



Town of Hebron

**TOWN OFFICE BUILDING
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HEBRON, CONNECTICUT 06248
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**ANDREW J. TIERNEY
TOWN MANAGER**

**DANIEL LARSON
CHAIRMAN**

**GAIL B. RICHMOND
VICE CHAIRMAN**

**PETER D. KASPER
SELECTMAN**

**MARC P. RUBERA
SELECTMAN**

**TIFFANY V. THIELE
SELECTMAN**

March 1, 2022

Board of Selectmen and Board of Finance
Town of Hebron
15 Gilead Street
Hebron, CT 06248

Dear Members of the Board of Selectmen and Board of Finance:

Pursuant to Section 902 C of the Town Charter, I am presenting the Town Manager's proposed budget for FY 2022-2023 totaling \$37,581,123. The expenditure budget as presented is a 3.23 percent increase or \$1,176,644 more than the FY 2021-2022 budget.

The Town Manager has reduced the Department Head budget requests in the Town Government Budget by \$334,717 (summary attached).

The Town Manager is recommending a CIP budget of \$2,053,279 reflecting a general government contribution to CIP of \$649,486 with additional funding sources. This proposal supports the Town's needs and a commitment to maintaining infrastructure and equipment. The American Rescue Plan Coronavirus State and Local Fiscal Recovery Funds have made it possible to potentially fund many important projects. At this time the final project list is still to be finalized by the BOS/BOF, and the approval process and accounting procedures are being researched.

The Town Manager is recommending the following funding allocations:

Capital Projects (\$10,000-\$75,000)	\$206,796
Future Revaluation	\$ 40,000
Contribution to Open Space	\$175,000

The Hebron Board of Education budget as presented is a 3.26 percent increase of \$393,621 for a total budget of \$12,457,294.

The RHAM Board of Education budget has been presented at \$30,416,081 or a 0.77 percent decrease, which includes a \$522,109 CIP Budget. Due to the population shift in Hebron students attending RHAM this translates to an increase of \$11,867 to Hebron for a total levy amount of \$14,347,265. This does reflect a higher increase compared to last year as there was a credit taken against last year's levy.

The October 2021 Grand List has increased by \$128,074,750 or 16.5 percent, due mostly to revaluation. With the budget as presented, this translates to a proposed decrease in the mill rate from 36.33 to 32.40.

As you review this budget, please keep in mind that it is a fluid document and numbers will change over the next couple of months. The proposed budget is based on information available today, with placeholders for unknown or estimated amounts.

Please refer to the attached Executive Summary which will outline the major expenditure and revenue changes and other highlights of the Town Manager's proposed budget.

I would like to thank the Town Department Heads for their cooperation in preparing the Department budgets. I am grateful for the cooperation of the Superintendents of Schools and their staff for providing the education budgets in a timely fashion.

The email address hebronbudget@hebronct.com has been set up to receive public comment and input. Emails received will be forwarded to the Boards of Selectmen, Finance and Education. It is important for public participation early in the budget process. Public participation at all meetings is encouraged. All March budget meetings are planned to be held virtually. Budget information and key dates are available on the Hebron Website at: <http://hebronct.com/budget-information>.

We are working to prepare a budget which reflects the Town's needs and maintains a high level of Town provided services and educational excellence.

The Budget Referendum vote is on Tuesday, May 3, 2022, 6:00 a.m. to 8:00 p.m. at Hebron Elementary School.

Thank you for the opportunity to present this proposal. We look forward to another challenging but successful budget season.

Sincerely,

Andrew J. Tierney

Andrew J. Tierney
Town Manager

cc: Elaine Griffin, Finance Director
Carla Pomproicz, Town Clerk
Thomas Baird, Hebron Superintendent of Schools
Scott Leslie, RHAM Acting Superintendent of Schools
Heather Petit, Chairman, Hebron Board of Education
Mike Morris, Chairman, RHAM Board of Education

**TOWN OF HEBRON
2022-2023 FISCAL YEAR PROPOSED BUDGET
EXECUTIVE SUMMARY**

The Town Manager's proposed budget for FY 2022-2023 totals **\$37,581,123**. This is an increase of **\$1,176,644** over the current year's budget or 3.23 percent more than the current expenditure level.

EXPENDITURES

	ADOPTED Expenditures 2021-2022	PROPOSED Expenditures 2022-2023	Difference	Percent Change
Total Town Budget				
Town Government	\$ 8,187,133	\$ 8,613,158	\$ 426,025	5.20%
Contr. to Capital Improvement	768,877	649,486	(119,391)	-15.53%
Contr. to Open Space Acq.	125,000	175,000	50,000	40.00%
Contr. to Cap Non-Recurring	-	-	-	
Contr. to Capital Projects	152,022	206,796	54,774	36.03%
Contr. to Revaluation	50,000	40,000	(10,000)	-20.00%
Contr. To Debt Management	-	-	-	
Debt Service	1,086,298	1,092,124	5,826	0.54%
TOWN GOV'T SUB TOTAL	10,369,330	10,776,564	407,234	3.93%
Hebron Board of Education	12,063,673	12,457,294	393,621	3.26%
RHAM Assessment (w/o debt)	12,774,567	13,839,309	1,064,742	8.33%
RHAM Debt Service	1,196,909	507,956	(688,953)	-57.56%
Total General Government	\$ 36,404,479	\$ 37,581,123	\$ 1,176,644	3.23%

General Government Budget

The Town Government Budget for FY 2022-2023 is proposed to increase by \$426,025 or 5.20 percent. Initiatives and major drivers in the Town Government budget include:

- Contractual Salary Increases and Compensation Adjustments
- Technology and Computer Services
- Building Maintenance
- Public Safety
- AHM Youth and Family Services – Funding Moved from BOEs to Town
- Return of Part-Time Office Position in Parks & Recreation Department
- Consultants to Support Plan of Conservation and Development Update and the EDC Branding and Marketing Initiative

Contribution to Capital Projects:

General Government Contribution to CIP	\$649,486
Contribution to Capital Expenditure (\$10,000-\$75,000)	\$206,796
Contribution to Revaluation Fund	\$ 40,000

Contribution to Open Space/Land Acquisition - \$175,000

The Open Space/Land Acquisition fund has an account balance of \$67,582 (with an additional \$199,900 anticipated grant reimbursement from the State of Connecticut for the recent Bernstein Property acquisition). The recommended contribution falls short of the goal for the annual contribution.

To date, the Town has permanently preserved 26.7 percent of Hebron's land area as open space through efforts of the Town and the State of Connecticut (includes open space ownership, as well as permanently preserved farmland through the purchase of development rights). Since the adoption of the Open Space Land Acquisition Ordinance in 1988 more than 2,032 acres of land in Hebron has been permanently preserved (open space purchased, gifts of open space to the Town, and preserved farmland).

CAPITAL AND DEBT**CIP Budget - \$2,053,279**

The Town Manager is recommending a CIP budget of \$2,053,279 (details attached). The substantial increase in the CIP Budget is due to the availability of The American Rescue Plan Coronavirus State and Local Fiscal Recovery Funds (ARPA) which offsets the increased expense and allows for long overdue projects to be funded. Each year due to limited funding, critical projects get pushed further out in the Five-Year Plan. The ARPA funding will allow the Town to address some of these needs.

Capital Projects (10,000-\$74,999) - \$206,796

The Town Manager's recommendation for funding in this category is \$206,796; details will be found in the budget book. ARPA funding has made it possible to remove some requests and fund them outside of the budget.

It is important to note that the proposal for ARPA funding is not yet final and the Town is working on determining the appropriate approval and appropriation process. The list prepared is preliminary and will continue to be refined as we move through the budget process.

Debt Service – \$1,092,124

The \$5,826 increase to debt service is minimal since the debt increase due to the sewer project has leveled off. Total debt is due to decrease over the next couple of year. The current balance in the debt management account is \$1,815,190. The Town should continue to support the debt management account to help alleviate the burden of new debt anticipated for future town projects.

EDUCATION**Hebron Board of Education - \$12,457,294**

The Hebron Board of Education Budget for FY 2022-2023 is proposed with an increase of 3.26 percent.

RHAM Board of Education – Hebron Levy \$14,347,265

The RHAM Board of Education is currently reviewing the proposed budget as presented by the Superintendent. This table illustrates the effect to Hebron due to the proposed budget as it stands today. Hebron's levy shows an increase as the population has shifted. This number includes Hebron's share of the RHAM CIP. The increase reflected in the budget summary is significantly higher than the actual year-to-year budget increase due to the \$353,922 credit used to offset the prior year's levy.

RHAM 2022-2023	Decrease	Change Based on 22-23 Levy @ 47.17 %
\$30,416,081	.77 %	\$11,867

Projected Enrollment in Grade Combinations (NESDEC)

Projected Enrollment in Grade Combinations*									
Year	PK-6	K-5	K-6	K-8	PK-8	6-8	7-8	7-12	9-12
2021-22	1316	1021	1202	1581	1695	560	379	1202	823
2022-23	1343	1057	1216	1591	1718	534	375	1179	804
2023-24	1385	1086	1255	1610	1740	524	355	1127	772
2024-25	1436	1146	1304	1646	1778	500	342	1083	741
2025-26	1521	1196	1386	1727	1862	531	341	1034	693
2026-27	1553	1243	1416	1779	1916	536	363	1041	678
2027-28	1598	1220	1458	1837	1977	617	379	1036	657
2028-29	1584	1247	1442	1869	2011	622	427	1095	668
2029-30	1617	1272	1472	1924	2069	652	452	1132	680
2030-31	1646	1278	1499	1911	2058	633	412	1161	749
2031-32	1650	1255	1500	1939	2089	684	439	1222	783

REVENUES

	ADOPTED 2021-2022	PROPOSED 2022-2023	Difference	Percent Change
General Government	\$ 768,119	\$ 786,600	\$ 18,481	2.41%
Other State Revenues	407,719	400,082	(7,637)	-1.87%
ECS & Special Ed Grant Funding	5,817,069	5,997,693	180,624	3.11%
Other Revenue Sources	37,328	-	(37,328)	-100.00%
Unassigned/Debt Mgmt Contribution	\$ 623,000	\$ 575,000	(48,000)	-7.70%
Back Taxes / Lien Fees	370,000	425,000	55,000	14.86%
Tax Revenue	<u>28,381,244</u>	<u>29,396,748</u>	<u>1,015,504</u>	<u>3.58%</u>
	\$ 36,404,479	\$ 37,581,123	\$ 1,176,644	3.23%

A combination of the Governor's proposed budget numbers and input from the Town Assessor has been utilized in preparing the revenue estimates for FY 2022-2023. The Finance Director has completed a thorough review of the anticipated revenues from all sources. There are several grants included in the revenue estimates. The amount of additional taxes to be collected based on the proposed budget is \$1,015,504 which will be offset by the increase to the grand list and the mill rate adjustment.

REVALUATION and MILL RATE**Proposed Mill Rate: 32.40 Personal Property/Real Estate and Motor Vehicle**

The proposed mill rate is 32.40 which is a 3.93 mill decrease from the 2021 mill rate of 36.33.

The Town of Hebron recently completed the five-year mandated revaluation effective on the October 1, 2021, Grand List. The total net taxable Grand List for October 1, 2021, equals \$921,268,820, an increase of \$128,074,750 or 16.15% more than the prior year.

It will be important to provide information to taxpayers regarding how revaluation affects the mill rate and changes to each individual property owner's tax burden. The majority of taxpayers will see a tax increase based on the proposed 32.40 mill rate, with some taxpayers having a tax decrease.

A database comparing each individual property owner's assessment change and resulting tax impact will be available on the Town of Hebron website:

<https://hebronct.com/budget-information/>

SUMMARY

There are many factors of the budget that are beyond our control. It will be necessary for Town administration, Board of Selectmen, Board of Finance and the Boards of Education as well as the taxpayers to work cooperatively to arrive at a budget that will provide necessary services and continue high quality programs/excellent education while acknowledging taxpayer concerns. Creativity and compromise will be important as we work to craft a budget that will be supported at Referendum.

The goal in preparing this budget was to attempt to maintain existing services, while responding to taxpayer concerns about increasing taxes. There is little room for flux and no contingency for unexpected circumstances or emergencies which could impact the unassigned fund balance.

The attached summary documents will provide a high-level overview of the entire budget proposal. The budget book includes information of each department request and detail on the education budgets and the capital requests and CIP Budget.

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**TOWN OF HEBRON
TOWN MANAGER RECOMMENDED 2022-2023 BUDGET
MARCH 1, 2022**

Per Section 902C of the Hebron Town Charter, the Town Manager recommends a budget for 2022-2023 which totals \$37,581,123. This is an increase of 3.23 percent over last year's adopted budget of \$36,404,479 and represents a total dollar increase of \$1,176,644.

	<u>ADOPTED Expenditures 2021-2022</u>	<u>PROPOSED Expenditures 2022-2023</u>	<u>Difference</u>	<u>Percent Change</u>
Total Town Budget				
Town Government	\$ 8,187,133	\$ 8,613,158	\$ 426,025	5.20%
Contr. to Capital Improvement	768,877	649,486	(119,391)	-15.53%
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Contr. to Revaluation	50,000	40,000	(10,000)	-20.00%
Contr. To Debt Management	-	-	-	
Debt Service	1,086,298	1,092,124	5,826	0.54%
TOWN GOV'T SUB TOTAL	10,369,330	10,776,564	407,234	3.93%
Hebron Board of Education	12,063,673	12,457,294	393,621	3.26%
RHAM Assessment (w/o debt)	12,774,567	13,839,309	1,064,742	8.33%
RHAM Debt Service	1,196,909	507,956	(688,953)	-57.56%
Total General Government	\$ 36,404,479	\$ 37,581,123	\$ 1,176,644	3.23%

The recommended revenue budget is as follows:

	<u>ADOPTED 2021-2022</u>	<u>PROPOSED 2022-2023</u>	<u>Difference</u>	<u>Percent Change</u>
General Government	\$ 768,119	\$ 786,600	\$ 18,481	2.41%
Other State Revenues	407,719	400,082	(7,637)	-1.87%
ECS & Special Ed Grant Funding	5,817,069	5,997,693	180,624	3.11%
Other Revenue Sources	37,328	-	(37,328)	-100.00%
Unassigned/Debt Mgmt Contribution	\$ 623,000	\$ 575,000	(48,000)	-7.70%
Back Taxes / Lien Fees	370,000	425,000	55,000	14.86%
Tax Revenue	28,381,244	29,396,748	1,015,504	3.58%
	\$ 36,404,479	\$ 37,581,123	\$ 1,176,644	3.23%

The total amount needed to be raised by taxes is \$29,396,748 which is an INCREASE of \$1,015,504. This would result in a mill rate of 32.40 calculated utilizing the following factors:

	TOTAL GL
Grand List - October 1, 2021	\$ 921,268,820
Less Potential BAA adjustments	\$ (15,000)
Reductions to grand list - *	\$ -
Adjusted Grand List - October 1, 2021	\$ 921,253,820
Mill Value	\$ 921,254
<u>Mill Value (based upon 98.50% collection rate)</u>	<u>\$ 907,435</u>
Mill Rate (per proposed budget)	32.40

*Revaluation resulted in a large grand list increase and a reduced mill rate.

TOWN OF HEBRON - TOWN GOVERNMENT BUDGET
DEPARTMENT HEAD REQUEST TO FINAL BUDGET APPROVAL

Account	Department/Description	Amount	Reason	Budget	
				37,915,840	DEPARTMENT REQUESTS
1001.100.1002	Part-Time Payroll	(16,500)	UConn Intern TM Office	37,899,340	
3307.100.1002	Library Part-Time Payroll	(13,533)	Sunday Hours Initiative Removed	37,885,807	
3307.212.2071	Library Electricity	(2,535)	Sunday Hours Initiative Removed	37,883,272	
3307.212.2073	Library Heating Fuel	(890)	Sunday Hours Initiative Removed	37,882,382	
3307.212.2088	Library Building Maintenance	(6,820)	Sunday Hours Initiative Removed	37,875,562	
3013.100.1002	Senior Van Part-Time Payroll	(5,000)	Adjust Estimated PT hours	37,870,562	
5050.227.2188	Contr to Capital Projects CIP	(250,577)		37,619,985	
5050.227.2188	Contr to Open Space/Land Acquisition	(25,000)		37,594,985	
5050.227.2188	Contr to Capital Project 10,000-74,999	(32,898)		37,562,087	
5050.227.2188	Contr to Revaluation	(10,000)		37,552,087	
5090.228.2204	RHAM Levy	29,036		37,581,123	TOWN MANAGER'S BUDGET
					Reduction: 334,717

**TOWN OF HEBRON
FY 2022-2023
BUDGET INITIATIVES**

ACCOUNT	DEPARTMENT	DESCRIPTION	AMOUNT
1001-204-2041	Town Manager	Access Agency Annual Contribuiton	1,000
1010-214-2088	Town Buildings	Peters House Maintenance	5,000
1010-214-2088	Town Buildings	Painting Senior Center	8,725
2010-100-1002	Fire Department	Increase Fire Chief Hours (25 to 28/week)	4,320
3007-214-2088	Library	Library Interior Painting	5,000
3102-100-1002	Parks & Recreation	P & R Office Assistant	19,240
4001-100-1002	Planning & Zoning	POCD Consultant	24,000
4025-100-1002	Economic Development	Branding & Marketing Phase 2	22,230
5020-411-4007	Employee Benefits	FICA/Medicare	3,639
			93,154

Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

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 Definition: 2 TOWN MGR BUDGET

From Date: 7/1/2021

To Date: 2/28/2022

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1000.100.1100.0000	CLERICAL UNION	\$496,036.64	\$505,644.00	\$523,024.00	\$523,024.00	\$17,380.00	3.44
001.1.1000.100.1111.0000	ADMINISTRATION	\$707,403.24	\$732,272.00	\$764,457.00	\$764,457.00	\$32,185.00	4.40
001.1.1000.100.1112.0000	HEALTH & WELFARE	\$151,889.62	\$155,319.00	\$161,310.00	\$161,310.00	\$5,991.00	3.86
001.1.1000.100.1113.0000	PUBLIC SAFETY	\$96,215.08	\$105,924.00	\$106,741.00	\$106,741.00	\$817.00	0.77
001.1.1000.100.1114.0000	RECREATION DEPARTMENT	\$244,644.22	\$244,983.00	\$248,900.00	\$248,900.00	\$3,917.00	1.60
001.1.1000.100.1115.0000	PUBLIC WORKS	\$761,239.51	\$805,349.00	\$839,680.00	\$839,680.00	\$34,331.00	4.26
001.1.1000.100.1116.0000	LIBRARY	\$164,923.20	\$168,640.00	\$175,386.00	\$175,386.00	\$6,746.00	4.00
001.1.1000.100.1117.0000	FIRE MARSHAL F/T SALARY	\$72,009.60	\$73,631.00	\$75,840.00	\$75,840.00	\$2,209.00	3.00
001.1.1000.100.1120.0000	ELECTED OFFICIALS	\$68,215.68	\$69,755.00	\$71,848.00	\$71,848.00	\$2,093.00	3.00
001.1.1000.100.1125.0000	CONTRACTUAL COMMITTEE	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1000.100.1130.0000	27TH P/R ALLOTMENT	\$13,862.00	\$14,342.00	\$0.00	\$0.00	(\$14,342.00)	(100.00)
Department: PAYROLL - 1000		\$2,782,438.79	\$2,881,859.00	\$2,973,186.00	\$2,973,186.00	\$91,327.00	3.17
001.1.1001.100.1002.0000	PART-TIME PAYROLL	\$11,934.06	\$17,000.00	\$33,500.00	\$17,000.00	\$0.00	0.00
001.1.1001.200.2005.0000	MISC ADMINISTRATIVE EXP	\$2,954.17	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	0.00
001.1.1001.201.2010.0000	MEETINGS/CONFERENCES	\$107.35	\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	0.00
001.1.1001.201.2011.0000	DUES	\$14,802.00	\$17,245.00	\$17,500.00	\$17,500.00	\$255.00	1.48
001.1.1001.201.2012.0000	SUBSCRIPTIONS	\$796.38	\$800.00	\$860.00	\$860.00	\$60.00	7.50
001.1.1001.202.2034.0000	CONTRACTUAL SERVICES	\$867.94	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.1001.204.2041.0000	LEGAL ADS	\$6,226.81	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
Department: SELECTMAN - 1001		\$37,688.71	\$52,045.00	\$68,860.00	\$52,360.00	\$315.00	0.61

Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1002.200.2001.0000	OFFICE SUPPLIES	\$5,311.18	\$5,000.00	\$6,000.00	\$6,000.00	\$1,000.00	20.00
001.1.1002.200.2003.0000	POSTAGE	\$16,205.89	\$12,600.00	\$16,600.00	\$16,600.00	\$4,000.00	31.75
001.1.1002.202.2034.0000	CONTRACTUAL SERVICES	\$4,340.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1002.202.2080.0000	MEDICAL SERVICES	\$5,678.09	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1002.210.2061.0000	MINOR EQUIP. MAINT.	\$3,566.53	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
Department: CENTRAL SERVICES - 1002		\$35,101.69	\$39,600.00	\$44,600.00	\$44,600.00	\$5,000.00	12.63
001.1.1003.202.2026.0000	TOWN COUNSEL SERVICES	(\$2,943.82)	\$32,000.00	\$32,000.00	\$32,000.00	\$0.00	0.00
001.1.1003.202.2027.0000	SUPPLEMENTAL ATTY SVC	\$19,817.08	\$10,000.00	\$11,000.00	\$11,000.00	\$1,000.00	10.00
Department: LEGAL - 1003		\$16,873.26	\$42,000.00	\$43,000.00	\$43,000.00	\$1,000.00	2.38
001.1.1004.200.2002.0000	SPECIALIZED FORMS & SUI	\$2,219.63	\$2,400.00	\$2,400.00	\$2,400.00	\$0.00	0.00
001.1.1004.202.2025.0000	COMPUTER SERVICES	\$89,370.79	\$75,000.00	\$92,900.00	\$92,900.00	\$17,900.00	23.87
001.1.1004.206.2051.0000	TRAINING	\$0.00	\$1,100.00	\$1,100.00	\$1,100.00	\$0.00	0.00
Department: CENTRAL COMPUTER SERVICES - 1004		\$91,590.42	\$78,500.00	\$96,400.00	\$96,400.00	\$17,900.00	22.80
001.1.1005.227.2185.0000	HISTORIC PROPERTIES CO	\$179.88	\$75.00	\$180.00	\$180.00	\$105.00	140.00
Department: TRICENTENNIAL COMMISSION - 1005		\$179.88	\$75.00	\$180.00	\$180.00	\$105.00	140.00
001.1.1010.212.2070.0000	TELEPHONE	\$9,563.04	\$8,900.00	\$9,500.00	\$9,500.00	\$600.00	6.74
001.1.1010.212.2071.0000	ELECTRICITY	\$15,637.56	\$15,118.00	\$15,600.00	\$15,600.00	\$482.00	3.19
001.1.1010.212.2073.0000	HEATING FUEL	\$9,086.26	\$6,767.00	\$9,000.00	\$9,000.00	\$2,233.00	33.00
001.1.1010.214.2087.0000	OIL BURNER MAINT.	\$0.00	\$1,270.00	\$1,270.00	\$1,270.00	\$0.00	0.00
001.1.1010.214.2088.0000	BUILDING REPAIRS & MAIN	\$49,039.54	\$13,555.00	\$55,000.00	\$55,000.00	\$41,445.00	305.75

Town of Hebron

Board of Selectmen

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From Date: 7/1/2021

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1010.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$1,500.00	\$8,725.00	\$8,725.00	\$7,225.00	481.67
Department: TOWN BUILDINGS - 1010		\$83,326.40	\$47,110.00	\$99,095.00	\$99,095.00	\$51,985.00	110.35
001.1.1020.202.2021.0000	AUDIT SERVICES	\$56,575.00	\$44,000.00	\$45,000.00	\$45,000.00	\$1,000.00	2.27
Department: BOARD OF FINANCE - 1020		\$56,575.00	\$44,000.00	\$45,000.00	\$45,000.00	\$1,000.00	2.27
001.1.1030.200.2194.0000	BANK FEES	\$0.00	\$100.00	\$0.00	\$0.00	(\$100.00)	(100.00)
001.1.1030.201.2010.0000	MEETINGS/CONF.	\$154.25	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	0.00
001.1.1030.201.2011.0000	DUES	\$305.57	\$905.00	\$845.00	\$845.00	(\$60.00)	(6.63)
001.1.1030.205.2046.0000	MILEAGE	\$0.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
Department: FINANCE DEPARTMENT - 1030		\$459.82	\$3,105.00	\$2,945.00	\$2,945.00	(\$160.00)	(5.15)
001.1.1040.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$1,189.53	\$1,200.00	\$1,350.00	\$1,350.00	\$150.00	12.50
001.1.1040.201.2010.0000	MEETINGS & CONFERENCE	\$75.00	\$250.00	\$200.00	\$200.00	(\$50.00)	(20.00)
001.1.1040.201.2011.0000	DUES	\$95.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1040.202.2025.0000	DATA PROCESSING SERVIC	\$15,876.18	\$16,595.00	\$16,725.00	\$16,725.00	\$130.00	0.78
001.1.1040.206.2051.0000	EDUCATION	\$0.00	\$50.00	\$200.00	\$200.00	\$150.00	300.00
001.1.1040.228.2213.0000	ON-LINE DMV FEES	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
Department: TAX COLLECTOR - 1040		\$17,235.71	\$18,445.00	\$18,825.00	\$18,825.00	\$380.00	2.06
001.1.1050.200.2002.0000	SPECIALIZED FORMS & SUI	\$2,581.13	\$2,800.00	\$2,800.00	\$2,800.00	\$0.00	0.00
001.1.1050.201.2010.0000	MEETINS/CONFERENCES	\$10.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.1050.201.2011.0000	DUES	\$445.00	\$550.00	\$550.00	\$550.00	\$0.00	0.00
001.1.1050.201.2012.0000	SUBSCRIPTIONS	\$1,284.20	\$1,500.00	\$2,000.00	\$2,000.00	\$500.00	33.33

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Definition: 2 TOWN MGR BUDGET

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1050.202.2025.0000	DATA PROCESSING SERVICE	\$14,550.00	\$15,000.00	\$15,750.00	\$15,750.00	\$750.00	5.00
001.1.1050.202.2034.0000	MISC SERVICES CONTRACT	\$5,700.00	\$5,700.00	\$5,700.00	\$5,700.00	\$0.00	0.00
001.1.1050.205.2046.0000	MILEAGE	\$60.95	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.1050.206.2051.0000	TRAINING CLASSES	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.1050.210.2061.0000	MINOR EQUIPMENT MAINT	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
Department: ASSESSOR - 1050		\$24,631.28	\$27,050.00	\$28,300.00	\$28,300.00	\$1,250.00	4.62
001.1.1060.100.1002.0000	PART-TIME PAYROLL	(\$220.00)	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1060.200.2002.0000	SPECIAL FORMS & SUPPLIES	\$2,253.66	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.1060.201.2010.0000	MEETINGS/CONFERENCES	\$170.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.1060.201.2011.0000	DUES	\$215.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.1060.202.2028.0000	LAND RECORD/MICROFILM	\$11,378.00	\$15,000.00	\$25,000.00	\$25,000.00	\$10,000.00	66.67
001.1.1060.202.2029.0000	RECORDS RESTORATION	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.1060.202.2034.0000	CONTRACTUAL SERVICES	\$2,918.56	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1060.205.2046.0000	MILEAGE	\$87.87	\$250.00	\$300.00	\$300.00	\$50.00	20.00
001.1.1060.206.2051.0000	TRAINING	\$57.72	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1060.210.2061.0000	MINOR EQUIPMENT MAINT	\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.1060.228.2202.0000	VITAL STATISTICS	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1060.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$1,000.00	\$0.00	\$0.00	(\$1,000.00)	(100.00)
Department: TOWN CLERK - 1060		\$16,860.81	\$29,500.00	\$38,550.00	\$38,550.00	\$9,050.00	30.68
001.1.1070.100.1002.0000	PART-TIME PAYROLL	\$32,321.40	\$33,049.00	\$34,041.00	\$34,041.00	\$992.00	3.00
001.1.1070.200.2002.0000	SPECIALIZED FORMS & SUPPLIES	(\$2,554.13)	\$6,000.00	\$5,000.00	\$5,000.00	(\$1,000.00)	(16.67)
001.1.1070.201.2010.0000	MEETINGS/CONFERENCES	\$200.00	\$1,100.00	\$1,100.00	\$1,100.00	\$0.00	0.00

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Definition: 2 TOWN MGR BUDGET

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1070.202.2015.0000	SPECIAL ELECTIONS/REFE	\$9,095.04	\$12,500.00	\$12,500.00	\$12,500.00	\$0.00	0.00
001.1.1070.202.2018.0000	ELECTOR/VOTER CANVASS	\$87.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1070.205.2046.0000	MILEAGE	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1070.206.2061.0000	LHS MACHINE MAINT	\$600.00	\$675.00	\$700.00	\$700.00	\$25.00	3.70
001.1.1070.212.2070.0000	HAVA PHONE LINE	\$310.00	\$310.00	\$310.00	\$310.00	\$0.00	0.00
Department: REGISTRAR OF VOTERS - 1070		\$40,059.31	\$53,984.00	\$54,001.00	\$54,001.00	\$17.00	0.03
001.1.2001.100.1002.0000	PART-TIME PAYROLL	\$122,385.29	\$128,699.00	\$133,847.00	\$133,847.00	\$5,148.00	4.00
001.1.2001.100.1003.0000	PRIVATE DUTY OT	\$7,653.53	\$8,835.00	\$9,055.00	\$9,055.00	\$220.00	2.49
001.1.2001.200.2001.0000	OFFICE SUPPLIES	\$2,650.07	\$2,000.00	\$3,000.00	\$3,000.00	\$1,000.00	50.00
001.1.2001.201.2011.0000	DUES	\$324.50	\$335.00	\$335.00	\$335.00	\$0.00	0.00
001.1.2001.201.2184.0000	TOWN MATCHING GRANT F	\$1,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.2001.202.2003.0000	STATE TROOPER OT	\$7,165.86	\$8,100.00	\$12,000.00	\$12,000.00	\$3,900.00	48.15
001.1.2001.202.2003.1000	ST TROOPER PARTY PATRI	\$5,000.00	\$10,800.00	\$10,800.00	\$10,800.00	\$0.00	0.00
001.1.2001.202.2006.0000	ST TROOPER PRIVATE DUT	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.2001.202.2014.0000	STATE TROOPER SERVICE:	\$172,129.90	\$175,668.00	\$130,727.00	\$130,727.00	(\$44,941.00)	(25.58)
001.1.2001.206.2051.0000	TRAINING CLASSES	\$4,529.08	\$5,000.00	\$10,000.00	\$10,000.00	\$5,000.00	100.00
001.1.2001.209.2053.0000	UNIFORM ALLOWANCE	\$2,676.43	\$5,000.00	\$7,500.00	\$7,500.00	\$2,500.00	50.00
001.1.2001.210.2059.0000	VEHICLE MAINTENANCE	\$3,724.52	\$3,500.00	\$6,000.00	\$6,000.00	\$2,500.00	71.43
001.1.2001.210.2062.0000	GASOLINE	\$3,020.01	\$3,176.00	\$3,176.00	\$3,176.00	\$0.00	0.00
001.1.2001.211.2061.0000	MINOR EQUIPMENT MAINT	\$1,971.05	\$2,000.00	\$5,000.00	\$5,000.00	\$3,000.00	150.00
001.1.2001.300.3900.0000	CAPITAL OUTLAY	\$4,965.82	\$23,797.00	\$7,541.00	\$7,541.00	(\$16,256.00)	(68.31)
Department: POLICE ADMINISTRATION - 2001		\$344,196.06	\$383,910.00	\$345,981.00	\$345,981.00	(\$37,929.00)	(9.88)

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2010.100.1002.0000	PART-TIME PAYROLL	\$60,663.67	\$67,473.00	\$72,793.00	\$72,793.00	\$5,320.00	7.88
001.1.2010.100.1003.0000	PRIVATE DUTY/OT	\$6,776.85	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.2010.100.1004.0000	PER DIEM PAYROLL	\$30,770.00	\$80,000.00	\$81,000.00	\$81,000.00	\$1,000.00	1.25
001.1.2010.200.2005.0000	MISC ADMINISTRATIVE EXP	\$6,277.05	\$9,000.00	\$9,000.00	\$9,000.00	\$0.00	0.00
001.1.2010.202.2034.0000	MISC SERVICE CONTRACTS	\$37,610.40	\$36,967.00	\$36,967.00	\$36,967.00	\$0.00	0.00
001.1.2010.202.2080.0000	MEDICAL SERVICES	\$8,340.00	\$14,000.00	\$14,000.00	\$14,000.00	\$0.00	0.00
001.1.2010.206.2051.0000	TRAINING CLASSES	\$9,471.69	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
001.1.2010.206.2069.0000	FIRE POLICE TRAINING	\$480.36	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.2010.208.2120.0000	POINTS REMUNERATION	\$43,701.97	\$43,703.00	\$43,703.00	\$43,703.00	\$0.00	0.00
001.1.2010.209.2053.0000	UNIFORM ALLOWANCE	\$2,763.98	\$4,300.00	\$6,000.00	\$6,000.00	\$1,700.00	39.53
001.1.2010.210.2058.0000	RADIO MAINTENANCE	\$6,765.86	\$7,500.00	\$7,500.00	\$7,500.00	\$0.00	0.00
001.1.2010.210.2059.0000	VEHICLE MAINTENANCE	\$25,326.50	\$25,000.00	\$30,000.00	\$30,000.00	\$5,000.00	20.00
001.1.2010.210.2059.1000	FIRE ADMINISTRATION	\$855.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2010.210.2060.0000	HEAVY EQUIPMENT MAINT	\$5,056.23	\$5,923.00	\$6,000.00	\$6,000.00	\$77.00	1.30
001.1.2010.210.2062.0000	GASOLINE	\$4,031.15	\$4,257.00	\$4,355.00	\$4,355.00	\$98.00	2.30
001.1.2010.210.2063.0000	DIESEL	\$6,603.32	\$6,720.00	\$6,831.00	\$6,831.00	\$111.00	1.65
001.1.2010.211.2068.0000	TURNOUT GEAR	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	0.00
001.1.2010.212.2070.0000	TELEPHONE	\$6,162.50	\$5,510.00	\$6,200.00	\$6,200.00	\$690.00	12.52
001.1.2010.212.2071.0000	ELECTRICITY	\$25,232.02	\$28,421.00	\$26,883.00	\$26,883.00	(\$1,538.00)	(5.41)
001.1.2010.212.2073.0000	HEATING FUEL	\$16,908.73	\$16,410.00	\$17,231.00	\$17,231.00	\$821.00	5.00
001.1.2010.214.2088.0000	BUILDING REPAIRS/MAINT	\$16,960.90	\$16,500.00	\$18,500.00	\$18,500.00	\$2,000.00	12.12
001.1.2010.228.2187.0000	911-EMERGENCY	\$30,629.20	\$31,628.00	\$33,873.00	\$33,873.00	\$2,245.00	7.10
001.1.2010.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$7,368.00	\$7,368.00	\$7,368.00	\$0.00	0.00
001.1.2010.410.4005.0000	DISABILITY/ACCIDENT INSL	\$5,977.20	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2010.411.3090.0000	FIRE HYDRANT WATER SUP	\$21,558.48	\$23,817.00	\$24,531.00	\$24,531.00	\$714.00	3.00
Department: FIRE ADMINISTRATION - 2010		\$398,923.06	\$477,997.00	\$496,235.00	\$496,235.00	\$18,238.00	3.82
001.1.2011.100.1002.0000	FULL-TIME PAYROLL	\$270.00	\$16,640.00	\$16,640.00	\$16,640.00	\$0.00	0.00
001.1.2011.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$223.20	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2011.201.2010.0000	MEETINGS/CONFERENCE	\$0.00	\$1,400.00	\$1,400.00	\$1,400.00	\$0.00	0.00
001.1.2011.201.2011.0000	DUES	\$300.00	\$325.00	\$325.00	\$325.00	\$0.00	0.00
001.1.2011.201.2012.0000	SUBSCRIPTIONS	\$1,345.50	\$1,550.00	\$1,550.00	\$1,550.00	\$0.00	0.00
001.1.2011.202.2034.0000	MISC SERVICE CONTRACTS	\$900.00	\$1,021.00	\$1,021.00	\$1,021.00	\$0.00	0.00
001.1.2011.205.2046.0000	MILEAGE/GASOLINE	\$1,690.00	\$1,700.00	\$1,700.00	\$1,700.00	\$0.00	0.00
001.1.2011.209.2050.0000	FIRE PREVENTION MATERIA	\$0.00	\$900.00	\$900.00	\$900.00	\$0.00	0.00
001.1.2011.209.2053.0000	UNIFORMS	\$688.87	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2011.210.2061.0000	MINOR EQUIP MAINT	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.2011.212.2070.0000	TELEPHONE	\$441.95	\$525.00	\$500.00	\$500.00	(\$25.00)	(4.76)
Department: FIRE MARSHAL - 2011		\$5,859.52	\$26,661.00	\$26,636.00	\$26,636.00	(\$25.00)	(0.09)
001.1.2012.100.1002.0000	PART-TIME PAYROLL	\$1,094.89	\$1,063.00	\$1,063.00	\$1,063.00	\$0.00	0.00
001.1.2012.200.2005.0000	MISC ADMIN EXPENSES	\$385.00	\$415.00	\$415.00	\$415.00	\$0.00	0.00
Department: BURNING OFFICIAL - 2012		\$1,479.89	\$1,478.00	\$1,478.00	\$1,478.00	\$0.00	0.00
001.1.2020.100.1002.0000	PART-TIME PAYROLL	\$1,053.18	\$1,000.00	\$0.00	\$0.00	(\$1,000.00)	(100.00)
001.1.2020.100.1004.0000	EMS RESPONDER PAYROLI	\$21,805.00	\$17,000.00	\$17,000.00	\$17,000.00	\$0.00	0.00
001.1.2020.200.2002.0000	MEDICAL SUPPLIES	\$14,617.77	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00	0.00
001.1.2020.202.2034.0000	CONTRACTUAL SERVICES	\$160,324.96	\$107,000.00	\$158,500.00	\$158,500.00	\$51,500.00	48.13

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2020.206.2051.0000	TRAINING	\$8,964.72	\$11,500.00	\$11,500.00	\$11,500.00	\$0.00	0.00
001.1.2020.210.2054.0000	AMBULANCE MAINT	\$7,456.57	\$9,000.00	\$9,000.00	\$9,000.00	\$0.00	0.00
001.1.2020.210.2063.0000	DIESEL FUEL	\$2,500.00	\$2,630.00	\$2,630.00	\$2,630.00	\$0.00	0.00
Department: AMBULANCE SERVICES - 2020		\$216,722.20	\$166,130.00	\$216,630.00	\$216,630.00	\$50,500.00	30.40
001.1.2030.100.1002.0000	PART-TIME PAYROLL	\$12,022.16	\$12,233.00	\$14,000.00	\$14,000.00	\$1,767.00	14.44
001.1.2030.200.2005.0000	MISC ADMIN EXPENSES	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.2030.210.2058.0000	VEHICLE MAINTENANCE	\$856.51	\$2,100.00	\$2,100.00	\$2,100.00	\$0.00	0.00
001.1.2030.212.2070.0000	TELEPHONE	\$1,225.13	\$1,170.00	\$1,500.00	\$1,500.00	\$330.00	28.21
Department: EMERGENCY MANAGEMENT - 2030		\$14,103.80	\$16,103.00	\$18,200.00	\$18,200.00	\$2,097.00	13.02
001.1.2040.100.1002.0000	PART-TIME PAYROLL	\$22,809.35	\$23,322.00	\$24,022.00	\$24,022.00	\$700.00	3.00
001.1.2040.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$342.55	\$1,000.00	\$700.00	\$700.00	(\$300.00)	(30.00)
001.1.2040.200.2005.0000	MISC ADMIN EXPENSES	\$34.71	\$800.00	\$500.00	\$500.00	(\$300.00)	(37.50)
001.1.2040.202.2034.0000	MISC SERVICE CONTRACTS	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.2040.204.2040.0000	ADVERTISING	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.2040.206.2051.0000	TRAINING	\$0.00	\$75.00	\$75.00	\$75.00	\$0.00	0.00
001.1.2040.212.2070.0000	TELEPHONE	\$466.46	\$400.00	\$470.00	\$470.00	\$70.00	17.50
001.1.2040.212.2073.0000	HEATING FUEL	\$2,614.55	\$1,900.00	\$2,500.00	\$2,500.00	\$600.00	31.58
001.1.2040.214.2088.0000	BUILDING REPAIRS	\$130.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.2040.228.2200.0000	DOG REPORT	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$0.00	0.00
Department: CANINE CONTROL - 2040		\$31,897.62	\$33,497.00	\$34,267.00	\$34,267.00	\$770.00	2.30
001.1.3003.227.2182.0000	AHM YOUTH/FAMILY SERVI	\$129,539.94	\$207,299.00	\$281,349.00	\$281,349.00	\$74,050.00	35.72
Department: COMMUNITY AGENCY DONATIONS - 3003		\$129,539.94	\$207,299.00	\$281,349.00	\$281,349.00	\$74,050.00	35.72

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Definition: 2 TOWN MGR BUDGET

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3004.228.2204.0000	REG. HEALTH DISTRICT AS	\$118,335.36	\$124,218.00	\$121,967.00	\$121,967.00	(\$2,251.00)	(1.81)
001.1.3004.228.2208.0000	MENTAL HEALTH BOARD	\$678.00	\$678.00	\$1,678.00	\$1,678.00	\$1,000.00	147.49
Department: HEALTH DISTRICT - 3004		\$119,013.36	\$124,896.00	\$123,645.00	\$123,645.00	(\$1,251.00)	(1.00)
001.1.3007.100.1002.0000	PART-TIME PAYROLL	\$118,431.03	\$123,079.00	\$143,305.00	\$129,772.00	\$6,693.00	5.44
001.1.3007.200.2002.0000	SPECIALIZED FORMS/SUPP	\$6,712.19	\$7,690.00	\$7,998.00	\$7,998.00	\$308.00	4.01
001.1.3007.200.2005.0000	MISC ADMIN EXPENSES	\$450.40	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.3007.200.2037.0000	LIBRARY MATERIALS	\$45,125.90	\$46,226.00	\$48,075.00	\$48,075.00	\$1,849.00	4.00
001.1.3007.200.2038.0000	LIBRARY PROGRAMMING	\$907.45	\$1,576.00	\$1,576.00	\$1,576.00	\$0.00	0.00
001.1.3007.201.2010.0000	MEETINGS/CONFERENCES	\$260.22	\$610.00	\$610.00	\$610.00	\$0.00	0.00
001.1.3007.201.2011.0000	DUES	\$1,241.25	\$2,023.00	\$2,051.00	\$2,051.00	\$28.00	1.38
001.1.3007.205.2046.0000	MILEAGE	\$194.48	\$526.00	\$526.00	\$526.00	\$0.00	0.00
001.1.3007.206.2051.0000	TRAINING	\$185.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.3007.210.2057.0000	COMPUTER TECHNOLOGY	\$4,233.04	\$5,181.00	\$5,256.00	\$5,256.00	\$75.00	1.45
001.1.3007.210.2105.0000	OFFICE EQUIP MAINTENAN	\$2,964.50	\$4,400.00	\$4,400.00	\$4,400.00	\$0.00	0.00
001.1.3007.212.2070.0000	TELEPHONE	\$3,521.74	\$3,390.00	\$3,600.00	\$3,600.00	\$210.00	6.19
001.1.3007.212.2071.0000	ELECTRICITY	\$21,675.85	\$30,421.00	\$26,421.00	\$23,886.00	(\$6,535.00)	(21.48)
001.1.3007.212.2073.0000	HEATING FUEL	\$9,581.23	\$10,679.00	\$10,679.00	\$9,789.00	(\$890.00)	(8.33)
001.1.3007.214.2088.0000	BUILDING MAINT	\$38,758.85	\$50,742.00	\$69,745.00	\$62,925.00	\$12,183.00	24.01
001.1.3007.300.3900.0000	CAPITAL OUTLAY	\$1,576.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: LIBRARY - 3007		\$255,819.13	\$287,343.00	\$325,042.00	\$301,264.00	\$13,921.00	4.84
001.1.3013.100.1002.0000	PART-TIME PAYROLL	\$30,028.50	\$51,410.00	\$80,964.00	\$75,964.00	\$24,554.00	47.76
001.1.3013.210.2059.0000	VEHICLE MAINTENANCE	\$1,217.75	\$1,900.00	\$2,000.00	\$2,000.00	\$100.00	5.26

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Definition: 2 TOWN MGR BUDGET

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3013.210.2062.0000	GASOLINE	\$4,000.00	\$4,504.00	\$4,100.00	\$4,100.00	(\$404.00)	(8.97)
001.1.3013.212.2070.0000	TELEPHONE	\$716.22	\$763.00	\$1,300.00	\$1,300.00	\$537.00	70.38
001.1.3013.228.2214.0000	MISC FEES	\$0.00	\$355.00	\$355.00	\$355.00	\$0.00	0.00
001.1.3013.410.4006.0000	VAN INSURANCE	\$1,418.00	\$1,560.00	\$1,630.00	\$1,630.00	\$70.00	4.49
Department: VAN - DISABLED - 3013		\$37,380.47	\$60,492.00	\$90,349.00	\$85,349.00	\$24,857.00	41.09
001.1.3020.100.1002.0000	PART-TIME PAYROLL	\$0.00	\$6,552.00	\$10,400.00	\$10,400.00	\$3,848.00	58.73
001.1.3020.200.2001.0000	OFFICE SUPPLIES	(\$103.72)	\$1,425.00	\$1,525.00	\$1,525.00	\$100.00	7.02
001.1.3020.200.2006.0000	PROGRAM DEVELOPMENT	\$2,092.84	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.3020.201.2010.0000	MEETINGS/CONFERENCES	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.3020.201.2011.0000	DUES	\$265.00	\$365.00	\$365.00	\$365.00	\$0.00	0.00
001.1.3020.202.2034.0000	CONTRACTUAL SERVICES	\$4,734.81	\$5,332.00	\$5,332.00	\$5,332.00	\$0.00	0.00
001.1.3020.205.2046.0000	MILEAGE	\$0.00	\$1,750.00	\$1,750.00	\$1,750.00	\$0.00	0.00
001.1.3020.210.2061.0000	MINOR EQUIP MAINT	\$529.74	\$489.00	\$479.00	\$479.00	(\$10.00)	(2.04)
001.1.3020.211.2065.0000	OFFICE EQUIP & FURNITUR	\$200.00	\$200.00	\$200.00	\$200.00	\$0.00	0.00
001.1.3020.212.2070.0000	TELEPHONE	\$2,633.65	\$2,671.00	\$2,671.00	\$2,671.00	\$0.00	0.00
001.1.3020.212.2071.0000	ELECTRICITY	\$3,301.08	\$5,775.00	\$4,086.00	\$4,086.00	(\$1,689.00)	(29.25)
001.1.3020.212.2073.0000	PROPANE	\$3,337.09	\$3,500.00	\$3,500.00	\$3,500.00	\$0.00	0.00
Department: SENIOR CENTER - 3020		\$16,990.49	\$30,809.00	\$33,058.00	\$33,058.00	\$2,249.00	7.30
001.1.3030.200.2002.0000	OFFICE EXP-GLASTONBUR	\$2,480.00	\$2,700.00	\$2,700.00	\$2,700.00	\$0.00	0.00
Department: PROBATE COURT - 3030		\$2,480.00	\$2,700.00	\$2,700.00	\$2,700.00	\$0.00	0.00
001.1.3102.100.1002.0000	PART-TIME PAYROLL	\$52,800.16	\$57,501.00	\$78,160.00	\$78,160.00	\$20,659.00	35.93

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3102.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$520.86	\$550.00	\$550.00	\$550.00	\$0.00	0.00
001.1.3102.201.2011.0000	DUES/CONFERENCES	\$1,205.00	\$1,590.00	\$1,400.00	\$1,400.00	(\$190.00)	(11.95)
001.1.3102.202.2033.0000	CONTRACTED & TOWN SEF	\$6,012.68	\$8,545.00	\$8,975.00	\$8,975.00	\$430.00	5.03
001.1.3102.209.2053.0000	P&R UNIFORM ALLOWANCE	\$2,623.09	\$3,300.00	\$3,300.00	\$3,300.00	\$0.00	0.00
001.1.3102.210.2062.0000	GASOLINE	\$9,754.72	\$10,652.00	\$10,730.00	\$10,730.00	\$78.00	0.73
001.1.3102.212.2070.0000	TELEPHONE	\$3,612.77	\$4,116.00	\$4,116.00	\$4,116.00	\$0.00	0.00
001.1.3102.212.2071.0000	P&R ELECTRICITY	\$6,844.12	\$8,638.00	\$8,515.00	\$8,515.00	(\$123.00)	(1.42)
001.1.3102.212.2073.0000	HEATING FUEL	\$6,316.41	\$4,450.00	\$7,010.00	\$7,010.00	\$2,560.00	57.53
001.1.3102.215.2088.0000	GROUNDS MAINTENANCE	\$19,561.32	\$19,820.00	\$21,750.00	\$21,750.00	\$1,930.00	9.74
001.1.3102.300.3900.0000	CAPITAL OUTLAY	\$17,814.21	\$18,956.00	\$20,000.00	\$20,000.00	\$1,044.00	5.51
Department: RECREATION PROGRAMS - 3102		\$127,065.34	\$138,118.00	\$164,506.00	\$164,506.00	\$26,388.00	19.11
001.1.3110.227.2183.0000	MEMORIAL DAY	\$500.00	\$500.00	\$1,000.00	\$1,000.00	\$500.00	100.00
Department: MEMORIAL DAY - 3110		\$500.00	\$500.00	\$1,000.00	\$1,000.00	\$500.00	100.00
001.1.4001.100.1002.0000	PART-TIME PAYROLL	\$42,137.30	\$47,647.00	\$73,076.00	\$73,076.00	\$25,429.00	53.37
001.1.4001.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$5,452.47	\$5,525.00	\$5,525.00	\$5,525.00	\$0.00	0.00
001.1.4001.200.2005.0000	MISC ADMIN EXPENSES	\$2,404.48	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.4001.200.2050.0000	POINT SOFTWARE EXP	\$3,800.00	\$14,500.00	\$15,500.00	\$15,500.00	\$1,000.00	6.90
001.1.4001.201.2011.0000	DUES	\$1,164.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	0.00
001.1.4001.201.2012.0000	SUBSCRIPTIONS	\$1,564.00	\$2,200.00	\$2,200.00	\$2,200.00	\$0.00	0.00
001.1.4001.202.2013.0000	TOWN ENGINEER	\$46,999.37	\$47,000.00	\$50,000.00	\$50,000.00	\$3,000.00	6.38
001.1.4001.202.2024.0000	PRINTING SERVICES	\$100.32	\$1,900.00	\$1,900.00	\$1,900.00	\$0.00	0.00
001.1.4001.204.2041.0000	LEGAL ADS	\$873.18	\$4,750.00	\$4,750.00	\$4,750.00	\$0.00	0.00

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.4001.205.2046.0000	MILEAGE	\$0.00	\$750.00	\$750.00	\$750.00	\$0.00	0.00
001.1.4001.206.2051.0000	TRAINING	\$415.00	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.4001.227.2186.0000	OIL/WATER CONSERVATIOI	\$1,817.00	\$1,817.00	\$1,817.00	\$1,817.00	\$0.00	0.00
001.1.4001.228.2187.0000	NATURE CONSERVANCY CI	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.4001.228.2208.0000	STATE CONSERVATION FUI	\$964.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4001.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$7,800.00	\$0.00	\$0.00	(\$7,800.00)	(100.00)
Department: PLANNING & DEVELOPMENT - 4001		\$112,691.12	\$149,089.00	\$170,718.00	\$170,718.00	\$21,629.00	14.51
001.1.4025.100.1002.0000	PART-TIME ECON DEV COC	\$24,555.00	\$32,000.00	\$34,000.00	\$34,000.00	\$2,000.00	6.25
001.1.4025.200.2005.0000	MISC ADMIN EXP	\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.4025.201.2010.0000	MEETINGS/CONFERENCES	\$1,937.20	\$2,000.00	\$1,000.00	\$1,000.00	(\$1,000.00)	(50.00)
001.1.4025.202.2024.0000	LOCAL BUSINESS PROMOT	\$1,329.00	\$5,400.00	\$5,400.00	\$5,400.00	\$0.00	0.00
Department: ECONOMIC DEVELOPMENT - 4025		\$27,821.20	\$39,900.00	\$40,900.00	\$40,900.00	\$1,000.00	2.51
001.1.4101.100.1003.0000	OT PAYROLL	\$80,517.47	\$74,566.00	\$76,803.00	\$76,803.00	\$2,237.00	3.00
001.1.4101.208.2052.0000	MEAL ALLOWANCE - OT	\$4,850.00	\$5,200.00	\$5,200.00	\$5,200.00	\$0.00	0.00
001.1.4101.209.2053.0000	UNIFORM ALLOWANCE	\$6,139.52	\$7,577.00	\$7,728.00	\$7,728.00	\$151.00	1.99
001.1.4101.210.2009.0000	SHOP SUPPLIES	\$3,252.81	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.4101.210.2055.0000	VEHICLE REPAIRS	\$92,881.27	\$80,500.00	\$85,000.00	\$85,000.00	\$4,500.00	5.59
001.1.4101.210.2062.0000	GASOLINE	\$10,031.54	\$11,626.00	\$11,398.00	\$11,398.00	(\$228.00)	(1.96)
001.1.4101.210.2063.0000	DIESEL	\$48,844.31	\$45,739.00	\$47,233.00	\$47,233.00	\$1,494.00	3.27
001.1.4101.211.2066.0000	TOOLS	\$2,870.16	\$2,850.00	\$2,850.00	\$2,850.00	\$0.00	0.00
001.1.4101.211.2069.0000	SAFETY EQUIPMENT	\$4,949.98	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.4101.214.2088.0000	BUILDING REPAIRS	\$1,124.51	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.4101.220.2064.0000	TIRES	\$12,278.15	\$14,250.00	\$14,250.00	\$14,250.00	\$0.00	0.00
001.1.4101.300.3011.0000	RADIOS	\$1,816.01	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4101.300.3900.0000	CAPITAL OUTLAY	\$4,044.49	\$10,400.00	\$10,400.00	\$10,400.00	\$0.00	0.00
Department: HIGHWAYS & GROUNDS ADMIN - 4101		\$273,600.22	\$266,708.00	\$274,862.00	\$274,862.00	\$8,154.00	3.06
001.1.4102.202.2034.0000	MISC SERVICE CONTRACTS	\$12,849.85	\$28,500.00	\$28,500.00	\$28,500.00	\$0.00	0.00
001.1.4102.210.2061.0000	EQUIPMENT MAINT	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	0.00
001.1.4102.211.2067.0000	SPECIAL MINOR EQUIP	\$1,488.93	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.4102.212.2070.0000	TELEPHONE	\$4,916.45	\$4,800.00	\$4,900.00	\$4,900.00	\$100.00	2.08
001.1.4102.212.2071.0000	ELECTRICITY	\$13,157.84	\$13,249.00	\$13,353.00	\$13,353.00	\$104.00	0.78
001.1.4102.212.2073.0000	HEATING FUEL	\$5,891.30	\$6,100.00	\$6,400.00	\$6,400.00	\$300.00	4.92
001.1.4102.214.2088.0000	BLDG MAINT/SUPPLIES	\$796.93	\$950.00	\$950.00	\$950.00	\$0.00	0.00
Department: TOWN YARD & GARAGE - 4102		\$45,351.30	\$61,349.00	\$61,853.00	\$61,853.00	\$504.00	0.82
001.1.4103.212.2072.0000	STREET LIGHTING	\$30,716.95	\$35,916.00	\$33,253.00	\$33,253.00	(\$2,663.00)	(7.41)
001.1.4103.224.2150.0000	STORM DRAIN CLEANING S	\$33,140.00	\$33,140.00	\$37,000.00	\$37,000.00	\$3,860.00	11.65
001.1.4103.225.2110.0000	SIGN MATERIALS/MAINT	\$6,541.00	\$6,650.00	\$6,650.00	\$6,650.00	\$0.00	0.00
001.1.4103.225.2111.0000	STREET MARKINGS	\$15,548.59	\$17,368.00	\$19,080.00	\$19,080.00	\$1,712.00	9.86
001.1.4103.225.2160.0000	ROAD REPAIR MATERIALS	\$265,459.62	\$270,321.00	\$275,000.00	\$275,000.00	\$4,679.00	1.73
001.1.4103.225.2161.0000	OFF ROAD MATERIALS	\$4,652.70	\$4,750.00	\$4,750.00	\$4,750.00	\$0.00	0.00
001.1.4103.226.2170.0000	SAND	\$906.70	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.4103.226.2171.0000	OTHER WINTER MATERIALS	\$114,760.90	\$115,000.00	\$117,400.00	\$117,400.00	\$2,400.00	2.09
001.1.4103.229.2151.0000	ROAD SWEEPING SERVICE	\$8,503.50	\$9,280.00	\$1,000.00	\$1,000.00	(\$8,280.00)	(89.22)
Department: STREET SERVICES - 4103		\$480,229.96	\$492,425.00	\$494,133.00	\$494,133.00	\$1,708.00	0.35

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001.1.4104.100.1002.0000	PART-TIME PAYROLL	\$14,432.66	\$17,984.00	\$18,524.00	\$18,524.00	\$540.00	3.00
001.1.4104.100.1003.0000	OT PAYROLL	\$6,931.14	\$7,000.00	\$7,175.00	\$7,175.00	\$175.00	2.50
001.1.4104.202.2019.0000	CREOC	\$11,643.00	\$12,870.00	\$14,450.00	\$14,450.00	\$1,580.00	12.28
001.1.4104.202.2023.0000	WASTE REMOVAL	\$20,755.41	\$7,100.00	\$7,100.00	\$7,100.00	\$0.00	0.00
001.1.4104.202.2034.0000	SOLID/BULKY WASTE, REC'	\$146,637.55	\$162,500.00	\$193,000.00	\$193,000.00	\$30,500.00	18.77
001.1.4104.215.2038.0000	GREEN COMM ADVERTISIN	\$814.00	\$950.00	\$900.00	\$900.00	(\$50.00)	(5.26)
001.1.4104.215.2095.0000	COMPACTOR/CONTAINER M	\$3,719.31	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
Department: SOLID/BULKY WASTE, RECYCLING - 4104		\$204,933.07	\$213,404.00	\$246,149.00	\$246,149.00	\$32,745.00	15.34
001.1.5001.401.4901.0000	DEBT SERVICE PRINCIPAL	\$133,787.59	\$350,163.00	\$285,000.00	\$285,000.00	(\$65,163.00)	(18.61)
001.1.5001.402.4902.0000	DEBT SERVICE INTEREST	\$86,310.76	\$190,928.00	\$133,639.00	\$133,639.00	(\$57,289.00)	(30.01)
Department: DEBT SERVICE - TOWN - 5001		\$220,098.35	\$541,091.00	\$418,639.00	\$418,639.00	(\$122,452.00)	(22.63)
001.1.5002.401.4901.0000	DEBT SERVICE PRINCIPAL	\$307,800.12	\$257,938.00	\$377,000.00	\$377,000.00	\$119,062.00	46.16
001.1.5002.402.4902.0000	DEBT SERVICE INTEREST	\$17,100.00	\$11,400.00	\$22,247.00	\$22,247.00	\$10,847.00	95.15
Department: DEBT SERVICE - SCHOOL - 5002		\$324,900.12	\$269,338.00	\$399,247.00	\$399,247.00	\$129,909.00	48.23
001.1.5003.401.2011.0000	SIEMENS LEASE PAYMENT	\$16,500.00	\$17,000.00	\$18,000.00	\$18,000.00	\$1,000.00	5.88
001.1.5003.401.4901.0000	DEBT SERVICE PRINCIPAL-	\$0.00	\$0.00	\$219,400.00	\$219,400.00	\$219,400.00	0.00
001.1.5003.402.4902.0000	DEBT SERVICE INTEREST-C	\$108,400.00	\$233,869.00	\$11,838.00	\$11,838.00	(\$222,031.00)	(94.94)
Department: DEBT SERVICE - SEWER - 5003		\$124,900.00	\$250,869.00	\$249,238.00	\$249,238.00	(\$1,631.00)	(0.65)
001.1.5004.401.4901.0000	DEBT SERVICE COMPUTER	\$26,400.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
Department: DEBT SERVICE-COMPUTER LEASE - 5004		\$26,400.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

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 Definition: 2 TOWN MGR BUDGET

From Date: 7/1/2021

To Date: 2/28/2022

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.5005.228.2208.0000	TOWN PROP SEWER USER	\$14,280.00	\$14,280.00	\$14,280.00	\$14,280.00	\$0.00	0.00
Department: TOWN PROPERTY SEWER FEES - 5005		\$14,280.00	\$14,280.00	\$14,280.00	\$14,280.00	\$0.00	0.00
001.1.5010.410.4001.0000	WORKERS' COMP	\$177,664.90	\$192,150.00	\$201,735.00	\$201,735.00	\$9,585.00	4.99
001.1.5010.410.4002.0000	PROPERTY LIABILITY	\$144,775.00	\$174,148.00	\$167,000.00	\$167,000.00	(\$7,148.00)	(4.10)
Department: INSURANCE - 5010		\$322,439.90	\$366,298.00	\$368,735.00	\$368,735.00	\$2,437.00	0.67
001.1.5020.100.1010.0000	DISC/CONTRACTUAL BONU	\$2,400.00	\$2,400.00	\$2,400.00	\$2,400.00	\$0.00	0.00
001.1.5020.411.4007.0000	FICA	\$280,868.00	\$282,296.00	\$290,268.00	\$290,268.00	\$7,972.00	2.82
001.1.5020.411.4008.0000	MEDICAL INS	\$733,199.38	\$706,000.00	\$670,000.00	\$670,000.00	(\$36,000.00)	(5.10)
001.1.5020.411.4009.0000	LIFE INSURANCE	\$4,446.00	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.5020.411.4010.0000	PENSION CONTRIBUTIONS	\$204,532.22	\$198,363.00	\$208,396.00	\$208,396.00	\$10,033.00	5.06
001.1.5020.411.4011.0000	UNEMPLOYMENT COMP	\$2,677.00	\$11,000.00	\$10,000.00	\$10,000.00	(\$1,000.00)	(9.09)
001.1.5020.411.4013.0000	DEFERRED COMP	\$82,790.02	\$93,915.00	\$112,725.00	\$112,725.00	\$18,810.00	20.03
001.1.5020.411.4014.0000	GASB 43/45 OPEB	\$2,475.00	\$5,000.00	\$4,500.00	\$4,500.00	(\$500.00)	(10.00)
001.1.5020.411.4015.0000	RETIREE BENEFIT PAYOUT	\$63,110.40	\$5,000.00	\$10,000.00	\$10,000.00	\$5,000.00	100.00
Department: EMPLOYEE BENEFITS - 5020		\$1,376,498.02	\$1,308,474.00	\$1,312,789.00	\$1,312,789.00	\$4,315.00	0.33
001.1.5050.227.2188.0000	CONTR TO CAPITAL PROJE	\$590,680.00	\$768,877.00	\$900,062.00	\$649,485.00	(\$119,392.00)	(15.53)
Department: CONTRIBUTION TO CAPITAL PROJECTS - 5050		\$590,680.00	\$768,877.00	\$900,062.00	\$649,485.00	(\$119,392.00)	(15.53)
001.1.5051.227.2188.0000	CONTRIB TO LAND ACQ	\$140,000.00	\$125,000.00	\$200,000.00	\$175,000.00	\$50,000.00	40.00
Department: CONTRIB TO LAND ACQUISITION - 5051		\$140,000.00	\$125,000.00	\$200,000.00	\$175,000.00	\$50,000.00	40.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

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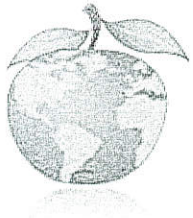
From Date: 7/1/2021

To Date: 2/28/2022

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.5052.227.2188.0000	CONTRIB TO CAP PROJ 5-2	\$118,488.00	\$152,022.00	\$239,694.00	\$206,796.00	\$54,774.00	36.03
Department: CONTRIB TO OTHER FUNDS - 5052		\$118,488.00	\$152,022.00	\$239,694.00	\$206,796.00	\$54,774.00	36.03
001.1.5053.227.2188.0000	CONTRIB TO REVAL	\$50,000.00	\$50,000.00	\$50,000.00	\$40,000.00	(\$10,000.00)	(20.00)
Department: 5053 - 5053		\$50,000.00	\$50,000.00	\$50,000.00	\$40,000.00	(\$10,000.00)	(20.00)
001.1.5057.227.2188.0000	SUPPLEMENTAL APPR TRA	\$106,179.56	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: SUPPLEMENTAL APPR TRANSFERS - 5057		\$106,179.56	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5090.228.2204.0000	RHAM LEVY PYMTS	\$14,453,425.00	\$13,971,476.00	\$14,318,229.00	\$14,347,265.00	\$375,789.00	2.69
Department: RHAM ASSESSMENT - 5090		\$14,453,425.00	\$13,971,476.00	\$14,318,229.00	\$14,347,265.00	\$375,789.00	2.69
001.1.8100.800.8001.0000	BOARD OF ED BUDGET	\$11,386,956.97	\$12,063,673.00	\$12,457,294.00	\$12,457,294.00	\$393,621.00	3.26
Department: BOE BUDGET - 8100		\$11,386,956.97	\$12,063,673.00	\$12,457,294.00	\$12,457,294.00	\$393,621.00	3.26
Account Type: Expense - 1		\$35,304,864.75	\$36,404,479.00	\$37,915,840.00	\$37,581,123.00	\$1,176,644.00	3.23

2022.23 Board of Education Proposed Budget Summary

Series	Description	2022.23 Proposed	\$ Change	% Change	2021.22 Adopted	2020.21 Expended	2019.20 Expended	2018.19 Expended
1000	Salaries	\$8,254,493.70	\$447,235.70	5.73%	\$7,807,258.00	\$7,661,863.27	\$7,182,662.93	\$7,024,606.57
2000	Benefits	\$2,266,533.49	\$61,340.14	2.78%	\$2,205,193.35	\$1,956,110.57	\$1,992,320.36	\$2,140,952.75
3000	Professional Services	\$259,130.43	-\$104,120.66	-28.66%	\$363,251.09	\$322,434.83	\$425,177.02	\$351,980.63
4000	Property Services	\$123,897.00	\$8,537.00	7.40%	\$115,360.00	\$129,951.63	\$191,288.40	\$184,484.30
5000	Purchased Services	\$853,954.56	-\$49,803.42	-5.51%	\$903,757.98	\$792,702.58	\$635,824.49	\$824,715.28
6000	Supplies	\$413,771.55	-\$65,805.54	-13.72%	\$479,577.09	\$333,058.45	\$503,622.19	\$509,641.84
7000	Property & Equipment	\$169,818.00	\$56,962.51	50.47%	\$112,855.49	\$103,545.61	\$55,068.45	\$164,091.27
8000	Other	\$115,695.27	\$39,275.27	51.39%	\$76,420.00	\$68,111.54	\$140,484.08	\$182,411.22
	Grand Total	\$12,457,294.00	\$393,621.00	3.26%	\$12,063,673.00	\$11,367,778.48	\$11,126,447.92	\$11,382,883.86



**Proposed RHAM Budget
FY 2022/2023**

	<u>OPERATING</u>	<u>BOND</u>	<u>NET BUDGET TOTAL</u>
Current Year Budget (2021-2022)	28,091,703	2,559,138	30,650,841
Proposed Budget (2022-2023)	<u>29,339,218</u>	<u>1,076,863</u>	<u>30,416,081</u> *
Difference	1,247,515	(1,482,275)	(234,760)
Percentage Change	<u> </u>	<u> </u>	<u>-0.77%</u>
Proposed Budget (2022-2023)			30,416,081 *
Reduce by Interest			
Net RHAM Budget (To be split between the Towns)			30,416,081
Hebron's share @ 47.17%			14,347,265
Hebron's 2021-2022 Budgeted Levy			<u>14,335,398</u>
Change			<u>11,867</u>
	BUDGET	13,839,309	
	DEBT	507,956	
		14,347,265	

* Includes \$522,109 CIP Budget

**TOWN OF HEBRON
CAPITAL EXPENDITURES - \$10,000 - \$75,000
TOWN MANAGER'S RECOMMENDATION
MARCH 1, 2022**

Public Works Department

Roll-Off Container	14,796
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Fire Department

Battery Operated Rescue Tools	50,000
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Parks & Recreation

Mowers (2)	37,000
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Miscellaneous

Demolition/Removal of Portable Classrooms at HES	55,000
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Facilities Study - All Town Buildings	50,000
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Total Capital Expenditures	\$ 206,796
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TOWN OF HEBRON
CAPITAL IMPROVEMENT PROGRAM
FY 2022-2023
TOWN MANAGER RECOMMENDED
MARCH 1, 2022

Projects Listed by Priority

Priority	Project	Amount
1	Road Resurfacing and Road Improvements	311,583
2	Bridge Replacement - Old Colchester Road - Town Match	544,700 ARPA
3	Large Dump Truck w/ Plow (Replaces Truck 26) - 2nd Year Funding	145,000
4	Roll Off Truck (Replaces Truck 15) - 3rd Year Funding	168,505
5	Security Measures - Town Buildings - 3rd Year Funding	62,000
6	Police Vehicle w/ MLPR	85,975 ARPA
7	Gilead Hill School Roof Restoration	50,000
8	CERT Vehicle Replacement	115,000 ARPA
9	Pendleton Drive to Library Pedestrian Bridge	101,886 ARPA
10	Gilead Hill School Playscape	108,630 ARPA
11	Skate Park Veteran's	145,000 ARPA
12	Veteran's Memorial Park Playscape	150,000 ARPA
13	Pickle Ball Courts (2) Veteran's	65,000 ARPA
Total Recommended CIP Budget		\$ 2,053,279

**FY 2022-2023
CIP Budget Revenue
Town Manager Proposed March 1, 2022**

	<u>Approved 2021-2022</u>	<u>Proposed 2022-2023</u>
Balance from Previous Appropriations	6,100	4,452
LOCIP Funding	70,766	70,751
Funding from Other Sources: Public Safety Fund	11,400	11,400
Federal American Rescue Plan SLFRF		1,316,191
Interest	1,000	1,000
General Fund Contribution	<u>768,877</u>	<u>649,485</u>
Total Revenues	<u><u>\$ 858,143</u></u>	<u><u>\$ 2,053,279</u></u>

Completed Project Balances

Roadside Mower Replacement 17-18	577
2007 BOE Pickup Truck Sold	1,000
2009 Fire Marshal Vehicle Sold	<u>2,875</u>
	4,452

American Rescue Plan

PROPOSED PROJECTS

TOTAL FUNDING ANTICIPATED \$ 2,800,000

CIP - \$75,000 and over

CERT Vehicle Replacement (pre-owned)	115,000
Police Vehicle w/ MLPR	85,975
Pendleton Drive to Library Pedestrian Bridge	101,886
Skate Park Veteran's	145,000
Pickle Ball Courts (2) Veteran's	65,000
Playscape Veteran's	150,000
Old Colchester Road Bridge Match	544,700
Gilead Hill School Playscape	108,630
SUB-TOTAL	1,316,191

Capital Projects - \$10,000 - \$74,999

Martin Road Construction Engineering	25,000
Senior Center Generator Switch Gear/Connection	TBD
HAMR Softball Field	20,000
Fire Department Marine	23,000
Vandal-Proof Surveillance Cameras - Veteran's	TBD
Meeting Room Virtual Conference Equipment (Library & TOB)	TBD
Trail Repairs	12,000
SUB-TOTAL	80,000

Other

AHM HVAC System Upgrade (tri-town split)	TBD
Dog Park	TBD
Old Town Hall Building Maintenance/Repairs	TBD
Communications Equipment/Radios (TN Network)	TBD
Construction Fire Co # 1 Ambulance Bay Expansion	100,000
GRAND TOTAL	1,396,191 +

P & R Program Revenue Loss

AHM Revenue Loss

Town of Hebron

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
Account Type: Expense - 1		\$35,304,864.75	\$36,404,479.00	\$37,915,840.00	\$37,581,123.00	\$1,176,644.00	3.23
001.2.0001.100.1000.0000	CURRENT GRAND LIST COL	(\$28,133,311.26)	\$28,381,244.00	\$28,381,244.00	\$29,396,748.00	\$1,015,504.00	3.58
001.2.0001.100.1000.1000	EX-CURRENT GRAND LIST	\$52,499.70	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.100.5000.0000	BACK TAXES COLLECTION	(\$961,144.92)	\$370,000.00	\$370,000.00	\$425,000.00	\$55,000.00	14.86
001.2.0001.100.5000.1000	EX-BACK TAXES COLLECTI	\$7,679.54	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1001.0000	DELINQUENT INTEREST	(\$531,277.47)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1001.1000	EX-DELINQUENT INTEREST	\$105.93	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1001.0000	LIENS/WARRANTS/FEES	(\$2,253.65)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1002.0000	MV \$5.00	(\$120.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.130.0100.0000	RETURNED CHECK FEES	(\$70.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: Tax Revenues - 0001		(\$29,567,892.13)	\$28,751,244.00	\$28,751,244.00	\$29,821,748.00	\$1,070,504.00	3.72

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0002.200.0001.0000	EDUCATION EQUALIZATION	(\$6,003,855.00)	\$5,817,069.00	\$5,817,069.00	\$5,997,693.00	\$180,624.00	3.11
001.2.0002.200.0002.0000	SPECIAL EDUCATION	(\$8,498.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0007.0000	COMPUTER EQUIP GRANT	(\$6,658.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0100.0000	MISC STATE GRANTS	(\$360.00)	\$1,600.00	\$1,100.00	\$1,100.00	(\$500.00)	(31.25)
001.2.0002.201.0001.0000	PILOT-STATE PROPERTY	(\$7,647.00)	\$7,647.00	\$7,647.00	\$7,647.00	\$0.00	0.00
001.2.0002.201.0002.0000	MUNI CRF REIMB	(\$68,306.22)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0005.0000	DISABILITY GRANT	(\$533.97)	\$650.00	\$534.00	\$534.00	(\$116.00)	(17.85)
001.2.0002.201.0006.0000	ADDITIONAL VETS GRANT	\$0.00	\$3,700.00	\$0.00	\$0.00	(\$3,700.00)	(100.00)
001.2.0002.201.0007.0000	PROPERTY TAX RELIEF GR	(\$2,896.23)	\$0.00	\$2,896.00	\$2,896.00	\$2,896.00	0.00
001.2.0002.201.0009.0000	PEQUOT GRANT	(\$3,349.33)	\$3,350.00	\$3,350.00	\$3,350.00	\$0.00	0.00
001.2.0002.201.0010.0000	MUNICIPAL PROJECTS GRA	(\$2,216.00)	\$2,216.00	\$0.00	\$0.00	(\$2,216.00)	(100.00)
001.2.0002.201.0014.0000	MUNI STABILIZATION GRAN	(\$125,020.00)	\$125,020.00	\$125,020.00	\$125,020.00	\$0.00	0.00
001.2.0002.202.0001.0000	TOWN AID ROADS	(\$240,935.84)	\$240,936.00	\$240,935.00	\$240,935.00	(\$1.00)	0.00
001.2.0002.202.0004.0000	CIVIL PREPAREDNESS	\$0.00	\$4,600.00	\$4,600.00	\$4,600.00	\$0.00	0.00
001.2.0002.202.0008.0000	TELECOMMUNICATIONS PE	(\$13,614.26)	\$18,000.00	\$14,000.00	\$14,000.00	(\$4,000.00)	(22.22)
001.2.0002.290.0046.0000	FEMA REIMBURSEMENTS	(\$6,634.11)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: Intergovernmental Revenues - 0002		(\$6,490,523.96)	\$6,224,788.00	\$6,217,151.00	\$6,397,775.00	\$172,987.00	2.78

Town of Hebron

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From Date: 7/1/2021

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Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.300.0010.0000	XEROX	(\$105.00)	\$1,100.00	\$600.00	\$600.00	(\$500.00)	(45.45)
001.2.0003.300.0015.0000	PLOTTER/COPIER FEES	(\$168.00)	\$800.00	\$400.00	\$400.00	(\$400.00)	(50.00)
001.2.0003.300.0020.0000	NOTARY FEES	(\$1,155.00)	\$1,500.00	\$1,300.00	\$1,300.00	(\$200.00)	(13.33)
001.2.0003.301.0010.0000	TOWN CLERK FEES	(\$21,192.00)	\$17,000.00	\$19,000.00	\$19,000.00	\$2,000.00	11.76
001.2.0003.301.0020.0000	CONVEYANCE FEES	(\$161,111.84)	\$93,000.00	\$99,000.00	\$99,000.00	\$6,000.00	6.45
001.2.0003.301.0030.0000	RECORDING FEES	(\$85,416.00)	\$48,000.00	\$60,000.00	\$60,000.00	\$12,000.00	25.00
001.2.0003.301.0033.0000	FARMLAND PRESERVATION	(\$43,848.00)	\$300.00	\$0.00	\$0.00	(\$300.00)	(100.00)
001.2.0003.301.0033.1000	EX-FARMLAND PRESERVATI	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0035.0000	RECORDS PRESERVATION	(\$9,744.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0035.1000	EX-RECORDS PRESERVATI	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0038.0000	TOWN CLERK MERS MTG R	(\$102,002.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0038.1000	EX-TOWN CLERK MERS MT	\$104,059.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0040.0000	SPORTSMEN LICENSES	(\$1,467.00)	\$500.00	\$1,000.00	\$1,000.00	\$500.00	100.00
001.2.0003.301.0050.0000	MARRIAGE LICENSES	(\$1,156.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0050.1000	EX-MARRIAGE LICENSES	\$1,156.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0060.0000	PA 228 CIP FUNDING	(\$3,654.00)	\$4,000.00	\$3,000.00	\$3,000.00	(\$1,000.00)	(25.00)
001.2.0003.302.0010.0000	BUILDING DEPARTMENT	(\$165,158.80)	\$125,000.00	\$130,000.00	\$130,000.00	\$5,000.00	4.00
001.2.0003.302.0010.1000	EX-BLDG DEPT REVENUE	\$3,654.79	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.302.0011.0000	EDUCATION FEE-BLDG DEF	(\$3,598.14)	\$500.00	\$0.00	\$0.00	(\$500.00)	(100.00)
001.2.0003.302.0050.0000	PT SOFTWARE PERMIT FEE	(\$8,120.00)	\$0.00	\$6,500.00	\$6,500.00	\$6,500.00	0.00
001.2.0003.304.0030.0000	COMPACTOR/RECYCLING	(\$81,517.87)	\$70,000.00	\$71,000.00	\$71,000.00	\$1,000.00	1.43
001.2.0003.305.0010.0000	HEALTH DEPT	(\$5.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.305.0011.0000	BLASTING PERMITS	\$0.00	\$50.00	\$0.00	\$0.00	(\$50.00)	(100.00)
001.2.0003.306.0010.0000	PLANNING & ZONING	(\$9,408.00)	\$7,000.00	\$8,000.00	\$8,000.00	\$1,000.00	14.29

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Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

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☐ Exclude inactive accounts with zero balance

From Date: 7/1/2021

To Date: 2/28/2022

Definition: 2 TOWN MGR BUDGET

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.307.0010.0000	ZBA	(\$375.00)	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.2.0003.308.0010.0000	WETLANDS FEES	(\$895.00)	\$1,000.00	\$900.00	\$900.00	(\$100.00)	(10.00)
001.2.0003.309.0010.0000	DOG FUND	(\$3,404.00)	\$5,500.00	\$4,500.00	\$4,500.00	(\$1,000.00)	(18.18)
001.2.0003.309.0020.0000	ANIMAL POPULATION CONT	(\$1,290.00)	\$2,000.00	\$1,500.00	\$1,500.00	(\$500.00)	(25.00)
001.2.0003.310.0010.0000	ENGINEERING FEES	\$0.00	\$1,000.00	\$0.00	\$0.00	(\$1,000.00)	(100.00)
001.2.0003.311.0010.0000	AMBULANCE SERVICES	(\$335,193.66)	\$221,000.00	\$250,000.00	\$250,000.00	\$29,000.00	13.12
001.2.0003.312.0010.0000	SOIL & WATER CONSERV F	(\$1,682.00)	\$1,400.00	\$1,400.00	\$1,400.00	\$0.00	0.00
001.2.0003.320.0010.0000	LIBRARY REVENUE	(\$33,976.15)	\$28,000.00	\$26,000.00	\$26,000.00	(\$2,000.00)	(7.14)
Department: Department Revenues - 0003		(\$911,772.67)	\$628,950.00	\$684,400.00	\$684,400.00	\$55,450.00	8.82

Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

☐ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☐ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 7/1/2021

To Date: 2/28/2022

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0004.490.0011.0000	EMS PD REIMB COSTS	\$0.00	\$3,000.00	\$0.00	\$0.00	(\$3,000.00)	(100.00)
001.2.0004.490.0015.0000	ST TROOPER PRIVATE DUT	(\$1,391.97)	\$6,000.00	\$3,000.00	\$3,000.00	(\$3,000.00)	(50.00)
001.2.0004.490.0016.0000	PARTY PATROL GRANT-AHI	\$0.00	\$10,800.00	\$10,800.00	\$10,800.00	\$0.00	0.00
001.2.0004.490.0017.0000	MAPLE FEST PRIVATE DUT	\$0.00	\$2,100.00	\$0.00	\$0.00	(\$2,100.00)	(100.00)
001.2.0004.490.0019.0000	HEBRON HARVEST FAIR	\$0.00	\$5,587.00	\$0.00	\$0.00	(\$5,587.00)	(100.00)
001.2.0004.490.0020.0000	SR CTR TRANSP FEES	(\$640.00)	\$3,100.00	\$1,200.00	\$1,200.00	(\$1,900.00)	(61.29)
001.2.0004.490.0025.0000	PARKING TICKET FINES	(\$240.00)	\$0.00	\$200.00	\$200.00	\$200.00	0.00
001.2.0004.490.0040.0000	ELDERLY VAN	\$0.00	\$9,682.00	\$9,500.00	\$9,500.00	(\$182.00)	(1.88)
001.2.0004.490.0044.0000	ELDERLY DEMAND RESPOI	(\$24,168.00)	\$26,000.00	\$24,000.00	\$24,000.00	(\$2,000.00)	(7.69)
001.2.0004.490.0080.0000	WPCA REIMB	(\$20,000.00)	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	0.00
001.2.0004.490.0082.0000	CELL TOWER FUND REIMB	(\$10,000.00)	\$25,000.00	\$15,000.00	\$15,000.00	(\$10,000.00)	(40.00)
001.2.0004.490.0090.0000	AREA AGING GRANT	(\$7,500.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0091.0000	SR CTR PHYSICAL FITNESS	\$0.00	\$3,500.00	\$0.00	\$0.00	(\$3,500.00)	(100.00)
001.2.0004.490.0110.0000	HOUSING AUTHORITY	\$0.00	\$4,400.00	\$0.00	\$0.00	(\$4,400.00)	(100.00)
001.2.0004.490.0700.0000	TAXES OVERPAID	\$0.00	\$500.00	\$0.00	\$0.00	(\$500.00)	(100.00)
001.2.0004.490.0800.0000	INTEREST ON INVESTMENT	(\$47,502.89)	\$11,000.00	\$11,000.00	\$11,000.00	\$0.00	0.00
001.2.0004.490.0801.0000	CIRMA EQUITY EARNINGS	(\$9,840.00)	\$2,000.00	\$0.00	\$0.00	(\$2,000.00)	(100.00)
001.2.0004.490.0859.0000	RHAM CNG EXP REIMB	(\$37,328.00)	\$37,328.00	\$0.00	\$0.00	(\$37,328.00)	(100.00)
001.2.0004.490.0900.0000	MISC REVENUE	(\$12,497.55)	\$6,500.00	\$7,500.00	\$7,500.00	\$1,000.00	15.38
Department: Misc Revenues - 0004		(\$171,108.41)	\$176,497.00	\$102,200.00	\$102,200.00	(\$74,297.00)	(42.10)

Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

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From Date: 7/1/2021

To Date: 2/28/2022

Definition: 2 TOWN MGR BUDGET

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0005.500.5001.0000	DEBT MGMT CONTRIB	\$0.00	\$623,000.00	\$0.00	\$575,000.00	(\$48,000.00)	(7.70)
Department: Surplus - 0005		\$0.00	\$623,000.00	\$0.00	\$575,000.00	(\$48,000.00)	(7.70)

Town of Hebron

Board of Selectmen

Fiscal Year: 2021-2022

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Definition: 2 TOWN MGR BUDGET

From Date: 7/1/2021

To Date: 2/28/2022

Account	Description	FY2021 FINAL	FY2122 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
Account Type: Revenue - 2		(\$37,141,297.17)	\$36,404,479.00	\$35,754,995.00	\$37,581,123.00	\$1,176,644.00	3.23
Fund: General Fund - 001		(\$1,836,432.42)	\$72,808,958.00	\$73,670,835.00	\$75,162,246.00	\$2,353,288.00	3.23
Grand Total:		(\$1,836,432.42)	\$72,808,958.00	\$73,670,835.00	\$75,162,246.00	\$2,353,288.00	3.23

End of Report



**Town of Hebron
Assessor's Office**

15 Gilead Street
Hebron CT 06248
860-228-5971 ext. 149
Fx# 860-228-4859

To: Elaine Griffin, Finance Director
cc: Andrew Tierney, Town Manager

From: Debra L. Gernhardt, Assessor

Date: February 15, 2022

Subject: 2021 Grand List Totals

The October 1, 2021, Net Grand List is \$921,268,820 which is an increase of \$128,074,750 or 16.15% more than the October 1, 2020 Net Grand List.

The major increase in the Real Estate portion was due to the State mandated revaluation, improvements to existing properties and, new residential construction.

The Personal Property portion of the list has a decrease, mostly due to the lack of purchases of equipment of the existing accounts.

The Motor Vehicle list increase this year is mostly due to an increase in values of used vehicles due to supply and demand of COVID, and the purchase of new vehicles.

The Assisted Living facility (Colebrook) is in their fifth and final year of the agreement with the Town. For the 2021 Grand List year they will be paying 80% of the assessed value of the real estate taxes. This agreement is a five-year program, next year, the 2022 Grand List, they will be paying 100% of their taxes.

ASSESSOR

GRAND LIST REPORT

LIST OF OCTOBER 1, 2021

The total net taxable Grand List for October 1, 2021 equals \$921,268,820, an increase of \$128,074,750 or 16.15% more than the prior year.

A mill will represent \$921,268.82 on the October 1, 2021 Grand List if the Board of Assessment Appeals makes no reductions to the Grand List.

Grand List Comparative Totals

	2020	2021	Change	%
Real Estate	\$685,497,910	\$792,517,190	+ 107,019,280	+ 15.62
Personal Property	\$ 22,378,120	\$ 22,366,080	- 12,040	- 0.06
Motor Vehicles	\$ 85,318,040	\$106,385,550	+ 21,067,510	+ 24.70
Net Totals	\$793,194,070	\$ 921,268,820	+ 128,074,750	+ 16.15

Grand List Account Comparisons

	2020	2021	Change	%
Real Estate	4,171	4174	+ 3	+ .08
Personal Property	515	558	+ 43	+ 8.35
Motor Vehicles	9,624	9630	+ 6	+ .07

NOTE: THESE FIGURES ACCOUNT FOR REVENUE EXEMPT FOR THE FOLLOWING; \$383,040 (total exempt assessment for crumbling foundations) \$2,407,400 (total exempt assessment Hebron Senior Assisted Living) Please note; Senior Living facility is in the fifth and final year of a five-year agreement. This year they will be paying 80% of their taxes and for the 2022 GL paying 100%.

ESTIMATED FUND BALANCE
For Fiscal Years 2017 through 2023

Audited Assigned Fund Balance - June 30, 2017	\$ 531,009	
Audited Unassigned Fund Balance - June 30, 2017	\$ 7,211,752	19.10%
Audited Unassigned Fund Balance - June 30, 2018	\$ 6,758,878	18.90%

Current Assigned Fund Balance - June 30, 2019	\$ 641,354	
Current Unassigned Fund Balance - June 30, 2019	\$ 6,554,970	
Fund Balance - June 30, 2019	\$ 7,196,324	19.19%
Current Assigned Fund Balance - June 30, 2020	\$ 546,219	
Current Unassigned Fund Balance - June 30, 2020	\$ 6,206,926	
Fund Balance - June 30, 2020	\$ 6,753,145	16.12%
Unaudited Assigned Fund Balance - June 30, 2021	\$ 611,740	
Unaudited Unassigned Fund Balance - June 30, 2021	\$ 7,653,637	19.70%

Anticipated 2021-2022 Final Revenue Budget	\$ 36,584,985	
Anticipated 2021-2022 Final Expenditure Budget	\$ (37,454,851)	
Budgeted Fund Balance Revenue Offset	\$ (623,000)	
Projected Fund Balance - June 30, 2022	\$ 6,160,771	16.84%
Proposed 2022-2023 Revenue Budget	\$ 37,581,123	
Proposed 2022-2023 Expenditure Budget	\$ (37,581,123)	
Projected Fund Balance - June 30, 2023	\$ 6,160,771	16.39%

Estimated Fund Balance Policy - June 30, 2022 @ 1 & 1/2 month reserve	\$ 4,697,640	12.50%
Funds available for utilization maintaining 1 & 1/2 month reserve	\$ 1,463,131	

Please keep in mind that the Auditors report a percentage retention of 10% to 15% in the unassigned fund balance which is maintained with a reserve of 1 & 1/2 month of the 2021-2022 and proposed 2022-2023 budgets. This also provides compliance with our General Fund Policy.

**TOWN OF HEBRON
2022-2023 BUDGET MEETING SCHEDULE**

Tuesday, March 1, 2022 – Virtual – BOS/BOF Budget Workshop

7:00 – 8:00 p.m. Town Manager's Budget Presentation including CIP Budget
8:00 – 8:15 p.m. Open Space/Land Acquisition
8:15 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 8, 2022 – Virtual – BOS/BOF Budget Workshop

7:00 – 7:30 p.m. Hebron Board of Education
7:30 – 8:00 p.m. RHAM Board of Education
8:00 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 15, 2022 – Virtual – BOS/BOF Budget Workshop

7:00 – 7:15 p.m. Public Works Department
7:15 – 7:30 p.m. Parks & Recreation Department
7:30 – 7:45 p.m. Fire Department/Ambulance Service
7:45 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 22, 2022 – Virtual – BOS/BOF Budget Workshop

7:00 – 7:30 p.m. Board of Selectmen Public Hearing
7:30 – 8:30 p.m. Revenues Overview & Discussion/Budget Deliberations
8:30 – 9:30 p.m. Finalize Selectmen's FY 22-23 Budget

Monday, April 4, 2022 – Location/Format TBD

6:30 p.m. RHAM Budget Public Hearing

Tuesday, April 5, 2022 – Location/Format TBD

7:00 p.m. Board of Finance Budget Workshop

Tuesday, April 19, 2022 – Location/Format TBD

7:00 p.m. Board of Finance Public Hearing on Budget
Followed by Board of Finance Meeting to Set the Budget

Monday, May 2, 2022 – Location/Format TBD

6:30 p.m. RHAM Budget District Meeting

Tuesday, May 3, 2022 – Hebron Elementary School

6:00 a.m. – 8:00 p.m. Budget Referendum

Due to COVID-19 Pandemic: At this time it is anticipated that all BOS/BOF budget meetings in March will be held in virtual format and that the May 3, 2022 Budget Referendum vote will be held in person.

2/28/2022 9:01 AM

March 29 Snow Date