



Town of Hebron

**TOWN OFFICE BUILDING
15 GILEAD STREET
HEBRON, CONNECTICUT 06248
TELEPHONE: (860) 228-5971
FAX: (860) 228-4859
www.hebronct.com**

ANDREW J. TIERNEY
TOWN MANAGER

DANIEL LARSON
CHAIRMAN

GAIL B. RICHMOND
VICE CHAIRMAN

JOHN B. COLLINS
SELECTMAN

PETER D. KASPER
SELECTMAN

MARC P. RUBERA
SELECTMAN

March 1, 2020

Board of Selectmen and Board of Finance
Town of Hebron
15 Gilead Street
Hebron, CT 06248

Dear Members of the Board of Selectmen and Board of Finance:

Pursuant to Section 902 C of the Town Charter, I am presenting the Town Manager's proposed budget for FY 2020-2021 totaling \$36,676,477. The expenditure budget as presented is a 2.88 percent increase or \$1,026,187 more than the FY 2019-2020 budget.

A large part of the increase is due to the increase in debt service of \$475,784 which is a direct result of the sewer upgrade project approved by the Town in November 2019.

The Town Manager has reduced the Department Head requests in the Town Government Budget by \$326,707 (summary attached).

The Town Manager is recommending a CIP budget of \$832,389 reflecting a general government contribution to the CIP of \$723,372 which is an increase of 22.5 percent over last year's funding level.

The Town Manager is recommending the following funding allocations for:

Capital Projects (\$10,000-\$75,000)	\$118,488
Future Revaluation	\$ 50,000
Contribution to Open Space	\$140,000

The Hebron Board of Education budget as presented is a 1.95 percent increase of \$220,892 for a total budget of \$11,561,416.

The RHAM Board of Education budget has been presented at \$31,287,410 or a 3.77 percent increase, which relates to a decrease of \$163,094 to Hebron's levy (\$109,152 FY 20-21 levy + \$53,941.56 credit from 19-20 levy). The decrease is due to the population shift in Hebron students attending RHAM.

The October 2019 Grand List has increased by \$8,560,410 or 1.10 percent. With the budget as presented, this translates to an increase in the mill rate from 37.05 to 37.40.

As you review this budget, please keep in mind that it is a fluid document and numbers will change as we go through the next couple of months. The proposed budget is based on information available today, with placeholders for unknown or estimated amounts.

Please refer to the attached Executive Summary which will outline the major expenditure and revenue changes and other highlights of the Town Manager's proposed budget.

This budget is being presented in a new format due to the Finance Department's recent upgrade to new financial software. The information presented has been streamlined and the process will be more efficient and help ensure accuracy by eliminating multiple linked Excel workbooks. Being the first budget presented this way, we realize that format and content may need adjustment. We request patience as we transition.

I would like to thank the Town Department Heads for their cooperation in preparing their Department budgets. I am grateful for the cooperation of the Superintendents of Schools and their staff for providing the education budgets in a timely fashion.

An email address hebronbudget@hebronct.com has been set up to receive public comment and input. Emails received will be forwarded to the Boards of Selectmen, Finance and Education. It is important for public participation early in the budget process. Public participation at all meetings is encouraged. Budget information and key dates are available on the Hebron Website at:

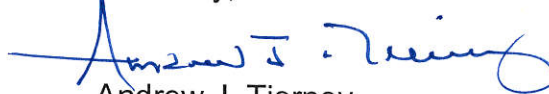
<http://hebronct.com/budget-information>

We are working to prepare a budget which reflects the Town's needs and maintains a high level of Town provided services and educational excellence.

The Budget Referendum vote is on Tuesday, May 5, 2020, 6:00 a.m. to 8:00 p.m.

Thank you for the opportunity to present this proposal. We look forward to another challenging but successful budget season.

Sincerely,



Andrew J. Tierney
Town Manager

cc: Elaine Griffin, Finance Director
Carla Pomprowicz, Town Clerk
Thomas Baird, Hebron Superintendent of Schools
Patricia Law, RHAM Superintendent of Schools
Heather Petit, Chairman, Hebron Board of Education
Sue Rapelye, Chairman, RHAM Board of Education

**TOWN OF HEBRON
2020-2021 FISCAL YEAR PROPOSED BUDGET
EXECUTIVE SUMMARY**

The proposed budget for FY 2020-2021 totals **\$36,676,477**. This is an increase of **\$1,026,187** over the current year's budget or 2.88 percent more than the current expenditure level.

EXPENDITURES

	ADOPTED Expenditures 2019-2020	PROPOSED Expenditures 2020-2021	Difference	Percent Change
Total Town Budget				
Town Government	\$ 7,478,237	\$ 7,830,777	\$ 352,540	4.71%
Contr. to Capital Improvement	590,552	723,372	132,820	22.49%
Contr. to Open Space Acq.	140,000	140,000	-	0.00%
Contr. to Cap Non-Recurring	2,000	-	(2,000)	-100.00%
Contr. to Capital Projects	48,204	118,488	70,284	145.81%
Contr. to Revaluation	40,000	50,000	10,000	25.00%
Debt Service	728,149	1,203,933	475,784	65.34%
TOWN GOVT SUB TOTAL	9,027,142	10,066,570	1,039,428	11.51%
Teacher's Retirement Obligation	71,039	-	(71,039)	-100.00%
Hebron Board of Education	11,340,524	11,561,416	220,892	1.95%
RHAM Assess(w/o debt)	13,934,039	13,812,314	(121,725)	-0.87%
RHAM Debt Service	1,277,546	1,236,177	(41,369)	-3.24%
Total General Government	\$ 35,650,290	\$ 36,676,477	\$ 1,026,187	2.88%

General Government Budget

The Town Government Budget for FY 2020-2021 is proposed to increase by \$352,540 or 4.71 percent.

Areas of the town government budget that are recommended for personnel adjustments are:

Budget Initiatives:

- Full Time Van Driver
- Increased Hours for Wetlands Officer
- Increased Funding for EMS Responders to address ambulance response time

Other areas of major adjustment in the Town Government budget include:

- Medical Insurance
- Liability/Auto/Property and Workers Compensation Insurance
- Contractual Salary Increases

Contribution to Capital Projects:

General Government Contribution to CIP	\$723,362
Contribution to Capital Expenditure (\$10,000-\$75,000)	\$118,488
Contribution to Revaluation Fund	\$ 50,000

CIP Budget - \$832,389

This is the first year utilizing the new process for CIP budget policy and with the increased threshold of \$75,000 and over for CIP projects. The Town Manager is recommending a CIP budget of \$832,389 (details are attached).

Contribution to Open Space/Land Acquisition - \$140,000

The Open Space/Land Acquisition fund has an account balance of \$398,443. The recommended contribution is level funding but falls short of the goal for the annual contribution. There were significant funds used from this account in the last year.

To date, the Town has permanently preserved 25.8 percent of Hebron's land area as open space through efforts of the Town and the State of Connecticut (includes open space ownership, as well as permanently preserved farmland through the purchase of development rights). Since the adoption of the Open Space Land Acquisition Ordinance in 1988 more than 1,817 acres of land in Hebron has been permanently preserved (open space purchased, gifts of open space to the Town, and preserved farmland).

Debt Service - \$1,203,933

There is a substantial increase to debt service directly attributed to the sewer project.

The impact of this increase has been partially offset by a debt management contribution of \$300,000. The balance in the debt management account before this contribution is \$803,332.

Hebron Board of Education - \$11,561,416

The Hebron Board of Education Budget for FY 2020-2021 is proposed with an increase of 1.95 percent.

RHAM Board of Education – Hebron Levy \$15,784,498

The RHAM Board of Education is currently reviewing the proposed budget as presented by the Superintendent. This table illustrates the effect to Hebron due to the proposed budget as it stands today. To put the RHAM budget increase of 3.77 % in perspective, we have also included the increase to Hebron if the levy had remained the same as last year. Hebron's RHAM Levy will continue to gradually decline over the next several years. This number includes Hebron's share of the RHAM CIP.

RHAM 2020-2021	Increase	Change Based on 20-21 Levy @ 48.27 % (\$163,094)
\$31,287,410	3.77 %	Change Based on 19-20 Levy @ 50.45 % \$518,972

Projected Enrollment in Grade Combinations (NESDEC data)

Projected Enrollment in Grade Combinations*									
Year	PK-2	3-6	K-6	K-8	PK-6	6-8	7-8	7-12	9-12
2019-20	612	687	1168	1618	1299	633	450	1391	941
2020-21	607	668	1143	1527	1275	552	384	1298	914
2021-22	658	658	1183	1535	1316	533	352	1191	839
2022-23	650	661	1177	1527	1311	503	350	1152	802
2023-24	671	666	1202	1537	1337	499	335	1070	735
2024-25	641	712	1217	1535	1353	476	318	991	673
2025-26	646	730	1239	1563	1376	508	324	953	629
2026-27	654	724	1240	1583	1378	501	343	955	612
2027-28	656	744	1261	1604	1400	555	343	946	603
2028-29	657	711	1228	1599	1368	546	371	977	606
2029-30	654	720	1233	1621	1374	565	388	1000	612

REVENUES

	ADOPTED 2019-2020	PROPOSED 2020-2021	Difference	Percent Change
General Government	\$ 836,165	\$ 841,550	\$ 5,385	0.64%
Other State Revenues	407,988	407,574	(414)	-0.10%
ECS & Special Ed Grant Funding	5,735,276	5,997,693	262,417	4.58%
Other Revenue Sources	100,000	100,000	-	0.00%
Debt Management Contribution	\$ 200,000	\$ 300,000	100,000	50.00%
Back Taxes / Lien Fees	315,000	315,000	-	0.00%
Tax Revenue	28,055,861	28,714,660	658,799	2.35%
	<u>\$ 35,650,290</u>	<u>\$ 36,676,477</u>	<u>\$ 1,026,187</u>	<u>2.88%</u>

A combination of the Governor's proposed budget numbers and input from the Town Assessor has been utilized in preparing the revenue estimates for FY 2020-2021. The Finance Director has completed a thorough review of the anticipated revenues from all sources. There are several grants included in the revenue estimates, most of which are noted in the Expense with Offsetting Revenues Report. The amount of additional taxes to be collected based on the proposed budget is \$658,799 which will be offset by the increase to the grand list and the mill rate adjustment.

Proposed Mill Rate: 37.40 Personal Property/Real Estate and Motor Vehicle

CHALLENGES

There are many factors of the budget that are beyond our control. It will be necessary for Town administration, Board of Selectmen, Board of Finance and the Boards of Education as well as the taxpayers to work cooperatively to arrive at a budget that will provide necessary services and continue high quality programs while acknowledging taxpayer concerns. Creativity and compromise will be important as we work to craft a budget that will be supported at Referendum.

SUMMARY

The goal in preparing this budget was to attempt to maintain existing services, while responding to taxpayer concerns about increasing taxes. A priority was also addressing public safety concerns. There is little room for flux and no contingency for unexpected circumstances or emergencies which could ultimately impact the unassigned fund balance.

The attached summary documents will provide a high level overview of the entire budget proposal. The budget book includes information of each department request and detail on the education budgets and the capital and CIP budgets.

INDEX

Summary of Proposed 2020-2021 Budget	1
Town Manager Adjustments to Department Requests	2
Expenditure Summary Report	3
Hebron Board of Education Budget Summary	18
RHAM Board of Education Levy Calculation	19
Summary of Revenues	20
Expenditures w/ Offsetting Revenues	27
Proposed CIP Budget and Revenues	29
Proposed Capital Expenditures	31
Grand List Report	32
Estimated Fund Balance FY 2015 through 2020	36
Schedule of Meetings	37

TOWN OF HEBRON
TOWN MANAGER PROPOSED 2020-2021 BUDGET
MARCH 1ST, 2020

Per Section 902C of the Hebron Town Charter, the Town Manager has recommended a budget for 2020-2021 which totals \$36,676,477. This is an increase of 2.88 percent over last year's adopted budget of \$35,650,290 and represents a total dollar increase of \$1,026,187.

	<u>ADOPTED Expenditures 2019-2020</u>	<u>PROPOSED Expenditures 2020-2021</u>	<u>Difference</u>	<u>Percent Change</u>
Total Town Budget				
Town Government	\$ 7,478,237	\$ 7,830,777	\$ 352,540	4.71%
Contr. to Capital Improvement	590,552	723,372	132,820	22.49%
Contr. to Open Space Acq.	140,000	140,000	-	0.00%
Contr. to Cap Non-Recurring	2,000	-	(2,000)	-100.00%
Contr. to Capital Projects	48,204	118,488	70,284	145.81%
Contr. to Revaluation	40,000	50,000	10,000	25.00%
Debt Service	728,149	1,203,933	475,784	65.34%
TOWN GOV'T SUB TOTAL	9,027,142	10,066,570	1,039,428	11.51%
Teacher's Retirement Obligation	71,039	-	(71,039)	-100.00%
Hebron Board of Education	11,340,524	11,561,416	220,892	1.95%
RHAM Assess(w/o debt)	13,934,039	13,812,314	(121,725)	-0.87%
RHAM Debt Service	1,277,546	1,236,177	(41,369)	-3.24%
Total General Government	\$ 35,650,290	\$ 36,676,477	\$ 1,026,187	2.88%

The recommended revenue budget is as follows:

	<u>ADOPTED 2019-2020</u>	<u>PROPOSED 2020-2021</u>	<u>Difference</u>	<u>Percent Change</u>
General Government	\$ 836,165	\$ 841,550	\$ 5,385	0.64%
Other State Revenues	407,988	407,574	(414)	-0.10%
ECS & Special Ed Grant Funding	5,735,276	5,997,693	262,417	4.58%
Other Revenue Sources	100,000	100,000	-	0.00%
Debt Management Contribution	\$ 200,000	\$ 300,000	100,000	50.00%
Back Taxes / Lien Fees	315,000	315,000	-	0.00%
Tax Revenue	28,055,861	28,714,660	658,799	2.35%
	\$ 35,650,290	\$ 36,676,477	\$ 1,026,187	2.88%

The total amount needed to be raised by taxes is \$28,714,660 which is an increase of \$658,799.

This would result in a mill rate of 37.92 calculated utilizing the following factors:

	TOTAL GL	
Grand List - October 1, 2019	\$ 787,123,490	
Less Potential BAA adjustments	\$ (15,000)	
Reductions to grand list - *	\$ (7,559,040)	(equates to \$369,524 tax dollars)
Adjusted Grand List - October 1, 2019	\$ 779,549,450	
Mill Value	\$ 779,549	
<u>Mill Value (based upon 98.50% collection rate)</u>	<u>\$ 767,856</u>	
Mill Rate (per proposed budget)	37.40	

* Due to Hebron Sr. Living & Crumbling Foundations

Mill Rate is an increase of .35 mills or .94 % increase to taxpayers.

TOWN OF HEBRON - TOWN GOVERNMENT BUDGET
DEPARTMENT HEAD REQUEST TO FINAL BUDGET APPROVAL

Account	Department/Description	Amount	Reason	Budget	
Various	Full Time Payroll	4,739		4,739	
1001-100-1002	Selectmen Part Time Payroll	(11,000)	Eliminated UCONN Intern	(6,261)	
1030-202-2034	Finance Misc. Service Contract	(250)		(6,511)	
2001-100-1002	Police Part Time Payroll	(60,251)		(66,762)	
2001-100-1003	Police Private Duty	720		(66,042)	
2001-200-2001	Police Office Supplies	(400)		(66,442)	
2001-202-2003	Police State Trooper Overtime	(1,000)		(67,442)	
2001-202-2006	Police State Trooper Private Duty	(1,000)		(68,442)	
2001-2022014	Police State Trooper Services	(18,496)		(86,938)	
2001-206-2051	Police Training Classes	(1,000)		(87,938)	
2001-209-2053	Police Uniform Allowance	(1,000)		(88,938)	
2001-300-3900	Police Capital Outlay	(2,200)		(91,138)	
2010-100-1000	Fire Part Time Payroll	(27,159)	Reduction FT Fire Chief	(118,297)	
2010-288-2187	Fire 911 Emergency	500		(117,797)	
2010-300-3900	Fire Capital Outlay	(1,950)	Foam	(119,747)	
2020-100-1004	Ambulance EMS Responder Payroll	(900)		(120,647)	
2020-206-2051	Ambulance Training Classes	(1,500)		(122,147)	
3007-100-1002	Library Part Time Payroll	(9,682)		(131,829)	
3007-210-2057	Library Computer Technology	(1,505)		(133,334)	
3020-205-2046	Senior Center Mileage	(250)		(133,584)	
3102-300-3900	Parks Capital Outlay	(4,500)		(138,084)	
4001-300-3900	Planning & Development Capital Outlay	(5,000)	Furniture and Trees	(143,084)	
4101-210-2055	Public Works Vehicle Repair	(2,500)		(145,584)	
5010-410-4001	Workers' Compensation Insurance	(1,500)		(147,084)	
5010-410-4002	Liability/Auto/Property Insurance	(2,380)		(149,464)	
5020-411-4007	Employee Benefits FICA/Medicare	(959)		(150,423)	
5020-411-4008	Employee Benefits Medical Insurance	20,400		(130,023)	
5050-227-2188	Contribution to CIP	(37,240)		(167,263)	
5051-227-2188	Contribution to Open Space/Land Acquisition	(50,000)		(217,263)	BUDGET REDUCTIONS BY
5052-277-2188	Contribution to Capital Projects 10-75	(109,444)		(326,707)	TOWN MANAGER'S BUDGET

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance
 ☐ Round to whole dollars
 ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1000.100.1100.0000	CLERICAL (UNION)	\$448,996.37	\$472,931.00	\$486,260.00	\$489,999.00	\$17,068.00	3.61
001.1.1000.100.1111.0000	ADMINISTRATION	\$649,281.94	\$634,083.00	\$656,952.00	\$657,952.00	\$23,869.00	3.76
001.1.1000.100.1112.0000	HEALTH & WELFARE	\$134,877.60	\$137,917.00	\$151,901.00	\$151,901.00	\$13,984.00	10.14
001.1.1000.100.1113.0000	PUBLIC SAFETY	\$82,408.41	\$99,953.00	\$102,966.00	\$102,966.00	\$3,013.00	3.01
001.1.1000.100.1114.0000	RECREATION DEPARTMEN	\$194,725.44	\$242,109.00	\$257,660.00	\$257,660.00	\$15,551.00	6.42
001.1.1000.100.1115.0000	PUBLIC WORKS	\$706,703.51	\$748,507.00	\$779,289.00	\$779,289.00	\$30,782.00	4.11
001.1.1000.100.1115.1000	PUBLIC WORKS STAFF REF	\$586.12	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1000.100.1116.0000	LIBRARY	\$149,908.34	\$157,408.00	\$164,938.00	\$164,938.00	\$7,530.00	4.78
001.1.1000.100.1117.0000	FIRE MARSHAL F/T SALARY	\$44,814.40	\$69,914.00	\$72,011.00	\$72,011.00	\$2,097.00	3.00
001.1.1000.100.1120.0000	ELECTED OFFICIALS	\$64,771.20	\$66,233.00	\$68,220.00	\$68,220.00	\$1,987.00	3.00
001.1.1000.100.1125.0000	CONTRACTUAL COMMITME	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1000.100.1130.0000	27TH P/R ALLOTMENT	\$11,356.00	\$13,458.00	\$13,862.00	\$13,862.00	\$404.00	3.00
001.1.1000.411.4008.0000	XXXPAYROLL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1001.100.1002.0000	PART-TIME PAYROLL	\$12,638.52	\$11,000.00	\$28,000.00	\$17,000.00	\$6,000.00	54.55
001.1.1001.200.2005.0000	MISC ADMINISTRATIVE EXF	\$2,033.01	\$2,500.00	\$3,000.00	\$3,000.00	\$500.00	20.00
001.1.1001.201.2010.0000	MEETINGS/CONFERENCES	\$1,927.97	\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	0.00
001.1.1001.201.2011.0000	DUES	\$17,173.75	\$17,245.00	\$17,245.00	\$17,245.00	\$0.00	0.00
001.1.1001.201.2012.0000	SUBSCRIPTIONS	\$624.00	\$865.00	\$800.00	\$800.00	(\$65.00)	(7.51)
001.1.1001.202.2034.0000	CONTRACTUAL SERVICES	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.1001.204.2041.0000	LEGAL ADS	\$6,804.88	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1002.200.2001.0000	OFFICE SUPPLIES	\$4,666.65	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.1002.200.2003.0000	POSTAGE	\$9,606.92	\$14,000.00	\$12,600.00	\$12,600.00	(\$1,400.00)	(10.00)
001.1.1002.202.2034.0000	CONTRACTUAL SERVICES	\$3,084.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1002.202.2080.0000	MEDICAL SERVICES	\$4,034.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1002.210.2061.0000	MINOR EQUIP. MAINT.	\$10,467.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
001.1.1002.211.2065.0000	OFFICE FURN. & EQUIP.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1002.214.2087.0000	OIL BURNER MAINTENANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1003.202.2026.0000	TOWN COUNSEL SERVICES	\$52,949.64	\$32,000.00	\$32,000.00	\$32,000.00	\$0.00	0.00
001.1.1003.202.2027.0000	SUPPLEMENTAL ATTY SVC	\$1,324.08	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
001.1.1004.200.2002.0000	SPECIALIZED FORMS & SUI	\$2,181.93	\$2,400.00	\$2,400.00	\$2,400.00	\$0.00	0.00
001.1.1004.202.2025.0000	COMPUTER SERVICES	\$62,405.99	\$64,890.00	\$68,000.00	\$68,000.00	\$3,110.00	4.79
001.1.1004.206.2051.0000	TRAINING	\$0.00	\$1,000.00	\$1,100.00	\$1,100.00	\$100.00	10.00
001.1.1004.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1005.227.2184.0000	TRICENTENNIAL COMMISSI	\$0.00	\$0.00	\$75.00	\$75.00	\$75.00	0.00
001.1.1005.227.2185.0000	HISTORIC PROPERTIES CO	\$0.00	\$75.00	\$0.00	\$0.00	(\$75.00)	(100.00)
001.1.1010.200.2011.0000	SIEMENS LEASE PMT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1010.212.2070.0000	TELEPHONE	\$7,487.14	\$9,200.00	\$8,900.00	\$8,900.00	(\$300.00)	(3.26)
001.1.1010.212.2071.0000	ELECTRICITY	\$16,048.06	\$16,517.00	\$15,818.00	\$15,818.00	(\$699.00)	(4.23)
001.1.1010.212.2073.0000	HEATING FUEL	\$3,971.09	\$5,188.00	\$6,767.00	\$6,767.00	\$1,579.00	30.44
001.1.1010.214.2087.0000	OIL BURNER MAINT.	\$1,125.00	\$1,270.00	\$1,270.00	\$1,270.00	\$0.00	0.00
001.1.1010.214.2088.0000	BUILDING REPAIRS & MAIN	\$26,372.41	\$32,920.00	\$30,420.00	\$30,420.00	(\$2,500.00)	(7.59)
001.1.1010.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$2,500.00	\$1,500.00	\$1,500.00	(\$1,000.00)	(40.00)
001.1.1020.202.2021.0000	AUDIT SERVICES	\$29,350.00	\$36,000.00	\$37,000.00	\$37,000.00	\$1,000.00	2.78
001.1.1030.200.2194.0000	BANK FEES	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1030.201.2010.0000	MEETINGS/CONF.	\$812.04	\$1,700.00	\$1,800.00	\$1,800.00	\$100.00	5.88
001.1.1030.201.2011.0000	DUES	\$770.00	\$905.00	\$905.00	\$905.00	\$0.00	0.00
001.1.1030.202.2034.0000	MISC. SERVICE CONTRACT	\$0.00	\$0.00	\$250.00	\$0.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1030.205.2046.0000	MILEAGE	\$187.65	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.1040.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$728.11	\$1,400.00	\$1,300.00	\$1,300.00	(\$100.00)	(7.14)
001.1.1040.201.2010.0000	MEETINGS/CONFERENCES	\$200.00	\$300.00	\$250.00	\$250.00	(\$50.00)	(16.67)
001.1.1040.201.2011.0000	DUES	\$95.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1040.202.2025.0000	DATA PROCESSING SERVIC	\$14,538.94	\$15,350.00	\$15,550.00	\$15,550.00	\$200.00	1.30
001.1.1040.205.2046.0000	MILEAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1040.206.2051.0000	EDUCATION	\$42.25	\$70.00	\$70.00	\$70.00	\$0.00	0.00
001.1.1040.210.2061.0000	MINOR EQUIPMENT MAINT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1040.228.2211.0000	MV PROCESSING FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1040.228.2212.0000	COLLECTION AGENCY FEE:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1040.228.2213.0000	ON-LINE DMV FEE	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1050.100.1002.0000	ASSESSOR PART TIME PAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1050.200.2002.0000	SPECIALIZED FORMS & SUI	\$2,225.25	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	0.00
001.1.1050.201.2010.0000	MEETINGS/CONFERENCES	\$324.58	\$500.00	\$300.00	\$300.00	(\$200.00)	(40.00)
001.1.1050.201.2011.0000	DUES	\$440.00	\$550.00	\$550.00	\$550.00	\$0.00	0.00
001.1.1050.201.2012.0000	SUBSCRIPTIONS	\$1,393.20	\$1,550.00	\$1,500.00	\$1,500.00	(\$50.00)	(3.23)
001.1.1050.202.2025.0000	DATA PROCESSING SERVIC	\$14,250.00	\$14,300.00	\$14,550.00	\$14,550.00	\$250.00	1.75
001.1.1050.202.2034.0000	MISC SERVICE CONTRACT:	\$5,400.00	\$5,700.00	\$5,700.00	\$5,700.00	\$0.00	0.00
001.1.1050.204.2041.0000	LEGAL ADS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1050.205.2046.0000	MILEAGE	\$400.00	\$400.00	\$500.00	\$500.00	\$100.00	25.00
001.1.1050.206.2051.0000	TRAINING CLASSES	\$520.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.1050.210.2061.0000	MINOR EQUIPMENT MAINT.	\$69.99	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1051.201.2011.0000	DUES	\$0.00	\$70.00	\$0.00	\$0.00	(\$70.00)	(100.00)
001.1.1051.206.2051.0000	TRAINING CLASSES	\$0.00	\$100.00	\$0.00	\$0.00	(\$100.00)	(100.00)

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1060.100.1002.0000	PART-TIME PAYROLL	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1060.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$2,500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.1060.201.2010.0000	MEETINGS/CONFERENCES	\$795.77	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.1060.201.2011.0000	DUES	\$175.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.1060.202.2028.0000	LAND RECORD/MICROFILM	\$12,765.15	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	0.00
001.1.1060.202.2029.0000	RECORDS RESTORATION	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.1060.202.2034.0000	CONTRACTUAL SERVICES	\$4,125.71	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1060.205.2046.0000	MILEAGE	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1060.206.2051.0000	TRAINING	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1060.210.2061.0000	MINOR EQUIPMENT MAINT	\$340.50	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.1060.228.2202.0000	VITAL STATISTICS	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1060.300.3900.0000	CAPITAL OUTLAY	\$1,500.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.1070.100.1002.0000	PART-TIME PAYROLL	\$30,689.04	\$31,380.00	\$32,086.00	\$32,086.00	\$706.00	2.25
001.1.1070.200.2002.0000	SPECIALIZED FORMS & SUI	\$2,196.23	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1070.201.2010.0000	MEETINGS/CONFERENCES	\$1,700.00	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	0.00
001.1.1070.202.2015.0000	SPECIAL ELECTIONS/REFE	\$9,298.08	\$12,500.00	\$12,500.00	\$12,500.00	\$0.00	0.00
001.1.1070.202.2018.0000	ELECTOR/VOTER CANVAS	\$90.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1070.202.2024.0000	PRINTING SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1070.205.2046.0000	MILEAGE	\$474.35	\$550.00	\$550.00	\$550.00	\$0.00	0.00
001.1.1070.206.2051.0000	TRAINING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1070.206.2061.0000	LHS MACHINE MAINT.	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.1070.212.2070.0000	HAVA PHONE LINE	\$0.00	\$310.00	\$310.00	\$310.00	\$0.00	0.00
001.1.1070.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2001.100.1002.0000	PART-TIME PAYROLL	\$55,495.96	\$180,697.00	\$186,118.00	\$125,867.00	(\$54,830.00)	(30.34)

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2001.100.1003.0000	PRIVATE DUTY	\$10,166.85	\$6,370.00	\$7,920.00	\$8,640.00	\$2,270.00	35.64
001.1.2001.100.1005.0000	ADMINISTRATION P/T PAYR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2001.100.1009.0000	TOWN SPONSORED EVENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2001.100.1011.0000	BOE TRAFFIC SECURITY	\$9,162.60	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2001.200.2001.0000	OFFICE SUPPLIES	\$1,408.96	\$1,600.00	\$2,400.00	\$2,000.00	\$400.00	25.00
001.1.2001.201.2011.0000	DUES	\$81.80	\$250.00	\$335.00	\$335.00	\$85.00	34.00
001.1.2001.201.2184.0000	TOWN MATCHING GRANT F	\$0.00	\$3,000.00	\$2,000.00	\$2,000.00	(\$1,000.00)	(33.33)
001.1.2001.202.2003.0000	STATE TRPR OVERTIME	\$7,009.97	\$9,100.00	\$9,100.00	\$8,100.00	(\$1,000.00)	(10.99)
001.1.2001.202.2003.1000	ST TRPR PARTY PATROL O	\$2,212.29	\$10,800.00	\$10,800.00	\$10,800.00	\$0.00	0.00
001.1.2001.202.2006.0000	STATE TPR PRIVATE DUTY	\$3,077.96	\$6,000.00	\$6,000.00	\$5,000.00	(\$1,000.00)	(16.67)
001.1.2001.202.2014.0000	STATE TROOPER SERVICE:	\$188,222.50	\$212,506.00	\$203,431.00	\$184,934.69	(\$27,571.31)	(12.97)
001.1.2001.206.2051.0000	TRAINING CLASSES	\$595.00	\$3,800.00	\$6,000.00	\$5,000.00	\$1,200.00	31.58
001.1.2001.209.2053.0000	UNIFORM ALLOWANCE	\$1,340.78	\$2,450.00	\$4,000.00	\$3,000.00	\$550.00	22.45
001.1.2001.210.2059.0000	VEHICLE MAINTENANCE	\$1,617.24	\$2,500.00	\$3,500.00	\$3,500.00	\$1,000.00	40.00
001.1.2001.210.2062.0000	GASOLINE	\$2,497.00	\$2,677.00	\$3,176.00	\$3,176.00	\$499.00	18.64
001.1.2001.211.2061.0000	MINOR EQUIP. MAINT	\$716.71	\$1,725.00	\$2,000.00	\$2,000.00	\$275.00	15.94
001.1.2001.211.2065.0000	OFFICE FURNITURE & EQUI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2001.300.3900.0000	CAPITAL OUTLAY	\$1,625.00	\$4,850.00	\$7,200.00	\$5,000.00	\$150.00	3.09
001.1.2010.100.1002.0000	PART-TIME PAYROLL	\$50,918.64	\$61,096.00	\$90,088.00	\$62,929.00	\$1,833.00	3.00
001.1.2010.100.1003.0000	OVERTIME PAYROLL	\$3,755.09	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.2010.100.1004.0000	PER DIEM MAINTAINERS	\$20,353.00	\$14,000.00	\$80,000.00	\$80,000.00	\$66,000.00	471.43
001.1.2010.100.1011.0000	EXTENDE EMS DUTY PAYR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2010.200.2005.0000	MISC ADMINISTRATIVE EXF	\$6,007.91	\$8,000.00	\$8,000.00	\$8,000.00	\$0.00	0.00
001.1.2010.202.2034.0000	MISC SERVICE CONTRACT:	\$28,208.85	\$36,967.00	\$36,967.00	\$36,967.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2010.202.2080.0000	MEDICAL SERVICES	\$6,809.28	\$14,000.00	\$14,000.00	\$14,000.00	\$0.00	0.00
001.1.2010.206.2051.0000	TRAINING CLASSES	\$4,882.10	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
001.1.2010.206.2069.0000	FIRE POLICE TRAINING	\$947.44	\$1,000.00	\$1,500.00	\$1,500.00	\$500.00	50.00
001.1.2010.208.2120.0000	POINT REIMBURSEMENT	\$43,363.58	\$43,703.00	\$43,703.00	\$43,703.00	\$0.00	0.00
001.1.2010.209.2053.0000	UNIFORM ALLOWANCE	\$1,678.71	\$2,500.00	\$2,800.00	\$2,800.00	\$300.00	12.00
001.1.2010.210.2058.0000	RADIO MAINTENANCE	\$6,646.50	\$6,844.00	\$6,844.00	\$6,844.00	\$0.00	0.00
001.1.2010.210.2059.0000	VEHICLE MAINTENANCE	\$25,781.44	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
001.1.2010.210.2059.1000	FIRE ADMINISTRATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2010.210.2060.0000	HEAVY EQUIPMENT MAINT	\$4,355.51	\$5,923.00	\$5,923.00	\$5,923.00	\$0.00	0.00
001.1.2010.210.2062.0000	GASOLINE	\$4,400.00	\$4,257.00	\$4,257.00	\$4,257.00	\$0.00	0.00
001.1.2010.210.2063.0000	DIESEL	\$5,200.00	\$6,720.00	\$6,720.00	\$6,720.00	\$0.00	0.00
001.1.2010.211.2068.0000	TURNOUT GEAR	\$16,926.86	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	0.00
001.1.2010.212.2070.0000	TELEPHONE	\$6,190.38	\$6,210.00	\$6,210.00	\$6,210.00	\$0.00	0.00
001.1.2010.212.2071.0000	ELECTRICITY	\$24,047.36	\$22,475.00	\$24,555.00	\$24,555.00	\$2,080.00	9.25
001.1.2010.212.2073.0000	HEATING FUEL	\$12,180.32	\$16,357.00	\$15,810.00	\$15,810.00	(\$547.00)	(3.34)
001.1.2010.214.2088.0000	BUILDING REPAIRS & MAIN	\$15,886.35	\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	0.00
001.1.2010.228.2187.0000	911 - EMERGENCY	\$29,171.42	\$31,128.00	\$31,128.00	\$31,628.00	\$500.00	1.61
001.1.2010.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$3,000.00	\$1,950.00	\$0.00	(\$3,000.00)	(100.00)
001.1.2010.410.4005.0000	DISABILITY/ACCIDENT INSL	\$4,950.00	\$5,600.00	\$6,000.00	\$6,000.00	\$400.00	7.14
001.1.2010.411.3090.0000	FIRE HYDRANT WATER SUF	\$22,631.67	\$22,927.00	\$23,766.00	\$23,766.00	\$839.00	3.66
001.1.2010.411.4008.0000	XXXFIRE ADMINISTRATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2011.100.1002.0000	FULL-TIME PAYROLL	\$640.00	\$16,640.00	\$16,640.00	\$16,640.00	\$0.00	0.00
001.1.2011.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$977.80	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2011.201.2010.0000	MEETINGS/CONFERENCES	\$1,170.00	\$1,400.00	\$1,400.00	\$1,400.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance
 ☐ Round to whole dollars
 ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2011.201.2011.0000	DUES	\$280.00	\$325.00	\$325.00	\$325.00	\$0.00	0.00
001.1.2011.201.2012.0000	SUBSCRIPTIONS	\$1,345.50	\$1,495.00	\$1,550.00	\$1,550.00	\$55.00	3.68
001.1.2011.202.2034.0000	MISC SVC CONTRACTS (SO	\$869.00	\$922.00	\$922.00	\$922.00	\$0.00	0.00
001.1.2011.205.2046.0000	MILEAGE/GASOLINE	\$0.00	\$1,980.00	\$1,980.00	\$1,980.00	\$0.00	0.00
001.1.2011.209.2050.0000	FIRE PREVENTION MATL'S	\$874.50	\$900.00	\$900.00	\$900.00	\$0.00	0.00
001.1.2011.209.2053.0000	UNIFORMS	\$527.75	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2011.210.2061.0000	MINOR EQUIPMENT MAINT	\$442.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.2011.212.2070.0000	TELEPHONE	\$399.92	\$624.00	\$500.00	\$500.00	(\$124.00)	(19.87)
001.1.2011.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2012.100.1002.0000	PART-TIME PAYROLL	\$1,063.00	\$1,063.00	\$1,063.00	\$1,063.00	\$0.00	0.00
001.1.2012.200.2005.0000	MISC. ADM. EXPENSE	\$385.00	\$415.00	\$415.00	\$415.00	\$0.00	0.00
001.1.2012.300.3010.0000	FIRE EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2020.100.1002.0000	PART-TIME PAYROLL	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2020.100.1004.0000	EMS RESPONDER PAYROLI	\$9,765.00	\$17,000.00	\$17,900.00	\$17,000.00	\$0.00	0.00
001.1.2020.200.2002.0000	MEDICAL SUPPLIES	\$16,064.19	\$14,000.00	\$16,000.00	\$16,000.00	\$2,000.00	14.29
001.1.2020.202.2034.0000	CONTRACTUAL SERVICES	\$91,494.25	\$102,000.00	\$102,000.00	\$102,000.00	\$0.00	0.00
001.1.2020.206.2051.0000	TRAINING CLASSES	\$6,771.62	\$9,500.00	\$11,000.00	\$9,500.00	\$0.00	0.00
001.1.2020.210.2054.0000	AMBULANCE MAINTENANCI	\$12,126.83	\$8,000.00	\$8,000.00	\$8,000.00	\$0.00	0.00
001.1.2020.210.2062.0000	GASOLINE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2020.210.2063.0000	DIESEL FUEL	\$1,895.00	\$2,576.00	\$2,878.00	\$2,878.00	\$302.00	11.72
001.1.2020.212.2070.0000	TELEPHONE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2020.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2030.100.1002.0000	PART-TIME PAYROLL	\$11,217.49	\$11,672.00	\$11,964.00	\$11,964.00	\$292.00	2.50
001.1.2030.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance
 ☐ Round to whole dollars
 ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2030.200.2005.0000	MISC ADMINISTRATIVE EXF	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.2030.210.2058.0000	VEHICLE MAINTENANCE	(\$167.88)	\$1,600.00	\$1,600.00	\$1,600.00	\$0.00	0.00
001.1.2030.212.2070.0000	TELEPHONE	\$1,111.44	\$1,170.00	\$1,170.00	\$1,170.00	\$0.00	0.00
001.1.2030.300.3900.0000	OEM CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2040.100.1002.0000	PART TIME PAYROLL	\$21,658.00	\$22,145.00	\$22,809.00	\$22,809.00	\$664.00	3.00
001.1.2040.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$815.56	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2040.200.2005.0000	MISC ADMIN. EXPENSE	\$568.74	\$1,000.00	\$800.00	\$800.00	(\$200.00)	(20.00)
001.1.2040.202.2034.0000	MISC SERVICE CONTRACTS	\$65.00	\$200.00	\$200.00	\$200.00	\$0.00	0.00
001.1.2040.204.2040.0000	ADVERTISING	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.2040.206.2051.0000	TRAINING	\$75.00	\$75.00	\$75.00	\$75.00	\$0.00	0.00
001.1.2040.212.2070.0000	TELEPHONE	\$364.15	\$550.00	\$500.00	\$500.00	(\$50.00)	(9.09)
001.1.2040.212.2071.0000	ELECTRICITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2040.212.2073.0000	HEATING FUEL	\$3,076.62	\$1,700.00	\$2,000.00	\$2,000.00	\$300.00	17.65
001.1.2040.214.2088.0000	BUILDING REPAIRS	\$65.00	\$400.00	\$300.00	\$300.00	(\$100.00)	(25.00)
001.1.2040.228.2200.0000	DOG REPORT	\$0.00	\$5,500.00	\$5,500.00	\$5,500.00	\$0.00	0.00
001.1.2040.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3003.227.2182.0000	AHM YOUTH SERVICES	\$130,701.91	\$128,945.00	\$129,540.00	\$129,540.00	\$595.00	0.46
001.1.3004.228.2204.0000	REG. HEALTH DIST. ASSES	\$106,122.72	\$112,658.00	\$118,336.00	\$118,336.00	\$5,678.00	5.04
001.1.3004.228.2208.0000	MENTAL HEALTH BOARD	\$678.00	\$678.00	\$678.00	\$678.00	\$0.00	0.00
001.1.3007.100.1002.0000	PART TIME PAYROLL	\$107,216.85	\$116,650.00	\$130,052.00	\$120,370.00	\$3,720.00	3.19
001.1.3007.200.2002.0000	SPECIALIZED FORMS & SUI	\$6,984.56	\$7,319.00	\$7,502.00	\$7,502.00	\$183.00	2.50
001.1.3007.200.2003.0000	POSTAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3007.200.2005.0000	MISC ADMINISTRATIVE EXF	\$495.52	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.3007.200.2037.0000	LIBRARY MATERIALS	\$41,933.63	\$43,998.00	\$45,098.00	\$45,098.00	\$1,100.00	2.50

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3007.200.2038.0000	LIBRARY PROGRAMMING	\$1,461.89	\$1,538.00	\$1,576.00	\$1,576.00	\$38.00	2.47
001.1.3007.201.2010.0000	LIBRARY MTGS & CONFERE	\$488.87	\$595.00	\$595.00	\$595.00	\$0.00	0.00
001.1.3007.201.2011.0000	DUES	\$2,566.12	\$1,583.00	\$1,855.00	\$1,855.00	\$272.00	17.18
001.1.3007.205.2046.0000	MILEAGE	\$282.66	\$513.00	\$526.00	\$526.00	\$13.00	2.53
001.1.3007.206.2051.0000	TRAINING	\$282.76	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.3007.210.2057.0000	COMPUTER TECHNOLOGY	\$3,176.65	\$4,181.00	\$6,686.00	\$5,181.00	\$1,000.00	23.92
001.1.3007.210.2105.0000	OFFICE EQUIPMENT MAINT	\$4,447.56	\$4,292.00	\$4,292.00	\$4,292.00	\$0.00	0.00
001.1.3007.212.2070.0000	TELEPHONE	\$3,395.46	\$3,390.00	\$3,390.00	\$3,390.00	\$0.00	0.00
001.1.3007.212.2071.0000	ELECTRICITY	\$29,612.14	\$29,979.00	\$30,421.00	\$30,421.00	\$442.00	1.47
001.1.3007.212.2073.0000	HEATING FUEL	\$8,882.71	\$12,697.00	\$10,679.00	\$10,679.00	(\$2,018.00)	(15.89)
001.1.3007.214.2088.0000	BUILDING MAINTENANCE	\$36,945.67	\$38,628.00	\$40,264.00	\$40,264.00	\$1,636.00	4.24
001.1.3007.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$1,576.00	\$1,576.00	\$1,576.00	0.00
001.1.3007.410.4006.0000	LIBRARY BOARD INSURANC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3013.100.1002.0000	PART-TIME PAYROLL	\$42,348.75	\$47,966.00	\$49,908.00	\$49,908.00	\$1,942.00	4.05
001.1.3013.202.2080.0000	MEDICAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3013.210.2059.0000	VEHICLE MAINTENANCE	\$1,289.06	\$1,900.00	\$1,900.00	\$1,900.00	\$0.00	0.00
001.1.3013.210.2062.0000	GASOLINE	\$6,528.00	\$5,742.00	\$4,504.00	\$4,504.00	(\$1,238.00)	(21.56)
001.1.3013.210.2063.0000	DIESEL FUEL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3013.212.2070.0000	TELEPHONE	\$737.84	\$763.00	\$763.00	\$763.00	\$0.00	0.00
001.1.3013.228.2214.0000	MISC. FEES	\$355.00	\$355.00	\$355.00	\$355.00	\$0.00	0.00
001.1.3013.410.4006.0000	VAN INSURANCE	\$1,518.00	\$1,855.00	\$1,418.00	\$1,418.00	(\$437.00)	(23.56)
001.1.3013.411.4008.0000	XXXVAN - DISABLED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3020.100.1002.0000	PART TIME PAYROLL	\$3,864.00	\$6,552.00	\$6,552.00	\$6,552.00	\$0.00	0.00
001.1.3020.100.1004.0000	SOCIAL WORKER-HIHS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance
 ☐ Round to whole dollars
 ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3020.200.2001.0000	OFFICE SUPPLIES	\$1,287.91	\$1,425.00	\$1,425.00	\$1,425.00	\$0.00	0.00
001.1.3020.200.2006.0000	PROGRAM DEVELOPMENT	\$769.42	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.3020.201.2010.0000	MEETING/CONFERENCE	\$200.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.3020.201.2011.0000	DUES	\$365.00	\$365.00	\$365.00	\$365.00	\$0.00	0.00
001.1.3020.202.2034.0000	CONTRACTUAL SERVICES	\$5,071.10	\$4,906.00	\$5,332.00	\$5,332.00	\$426.00	8.68
001.1.3020.205.2046.0000	MILEAGE	\$1,352.20	\$1,750.00	\$2,000.00	\$1,750.00	\$0.00	0.00
001.1.3020.210.2061.0000	MINOR EQUIPMENT MAINT	\$1,674.10	\$1,782.00	\$553.00	\$553.00	(\$1,229.00)	(68.97)
001.1.3020.211.2065.0000	OFFICE EQUIP. & FURN.	\$0.00	\$200.00	\$200.00	\$200.00	\$0.00	0.00
001.1.3020.212.2070.0000	TELEPHONE	\$2,632.08	\$2,650.00	\$2,671.00	\$2,671.00	\$21.00	0.79
001.1.3020.212.2071.0000	ELECTRICITY	\$5,497.43	\$5,308.00	\$5,775.00	\$5,775.00	\$467.00	8.80
001.1.3020.212.2073.0000	PROPANE	\$1,022.07	\$3,052.00	\$3,700.00	\$3,700.00	\$648.00	21.23
001.1.3020.214.2088.0000	BLDG. REPAIRS & MAINT.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3020.228.2187.0000	ALARM FEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3020.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3030.200.2002.0000	OFFICE EXPENSE-GLASTOI	\$2,960.00	\$2,777.00	\$2,700.00	\$2,700.00	(\$77.00)	(2.77)
001.1.3030.201.2010.0000	MEETINGS/CONFERENCES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3050.207.2043.0000	ST. PETER'S	\$800.00	\$900.00	\$0.00	\$0.00	(\$900.00)	(100.00)
001.1.3102.100.1002.0000	PART-TIME PAYROLL	\$54,032.24	\$54,486.00	\$57,297.00	\$57,297.00	\$2,811.00	5.16
001.1.3102.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$548.59	\$550.00	\$550.00	\$550.00	\$0.00	0.00
001.1.3102.201.2011.0000	DUES/CONFERENCES	\$837.16	\$1,490.00	\$1,590.00	\$1,590.00	\$100.00	6.71
001.1.3102.202.2033.0000	CONTRACTED & TOWN SEF	\$2,405.67	\$7,745.00	\$7,745.00	\$7,745.00	\$0.00	0.00
001.1.3102.209.2053.0000	P & R UNIFORM ALLOWANC	\$1,434.94	\$2,850.00	\$3,300.00	\$3,300.00	\$450.00	15.79
001.1.3102.210.2062.0000	GASOLINE	\$11,000.00	\$10,652.00	\$10,652.00	\$10,652.00	\$0.00	0.00
001.1.3102.211.2065.0000	OFFICE FURNITURE & EQUI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance
 ☐ Round to whole dollars
 ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3102.212.2070.0000	TELEPHONE	\$4,008.23	\$4,100.00	\$4,116.00	\$4,116.00	\$16.00	0.39
001.1.3102.212.2071.0000	P & R ELECTRICITY	\$10,505.17	\$7,393.00	\$8,638.00	\$8,638.00	\$1,245.00	16.84
001.1.3102.212.2073.0000	P & R HEATING FUEL	\$0.00	\$3,083.00	\$4,450.00	\$4,450.00	\$1,367.00	44.34
001.1.3102.215.2088.0000	GROUNDS MAINTENANCE	\$17,684.37	\$19,800.00	\$19,820.00	\$19,820.00	\$20.00	0.10
001.1.3102.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$22,500.00	\$18,000.00	\$18,000.00	0.00
001.1.3110.227.2183.0000	MEMORIAL DAY	\$262.80	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.3110.227.2188.0000	MAPLE FESTIVAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3110.227.2189.0000	HEBRON HARVEST FAIR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.4001.100.1002.0000	PART-TIME PAYROLL	\$24,585.77	\$32,125.00	\$46,598.00	\$46,598.00	\$14,473.00	45.05
001.1.4001.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$3,992.26	\$5,525.00	\$5,525.00	\$5,525.00	\$0.00	0.00
001.1.4001.200.2005.0000	MISCELLANEOUS ADMINIS	\$1,935.65	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.4001.200.2050.0000	POINT SOFTWARE EXPENS	\$5,861.00	\$6,000.00	\$14,500.00	\$14,500.00	\$8,500.00	141.67
001.1.4001.201.2011.0000	DUES	\$986.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	0.00
001.1.4001.201.2012.0000	SUBSCRIPTIONS	\$1,532.80	\$2,200.00	\$2,200.00	\$2,200.00	\$0.00	0.00
001.1.4001.202.2013.0000	TOWN ENGINEER	\$44,486.64	\$47,000.00	\$47,000.00	\$47,000.00	\$0.00	0.00
001.1.4001.202.2013.1000	MARJORY CR BRIDGE PRO	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.4001.202.2024.0000	PRINTING SERVICES	\$1,472.79	\$1,900.00	\$1,900.00	\$1,900.00	\$0.00	0.00
001.1.4001.204.2041.0000	LEGAL ADS	\$3,897.13	\$4,750.00	\$4,750.00	\$4,750.00	\$0.00	0.00
001.1.4001.205.2046.0000	MILEAGE	\$338.99	\$750.00	\$750.00	\$750.00	\$0.00	0.00
001.1.4001.206.2051.0000	TRAINING CLASSES	\$3,346.71	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.4001.211.2065.0000	OFFICE FURNITURE & EQUI	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	0.00
001.1.4001.212.2070.0000	TELEPHONE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.4001.227.2186.0000	SOIL/WATER CONSERVATIK	\$1,817.00	\$1,817.00	\$1,817.00	\$1,817.00	\$0.00	0.00
001.1.4001.228.2187.0000	NATURE CONSERVANCY C	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.4001.228.2208.0000	STATE CONSERVATION FUI	\$522.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4001.300.3900.0000	CAPITAL OUTLAY	\$1,200.00	\$0.00	\$5,000.00	\$0.00	\$0.00	0.00
001.1.4025.100.1002.0000	PART TIME ECONOMIC DEV	\$19,000.00	\$23,840.00	\$24,555.00	\$24,555.00	\$715.00	3.00
001.1.4025.200.2005.0000	MISC ADMIN EXPENSE	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.4025.201.2010.0000	Mtgs/Confs.	\$1,961.60	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4025.202.2024.0000	LOCAL BUSINESS PROMOT	\$5,400.00	\$5,400.00	\$5,400.00	\$5,400.00	\$0.00	0.00
001.1.4101.100.1002.0000	PART-TIME PAYROLL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.4101.100.1003.0000	OVERTIME PAYROLL	\$77,766.36	\$71,356.00	\$72,961.00	\$72,961.00	\$1,605.00	2.25
001.1.4101.208.2052.0000	MEAL ALLOWANCE - OVER	\$3,665.68	\$5,200.00	\$5,200.00	\$5,200.00	\$0.00	0.00
001.1.4101.209.2053.0000	UNIFORM ALLOW (CONTRA	\$6,118.88	\$7,282.00	\$7,428.00	\$7,428.00	\$146.00	2.00
001.1.4101.210.2009.0000	SHOP SUPPLIES	\$4,191.26	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.4101.210.2055.0000	VEHICLE REPAIR	\$79,293.52	\$75,000.00	\$80,000.00	\$77,500.00	\$2,500.00	3.33
001.1.4101.210.2062.0000	GASOLINE	\$11,863.00	\$10,692.00	\$10,329.00	\$10,329.00	(\$363.00)	(3.40)
001.1.4101.210.2063.0000	DIESEL	\$45,880.72	\$55,020.00	\$49,286.00	\$49,286.00	(\$5,734.00)	(10.42)
001.1.4101.211.2066.0000	TOOLS	\$2,603.59	\$2,850.00	\$2,850.00	\$2,850.00	\$0.00	0.00
001.1.4101.211.2069.0000	SAFETY EQUIPMENT	\$4,847.90	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.4101.214.2088.0000	BUILDING REPAIRS	\$1,995.00	\$1,995.00	\$1,995.00	\$1,995.00	\$0.00	0.00
001.1.4101.220.2064.0000	TIRES	\$13,797.43	\$14,250.00	\$14,250.00	\$14,250.00	\$0.00	0.00
001.1.4101.300.3011.0000	RADIOS	\$1,395.54	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4101.300.3900.0000	CAPITAL OUTLAY	\$4,086.70	\$4,250.00	\$4,250.00	\$4,250.00	\$0.00	0.00
001.1.4101.411.4008.0000	XXXHIGHWAYS & GROUND:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.4102.202.2034.0000	MISC SERVICE CONTRACT:	\$14,945.30	\$28,500.00	\$28,500.00	\$28,500.00	\$0.00	0.00
001.1.4102.210.2061.0000	EQUIPMENT MAINTENANCE	\$5,872.43	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	0.00
001.1.4102.211.2067.0000	SPECIAL MINOR EQUIPMEN	\$1,385.36	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.4102.212.2070.0000	TELEPHONE	\$5,227.08	\$4,800.00	\$5,000.00	\$5,000.00	\$200.00	4.17
001.1.4102.212.2071.0000	ELECTRICITY	\$11,645.85	\$11,500.00	\$11,689.00	\$11,689.00	\$189.00	1.64
001.1.4102.212.2073.0000	HEATING FUEL	\$7,926.95	\$6,245.00	\$5,995.00	\$5,995.00	(\$250.00)	(4.00)
001.1.4102.214.2088.0000	BLDG. MAINT. & SUPPLIES	\$1,003.16	\$950.00	\$950.00	\$950.00	\$0.00	0.00
001.1.4103.212.2072.0000	STREET LIGHTING	\$40,032.88	\$35,385.00	\$37,694.00	\$37,694.00	\$2,309.00	6.53
001.1.4103.224.2150.0000	STORM DRAIN CLEANING S	\$21,899.00	\$33,140.00	\$33,140.00	\$33,140.00	\$0.00	0.00
001.1.4103.225.2110.0000	SIGN MATERIALS/MAINT	\$6,618.00	\$6,650.00	\$6,650.00	\$6,650.00	\$0.00	0.00
001.1.4103.225.2111.0000	STREET MARKINGS	\$14,854.94	\$15,569.00	\$15,569.00	\$15,569.00	\$0.00	0.00
001.1.4103.225.2160.0000	ROAD REPAIR MATERIALS	\$254,120.91	\$270,321.00	\$270,321.00	\$270,321.00	\$0.00	0.00
001.1.4103.225.2161.0000	OFF ROAD MATERIALS	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$0.00	0.00
001.1.4103.226.2170.0000	SAND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.4103.226.2171.0000	OTHER WINTER MATERIALS	\$108,807.91	\$114,012.00	\$115,000.00	\$115,000.00	\$988.00	0.87
001.1.4103.229.2151.0000	ROAD SWEEPING SERVICE	\$8,816.00	\$9,280.00	\$9,280.00	\$9,280.00	\$0.00	0.00
001.1.4104.100.1002.0000	PART-TIME PAYROLL	\$13,714.04	\$17,589.00	\$17,589.00	\$17,589.00	\$0.00	0.00
001.1.4104.100.1003.0000	OVERTIME PAYROLL	\$6,990.56	\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	0.00
001.1.4104.202.2019.0000	CREOC	\$10,153.37	\$11,800.00	\$11,643.00	\$11,643.00	(\$157.00)	(1.33)
001.1.4104.202.2023.0000	WASTE REMOVAL	\$3,355.00	\$6,100.00	\$6,100.00	\$6,100.00	\$0.00	0.00
001.1.4104.202.2034.0000	SOLID/BULKY WASTE, REC'	\$122,998.02	\$156,730.00	\$163,194.00	\$163,194.00	\$6,464.00	4.12
001.1.4104.215.2038.0000	GREEN COMMITTEE ADVEF	\$250.00	\$950.00	\$950.00	\$950.00	\$0.00	0.00
001.1.4104.215.2095.0000	COMPACTOR/CONTAINER M	\$2,850.00	\$3,000.00	\$5,000.00	\$5,000.00	\$2,000.00	66.67
001.1.4104.411.4008.0000	XXXSOLID/BULKY WASTE, F	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5001.400.4900.0000	DEBT SVC ADMINISTRATIO	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5001.401.4901.0000	DEBT SERVICE PRINCIPAL	\$419,986.00	\$419,881.00	\$411,278.00	\$411,278.00	(\$8,603.00)	(2.05)
001.1.5001.402.4902.0000	DEBT SERVICE INTEREST	\$41,355.25	\$28,137.00	\$190,155.00	\$190,155.00	\$162,018.00	575.82

Printed: 02/27/2020

8:08:28 AM

Report:

2019.4.14

Page:

13

rptGLGenBudgetRptUsingDefinition

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.5002.401.4901.0000	DEBT SERVICE PRINCIPAL	\$355,203.00	\$0.00	\$307,800.00	\$307,800.00	\$307,800.00	0.00
001.1.5002.402.4902.0000	DEBT SERVICE INTEREST	\$3,221.00	\$0.00	\$17,100.00	\$17,100.00	\$17,100.00	0.00
001.1.5003.401.2011.0000	SIEMENS LEASE PYMT	\$15,000.00	\$16,000.00	\$16,500.00	\$16,500.00	\$500.00	3.12
001.1.5003.401.4901.0000	DEBT SERVICE PRINCIPAL-	\$220,400.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5003.402.4902.0000	DEBT SVC INT CNG PROJEI	\$22,372.80	\$239,131.00	\$236,100.00	\$236,100.00	(\$3,031.00)	(1.27)
001.1.5004.401.4901.0000	DEBT SVC-COMPUTER LEA	\$16,200.47	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
001.1.5005.228.2208.0000	TOWN PROPERTY SEWER I	\$9,800.00	\$9,800.00	\$9,800.00	\$9,800.00	\$0.00	0.00
001.1.5010.410.4001.0000	WORKERS' COMPENSATIOI	\$134,279.06	\$174,300.00	\$186,500.00	\$185,000.00	\$10,700.00	6.14
001.1.5010.410.4002.0000	PROPERTY LIABILITY	\$123,006.00	\$142,800.00	\$147,880.00	\$145,500.00	\$2,700.00	1.89
001.1.5010.410.4005.0000	INS CLAIMS DEDUCTIBLE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5010.410.4015.0000	MIRMA LOSS PORTFOLIO T	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5020.100.1010.0000	DISCRETIONARY/CONTRAC	\$3,350.00	\$2,350.00	\$2,400.00	\$2,400.00	\$50.00	2.13
001.1.5020.411.4007.0000	FICA	\$238,815.78	\$262,745.00	\$273,243.00	\$272,284.00	\$9,539.00	3.63
001.1.5020.411.4008.0000	MEDICAL INSURANCE	\$582,616.49	\$627,500.00	\$675,100.00	\$695,500.00	\$68,000.00	10.84
001.1.5020.411.4009.0000	LIFE INSURANCE	\$4,160.00	\$4,320.00	\$4,512.00	\$4,512.00	\$192.00	4.44
001.1.5020.411.4010.0000	PENSION CONTRIBUTION	\$166,711.18	\$193,252.00	\$195,755.00	\$195,755.00	\$2,503.00	1.30
001.1.5020.411.4011.0000	UNEMPLOYMENT COMPEN:	\$3,325.79	\$11,000.00	\$11,000.00	\$11,000.00	\$0.00	0.00
001.1.5020.411.4013.0000	DEFERRED COMP	\$76,785.44	\$89,443.00	\$87,990.00	\$87,990.00	(\$1,453.00)	(1.62)
001.1.5020.411.4014.0000	GASB 43/45 OPEB	\$2,250.00	\$4,400.00	\$5,500.00	\$5,500.00	\$1,100.00	25.00
001.1.5020.411.4015.0000	RETIREE BENEFIT PAYOUT	\$33,696.99	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.5050.227.2188.0000	CONTR TO CAPITAL PROJE	\$583,553.00	\$590,552.00	\$760,612.00	\$723,372.00	\$132,820.00	22.49
001.1.5051.227.2188.0000	CONTRIBUTION TO LAND A	\$75,000.00	\$140,000.00	\$190,000.00	\$140,000.00	\$0.00	0.00
001.1.5052.227.2188.0000	CONT TO CAP PROJ 5-25K	\$53,340.00	\$48,204.00	\$227,932.00	\$118,488.00	\$70,284.00	145.81
001.1.5053.227.2188.0000	CONT TO REVALUATION	\$25,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$10,000.00	25.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page

☒ Exclude inactive accounts with zero balance

From Date: 2/1/2020

To Date: 2/29/2020

Definition: 2 TOWN MGR BUDGET

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.5054.227.2188.0000	CONTR TO DEBT MANAGEN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5055.300.3900.0000	CONTRIBUTION TO CAP. NC	\$2,000.00	\$2,000.00	\$0.00	\$0.00	(\$2,000.00)	(100.00)
001.1.5056.227.2188.0000	GEN FUND TRANSFERS OU	\$750,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5057.227.2188.0000	SUPPLEMENTAL APPROPR	\$440,256.47	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5090.228.2204.0000	RHAM LEVY PYMTS	\$15,396,091.00	\$15,211,585.00	\$15,048,491.00	\$15,048,491.00	(\$163,094.00)	(1.07)
001.1.5200.300.3000.0000	CONTINUED APPROPRIATI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.8100.800.8001.0000	BOARD OF ED BUDGET	\$11,383,338.92	\$11,340,524.00	\$11,561,416.00	\$11,561,416.00	\$220,892.00	1.95
001.1.8101.403.4903.0000	BOE ARRA FUND EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.8101.403.4904.0000	BOE SECURITY UPGRADE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.9999.400.0000.0000	CURRENT YEAR EXPENDIT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.9999.600.0000.0000	ENCUMBRANCES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Account Type: Expense - 1		\$36,602,055.85	\$35,650,290.00	\$37,003,184.00	\$36,676,476.69	\$1,026,186.69	2.88
Fund: General Fund - 001		\$36,602,055.85	\$35,650,290.00	\$37,003,184.00	\$36,676,476.69	\$1,026,186.69	2.88
Grand Total:		\$36,602,055.85	\$35,650,290.00	\$37,003,184.00	\$36,676,476.69	\$1,026,186.69	2.88

End of Report

2020-2021 BOARD OF EDUCATION PROPOSED BUDGET

Acct Number	Acct Description	2016-17 Expended	2017-18 Expended	2018-19 Expended	2019-20 Adopted Budget	2019-20 Budget Transfers	2019-20 Adjusted Budget	2019-20 Expended 11/30/2019	2019-20 Expended Percentage	2020-2021 BOE Proposed Budget	19-20 Adj. vs. 20-21 \$ Change	19-20 Adj. vs. 20-21 Change
1000	Total Salaries	\$ 7,138,244.87	\$ 7,067,661.44	\$ 7,023,230.40	\$ 7,173,845.79	\$ -	\$ 7,173,845.79	\$ 2,146,253.55	30%	\$ 7,512,718.74	\$ 227,872.95	4.72%
2000	Total Employee Benefits	\$ 2,094,301.26	\$ 2,158,618.49	\$ 2,140,952.75	\$ 2,258,305.19	\$ -	\$ 2,258,305.19	\$ 985,950.47	44%	\$ 2,149,047.00	\$ (72,308.19)	-4.84%
3000	Total Professional/Technical Ser.	\$ 380,124.17	\$ 307,596.53	\$ 348,319.52	\$ 353,012.60	\$ -	\$ 353,012.60	\$ 157,047.59	44%	\$ 395,152.22	\$ 42,139.62	11.94%
4000	Contracted Services	\$ 542,118.84	\$ 511,813.09	\$ 472,161.88	\$ 370,641.60	\$ -	\$ 370,641.60	\$ 168,198.94	45%	\$ 369,904.00	\$ 55,823.40	-0.20%
5000	Total Purchased Services	\$ 697,131.50	\$ 682,742.14	\$ 813,891.97	\$ 813,342.00	\$ -	\$ 813,342.00	\$ 257,516.68	32%	\$ 758,026.00	\$ (55,316.00)	-6.80%
6000	Total Supplies & Materials	\$ 412,812.47	\$ 435,519.01	\$ 432,129.02	\$ 356,619.82	\$ -	\$ 356,619.82	\$ 181,125.86	51%	\$ 351,221.06	\$ 60,766.24	-1.51%
7000	Total Equipment	\$ 79,076.42	\$ -	\$ 123,339.00	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	0.00%
8000	Total Other Purchased Services	\$ 16,318.28	\$ 17,375.59	\$ 21,561.99	\$ 14,757.00	\$ -	\$ 14,757.00	\$ 13,185.51	89%	\$ 25,347.00	\$ 10,590.00	71.76%
	GRAND TOTAL	\$ 11,360,127.81	\$ 11,181,326.29	\$ 11,375,586.53	\$ 11,340,524.00	\$ -	\$ 11,340,524.00	\$ 3,909,278.60	34%	\$ 11,561,416.02	\$ 269,568.02	1.95%

**Proposed RHAM Budget
FY 2020/2021**

	<u>OPERATING</u>	<u>BOND</u>	<u>NET BUDGET TOTAL</u>
Current Year Budget (2019-2020)	27,591,591	2,560,213	30,151,804
Proposed Budget (2020-2021)	<u>28,726,447</u>	<u>2,560,963</u>	<u>31,287,410</u> *
Difference	1,134,856	750	1,135,606
Percentage Change	<u> </u>	<u> </u>	<u>3.77%</u>

Proposed Budget (2020-2021)	31,287,410
Reduce by Interest	
Net RHAM Budget (To be split between the Towns)	31,287,410
Hebron's share @ 48.27%	15,102,433
Hebron's 2019-2020 Budgeted Levy	<u>15,211,585</u>
Change	<u>(109,152)</u>

	BUDGET	13,866,256
	DEBT	1,236,177
		15,102,433
* Includes \$448,232 CIP Budget needs update	Less 19-20 Surplus	-53,941.56
		15,048,491

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page

☒ Exclude inactive accounts with zero balance

From Date: 2/1/2020

To Date: 2/29/2020

Definition: 2 TOWN MGR BUDGET

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0001.100.1000.0000	CURRENT GRAND LIST COL	\$28,014,939.00	\$28,055,861.00	\$0.00	\$28,714,660.00	\$658,799.00	2.35
001.2.0001.100.1000.1000	EX-CURRENT GRAND LIST (\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.100.5000.0000	BACK TAXES COLLECTIONS	\$509,048.00	\$315,000.00	\$0.00	\$315,000.00	\$0.00	0.00
001.2.0001.100.5000.1000	EX-BACK TAXES COLLECTI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1000.0000	CURRENT GRAND LIST INTI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1001.0000	DELINQUENT INTEREST	\$269,996.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1001.1000	EX-DELINQUENT INTEREST	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.5000.0000	PRIOR GRAND LISTS INTER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1000.0000	CURRENT GRAND LIST LIEN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1001.0000	LIENS/WARRANTS/FEES	\$2,371.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1001.1000	LIENS/WARRANTS/FEES EX	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1002.0000	MV \$5.00	\$155.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1002.1000	EX-MV \$5.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.5000.0000	PRIOR GRAND LIST LIENS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.120.5000.0000	PRIOR GRAND LISTS WARF	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.130.0100.0000	RETURNED CHECK FEES	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.150.0100.0000	SUSPENSE COLLECTIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.150.5000.1000	EX-SUSPENSE COLLECTIOI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.170.0100.0000	JEOPARDY COLLECTIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0000.0000	FED ARRA REIMB GRANT F	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0001.0000	EDUCATION EQUALIZATION	\$6,367,253.00	\$5,735,276.00	\$0.00	\$5,997,693.00	\$262,417.00	4.58
001.2.0002.200.0002.0000	SPECIAL EDUCATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0003.0000	EDUCATION TRANSPORTA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0004.0000	SPECIAL ED - EXCESS COS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page

☒ Exclude inactive accounts with zero balance

From Date: 2/1/2020

To Date: 2/29/2020

Definition: 2 TOWN MGR BUDGET

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0002.200.0005.0000	SCHOOL BUILDING GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0006.0000	SCHOOL ROOF GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0007.0000	STUDENT ACHIEVEMENT G	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0008.0000	REIMBURSEMENT - MODUL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0009.0000	PRE-SCHOOL REVENUES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0012.0000	SPECIAL ED SERVICE FOR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0100.0000	MISC. STATE GRANTS	\$1,920.00	\$1,600.00	\$0.00	\$1,600.00	\$0.00	0.00
001.2.0002.200.0101.0000	SMALL CITIES GRANT (ADA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0102.0000	HEBRON PARK GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0001.0000	PILOT: STATE PROPERTY	\$7,647.00	\$7,647.00	\$0.00	\$7,647.00	\$0.00	0.00
001.2.0002.201.0002.0000	ELDERLY TAX FREEZE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0003.0000	TAX LOSS REIMBURSE (HE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0004.0000	PILOT: TOBACCO SETTLEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0005.0000	DISABILITY GRANT	\$608.00	\$650.00	\$0.00	\$650.00	\$0.00	0.00
001.2.0002.201.0006.0000	ADDITIONAL VETS GRANT	\$3,145.00	\$3,700.00	\$0.00	\$3,700.00	\$0.00	0.00
001.2.0002.201.0007.0000	PROPERTY TAX RELIEF GR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0008.0000	BOAT REGISTRATIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0009.0000	PEQUOT GRANT	\$3,350.00	\$3,350.00	\$0.00	\$3,350.00	\$0.00	0.00
001.2.0002.201.0010.0000	MUNICIPAL PROJECTS GRA	\$2,216.00	\$2,216.00	\$0.00	\$2,216.00	\$0.00	0.00
001.2.0002.201.0011.0000	SURPLUS REVENUE SHARI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0013.0000	STATE HOLD HARMLESS GI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0014.0000	MUNICIPAL STABILIZATION	\$125,020.00	\$125,020.00	\$0.00	\$125,020.00	\$0.00	0.00
001.2.0002.201.0015.0000	MRSF MOTOR VEHICLE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.202.0001.0000	TOWN AID ROADS	\$241,205.00	\$241,205.00	\$0.00	\$240,791.00	(\$414.00)	(0.17)

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance
 ☐ Round to whole dollars
 ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0002.202.0003.0000	GENERAL ASSISTANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.202.0004.0000	CIVIL PREPAREDNESS	\$8,490.00	\$4,600.00	\$0.00	\$4,600.00	\$0.00	0.00
001.2.0002.202.0008.0000	TELECOMMUNICATIONS PE	\$13,186.00	\$18,000.00	\$0.00	\$18,000.00	\$0.00	0.00
001.2.0002.202.0009.0000	15-16 BOE SECURITY GRAN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.202.0010.0000	LOCIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.0001.0000	FED GOV - SMALL CITIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.0002.0000	FED GOV -- COPS FAST GR.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.0004.0000	FEMA REIMB. DR-1958-CT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.0006.0000	FEMA REIMB DR 4023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.0046.0000	FEMA Reimb. DR4046	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.0087.0000	FEMA REIMB. DR-4087	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.0410.0000	FEMA GRANT 4106 CHARLC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.290.4200.0000	FEMA DR 4213 REIMB.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.300.0010.0000	XEROX	\$352.00	\$1,100.00	\$0.00	\$1,100.00	\$0.00	0.00
001.2.0003.300.0015.0000	PLOTTER/COPIER FEES	\$121.00	\$800.00	\$0.00	\$800.00	\$0.00	0.00
001.2.0003.300.0020.0000	NOTARY FEES	\$1,820.00	\$1,500.00	\$0.00	\$1,500.00	\$0.00	0.00
001.2.0003.300.0100.0000	YIELD TAX ON CLASSIFIED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0010.0000	TOWN CLERK FEES	\$18,108.00	\$16,000.00	\$0.00	\$17,000.00	\$1,000.00	6.25
001.2.0003.301.0010.1000	EX-TOWN CLERK FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0020.0000	CONVEYANCE TAX	\$92,886.00	\$93,000.00	\$0.00	\$93,000.00	\$0.00	0.00
001.2.0003.301.0020.1000	EX-CONVEYANCE FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0025.0000	CLASSIFIED LAND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0030.0000	RECORDING FEES	\$36,716.00	\$48,000.00	\$0.00	\$48,000.00	\$0.00	0.00
001.2.0003.301.0030.1000	EX-RECORDING FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page

☒ Exclude inactive accounts with zero balance

From Date: 2/1/2020

To Date: 2/29/2020

Definition: 2 TOWN MGR BUDGET

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.301.0033.0000	FARMLAND PRESERVATION	(\$1,656.00)	\$300.00	\$0.00	\$300.00	\$0.00	0.00
001.2.0003.301.0033.1000	EX-FARMLAND PRESERVATI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0035.0000	RECORDS PRESERVATION	(\$448.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0035.1000	EX-RECORDS PRESERVATI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0038.0000	TOWN CLERK MERS MTG R	(\$1,481.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0038.1000	TOWN CLERK MERS ST MT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0040.0000	SPORTSMEN'S LICENSES	\$4,162.00	\$500.00	\$0.00	\$500.00	\$0.00	0.00
001.2.0003.301.0040.1000	EX-SPORTSMEN'S LICENSE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0045.0000	LEGAL/ FORECLOSURE FEE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0050.0000	MARRIAGE LICENSE	(\$68.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0050.1000	EX-MARRIAGE LICENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0060.0000	PA 228 CIP FUNDING	\$2,958.00	\$4,000.00	\$0.00	\$4,000.00	\$0.00	0.00
001.2.0003.302.0010.0000	BUILDING DEPARTMENT	\$101,426.00	\$120,000.00	\$0.00	\$125,000.00	\$5,000.00	4.17
001.2.0003.302.0010.1000	BLDG DEPT REV REFUND E	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.302.0011.0000	EDUCATION FEE - BUILDING	(\$99.26)	\$500.00	\$0.00	\$500.00	\$0.00	0.00
001.2.0003.302.0011.1000	EX-EDUCATION FEE-BLDG.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.302.0023.0000	BLDG ORDINANCE NUMBER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.302.0050.0000	PT SOFTWARE PERMIT FEE	\$5,931.00	\$5,000.00	\$0.00	\$0.00	(\$5,000.00)	(100.00)
001.2.0003.303.0010.0000	RECREATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.304.0010.0000	LANDFILL PERMITS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.304.0030.0000	COMPACTOR/RECYCLING	\$75,950.00	\$69,000.00	\$0.00	\$70,000.00	\$1,000.00	1.45
001.2.0003.304.0032.0000	CRRA/MIRA RECYCLING RE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.305.0010.0000	HEALTH DEPARTMENT	\$0.00	\$5,000.00	\$0.00	\$0.00	(\$5,000.00)	(100.00)
001.2.0003.305.0011.0000	BLASTING PERMITS	\$60.00	\$50.00	\$0.00	\$50.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

From Date: 2/1/2020

To Date: 2/29/2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page

☒ Exclude inactive accounts with zero balance

Definition: 2 TOWN MGR BUDGET

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.306.0010.0000	PLANNING & ZONING	\$9,448.00	\$9,000.00	\$0.00	\$9,000.00	\$0.00	0.00
001.2.0003.306.0010.1000	P & Z REV REFUND EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.307.0010.0000	ZBA	\$375.00	\$500.00	\$0.00	\$500.00	\$0.00	0.00
001.2.0003.308.0010.0000	WETLAND FEES	\$1,312.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	0.00
001.2.0003.309.0010.0000	DOG FUND	\$3,824.00	\$5,500.00	\$0.00	\$5,500.00	\$0.00	0.00
001.2.0003.309.0020.0000	ANIMAL POP.CONTROL FUND	\$1,468.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00
001.2.0003.309.0030.0000	DOG FINES/FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.310.0010.0000	ENGINEERING FEES	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	0.00
001.2.0003.311.0010.0000	AMBULANCE SERVICE	\$235,736.00	\$222,000.00	\$0.00	\$221,000.00	(\$1,000.00)	(0.45)
001.2.0003.312.0010.0000	SOIL & WATER CONSERV.F	\$1,392.00	\$1,400.00	\$0.00	\$1,400.00	\$0.00	0.00
001.2.0003.320.0010.0000	LIBRARY REVENUES	\$30,880.00	\$28,000.00	\$0.00	\$28,000.00	\$0.00	0.00
001.2.0003.320.0011.0000	EDUCATION TUITION PAYM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.320.0013.0000	CNG ANTICIPATED REVENUE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.393.0100.0000	BLDG OFFL SHARED REIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0001.0000	HTFD FOUNDATION GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0002.0000	WOSLEGER REPYMT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0005.0000	DUI REIMB FUNDS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0010.0000	CONSTABLE FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0011.0000	EMS P.D. REIMBURSABLE C	\$1,813.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	0.00
001.2.0004.490.0012.0000	RHAM TRAFFIC CNTRL REIM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0014.0000	FIRE MARSHAL/EMPG SPEC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0015.0000	ST TROOPER PRIVATE DUT	\$6,450.00	\$6,000.00	\$0.00	\$6,000.00	\$0.00	0.00
001.2.0004.490.0016.0000	PARTY PATROL GRANT-AHI	\$2,777.00	\$10,800.00	\$0.00	\$10,800.00	\$0.00	0.00
001.2.0004.490.0017.0000	MAPLE FESTIVAL PRIVATE	\$0.00	\$2,100.00	\$0.00	\$2,100.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance ☐ Round to whole dollars ☐ Account on new page

☒ Exclude inactive accounts with zero balance

From Date: 2/1/2020

To Date: 2/29/2020

Definition: 2 TOWN MGR BUDGET

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0004.490.0019.0000	HEBRON HARVEST FAIR	\$0.00	\$5,587.00	\$0.00	\$5,587.00	\$0.00	0.00
001.2.0004.490.0020.0000	SR. CTR TRANSPORTATION	\$1,524.00	\$3,100.00	\$0.00	\$3,100.00	\$0.00	0.00
001.2.0004.490.0022.0000	PASSPORT POSTAGE FEE I	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0025.0000	PARKING TICKET FINES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0028.0000	TIMBER YIELD TAX FINE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0030.0000	SALE OF EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0040.0000	ELDERLY VAN	\$4,973.00	\$9,682.00	\$0.00	\$9,682.00	\$0.00	0.00
001.2.0004.490.0044.0000	ELDERLY DEMAND RESPOI	\$24,168.00	\$26,000.00	\$0.00	\$26,000.00	\$0.00	0.00
001.2.0004.490.0050.0000	MISC. REFUNDS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0060.0000	HIHS SOCIAL WRKR REIMB.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0070.0000	COC REIMBURSEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0075.0000	HEBRON BOE REIMBURSEM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0080.0000	WPCA REIMBURSEMENT	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	\$0.00	0.00
001.2.0004.490.0081.0000	WEBSITE SETUP REVENUE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0082.0000	CELL TOWER FUND REIMBI	\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	\$0.00	0.00
001.2.0004.490.0087.0000	FEMA REIMB DR 4087	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0090.0000	AREA AGING GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0091.0000	SR CTR PHYSICAL FITNESS	\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$0.00	0.00
001.2.0004.490.0100.0000	PARKS & REC FUND REIMB	\$12,563.00	\$12,846.00	\$0.00	\$13,231.00	\$385.00	3.00
001.2.0004.490.0101.0000	UTILITY REFUNDS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0110.0000	HOUSING AUTHORITY	\$0.00	\$4,400.00	\$0.00	\$4,400.00	\$0.00	0.00
001.2.0004.490.0300.0000	CT.RECREATION & PARKS /	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0600.0000	MIRMA OVERPYMT REIMB.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0700.0000	TAXES OVERPAID	\$0.00	\$500.00	\$0.00	\$500.00	\$0.00	0.00

Town of Hebron

Board of Selectmen

Fiscal Year: 2019-2020

☒ Print accounts with zero balance
 ☐ Round to whole dollars
 ☐ Account on new page
☒ Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2020

To Date: 2/29/2020

Account	Description	1819 ACTUAL	FY1920 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0004.490.0800.0000	INTEREST ON INVESTMENT	\$146,052.00	\$57,000.00	\$0.00	\$61,000.00	\$4,000.00	7.02
001.2.0004.490.0801.0000	CIRMA EQUITY EARNINGS	\$21,390.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	0.00
001.2.0004.490.0850.0000	TRANS. FROM SEWER ASSI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0855.0000	COLCHESTER INTERMUN. /	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0856.0000	TOWN OF MARLBOROUGH	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0857.0000	EXCESS BENEFIT ASSESSM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0858.0000	EVERSOURCE REBATE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0859.0000	RHAM CNG EXPENSE REIM	\$100,000.00	\$100,000.00	\$0.00	\$100,000.00	\$0.00	0.00
001.2.0004.490.0860.0000	INSURANCE REIMBURSEME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0865.0000	CRRA REBATE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0875.0000	TRAVELERS FRAUD SETTLI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0900.0000	MISCELLANEOUS REVENUE	\$5,601.00	\$6,500.00	\$0.00	\$6,500.00	\$0.00	0.00
001.2.0004.490.0901.0000	ACH PYMT FEE REVENUE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0005.500.0030.0000	BLAIS 12-13 SALARY OVERI	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0005.500.5000.0000	APPROPRIATED SURPLUS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0005.500.5001.0000	DEBT MANAGEMENT CONT	\$0.00	\$200,000.00	\$0.00	\$300,000.00	\$100,000.00	50.00
001.2.0005.500.5002.0000	SURPLUS TRNSF FROM OT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Fund: General Fund - 001		\$36,569,052.74	\$35,650,290.00	\$0.00	\$36,676,477.00	\$1,026,187.00	2.88
Grand Total:		\$36,569,052.74	\$35,650,290.00	\$0.00	\$36,676,477.00	\$1,026,187.00	2.88

End of Report

2020-2021 EXPENSE WITH OFFSETTING REVENUES

DEPARTMENT	LINE ITEM	EXPENDITURE	REVENUE	DESCRIPTION
1000	Full Time Payroll/RHAM Field Mgmt	\$ 2,764,798	\$10,367	RHAM Field Mgmt reimb.
1060 Town Clerk	Dept Budget (w/out FT salaries)	\$ 29,500	\$162,800	All fees collected - conveyance, land records, sport licenses, etc
	Full Time Clerk Office Salaries	\$ 120,446		
	<i>Total Clerk Office Budget Expense</i>	<i>\$ 149,946</i>		
2001 Police Administration	Trooper Private Duty & OT Payroll	\$ 23,900	\$16,800	Private Duty Revenues
	<i>Total Police Dept. Budget Expense</i>	<i>\$369,353</i>		
2020 Ambulance	Contractual Serv -	\$ 102,000	\$222,000	Ambulance Fees
	<i>Total EMS Dept Budget Expense</i>	<i>\$ 156,378</i>		
2030 Emergency Management	Total Dept. Budget Expense	\$ 15,334	\$4,266	Civil Preparedness
2040 Animal Control	Total Animal Control Budget	\$ 33,284	\$7,500	Dog Licenses/Animal Control
3007 Library	Total Library Dept Budget (w/o salaries)	\$ 274,125	\$28,000	All Fees Collected & Douglas Trust Proceeds
	Full Time Salaries	\$ 164,938		
	<i>Total Library Expense</i>	<i>\$ 439,063</i>		
3013 Elderly Van	Total Dept Budget	\$ 58,848	\$7,500	Trans. Title III Grant
			\$2,000	Transportation Fees
			<u>\$24,168</u>	Demand Response Transportation Grant
			\$33,668	
3020 Senior Center	Total Dept Budget (w/o full time salaries)	\$31,323	\$3,500	Physical Fitness Instructor Grant
	Full Time Salaries	\$151,901		
	<i>Total Senior Center Budget Expense</i>	<i>\$183,224</i>		
3102 Recreation Programs	Total Dept Budget (w/o full time salaries)	\$ 136,158	\$25,000	Hebron Park Fund 015-Cell Tower
	Full Time Salaries	\$ 257,660		
	<i>Total Parks & Rec Budget Expense</i>	<i>\$ 393,818</i>	<i>\$25,000</i>	
4001 Planning & Development	Total Dept Budget (w/o full time salaries)	\$ 140,490	\$128,000	Bldg/Eng/Blasting/ZBA/Wetlands/P & Z/Ed Fees/Soil & Water
	Full Time Office Salaries	\$ 261,954		
	<i>Total Planning & Development Expense</i>	<i>\$ 402,444</i>	<i>\$128,000</i>	
4103 Street Services	Total Dept Budget	\$ 492,404	\$240,791	Town Aid Road Grant
4104 Solid/Bulky Waste	Total Dept Budget	\$ 211,476	\$70,000	All Fees Collected

2020-2021 EXPENSE WITH OFFSETTING REVENUES

Offsetting Revenues Pg. 2

5020 Fringe Benefit/Retirement Total Dept. Budget		\$ 1,298,435	\$2,864	Pension & Fica reimb. Costs for & RHAM Mgmt
Town Gov't Sub-Total		\$ 6,968,805	\$955,556	Direct Offsetting Revenue represents 15.13% of Expense
8001 Education	Total Budget	\$ 26,609,907	\$5,997,693	State Revenues - ECS - 21.20% offset
	TOTAL	\$ 33,578,712	\$6,953,249	Total Offsetting Revenue represents 37.67% of Expense

TOWN OF HEBRON
CAPITAL IMPROVEMENT PROGRAM
FY 2020-2021
TOWN MANAGER RECOMMENDATION
March 1, 2019

Projects Listed by Priority

Priority	Project	Amount
1	Road Resurfacing and Road Improvements	293,697
2	Bucket Truck - International	45,000
3	Wall Street Sidewalks	134,000
4	Engine Tanker 310 - Refurbish	35,000
5	Connecticut Community Connectivity Grant	60,000
6	Large Dump w/Plow	152,000
7	Peters House Restoration	25,000
8	Pendleton Drive to Library Pedestrian Bridge	87,692
Total Recommended CIP Budget		832,389

**PROPOSED CIP REVENUE
FOR FY 2020-2021
PROPOSED - March 1, 2020**

	<u>Approved 2019-2020</u>	<u>Proposed 2020-2021</u>
Balance from Previous Appropriations	10,277	740
LOCIP Funding	70,477	70,477
Funding from Other Sources: Public Safety Fund	20,400	31,800
Anticipated State Reimbursement	-	-
Anticipated Contribution from Fund Balance	-	-
CIP Designated Fund Balance	-	-
Interest	10,323	6,000
General Fund Contribution	<u>590,552</u>	<u>723,372</u>
Total Revenues	<u>\$ 702,029</u>	<u>\$ 832,389</u>
Completed Project Balances		
FY 17-18 DPW Roadside Mower	577.09	
FY 18-19 FD Utility 310	162.68	

739.77

TOWN OF HEBRON
CAPITAL EXPENDITURES - \$10,000 - \$75,000
FY 2020-2021
TOWN MANAGER RECOMMENDATION

Public Works Department

Vehicle Lift	22,278
--------------	--------

Fire Department

Fuel Tank Management Units	19,910
----------------------------	--------

Miscellaneous

Douglas Library Flooring	35,000
--------------------------	--------

Douglas Library Window Replacement	22,500
------------------------------------	--------

Building Department Software	18,800
------------------------------	--------

Total Capital Expenditures	\$ 118,488
----------------------------	------------



**Town of Hebron
Assessor's Office**

15 Gilead Street
Hebron CT 06248
860-228-5971 ext. 149
Fx# 860-228-4859

To: Elaine Griffin, Finance Director
CC: Andrew Tierney, Town Manager
From: Debra L. Gernhardt, Assessor
Date: January 14, 2020
Subject: 2019 Grand List Totals

The October 1, 2019, Net Grand List is \$787,123,490, which is an increase of \$8,560,410 or 1.10% more than the October 1, 2018 Net Grand List. This figure is before the exemptions for the Crumbling Foundations and the Hebron Senior Assisted Living facility. After these exemptions are applied the net grand list will be \$779,564,450 which is an increase of \$10,839,610 or 1.41% from the adjusted amount of the 2018 list. The adjusted amount of these exemptions is 2,279,200 less this year due to the Hebron Senior Assisted Living facility paying a higher percentage of their assessment.

The major increase in the Real Estate portion was due to new residential construction.

The Personal Property portion of the list has an increase, mostly due to new purchases of equipment of the existing accounts of the new Hebron Senior Assisted Living facility, Connecticut Light & Power Co., and the Connecticut Water Company.

The Motor Vehicle list increase this year is mostly due to new vehicles.

Hebron has/had 6 properties with reduced assessments due to crumbling foundations, 2 have been repaired and for the 2019 Grand List are back to a full assessment. 2 other foundations are in the process of being repaired which will result in these being at full assessment for the 2020 Grand List, leaving 2 properties that could still qualify for the reduced assessment (unless they get repaired before October 1, 2020 and as long as other properties are not discovered to be effected)

The Assisted Living facility (Colebrook) is in their third year of the agreement with the Town. For the 2019 Grand List year they will be paying 40% of the assessed value of the real estate taxes.

ASSESSOR
GRAND LIST REPORT
LIST OF OCTOBER 1, 2019

The total net taxable Grand List for October 1, 2019 equals \$787,123,490, an increase of \$8,560,410 or 1.10% more than the prior year.

A mill will represent \$787,123.49 on the October 1, 2019 Grand List if the Board of Assessment Appeals makes no reductions to the Grand List.

Grand List Comparative Totals

	2018	2019	Change	%
Real Estate	\$ 681,941,210	\$ 686,103,720	+ 4,162,510	+ .61
Personal Property	\$ 19,579,730	\$ 21,264,220	+ 1,684,490	+ 8.60
Motor Vehicles	\$ 77,042,140	\$ 79,755,550	+ 2,713,410	+ 3.52
Net Totals	\$ 778,563,080	\$ 787,123,490	+ 8,560,410	+ 1.10

Grand List Account Comparisons

	2018	2019	Change	%
Real Estate	4,161	4,166	+ 5	+ .01
Personal Property	534	528	- 6	- 1.14
Motor Vehicles	9,819	9,889	+ 70	+ .71

NOTE: THESE FIGURES **DO NOT** ACCOUNT FOR REVENUE EXEMPT FOR THE FOLLOWING; \$436,610 (total assessment for crumbling foundations)
\$7,122,430 (total assessment Hebron Senior Assisted Living)

These add a total reduction to the Grand List of \$7,559,040 which results in the **Net Grand List Total for taxes being \$779,564,450; an increase from the 2018 list after these exemptions, of \$10,839,610 or +1.41%**

COMPARATIVE ASSESSED VALUATIONS - TOWN OF HEBRON

Grand List of 10/1	Residential Real Property (%)	Commercial/Industrial Real Property (%)	Other (%) ¹	Personal Property (%)	Motor Vehicle (%)	Gross Taxable Grand List	Less Exemptions	Net Taxable Grand List	% Net Taxable Growth
2019	81.86	4.95	.21	2.88	10.10	792,468,000	5,344,510	787,123,490	1.10
2018@	81.85	5.33	.22	2.73	9.87	784,079,340	5,516,260	778,563,080	2.34
2017@	83.70	3.85	.22	2.36	9.87	766,210,910	5,387,390	760,823,520	.763
2016**@	83.64	3.97	.23	2.26	9.90	760,176,060	5,017,860	755,158,200	- 4.10
2015@	85.04	3.36	.12	2.08	9.40	790,092,170	3,996,250	786,095,920	.523
2014@	85.19	3.35	.12	2.06	9.28	785,405,230	3,401,680	782,003,550	.430
2013	85.30	3.30	.12	2.02	9.26	782,137,510	3,493,430	778,644,080	.860
2013@	85.30	3.30	.12	2.02	9.26	782,145,280	3,493,430	778,651,850	.861
2012***	85.66	3.25	.12	1.92	9.05	775,387,925	3,383,630	772,004,295	.505
2012	85.67	3.25	.12	1.92	9.04	776,032,135	3,383,630	772,648,505	.589
2012@	85.67	3.25	.12	1.92	9.04	776,080,715	3,383,630	772,697,085	.595
2011	85.54	3.25	.13	1.86	9.22	771,607,380	3,479,650	768,127,730	-13.04
2011**@	85.52	3.26	.13	1.89	9.20	772,110,380	3,479,650	768,630,730	-12.96
2010@	87.64	2.86	.16	1.57	7.77	871,600,430	3,327,600	868,272,830	.809
2009	87.89	2.88	.16	1.51	7.56	864,569,515	3,266,010	861,303,505	.650
2009@	87.89	2.88	.16	1.51	7.56	864,569,825	3,266,010	861,303,815	.650
2008	88.05	2.90	.16	1.53	7.36	858,168,630	2,502,750	855,655,880	.154
2008@	88.05	2.90	.16	1.53	7.36	858,231,610	2,489,300	855,742,310	.164
2008***	88.05	2.90	.16	1.53	7.36	858,231,610	2,489,300	855,742,310	.164
2007***	87.59	3.05	.16	1.48	7.72	856,822,204	2,482,227	854,338,977	1.20
2007	87.61	3.05	.16	1.48	7.70	858,808,874	2,482,227	856,325,647	1.20
2006***	87.29	3.39	.17	1.54	7.61	846,771,132	2,606,848	844,164,284	40.15
2006**	87.31	3.39	.17	1.53	7.60	848,774,592	2,606,848	846,167,744	40.48
2005	84.17	3.04	.21	2.06	10.52	604,736,127	2,404,139	602,335,588	2.64
2004	83.55	3.88	.22	2.11	10.24	589,158,745	2,334,749	586,823,996	3.05
2003	84.43	3.91	.23	1.83	9.60	571,593,322	2,184,056	569,409,266	2.38
2002	84.37	3.85	.24	1.58	9.98	558,436,262	2,258,265	556,177,997	2.21
2001**	84.53	3.77	.37	1.73	9.60	546,470,087	2,336,788	544,133,299	28.13
2000	82.3	3.7	.3	2.0	11.7	426,883,468	2,215,829	424,667,639	3.55
1999	82.8	3.7	.3	2.0	11.2	412,407,007	2,283,389	410,123,618	5.43
1998	83.2	3.8	.3	2.0	10.7	391,060,692	2,046,117	389,014,575	3.90
1997	83.5	3.9	.4	2.0	10.2	376,651,913	2,231,691	374,420,222	3.40
1996	83.5	4.1	.4	2.0	10.0	364,253,246	2,135,272	362,117,974	3.80
1995	84.0	4.0	.4	1.9	9.7	350,939,214	2,063,069	348,876,145	3.84

A revaluation of all real estate and personal properties was effective on the October 1, 2001, October 1, 2006, October 1, 2011 and October 1, 2016.

¹Other- represents land with a use assessment and 10 mill land.

@before BAA

**revaluation year

***after court cases

NAME	ASSESSMENT	#	ACCOUNTS
COMBINED TOP 10 TAXPAYER			
HEBRON SENIOR LIVING LLC	12,428,320	3	R P M
CONNECTICUT LIGHT & POWER CO	11,845,080	1	P
CONNECTICUT WATER COMPANY THE	2,545,540	7	R P
HEBRON LINCOLN LLC	2,450,000	1	R
VILLAGE SHOPPES LLC	1,835,070	1	R
HEBRON COUNTRY MANOR LLC	1,807,060	3	R
AMIRZAI PROPERTY TRUST LLC	1,512,170	1	R
BLACKLEDGE COUNTRY CLUB INC	1,441,490	7	R P M
41-61 MAIN STREET LLC	1,308,340	1	R
GENCO OLDE HARTFORD ROAD LLC	1,247,770	6	R
	-----	-----	
	38,420,840	31	

ESTIMATED FUND BALANCE
For Fiscal Years 2015 through 2020

<i>Audited Assigned Fund Balance - June 30, 2015</i>	525,116	
<i>Audited Unassigned Fund Balance - June 30, 2015</i>	5,809,658	15.22%
<i>Audited Unassigned Fund Balance - June 30, 2016</i>	\$ 6,650,033	18.23%
<i>Unassigned Fund Balance - July 1, 2016</i>	\$ 6,650,033	
<i>Audited Assigned Fund Balance - June 30, 2017</i>	\$ 531,009	
<i>Audited Unassigned Fund Balance - June 30, 2017</i>	\$ 7,211,752	19.10%
<i>Current Assigned Fund Balance - June 30, 2018</i>	\$ 700,314	
<i>Current Unassigned Fund Balance - June 30, 2018</i>	\$ 6,758,878	18.90%
<i>Anticipated Unaudited 2018-2019 FYE Revenue Budget</i>	\$ 36,569,054	
<i>Anticipated Unaudited 2018-2019 FYE Expenditure Budget</i>	\$ (36,602,056)	
<i>S.A. Accounting Software Purchase 2018-2019</i>	\$ (117,000)	
<i>S.A. HES Lead Removal Project</i>	\$ (1,222,891)	
<i>Projected Fund Balance - June 30, 2019</i>	\$ 5,385,985	14.73%
<i>Anticipated 2019-2020 Revenue Budget</i>	\$ 35,552,688	
<i>Anticipated 2019-2020 Expenditure Budget</i>	\$ (35,503,290)	
<i>2019-2020 Supplemental Appropriation-St. Peter's Field</i>	\$ (65,000)	
<i>Projected Fund Balance - June 30, 2020</i>	\$ 5,370,383	15.11%
<i>Proposed 2020-2021 Revenue Budget</i>	\$ 36,676,477	
<i>Proposed 2020-2021 Expenditure Budget</i>	\$ (36,676,477)	
<i>Anticipated Fund Balance Policy - June 30, 2020 @ 1 & 1/2 month reserve</i>	\$ 4,444,086	12.82%
<i>Funds available for utilization maintaining 1 & 1/2 month reserve</i>	\$ 926,297	

****The minimum desired undesignated fund balance for June 30, 2020**

is 1 month of the adopted revenue 2019/2020 budget.

Please keep in mind that the Auditors report a percentage retention of 10% to 15% in the unassigned fund balance which is maintained with a reserve of 1 & 1/2 month of the 2019-2020 budget.

**TOWN OF HEBRON
2020-2021 BUDGET MEETING SCHEDULE**

Tuesday, March 3, 2020 – Douglas Library BOS/BOF Budget Workshop

7:30 – 8:15 p.m. Town Manager's Budget Presentation including CIP Budget
8:15 – 8:30 p.m. Open Space/Land Acquisition
8:30 – 10:00 p.m. Miscellaneous General Government

Tuesday, March 10, 2020 – Douglas Library (Budget Workshop with Board of Finance)

7:00 – 7:30 p.m. Hebron Board of Education
7:30 – 8:00 p.m. RHAM Board of Education
8:00 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 17, 2020 – Douglas Library (Budget Workshop with Board of Finance)

7:00 – 7:15 p.m. Public Works Department
7:15 – 7:30 p.m. Parks & Recreation Department
7:30 – 8:00 p.m. Fire Department/Ambulance Service
8:00 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 24, 2020 – Douglas Library (Budget Workshop with Board of Finance)

7:00 – 8:00 p.m. Board of Selectmen Public Hearing
8:00 – 8:30 p.m. Revenues Overview & Discussion/Budget Deliberations
8:30 – 9:30 p.m. Finalize Selectmen's FY 20-21 Budget

Monday, April 6, 2020 – RHAM High School Auditorium

6:30 p.m. RHAM Budget Public Hearing

Tuesday, April 7, 2020 – Douglas Library

7:00 p.m. Board of Finance Budget Workshop

Tuesday, April 21, 2020 – RHAM High School Auditorium

7:00 p.m. Board of Finance Public Hearing on Budget
Followed By Board of Finance Meeting to Set the Budget

Monday, May 4, 2020 – RHAM High School Chorus Room

6:30 p.m. RHAM Budget District Meeting

Tuesday, May 5, 2020 – Hebron Elementary School

6:00 a.m. – 8:00 p.m. Budget Referendum