u>	<u>\$ 1,215</u>	<u>\$ 79,605</u>
Senior Center				
Assets				
Cash and cash equivalents	\$ 34,002	\$ 12,070	\$ 8,935	\$ 37,137
Total assets	<u>\$ 34,002</u>	<u>\$ 12,070</u>	<u>\$ 8,935</u>	<u>\$ 37,137</u>
Liabilities				
Due to others	\$ 34,002	\$ 12,070	\$ 8,935	\$ 37,137
Total liabilities	<u>\$ 34,002</u>	<u>\$ 12,070</u>	<u>\$ 8,935</u>	<u>\$ 37,137</u>
Escrow Fund				
Assets				
Other assets	\$ 2,148	\$ 9,550	\$ 10,347	\$ 1,351
Total assets	<u>\$ 2,148</u>	<u>\$ 9,550</u>	<u>\$ 10,347</u>	<u>\$ 1,351</u>
Liabilities				
Due to others	\$ 2,148	\$ 9,550	\$ 10,347	\$ 1,351
Total liabilities	<u>\$ 2,148</u>	<u>\$ 9,550</u>	<u>\$ 10,347</u>	<u>\$ 1,351</u>
Total All Agency Funds				
Assets				
Cash and cash equivalents	\$ 110,876	\$ 176,056	\$ 130,925	\$ 156,007
Other assets	2,148	9,550	10,347	1,351
Total assets	<u>\$ 113,024</u>	<u>\$ 185,606</u>	<u>\$ 141,272</u>	<u>\$ 157,358</u>
Liabilities				
Due to student groups	\$ 30,251	\$ 129,789	\$ 120,775	\$ 39,265
Due to others	82,773	55,817	20,497	118,093
Total liabilities	<u>\$ 113,024</u>	<u>\$ 185,606</u>	<u>\$ 141,272</u>	<u>\$ 157,358</u>

See accompanying Independent Auditor's Report.

CAPITAL ASSET SCHEDULE

TOWN OF HEBRON, CONNECTICUT
CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS -
SCHEDULE BY CATEGORY - HISTORICAL COST
FOR THE YEAR ENDED JUNE 30, 2014

Governmental funds capital assets:

Land	\$ 9,953,124
Construction in progress	419,794
Buildings and improvements	40,001,347
Machinery and equipment	10,524,039
Infrastructure	35,545,701
	<u>\$ 96,444,005</u>

See accompanying Independent Auditor's Report.

STATISTICAL SECTION

This part of the Town's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

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These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time.	64
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These schedules contain information to help the reader assess the factors affecting the Town's ability to generate its property taxes.	69
Debt Capacity	
These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future.	73
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place and to help make comparisons over time and with other governments.	76
Operating Information	
These schedules contain information about the Town's operations and resources to help the reader understand how the Town's financial information relates to the services the Town provides and the activities it performs.	78

Sources: Unless otherwise noted, the information in the accompanying tables is derived from the comprehensive annual financial reports for the relevant year. The Town implemented Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definition* in fiscal year 2011: tables presenting fund balance of governmental funds will be adjusted prospectively.

TOWN OF HEBRON, CONNECTICUT
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting - Unaudited)

	Fiscal Year				
	2005	2006	2007	2008	2009
Governmental activities					
Net investment in capital assets	\$ 22,707,909	\$ 25,359,165	\$ 44,095,965	\$ 46,007,316	\$ 46,088,678
Restricted	10,451	10,160	10,432	10,860	11,176
Unrestricted	9,106,078	7,659,232	7,905,728	7,648,658	7,743,736
Total governmental activities net position	<u>\$ 31,824,438</u>	<u>\$ 33,028,557</u>	<u>\$ 52,012,125</u>	<u>\$ 53,666,834</u>	<u>\$ 53,843,590</u>
	Fiscal Year				
	2010	2011	2012	2013	2014
Governmental activities					
Net investment in capital assets	\$ 47,008,061	\$ 47,141,777	\$ 49,016,212	\$ 48,869,955	\$ 48,321,951
Restricted	11,420	95,985	309,702	220,384	205,419
Unrestricted	6,339,484	4,882,063	5,215,082	6,146,256	7,087,168
Total governmental activities net position	<u>\$ 53,358,965</u>	<u>\$ 52,119,825</u>	<u>\$ 54,540,996</u>	<u>\$ 55,236,595</u>	<u>\$ 55,614,538</u>

Source: Town CAFR

Table 2

TOWN OF HEBRON, CONNECTICUT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting - Unaudited)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Expenses										
Governmental activities:										
General government	\$ 3,204,086	\$ 3,034,214	\$ 3,387,354	\$ 3,634,827	\$ 3,206,614	\$ 3,590,461	\$ 3,090,619	\$ 4,113,942	\$ 4,105,884	\$ 4,117,694
Public safety	595,449	1,106,363	1,025,330	430,714	1,297,154	1,134,939	1,110,617	1,248,307	1,352,665	1,236,938
Public works	1,195,059	1,182,723	1,415,397	2,052,382	2,088,890	1,854,797	2,326,772	1,458,867	1,654,957	1,733,671
Civic and human services	947,381	1,088,213	1,306,503	1,188,062	1,328,244	1,447,189	1,618,626	1,638,036	1,535,361	1,558,576
Planning and land use	124,598	141,343	168,871	75,869	188,966	146,868	127,342	100,104	118,139	124,735
Sewer	263,122	399,457	387,373	270,891	414,558	439,769	381,677	579,075	453,042	411,358
Education	19,380,264	21,179,900	22,300,802	24,006,912	25,088,292	26,846,086	27,946,945	27,626,247	28,109,170	29,023,083
Interest expense	331,254	320,479	489,084	360,099	528,928	412,400	375,805	410,111	297,813	325,736
Total governmental activities expenses	26,041,213	28,452,692	30,480,714	32,019,756	34,141,646	35,872,509	36,978,403	37,174,689	37,627,031	38,531,791
Program Revenues										
Governmental activities:										
Charges for services										
General government	757,664	739,841	578,297	694,680	399,100	165,998	143,971	452,726	505,267	436,543
Public safety	130,362	158,018	18,999	23,822	156,190	158,127	200,145	224,688	274,342	270,560
Public works	391,648	423,401	442,088	393,785	406,485	131,756	509,237	6,642	14,896	6,820
Civic and human services	424,401	469,445	702,997	750,773	606,802	564,552	634,002	726,716	653,200	628,653
Planning and land use	50,238	39,977	57,494	41,006	55,523	15,620	15,119	11,079	1,999	6,252
Sewer fees	88,690	113,019	59,497	298,909	4,912	409,105	414,457	620,627	633,847	511,709
Education	20,699	22,421	233,331	253,016	99,890	263,378	266,019	237,789	232,498	181,824
Operating grants and contributions										
General government	25,425	27,811	35,542	35,969	-	27,936	152,393	-	-	-
Public safety	5,882	1,725	15,597	1,737	28,842	66,180	6,740	80,678	39,175	52,304
Public works	-	50,000	-	-	-	-	2,218	-	-	-
Civic and human services	46,313	51,585	43,711	45,744	45,317	2,080	79,841	85,614	91,657	96,589
Planning and land use	50,020	-	-	-	-	-	-	-	-	-
Sewer fees	-	-	-	-	-	671	-	-	-	-
Education	5,864,425	5,721,448	5,761,297	6,669,226	6,946,829	8,106,903	8,071,672	8,719,424	9,020,132	8,968,936
Capital grants and contributions										
General government	836,000	-	-	-	443,146	316,866	-	-	-	-
Public safety	139,300	157,635	168,934	630,374	9,531	-	-	-	-	-
Public works	77,037	679,819	221,346	119,856	190,677	334,525	249,641	854,104	468,440	273,530
Civic and human services	-	-	-	-	-	125,000	-	120,000	-	165,000
Education	-	3,200	-	-	-	-	-	-	142,826	-
Total governmental activities program revenues	8,908,104	8,659,345	8,339,130	9,958,897	9,393,244	10,688,697	10,745,455	12,140,087	12,078,279	11,598,720
Net (Expense)/Revenue	(17,133,109)	(19,793,347)	(22,141,584)	(22,060,859)	(24,748,402)	(25,183,812)	(26,232,948)	(25,034,602)	(25,548,752)	(26,933,071)
General Revenues and Other Changes in Net Position										
Governmental activities:										
Property taxes levied for general purposes	17,854,964	20,118,860	21,457,967	22,310,176	23,631,881	24,384,815	25,098,307	26,170,302	26,043,661	27,134,995
Grants and contributions not restricted to specific programs	670,633	540,871	895,606	1,051,342	1,116,089	267,740	81,152	104,092	186,142	157,572
Unrestricted investment earnings	196,718	337,735	488,997	354,050	177,188	46,632	36,275	16,150	14,548	18,447
Loss on disposal	-	-	-	-	-	-	(221,926)	-	-	-
Total governmental activities general revenues and other changes in net position	18,722,315	20,997,466	22,842,570	23,715,568	24,925,158	24,699,187	24,993,808	26,290,544	26,244,351	27,311,014
Change in Net Position	\$ 1,589,206	\$ 1,204,119	\$ 700,986	\$ 1,654,709	\$ 176,756	\$ (484,625)	\$ (1,239,140)	\$ 1,255,942	\$ 695,599	\$ 377,943

Source: Town CAFR

TOWN OF HEBRON, CONNECTICUT
PROGRAM REVENUES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting - Unaudited)

Function/Program	Fiscal Year				
	2005	2006	2007	2008	2009
Governmental activities:					
General government	\$ 1,619,089	\$ 767,652	\$ 613,839	\$ 730,649	\$ 842,246
Public safety	275,544	317,378	203,530	655,933	194,563
Civic and human services	470,714	521,030	746,708	796,517	652,119
Planning and land use	100,258	39,977	57,494	41,006	55,523
Public works	468,685	1,153,220	663,434	513,641	597,162
Sewer	88,690	113,019	59,497	298,909	4,912
Education	5,885,124	5,747,069	5,994,628	6,922,242	7,046,719
Total governmental activities	<u>\$ 8,908,104</u>	<u>\$ 8,659,345</u>	<u>\$ 8,339,130</u>	<u>\$ 9,958,897</u>	<u>\$ 9,393,244</u>

Function/Program	Fiscal Year				
	2010	2011	2012	2013	2014
Governmental activities:					
General government	\$ 510,800	\$ 296,364	\$ 452,726	\$ 505,267	\$ 436,543
Public safety	224,307	206,885	305,366	313,517	322,864
Civic and human services	691,632	713,843	932,330	744,857	890,242
Planning and land use	15,620	15,119	11,079	1,999	6,252
Public works	466,281	761,096	860,746	483,336	280,350
Sewer	409,776	414,457	620,627	633,847	511,709
Education	8,370,281	8,337,691	8,957,213	9,395,456	9,150,760
Total governmental activities	<u>\$ 10,688,697</u>	<u>\$ 10,745,455</u>	<u>\$ 12,140,087</u>	<u>\$ 12,078,279</u>	<u>\$ 11,598,720</u>

Source: Town CAFR

Table 4

TOWN OF HEBRON, CONNECTICUT
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting - Unaudited)

	Fiscal Year					
	2005	2006	2007	2008	2009	2010
General Fund						
Reserved	\$ 27,364	\$ 53,327	\$ 158,472	\$ 242,758	\$ 232,226	\$ 213,975
Unreserved	3,271,636	3,720,080	2,597,544	3,611,443	3,166,328	3,213,048
Total general fund	<u>\$ 3,299,000</u>	<u>\$ 3,773,407</u>	<u>\$ 2,756,016</u>	<u>\$ 3,854,201</u>	<u>\$ 3,398,554</u>	<u>\$ 3,427,023</u>
All Other Governmental Funds						
Reserved	\$ 23,876	\$ 328,790	\$ 17,037	\$ 68,255	\$ 37,764	\$ 33,208
Unreserved, reported in:						
Special revenue funds	1,458,181	979,435	1,119,956	1,254,706	1,232,285	70,691
Debt service funds	1,296,856	1,309,526	1,973,359	1,420,506	1,815,959	1,119,038
Capital projects funds	528,468	(317,989)	718,858	(158,879)	522,902	1,180,577
Total all other governmental funds	<u>\$ 3,307,381</u>	<u>\$ 2,299,762</u>	<u>\$ 3,829,210</u>	<u>\$ 2,584,588</u>	<u>\$ 3,608,910</u>	<u>\$ 2,403,514</u>
	Fiscal Year					
	2011	2012	2013	2014		
General Fund						
Nonspendable	\$ -	\$ -	\$ -	\$ -		
Restricted	-	-	-	-		
Committed	-	-	-	-		
Assigned	77,095	194,396	337,742	262,071		
Unassigned	3,045,117	3,084,946	4,123,853	5,210,642		
Total general fund	<u>\$ 3,122,212</u>	<u>\$ 3,279,342</u>	<u>\$ 4,461,595</u>	<u>\$ 5,472,713</u>		
All Other Governmental Funds						
Nonspendable	\$ 11,391	\$ 163,115	\$ 168,234	\$ 173,731		
Restricted	84,594	298,833	62,193	47,228		
Committed	1,910,802	2,085,658	1,899,324	1,710,461		
Assigned	-	-	-	-		
Unassigned	(186,773)	(9,003)	(22,151)	(22,151)		
Total all other governmental funds	<u>\$ 1,820,014</u>	<u>\$ 2,538,603</u>	<u>\$ 2,107,600</u>	<u>\$ 1,909,269</u>		

Source: Town CAFR

Note: The Town adjusted fund balance presentation in accordance with GASB Statement No. 54, implemented in fiscal year 2011.

TOWN OF HEBRON, CONNECTICUT
CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting - Unaudited)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Revenues										
Property taxes	\$ 18,153,603	\$ 20,016,475	\$ 21,310,125	\$ 22,473,200	\$ 23,457,532	\$ 24,234,224	\$ 25,122,507	\$ 26,356,371	\$ 26,016,823	\$ 27,078,435
Intergovernmental	6,089,563	6,694,079	6,776,104	7,967,184	8,233,521	8,098,555	8,184,027	9,943,592	9,743,681	9,704,765
Charges for services	755,233	766,632	538,062	430,935	466,833	550,077	545,393	2,123,372	2,047,175	1,859,181
Investment income	118,258	253,272	279,337	195,189	111,851	19,090	26,140	16,150	14,548	18,447
Other revenue	66,087	220,358	325,535	347,158	203,643	191,653	129,380	135,914	378,990	104,013
Total revenues	25,182,744	27,950,816	29,229,163	31,413,666	32,473,380	33,093,599	34,007,447	38,575,399	38,201,217	38,764,841
Expenditures										
General government	2,883,601	2,879,816	3,043,270	3,182,595	3,371,375	3,339,989	2,890,079	2,688,835	2,675,743	2,646,254
Public safety	566,611	665,976	559,211	629,060	750,671	849,513	809,348	855,946	934,377	833,543
Public works	922,383	883,238	853,377	886,391	1,080,910	969,220	971,170	840,028	963,490	975,317
Civic and human services	-	-	-	-	-	-	692,084	1,282,464	1,191,593	1,202,394
Planning and land use	-	-	-	-	-	-	108,318	87,989	103,723	108,366
Sewer	-	-	-	-	-	-	9,280	373,354	354,023	331,144
Recreation, library, health and welfare	454,255	502,302	539,306	666,092	715,392	771,594	-	-	-	-
Education	18,643,775	20,721,940	21,795,507	23,537,458	24,770,356	25,224,497	26,052,515	27,122,281	27,500,256	28,523,790
Interest and benefits	-	-	-	-	-	-	1,127,567	1,105,978	1,125,058	1,203,852
Capital outlays	106,075	-	-	845	-	121,813	92,709	1,524,456	2,670,844	1,411,772
Debt service:										
Principal	1,070,485	1,181,795	1,206,575	1,208,487	1,220,489	1,513,841	1,524,220	1,630,182	952,787	820,041
Interest	300,333	390,682	444,027	313,214	390,048	396,141	351,050	320,378	281,095	320,995
Total expenditures	24,947,518	27,225,749	28,441,273	30,424,142	32,299,241	33,186,608	34,628,340	37,831,891	38,752,989	38,377,468
Excess of revenues over (under) expenditures	235,226	725,067	787,890	989,524	174,139	(93,009)	(620,893)	743,508	(551,772)	387,373
Other Financing Sources (Uses)										
Transfers in	1,264,183	1,205,000	530,000	1,130,000	1,490,000	1,230,000	950,000	1,565,573	850,070	970,457
Transfers out	(1,761,796)	(1,455,660)	(2,335,281)	(1,021,339)	(2,119,786)	(1,107,522)	(726,627)	(1,565,573)	(850,070)	(970,457)
Issuance of long-term debt	5,720,000	-	-	-	-	-	-	-	-	3,391,000
Payment to refunded bond escrow agent	(5,663,813)	-	-	-	-	-	-	-	-	(3,344,073)
Capital leases	106,025	-	-	-	-	-	92,709	55,756	1,303,022	378,487
Total other financing sources (uses)	(335,401)	(250,660)	(1,805,281)	108,661	(629,786)	122,478	316,082	55,756	1,303,022	425,414
Net change in fund balances	(100,175)	474,407	(1,017,391)	1,098,185	(455,647)	29,469	(304,811)	799,264	751,250	812,787
Debt service as a percentage of noncapital expenditures	5.52%	5.78%	5.80%	5.00%	4.99%	5.78%	5.43%	6.63%	3.37%	3.06%
Total debt service	\$ 1,370,818	\$ 1,572,477	\$ 1,650,602	\$ 1,521,701	\$ 1,610,537	\$ 1,909,982	\$ 1,875,270	\$ 1,950,560	\$ 1,233,882	\$ 1,141,036
Noncapital expenditures	24,841,443	27,225,749	28,441,273	30,423,297	32,299,241	33,064,795	34,535,631	29,417,035	36,585,722	37,317,337

Source: Town CAFR

TOWN OF HEBRON, CONNECTICUT
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	Real Property			Personal Property	Motor Vehicle	Gross Taxable Assessed Value	Net Taxable Assessed Value	Percent Growth	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property	Other ¹								
2005	\$ 482,596,242	\$ 22,349,299	\$ 1,314,665	\$ 10,460,158	\$ 54,872,958	\$ 571,593,322	\$ 569,409,266	2.38%	31.48	\$ 1,028,567,014	55.36%
2006	492,242,131	22,859,359	1,296,150	12,431,250	60,329,855	589,158,745	586,823,996	3.06%	33.24	1,156,166,163	50.76%
2007	509,006,398	18,383,978	1,269,946	12,457,564	63,618,241	604,736,127	602,335,588	2.64%	34.89	1,213,821,076	49.62%
2008	739,146,521	28,705,541	1,439,511	13,040,275	64,439,284	846,771,132	844,164,284	40.15%	26.27	1,205,948,977	70.00%
2009	750,490,568	26,133,077	1,370,916	12,680,969	66,146,674	856,822,204	854,338,977	1.21%	27.20	1,190,523,436	71.76%
2010	755,672,933	24,888,717	1,373,170	13,130,943	63,165,847	858,231,610	855,742,310	0.16%	28.17	1,137,741,681	75.21%
2011	759,847,670	24,903,870	1,385,880	13,059,935	65,372,470	864,569,825	861,303,815	0.65%	28.94	1,116,691,060	77.13%
2012	763,852,380	24,972,620	1,365,670	13,713,060	67,696,700	871,600,430	868,272,830	0.81%	30.26	1,115,238,901	77.86%
2013	660,013,050	25,121,530	987,320	14,374,990	71,110,490	771,607,380	768,127,730	-11.53%	33.55	1,097,934,379	69.96%
2014	664,928,190	25,215,610	956,960	14,870,640	77,888,102	783,859,502	772,697,085	0.59%	34.70	1,080,916,746	71.49%

Source: Town of Hebron, Assessor Office

Note: A revaluation of all real estate was effective on the October 1, 2006 and October 1, 2011 Grand Lists

Note: By State law, property is assessed at 70% of actual value with periodic revaluation of real property.

The estimated actual amount is the equalized grand list which is estimated by the State of Connecticut, Office of Policy and Management.

1 Represents land with a use assessment and 10 mill land

Table 7

TOWN OF HEBRON, CONNECTICUT
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	Grand List Year	Real Estate	Motor Vehicle	Personal Property	Total	Total Direct Tax Rate
2005	2003	-	-	-	-	31.48
2006	2004	-	-	-	-	33.24
2007	2005	-	-	-	-	34.89
2008	2006	-	-	-	-	26.27
2009	2007	\$ 20,744,619	\$ 1,926,525	\$ 320,750	\$ 22,991,894	27.20
2010	2008	21,622,199	1,870,379	345,940	23,838,518	28.17
2011	2009	22,342,779	1,975,939	347,843	24,666,561	28.94
2012	2010	23,302,802	2,229,168	385,972	25,917,942	30.26
2013	2011	22,937,205	2,373,378	460,103	25,770,686	33.55
2014	2012	22,904,188	2,559,082	459,315	25,922,585	34.70

Source: Town of Hebron, Town Tax Records

Note: Data not available by source for Fiscal years 2005-2008
The estimated actual amount is the equalized grand list which is estimated by the State of Connecticut, Office of Policy and Management.

TOWN OF HEBRON, CONNECTICUT
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND TEN YEARS AGO
(Unaudited)

<u>Taxpayer</u>	<u>2014</u>			<u>2005</u>		
	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percentage of Total Town Taxable Assessed Grand List</u>	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percentage of Total Town Taxable Assessed Grand List</u>
Connecticut Light & Power	\$ 6,721,980	1	0.86%	\$ 3,912,000	1	0.67%
Village Shoppes, LLC	1,995,070	2	0.25%	-	-	-
Blackledge Country Club, Inc.	1,732,660	3	0.22%	2,539,380	2	0.44%
Grayville Estates of Hebron, LLC	1,717,660	4	0.22%	-	-	-
Hebron Properties LLC	1,470,000	5	0.19%	1,092,950	6	0.19%
Connecticut Water Co., The	1,454,950	6	0.19%	-	-	-
Hebron Country Manor, LLC	1,309,770	7	0.17%	-	-	-
41-61 Main Street, LLC	1,071,350	8	0.14%	-	-	-
Holland, Deborah & Jones Street, LLC	857,920	9	0.11%	-	-	-
Houston, Hayden O., Jr.	855,590	10	0.11%	-	-	-
Theodore Armata	-	-	-	1,862,980	3	0.32%
Birmingham Utilities	-	-	-	1,821,010	4	0.31%
B.I.S.S, Inc.	-	-	-	1,116,160	5	0.19%
Hebron Active Lifestyles, LLC	-	-	-	1,001,000	7	0.17%
Blackledge East LLC	-	-	-	733,680	8	0.13%
Robin Malkasian	-	-	-	711,210	9	0.13%
David Minicucci	-	-	-	703,960	10	0.12%
	<u>\$ 19,186,950</u>		<u>2.45%</u>	<u>\$ 15,494,330</u>		<u>2.67%</u>

Source: Town of Hebron, Offices of the Tax Collector and the Assessor

N/A: Information not available

TOWN OF HEBRON, CONNECTICUT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	Grand List Year	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
			Amount	Percentage of Levy		Amount	Percentage of Levy
2005	2003	\$ 17,251,099	\$ 17,113,179	99.20%	\$ 127,843	\$ 17,241,022	99.94%
2006	2004	19,799,849	19,655,726	99.27%	133,056	19,788,782	99.94%
2007	2005	21,278,613	21,081,196	99.07%	183,984	21,265,180	99.94%
2008	2006	22,354,646	22,115,292	98.93%	222,507	22,337,799	99.92%
2009	2007	23,418,756	22,991,894	98.18%	405,490	23,397,384	99.91%
2010	2008	24,222,438	23,838,518	98.42%	333,678	24,172,196	99.79%
2011	2009	25,010,853	24,666,561	98.62%	257,381	24,923,942	99.65%
2012	2010	26,398,547	25,975,464	98.40%	283,128	26,258,592	99.47%
2013	2011	25,944,959	25,518,394	98.36%	198,685	25,717,079	99.12%
2014	2012	26,944,807	26,476,300	98.26%	-	26,476,300	98.26%

Source: Town of Hebron, Office of the Tax Collector.

Note: The above information presents the information for each period for which it is levied. A tax levy provides taxes remitted in the following year.

Table 10

TOWN OF HEBRON, CONNECTICUT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year	General Obligation Bonds and Notes ¹	Less Amount Available in Debt Service	Total Primary Government	Percentage of Actual Property Value ²	Debt Per Capita ³
2005	\$ 26,175,655	\$ 1,370,818	\$ 24,804,837	2.41%	2,742
2006	29,130,677	1,309,526	27,821,151	2.41%	2,992
2007	27,821,151	1,561,551	26,259,600	2.16%	2,843
2008	26,259,600	1,639,776	24,619,824	2.04%	2,667
2009	26,550,151	2,020,489	24,529,662	2.06%	2,582
2010	24,755,810	1,119,038	23,636,772	2.08%	2,488
2011	22,261,725	420,134	21,841,591	1.96%	2,255
2012	19,846,150	220,458	19,625,692	1.76%	2,022
2013	18,258,105	88	18,258,017	1.66%	1,898
2014	17,163,413	88	17,163,325	1.59%	1,779

Source: Town CAFR

- 1 General Obligation Bonds includes over-lapping debt for the Town of Hebron's share of RHAM Regional School District No. 8 debt. The amount for Fiscal Year 2014 is \$11,352,413. It also includes debt owed for the CT Clean Water Fund Notes Payable. These notes have been fully defeased as of fiscal year 2012.
- 2 See Table 6 for taxable property value data.
- 3 See Table 13 for population data. These ratios are calculated using personal income and population.

Table 11

TOWN OF HEBRON, CONNECTICUT
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
FOR THE YEAR ENDED JUNE 30, 2014
(Unaudited)

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable¹</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property tax: RHAM Regional School District No. 8	\$ 20,075,000	56.55%	\$ 11,352,413
Direct general obligation debt - Hebron			<u>5,811,000</u>
			<u><u>\$ 17,163,413</u></u>

Source: Town CAFR

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Town. This Schedule estimates the portion of outstanding debt of the RHAM Regional School District No. 8 that is borne by the residents and businesses of the Town of Hebron. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

- 1** The percentage of overlapping debt applicable is calculated using the total percentage of Town of Hebron students enrolled in RHAM. This is the same percentage used to calculate the share of RHAM expenditures that the Town of Hebron must pay.

TOWN OF HEBRON, CONNECTICUT
RATIOS OF GENERAL BONDED DEBT AND CAPITAL LEASES OUTSTANDING BY TYPE
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year	Net Bonded Debt	Clean Water Fund Notes	Total Net Bonded Debt	Capital Leases	Total Primary Government	Ration of Net Bonded Debt to Est. Actual Taxable Value¹	Percentage of Personal Income²	Debt Per Capita³
2005	\$ 20,512,365	\$ 4,292,472	\$ 24,804,837	\$ -	\$ 24,804,837	2.41%	7.60%	2,742
2006	24,105,474	3,715,677	27,821,151	-	27,821,151	2.41%	8.22%	2,992
2007	23,132,254	3,127,346	26,259,600	-	26,259,600	2.16%	7.72%	2,843
2008	22,092,575	2,527,249	24,619,824	-	24,619,824	2.04%	7.25%	2,667
2009	22,616,511	1,915,151	24,531,662	-	24,531,662	2.06%	6.89%	2,582
2010	22,345,962	1,290,810	23,636,772	-	23,636,772	2.08%	5.82%	2,488
2011	21,190,503	651,088	21,841,591	63,037	21,904,628	1.96%	6.00%	2,262
2012	19,846,150	-	19,846,150	160,210	20,006,360	1.79%	5.34%	2,062
2013	18,258,105	-	18,258,105	1,365,445	19,623,550	1.79%	5.17%	2,040
2014	17,163,413	-	17,163,413	1,643,891	18,807,304	1.74%	4.90%	1,949

Source: Town CAFR

- 1 See Table 6 for taxable property value data.
- 2 See Table 13 for population data. These ratios are calculated using personal income.
- 3 See Table 13 for population data. These ratios are calculated using personal income and population.

Table 13

TOWN OF HEBRON, CONNECTICUT
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year	Population	Personal Income (000)s	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate¹
2005	9,047	\$ 326,497	\$ 36,089	39	1,959	3.8%
2006	9,298	338,459	36,401	39.5	2,019	3.1%
2007	9,238	339,931	36,797	39.5	2,089	2.9%
2008	9,232	339,710	36,797	39	2,093	4.4%
2009	9,500	356,108	37,485	39	2,105	6.5%
2010	9,500	406,325	42,771	38.3	2,019	7.5%
2011	9,685	365,058	37,693	39	2,102	6.8%
2012	9,704	374,972	38,641	41	2,118	5.6%
2013	9,620	379,634	39,463	40	1,903	5.2%
2014	9,649	383,789	39,775	42	1,849	4.8%

Source: Various Town records

1 State of Connecticut, Labor Department, By Town, Not Seasonally Adjusted

TOWN OF HEBRON, CONNECTICUT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND TEN YEARS AGO
(Unaudited)

<u>Employer</u>	<u>2014</u>			<u>2005</u>		
	<u>(1)</u> <u>Employees¹</u>	<u>Rank</u>	<u>Percentage of Total Town Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Town Employment</u>
Regional School District No. 4	247	1	2.6%			
Town of Hebron	214	2	2.2%	N/A	N/A	N/A
Ted's Supermarket	90	3	0.9%	N/A	N/A	N/A
Blackledge Country Club	50	4	0.5%	N/A	N/A	N/A
CVS Pharmacy	26	5	0.3%	N/A	N/A	N/A
Country Carpenters	22	6	0.2%	N/A	N/A	N/A
Gina Maries Restaurant	18	7	0.2%	N/A	N/A	N/A
Fireside Supply	17	8	0.2%	N/A	N/A	N/A
Tallwood Country Club	17	9	0.2%	N/A	N/A	N/A
Fennagins	14	10	0.1%	N/A	N/A	N/A
Total	<u>715</u>		<u>7.4%</u>	<u>-</u>		<u>0.00%</u>

Source: Various Town Records

1 Full time equivalent

N/A Information not available

Table 15

TOWN OF HEBRON, CONNECTICUT
FULL-TIME EQUIVALENT GOVERNMENT EMPLOYEES BY FUNCTION
LAST TEN FISCAL YEARS
(Unaudited)

<u>Function/Program</u>	<u>Full-Time Equivalent Employees as of June 30</u>									
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
General government:										
General government:										
Town manager	1	1	1	1	1	1	1	1	1	1
Town clerk	2	2	2	2	2	2	2	2	2	2
Personnel	2	2	2	2	2	2	2	2	2	2
Finance and tax	7	7	7	7	7	7	7	7	6	6
Building safety	2	2	2	2	2	2	2	2	2	2
Planning	2	2	2	2	2	2	2	2	2	2
Facility management	1	1	1	1	1	1	1	1	1	1
Community development	-	-	-	-	-	-	-	-	-	-
Parks and recreation:										
General and administrative	2	2	2	2	2	2	2	2	2	2
Recreation	1	1	1	1	2	2	3	3	3	3
Fire:										
Firefighter and officers	2	2	2	2	2	2	2	2	2	2
Public works:										
Administration	2	2	2	2	2	2	2	2	2	2
Street maintenance	12	12	12	12	12	12	12	12	12	12
Water:										
Administration	1	1	1	1	1	1	1	1	1	1
Library:										
Administration	3	3	3	3	3	3	3	3	3	3
Senior Center:										
Administration	2	2	3	3	3	3	3	3	3	3
Total	<u>42</u>	<u>42</u>	<u>43</u>	<u>43</u>	<u>44</u>	<u>44</u>	<u>45</u>	<u>45</u>	<u>44</u>	<u>44</u>

Source: Various Town Records

TOWN OF HEBRON, CONNECTICUT
OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
(Unaudited)

Function/Program	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Police:										
Calls for service	3,529	2,433	3,690	4,366	4,750	5,217	5,211	4,358	3,914	4,297
Adult arrest	101	93	87	84	72	89	99	73	71	72
Juvenile arrest	1	5	5	10	10	9	10	6	15	10
Traffic citations	895	231	486	383	466	871	1,457	1,019	664	722
Fire:										
Total fire runs	244	236	243	266	237	367	302	226	227	208
Total rescue runs	421	420	433	446	424	429	450	437	493	582
Building safety:										
Total building permits	542	486	478	568	434	438	394	521	532	491
Total value all permits	N/A	N/A	N/A	\$ 8,258,492	\$ 7,157,558	\$ 8,510,149	\$ 5,368,058	\$ 7,145,131	\$ 9,420,872	\$ 6,995,765
Total building permits - new homes	59	63	30	13	8	11	7	9	11	6
Total value all permits - new homes	\$ 16,128,701	\$ 14,378,935	\$ 6,303,706	\$ 7,210,619	\$ 2,047,216	\$ 3,202,802	\$ 1,608,801	\$ 1,937,260	\$ 2,570,707	\$ 1,416,345
Library										
Volumes in collection	40,520	38,307	38,645	35,866	40,292	39,169	39,233	39,329	46,823	39,019

Source: Various Town departments and records

Source: CT State Police Troop K Data

Table 17

TOWN OF HEBRON, CONNECTICUT
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(Unaudited)

Function/Program	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Police:										
Stations	1	1	1	1	1	1	1	1	1	1
Fire:										
Fire stations (Volunteer)	3	3	3	3	3	3	3	3	3	3
Public Works:										
Buildings	5	5	5	5	5	5	5	5.0	5.0	5.0
Streets (miles)	80	84	88	92	96	98	98	98	98	98
Traffic lights	2	2	2	2	2	2	2	2	2	2
Street lights	197	197	197	197	199	200	201	201	201	201
Parks and recreation:										
Acreage	440	500	500	850	850	850	900	900	900	900
Parks	3	3	3	3	3	4	4	4	4	4
Baseball diamonds	7	7	7	7	7	9	9	9	9	9
Soccer fields	4	4	4	4	4	8	8	8	8	8
Basketball courts	1	1	1	1	1	1	1	1	1	1
Tennis courts	8	8	8	8	8	8	8	8	8	8
Skate park	1	1	1	1	1	1	1	1	1	1
Parks with playground equipment	1	1	1	1	1	1	1	1	1	1
Picnic shelters	1	1	1	1	1	2	2	2	2	2
Office and maintenance building	1	1	1	1	1	1	1	1	1	1
Rest room facilities	1	1	1	1	1	2	2	2	2	2
Public Buildings:										
Town buildings	3	3	3	3	3	3	3	3	3	3
Schools	2	2	2	2	2	2	2	2	2	2
Regional school district	2	2	2	2	2	2	2	2	2	2
Library:										
Facilities	1	1	1	1	1	1	1	1	1	1
Volumes	40,520	38,307	38,465	35,866	40,292	39,169	39,223	39,329	46,823	39,019
Water:										
Lakes	1	1	1	1	1	1	1	1	1	1
Sewer:										
Number of miles	18	18	18	18	18	18	18	18	18	18

Source: Various Town departments