

**TOWN OF HEBRON**  
**SUMMARY OF PROPOSED 2013-2014**  
**MAY 21ST, 2013**  
**ADOPTED**

Per Section 802E of the Hebron Town Charter, the Board of Finance has recommended a budget to Referendum for 2013/2014 which totals \$34,953,289. This is an increase of 3.48% percent over last year's adopted budget of \$33,776,251 and represents a total dollar increase of \$1,177,038.

	ADOPTED Expenditures 2012-2013	ADOPTED Expenditures 2013-2014	Difference	Percent Change
<b>Total Town Budget</b>				
Town Government	\$ 6,417,335	\$ 6,549,625	\$ 132,290	2.06%
Contr. to Capital Improvement	417,647	558,325	140,678	33.68%
Contr. to Open Space Acq.	73,000	100,000	27,000	36.99%
Contr. to Cap Non-Recurring	-	10,687	10,687	
Contr. to Capital Projects	61,053	69,445	8,392	13.75%
Contr. to Revaluation	50,000	50,000	-	
Debt Service	1,149,649	990,308	(159,341)	-13.86%
<b>TOWN GOV'T SUB TOTAL</b>	<b>8,168,684</b>	<b>8,328,390</b>	<b>159,706</b>	<b>1.96%</b>
Hebron Board of Education	11,891,118	11,955,923	64,805	0.54%
RHAM Assess(w/o debt)	12,268,256	13,255,222	986,966	8.04%
RHAM Debt Service	1,448,193	1,413,754	(34,439)	-2.38%
<b>Total General Government</b>	<b>\$ 33,776,251</b>	<b>\$ 34,953,289</b>	<b>\$ 1,177,038</b>	<b>3.48%</b>

The recommended revenue budget is as follows:

	ADOPTED 2012-2013	ADOPTED 2013-2014	Difference	Percent Change
General Government	\$ 677,980	\$ 674,680	\$ (3,300)	-0.49%
Education/Other State Revenues	7,228,584	7,315,555	86,971	1.20%
Revenue Surplus Sources*	-	330,000	330,000	
Debt Mgmt. Fund Contr.	\$ 220,370	\$ -	(220,370)	-100.00%
Back Taxes / Lien Fees	250,000	225,000	(25,000)	-10.00%
Tax Revenue	25,399,317	26,408,054	1,008,737	3.97%
	<b>\$ 33,776,251</b>	<b>\$ 34,953,289</b>	<b>\$ 1,177,038</b>	<b>3.48%</b>

The total amount needed to be raised by taxes is \$26,408,054 which is an increase of \$1,008,737. This would result in a mill rate of 34.70 calculated utilizing the following factors:

<b>With Revaluation</b>	
Grand List - October 1, 2012	\$ 772,697,085
Less Potential BAA adjustments	\$ (40,000)
Adjusted Grand List - October 1, 2011	\$ 772,657,085
Mill Value	\$ 772,657
<u>Mill Value (based upon 98.50% collection rate)</u>	<u>\$ 761,067</u>
Mill Rate (per proposed budget)	34.70
Estimated Mill Rate Increase	1.15
	3.42%
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\* Revenue Surplus Sources consist of a RHAM surplus in the amount of \$180,000 and a transfer from the Hebron Village Green Fund for unexpended funds for the Traffic Light install originally supplied from the General Fund in the amount of \$150,000.

## DEPARTMENT BUDGET SUMMARY &amp; INDEX

DEPARTMENTS	ACTUAL	ADOPTED	CURRENT	DEPT REQ	DOLLAR	%	2012-2013	2013-2014	DOLLAR	%	TOTAL	2012-2013
	2011-2012	2012-2013	ESTIMATED EXPENSE 2012-2013	BUDGET 2013-2014	INC/DEC	CHG	MAY 8TH REF BUDGET	ADOPTED DEPT TOTAL	INC/DEC	CHG	ACTUAL 2011-2012	ADOPTED BUDGET
1000 - Payroll	2,216,173	2,259,690	2,255,000	2,312,818	53,128	2.35%	2,270,557	2,335,273	75,583	3.34%		
1001 - Selectmen	34,300	36,603	35,600	36,975	372	1.02%	36,603	36,975	372	1.02%		
1002 - Central Services	34,370	40,306	39,000	43,200	2,894	7.18%	40,306	43,200	2,894	7.18%		
1003 - Legal	30,584	34,000	34,000	35,000	1,000	2.94%	34,000	35,000	1,000	2.94%		
1004 - Central Computer Svcs.	36,726	36,310	35,000	40,462	4,152	11.43%	36,310	40,462	4,152	11.43%		
1005 - Boards & Commissions	75	100	50	100	-	0.00%	100	100	-	0.00%		
1010 - Town Buildings	53,441	58,122	53,500	59,322	1,200	2.06%	58,122	59,322	1,200	2.06%		
1020 - Board of Finance	33,950	34,150	29,500	34,000	(150)	-0.44%	34,150	31,000	(3,150)	-9.22%		
1030 - Finance Department	8,343	10,805	9,500	10,825	20	0.19%	10,805	10,825	20	0.19%		
1040 - Tax Collector	17,558	19,053	19,000	19,230	177	0.93%	19,053	19,080	27	0.14%		
1050 - Assessor	35,449	38,735	38,500	37,991	(744)	-1.92%	41,735	26,395	(12,340)	-31.86%		
1051 - Board of Tax Review	-	170	100	170	-	0.00%	170	170	-	0.00%		
1060 - Town Clerk	25,046	32,400	29,900	32,525	125	0.39%	32,400	32,525	125	0.39%		
1070 - Registrars of Voters	41,239	48,000	45,500	48,842	842	1.75%	48,000	48,842	842	1.75%	2,567,264	2,648,444
2001 - Police Administration	268,119	273,038	272,000	285,942	12,904	4.73%	264,591	267,030	(6,008)	-2.20%		
2010 - Fire Administration	346,956	356,868	355,000	370,477	13,609	3.81%	351,987	343,098	(13,770)	-3.86%		
2011 - Fire Marshal	44,729	55,904	55,800	57,124	1,220	2.18%	55,904	10,540	(45,364)	-81.15%		
2012 - Burning Official	1,955	1,999	1,990	2,039	40	2.00%	1,999	2,039	40	2.00%		
2020 - Ambulance Services	137,632	115,167	130,000	136,903	21,736	18.67%	138,098	126,624	11,457	9.95%		
2030 - Emergency Mgmt.	9,430	10,038	11,000	10,600	562	5.60%	10,038	10,600	562	5.60%		
2040 - Canine Control	28,984	31,048	30,600	31,323	275	0.89%	31,048	31,423	375	1.21%	837,805	844,062
3003 - Comm. Agency Donations	152,201	155,500	155,500	163,326	7,826	5.03%	155,500	163,326	7,826	5.03%		
3004 - Health District	76,758	80,058	80,058	82,221	2,163	2.70%	80,058	82,221	2,163	2.70%		
3007 - Library	221,405	221,220	220,000	232,701	11,481	5.19%	230,734	233,273	12,053	5.45%		
3013 - Van - Disabled	49,963	56,339	55,200	57,459	1,120	1.99%	56,339	57,459	1,120	1.99%		
3020 - Senior Center	27,634	34,888	33,500	34,848	(40)	-0.11%	34,888	32,426	(2,462)	-7.06%		
3030 - Probate Court	1,650	1,650	800	2,615	1,165	70.61%	1,650	2,615	1,165	70.61%		
3050 - St. Peter's Lease	800	800	800	850	50	6.25%	800	850	50	6.25%		
3102 - Recreation Programs	91,458	93,641	93,000	100,584	6,943	7.41%	97,641	99,172	5,531	5.91%		
3110 - Public Celebrations	699	1,100	900	1,100	-	0.00%	1,100	1,100	-	0.00%	622,568	646,196

## DEPARTMENT BUDGET SUMMARY &amp; INDEX

EXPENDITURES	ACTUAL 2011-2012	ADOPTED BUDGET 2012-2013	CURRENT ESTIMATED EXPENSE 2012-2013	DEPT REQ BUDGET 2013-2014	DOLLAR INC/DEC	% CHANGE	2012-2013	2013-2014	DOLLAR INC/DEC	% CHG	TOTAL	2012-2013
							MAY 8TH REF BUDGET	ADOPTED DEPT TOTAL			ACTUAL 2011-2012	ADOPTED BUDGET
4001 - Planning & Development	85,201	100,767	100,500	104,629	3,862	3.83%	107,508	104,629	3,862	3.83%		
4025 - Economic Development	3,277	21,940	21,600	22,273	333	1.52%	17,780	22,273	333	1.52%	88,478	122,707
4101 - Hgwys. & Grds. Admin.	214,831	256,660	272,000	251,442	(5,218)	-2.03%	256,160	256,002	(658)	-0.26%		
4102 - Town Yard & Garage	46,959	51,699	49,500	51,749	50	0.10%	51,699	52,071	372	0.72%		
4103 - Street Services	417,104	491,527	499,000	505,407	13,880	2.82%	506,540	505,407	13,880	2.82%		
4104 - Solid/Bulky Waste Recycl.	208,493	173,100	173,000	189,141	16,041	9.27%	177,549	178,945	5,845	3.38%	887,387	972,986
5001-5003 - Debt Service	1,858,188	1,149,649	1,149,649	990,308	(159,341)	-13.86%	1,170,705	990,308	(159,341)	-13.86%		
5005 - Town Property Sewer Fees	21,725	32,256	10,000	31,556	(700)	-2.17%	11,200	31,556	(700)	-2.17%	1,879,913	1,181,906
5010 - Insurance	197,126	162,550	190,900	240,325	77,775	47.85%	162,660	224,076	61,525	37.85%		
5020 - Employee Benefits	908,743	989,134	988,000	1,098,662	109,728	11.09%	1,008,407	1,016,602	27,368	2.77%	1,105,869	1,151,684
<b>TOTAL TOWN SERVICES BUDGET</b>	<b>7,989,274</b>	<b>7,566,984</b>	<b>7,574,447</b>	<b>7,767,464</b>	<b>200,460</b>	<b>2.65%</b>	<b>7,644,784</b>	<b>7,564,933</b>	<b>(2,051)</b>	<b>-0.03%</b>	<b>7,989,274</b>	<b>7,566,984</b>
5050 - Contr. to Capital Projects	626,627	417,647	417,647	602,325	184,678	44.22%	644,084	558,325	140,678	33.66%	626,627	417,647
5051 - Contr. to Land Acquisition	100,000	73,000	73,000	150,000	77,000	105.48%	100,000	100,000	27,000	36.99%	100,000	73,000
5052 - Contr. to Capital Projects	-	61,053	61,053	75,000	13,947		61,053	69,446	8,392			61,053
5053 - Contr. to Revaluation	-	50,000	50,000	50,000	-		50,000	50,000	-			50,000
5054 - Contr. to Debt Management	-	-	-	-	-		-	-	-			-
5055 - Contr. To Cap. Non-Recurring	-	-	-	20,687	20,687	#DIV/0!	10,687	10,687	10,687			-
BOF REDUCTION TAKEN 5/10/2013									(25,000)			
<b>TOTAL TOWN GOV'T BUDGET</b>	<b>8,715,901</b>	<b>8,168,684</b>	<b>8,176,147</b>	<b>8,665,476</b>	<b>496,792</b>	<b>6.08%</b>	<b>8,610,608</b>	<b>8,353,390</b>	<b>184,706</b>	<b>2.26%</b>	<b>8,715,901</b>	<b>8,168,684</b>
5090 - RHAM Assessment *	13,327,390	12,268,256	12,268,256	13,545,222	1,276,966	10.41%	12,398,730	13,255,222	986,966	8.04%		
5090 - RHAM Debt Service	-	1,448,193	1,448,193	1,413,754	(34,439)	-2.38%	1,370,433	1,413,754	(34,439)	-2.38%	13,327,390	13,716,449
8100 - Hebron Board of Education	11,791,815	11,891,118	11,891,118	12,168,256	277,138	2.33%	12,012,553	11,955,923	64,805	0.54%	11,791,815	11,891,118
SUPPLEMENTAL APPROPRIATIONS	364,917										364,917	
<b>GRAND TOTALS</b>	<b>34,200,023</b>	<b>33,776,251</b>	<b>33,783,714</b>	<b>35,792,708</b>	<b>2,016,457</b>	<b>5.97%</b>	<b>34,292,324</b>	<b>34,953,289</b>	<b>1,177,038</b>	<b>3.48%</b>	<b>34,200,023</b>	<b>33,776,251</b>

Revision - 3

**TOWN OF HEBRON  
SUMMARY OF REVENUES  
2013-2014**

<u>REVENUE SOURCE</u>	<u>ADOPTED BUDGET 2012-2013</u>	<u>% OF BUDGET</u>	<u>ADOPTED 2013-2014</u>	<u>CHANGE</u>	<u>% OF BUDGET</u>
GENERAL GOV'T. - STATE	\$ 220,700	0.7%	\$ 332,790	\$ 112,090	1.0%
EDUCATION-STATE	7,007,884	20.7%	6,982,765	(25,119)	20.0%
DEPARTMENTAL	471,680	1.4%	472,580	900	1.4%
OTHER REVENUE	206,300	0.6%	202,100	(4,200)	0.6%
DEBT MGMT. FUND CONTR.	220,370	0.7%	-	(220,370)	0.0%
REVENUE SURPLUS SOURCES	-		330,000	330,000	
FUND BALANCE	\$ -		\$ -	-	
TOTAL TAX REVENUE	<u>\$ 25,649,317</u>	<u>75.9%</u>	<u>\$ 26,633,054</u>	<u>983,737</u>	<u>76.2%</u>
TOTAL REVENUES	<u><u>\$ 33,776,251</u></u>	<u><u>100.0%</u></u>	<u><u>\$ 34,953,289</u></u>	<u><u>\$ 1,177,038</u></u>	<u><u>100.0%</u></u>

Revision 2

**TOWN OF HEBRON  
ESTIMATED REVENUES  
FISCAL YEAR 2013-2014**

	PREVIOUS ACTUAL 2011-2012	ADOPTED BUDGET 2012-2013	<i>CURRENT ESTIMATED 2012-2013</i>	ADOPTED BUDGET 2013-2014
<b>STATE REVENUES</b>				
Pilot: State Property	13,810	13,341	<b>13,390</b>	0
Disability Grant	756	694	<b>904</b>	694
Add. Veterans Grant	3,304	2,600	<b>3,610</b>	2,600
Property Tax Relief Grant	33,077	28,700	<b>29,918</b>	28,700
Boat Registrations	0	0	<b>0</b>	0
Town Aid Roads	120,248	120,249	<b>121,239</b>	242,479
Civil Preparedness	1,111	4,600	<b>3,411</b>	4,600
Telephone Access	21,768	18,000	<b>19,000</b>	18,000
Misc. State Grants	2,289	2,000	<b>2,800</b>	2,000
Manufacturers' Pilot Grant	0	0	<b>1,088</b>	0
Pequot Grant	29,086	30,516	<b>22,104</b>	0
FEMA Storm Reimbursement	46,153	0	<b>41,050</b>	30,000
<i>HOLD Harmless-New Funding-2013-2014</i>				<b>3,717</b>
Total State Revenues	<u>271,602</u>	<u>220,700</u>	<u><b>258,514</b></u>	<u>332,790</u>
<b>EDUCATION/STATE REVENUES</b>				
Education Equalization	6,855,458	6,969,354	<b>6,969,000</b>	6,982,765
Special Ed Excess Cost	0	0	<b>0</b>	0
Education Transportation	40,913	38,530	<b>38,530</b>	0
Total Education Revenues	<u>6,896,371</u>	<u>7,007,884</u>	<u><b>7,007,530</b></u>	<u>6,982,765</u>
<b>DEPARTMENTAL REVENUE</b>				
Copies	1,939	2,000	<b>1,800</b>	2,000
Town Clerk Fees	21,741	13,000	<b>15,500</b>	13,000
Conveyance Tax	67,858	50,000	<b>55,000</b>	50,000
Classified Land	0	0	<b>0</b>	0
Recording Fees	55,791	49,000	<b>47,000</b>	49,000
Town Clerk CIP Funding	5,892	5,400	<b>4,900</b>	5,400

	PREVIOUS ACTUAL 2011-2012	ADOPTED BUDGET 2012-2013	CURRENT ESTIMATED 2012-2013	ADOPTED BUDGET 2013-2014
<b>DEPARTMENTAL REVENUE - CONT'D</b>				
Notary Fees -	1,695	1,200	1,450	1,200
Records Preservation	28	50	50	50
Sport Licenses	199	100	200	100
Marriage License	209	50	50	50
Ambulance Service	206,800	150,000	146,000	150,000
Soil & Water Conservation Fund	2,146	1,100	1,500	1,100
Building Department	84,963	68,000	63,000	68,000
Education Fee Assessment	19	150	150	150
Plotter/Copier User fees	787	1,100	800	1,000
Compactor, Recycling, Bulky Waste	79,558	64,000	65,000	65,000
Blasting Permits	60	30	30	30
Planning & Zoning	8,148	7,000	7,200	7,000
ZBA	779	500	600	500
Wetland Fees	2,097	5,500	5,500	5,500
Dog Fund	6,805	5,500	5,500	5,500
Animal Pop. Control Fund	2,638	2,000	2,000	2,000
Constable Fees	7,645	8,000	7,500	8,000
Engineering Fees	0	10,000	3,000	10,000
Library Revenues	29,715	28,000	27,000	28,000
Total Local Revenue	587,512	471,680	460,730	472,580
<b>MISCELLANEOUS REVENUE</b>				
Interest on Investments	16,630	20,000	15,000	20,000
Area Aging Grant (Now Transp Grant) eliminating	0	0	1,500	0
Health Department	188	5,000	5,000	5,000
Housing Authority	12,169			4,000
Hebron Parks Fund Reimbursement (Fund 015)	40,000	40,000	40,000	40,000
Parks & Recreation Fund 004 Reimbursement	28,000	28,000	28,000	28,000
WPCA Reimbursement-Clerical & Administrative Fee:	10,000	10,000	10,000	25,000
WPCA Sewer Assessments	0	0	0	0
Colchester Intermunicipal Agreement	20,050	19,000	20,050	19,000
Parking Ticket Revenue	200	100	200	100
Taxes Overpaid/Legal Fee Reimbursements	1,000	500	500	500
Maple Festival Constable Reimb.		6,000	3,000	6,000
Building Department Permitting Fees-New				6,000

Page 3 Revenues

	PREVIOUS ACTUAL 2011-2012	ADOPTED BUDGET 2012-2013	<i>CURRENT ESTIMATED 2012-2013</i>	ADOPTED BUDGET 2013-2014
Demand Responsive Transportation Grant	16,199	16,000	<i>16,000</i>	16,000
Elderly Van (Transp. Title III Grant)	2,414	8,000	<i>5,000</i>	8,000
HIHS Reimb. Social Worker position	25,253	29,200	<i>29,000</i>	0
Farmland Preservation	504	0	<i>200</i>	0
Senior Ctr. Title III-D Grant-Fitness Instructor	6,272	4,000	<i>2,500</i>	4,000
Hebron Harvest Fair	10,712	12,000	<i>9,450</i>	12,000
MIRMA Reimb.	8,277	0	<i>0</i>	0
Fire Marshal Special Duty Reimbursement	0	0	<i>0</i>	0
State Trooper Private Duty Reimb.	800	3,500	<i>2,500</i>	3,500
Misc. Revenue	5,982	5,000	<i>5,500</i>	5,000
Total Miscellaneous Revenue	<u>204,650</u>	<u>206,300</u>	<u><i>193,400</i></u>	<u>202,100</u>
<b>TOTAL REVENUES</b>	<u>7,960,135</u>	<u>7,906,564</u>	<u><i>7,920,174</i></u>	<u>7,990,235</u>
FUND BALANCE- RHAM SURPLUS	6,700	0	<i>6,700</i>	180,000
SURPLUS TRANSFER FROM OTHER*	11,619	0	<i>0</i>	150,000
DEBT MANAGEMENT FUND CONTRIBUTION	200,000	220,370	<i>220,370</i>	0
Back Taxes/liens/fees	401,249	250,000	<i>288,750</i>	225,000
TAXES	25,983,520	25,399,317	<i>25,349,331</i>	26,408,054
<b>TOTAL REVENUES 2013-2014 BUDGET</b>	<u><u>34,563,223</u></u>	<u><u>33,776,251</u></u>	<u><u><i>33,785,325</i></u></u>	<u><u>34,953,289</u></u>

REVISION 2

\* RETURN OF FUNDS CONTRIBUTED TO THE VILLAGE GREEN FUND 022 NOW BEING RETURNED TO THE GENERAL FUND.

**TOWN OF HEBRON  
CAPITAL IMPROVEMENT PROGRAM  
FY 2013-2014  
APPROVED**

7/2/2013

**TIER ONE PROJECTS**

**Public Works Department**

Road Resurfacing and Road Improvements	\$238,811
Large Dump w/ Plow (replace 36) (partial funding)	\$84,000

**Board of Education**

GHS Bathroom Renovations	\$50,000
HES Parking Lot Engineering and Design	\$50,000

**Fire Department**

Replace ET-210 - First Year Lease Funding	\$81,000
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**Miscellaneous**

Vehicle for Building Official (second year funding)	\$17,876
Town Office Building Generator/Electrical Service Upgrade	\$58,400

**Tier One Total** **\$580,087**

**TIER TWO PROJECTS  
listed in priority order**

**Miscellaneous**

Douglas Library Mechanical System Upgrade	\$77,000
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**Public Works Department**

Large Dump w/ Plow (replace 36) (completes funding)	\$62,204
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**Miscellaneous**

Police Vehicle	\$45,000
Horton House - Electrical Service Upgrade and Switchgear	\$12,350

**Tier Two Total** **\$196,554**

**TIER THREE PROJECTS  
listed in priority order**

**Fire Department**

Thermal Imaging Cameras (3)	\$30,000
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**Public Works Department**

Wood Chipper	\$40,000
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**Tier Three Total** **\$70,000**

**TOTAL CIP REQUEST** **\$846,641**