

# PROPOSED HEBRON BUDGET FISCAL YEAR 2020-2021



**Board of Finance  
Recommended Budget**

**Public Hearing  
May 5, 2020**

# PUBLIC HEARING AGENDA

1. Budget Process – COVID-19 PANDEMIC
2. Expenditure Summary and History
3. Capital Improvements
4. Revenue & “What this means to my taxes”
5. Future Considerations
6. Public Comments
7. Questions & Answers

# BUDGET PROCESS

## Hebron Town Charter Chapter IX, Finance and Taxation - Section 902

### COVID-19 Pandemic – Changes the Process

- Resolution Pertaining to a Modified Calendar for the FY 2020-2021 General and Capital Fund Budget Authorized by Executive Orders 2020- 7B, 7C and 7I adopted by the Board of Selectmen on April 9, 2020, the Board of Finance as the Budget Making Authority of the Town of Hebron, shall adopt the FY 2020-2021 budget and set the mill rate in accordance with the adopted schedule.

# PROPOSED BUDGET \$35,737,158 \*

Spending increase of \$86,868 or 0.24 %  
more than the current year's budget.

	<u>Budget</u>	<u>Change</u>
General Government	\$ 9,722,318	7.70 %
Hebron Board of Education	\$11,561,416	1.95 %
Hebron Levy - RHAM BOE Budget	\$13,217,247	-5.14 %
Hebron's Share RHAM Debt	\$ 1,236,177	-3.24 %

\*Recommended by Board of Finance April 28, 2020 to Public Hearing.

# BUDGET REDUCTIONS

	March 1, 2020 Town Manager's Proposed Budget	April 28, 2020 Board of Finance Recommended Budget
Town	\$10,066,570	\$ 9,722,318
Hebron BOE	\$11,561,416	\$11,561,416
RHAM BOE Levy	<u>\$15,048,491</u>	<u>\$14,453,424</u>
<b>Total Budget</b>	<b>\$36,676,477</b>	<b>\$35,737,158</b>

# PROPOSED EXPENDITURES

	ADOPTED Expenditures 2019-2020	PROPOSED Expenditures 2020-2021	Difference	Percent Change
<b>Total Town Budget</b>				
Town Government	\$ 7,478,237	\$ 7,839,217	\$ 360,980	4.83%
Contr. to Capital Improvement	590,552	590,680	128	0.02%
Contr. to Open Space Acq.	140,000	140,000	-	0.00%
Contr. to Cap Non-Recurring	2,000	-	(2,000)	-100.00%
Contr. to Capital Projects	48,204	118,488	70,284	145.81%
Contr. to Revaluation	40,000	50,000	10,000	25.00%
Debt Service	728,149	983,933	255,784	35.13%
<b>TOWN GOV'T SUB TOTAL</b>	<b>9,027,142</b>	<b>9,722,318</b>	<b>695,176</b>	<b>7.70%</b>
<i>Teachers Retirement</i>	71,039	-	(71,039)	-100.00%
Hebron Board of Education	11,340,524	11,561,416	220,892	1.95%
RHAM Assess(w/o debt)	13,934,039	13,217,247	(716,792)	-5.14%
RHAM Debt Service	1,277,546	1,236,177	(41,369)	-3.24%
<b>Total General Government</b>	<b>\$ 35,650,290</b>	<b>\$ 35,737,158</b>	<b>\$ 86,868</b>	<b>0.24%</b>

# TOWN GOVERNMENT BUDGET DRIVERS

## ■ Personnel:

- Full Time Van Driver \$ 3,966
- Increased Hours for PT Wetlands Agent \$ 16,687 +FICA/Medi
- Contractual Salary Increases \$150,485 +Benefits

## ■ Public Safety

- Increase to PT Per Diem EMTs \$ 71,049 +FICA/Medi

## ■ Insurances

- Liability/Auto/Property/Bond/Crime \$ 10,700
- Workers' Compensation \$ 2,700
- Medical Insurance (includes new positions) \$ 68,000

## ■ Capital Projects

- Shift in Threshold \$ 13,726

## ■ Debt Service

- WPCA Pump Station Upgrade Project \$255,784

# GENERAL GOVERNMENT EXPENDITURE HISTORY

	<b>ADOPTED FY 17-18</b>	<b>ADOPTED FY 18-19</b>	<b>ADOPTED FY 19-20</b>	<b>PROPOSED FY 20-21</b>
Town Government	\$7,221,076	\$7,075,420	\$7,478,237	\$7,839,217
Contr. – CIP	770,911	583,553	590,552	590,680
Contr. – Capital Projects	44,260	53,340	48,204	118,488
Contr. – Revaluation	41,000	25,000	40,000	50,000
Capital Non Recurring	3,050	2,000	2,000	---
Open Space	100,000	75,000	140,000	140,000
Debt Service	<u>1,132,417</u>	<u>1,102,539</u>	<u>728,149</u>	<u>983,933</u>
<b>Total</b>	<b>\$9,312,714</b>	<b>\$8,916,852</b>	<b>\$9,027,419</b>	<b>\$9,722,318</b>



# HEBRON BOARD OF EDUCATION BUDGET HISTORY

<b>ADOPTED FY 17-18</b>	<b>ADOPTED FY 18-19</b>	<b>APPROVED FY 19-20</b>	<b>PROPOSED FY 20-21</b>
<b>\$11,588,546</b>	<b>\$11,486,421</b>	<b>\$11,340,524</b>	<b>\$11,561,416</b>
<b>-1.45 %</b>	<b>-0.88 %</b>	<b>-1.27 %</b>	<b>1.95 %</b>

# RHAM BUDGET LEVY

**Proposed RHAM Operating Budget \$29,805,488**

**Plus**

**Capital Improvement Program Budget**

**\$343,362**

**Decrease of \$2,954 or 0.01%**

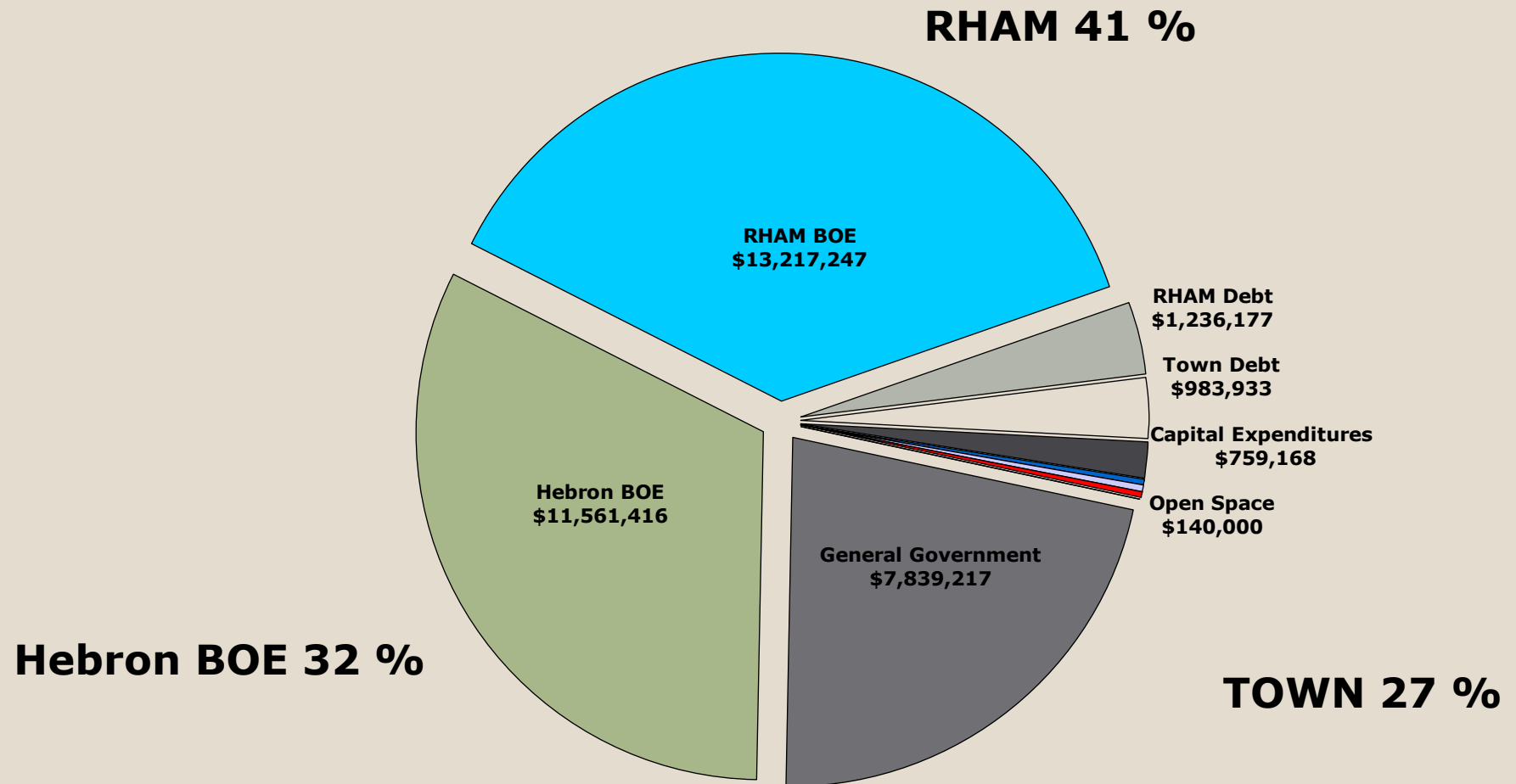
**Proposed RHAM Budget Levy to Hebron:**

		<b>Decrease</b>
<b>RHAM Operating Levy</b>	<b>\$13,217,247</b>	<b>\$-716,792</b>
<b>RHAM Debt Levy</b>	<b>\$ 1,236,177</b>	<b>\$- 41,369</b>

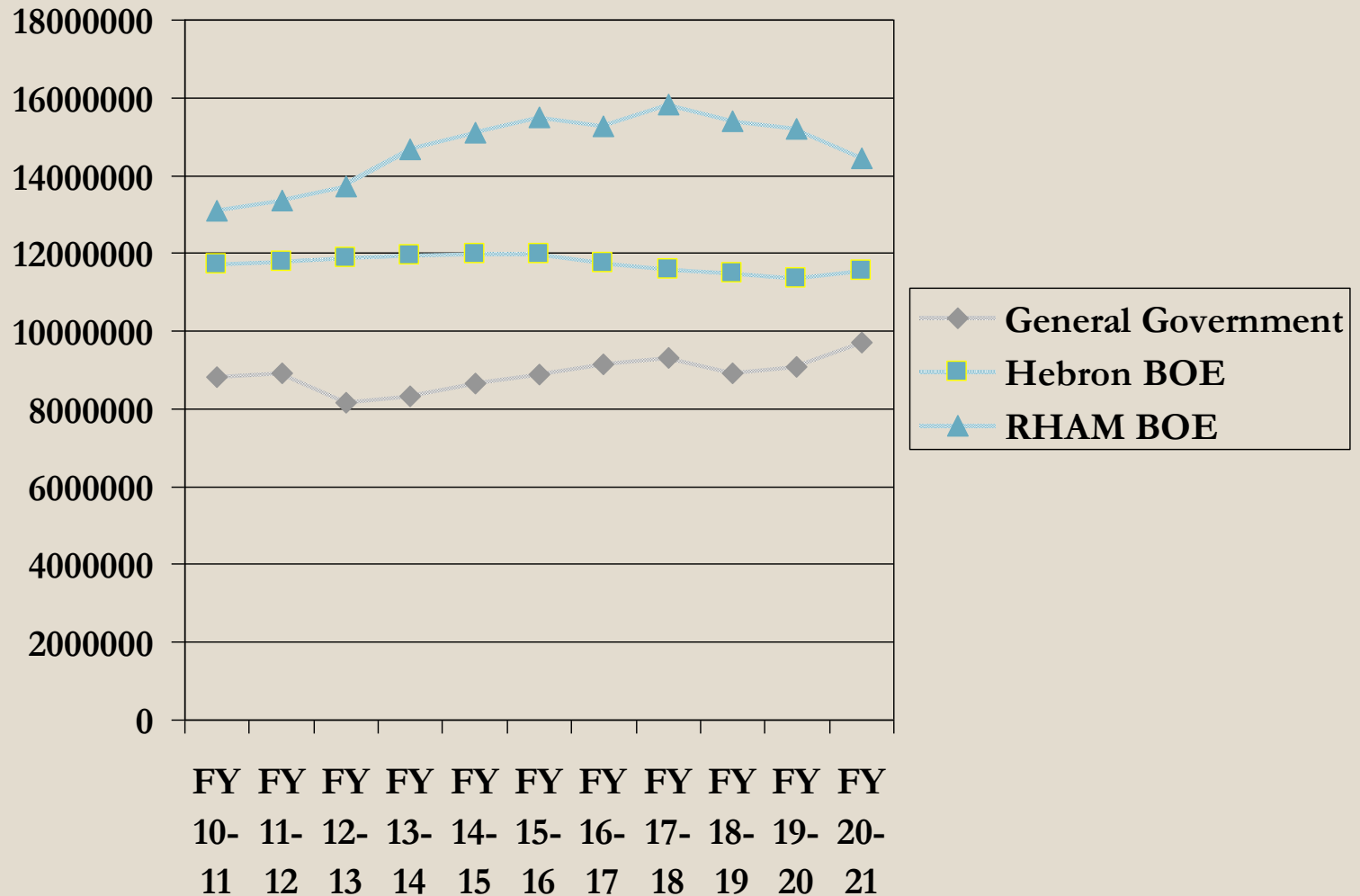
# RHAM LEVY

	<b>17-18</b>	<b>18-19</b>	<b>19-20</b>	<b>20-21</b>
<b>Andover</b>	<b>14.51</b>	<b>15.36</b>	<b>16.22</b>	<b>17.34</b>
<b>Hebron</b>	<b>54.33</b>	<b>52.52</b>	<b>50.45</b>	<b>48.27</b>
<b>Marlborough</b>	<b>31.16</b>	<b>32.12</b>	<b>33.33</b>	<b>34.39</b>

# FY 2020-2021 BUDGET OVERVIEW



# EXPENDITURE BUDGET HISTORY



# CAPITAL IMPROVEMENT PLAN RECOMMENDATIONS FY 2020-2021

<b>Priority</b>	<b>Project</b>	<b>Amount</b>
<b>1</b>	<b>Road Resurfacing and Road Improvements</b>	<b>293,697</b>
<b>2</b>	<b>Wall Street Sidewalks</b>	<b>134,000</b>
<b>3</b>	<b>Engine Tanker 310 - Refurbish</b>	<b>35,000</b>
<b>4</b>	<b>Connecticut Community Connectivity Grant - Air Line Trail</b>	<b>60,000</b>
<b>5</b>	<b>Large Dump w/Plow</b>	<b>152,000</b>
<b>6</b>	<b>Peters House Restoration</b>	<b>25,000</b>
	<b>Total Recommended CIP Budget</b>	<b>\$ 699,697</b>

# RECOMMENDED CIP REVENUE FY 2020-2021

	<b>Approved 2019-2020</b>	<b>Proposed 2020-2021</b>
<b>Balance from Previous Appropriations</b>	<b>10,277</b>	<b>740</b>
<b>LOCIP Funding</b>	<b>70,477</b>	<b>70,477</b>
<b>Funding from Other Sources: Public Safety Fund</b>	<b>20,400</b>	<b>31,800</b>
<b>Interest</b>	<b>10,323</b>	<b>6,000</b>
<b>General Fund Contribution</b>	<b>590,552</b>	<b>590,680</b>
<b>Total Revenues</b>	<b>\$ 702,029</b>	<b>\$699,697</b>

# CAPITAL EXPENDITURES

## \$10,000 - \$75,000

### Public Works Department

Vehicle Lift 22,278

### Fire Department

Fuel Tank Management Units 19,910

### Miscellaneous

Douglas Library Flooring 35,000

Douglas Library Window Replacement 22,500

Building Department Software 18,800

**Total Capital Expenditures \$ 118,488**



# PROPOSED REVENUE

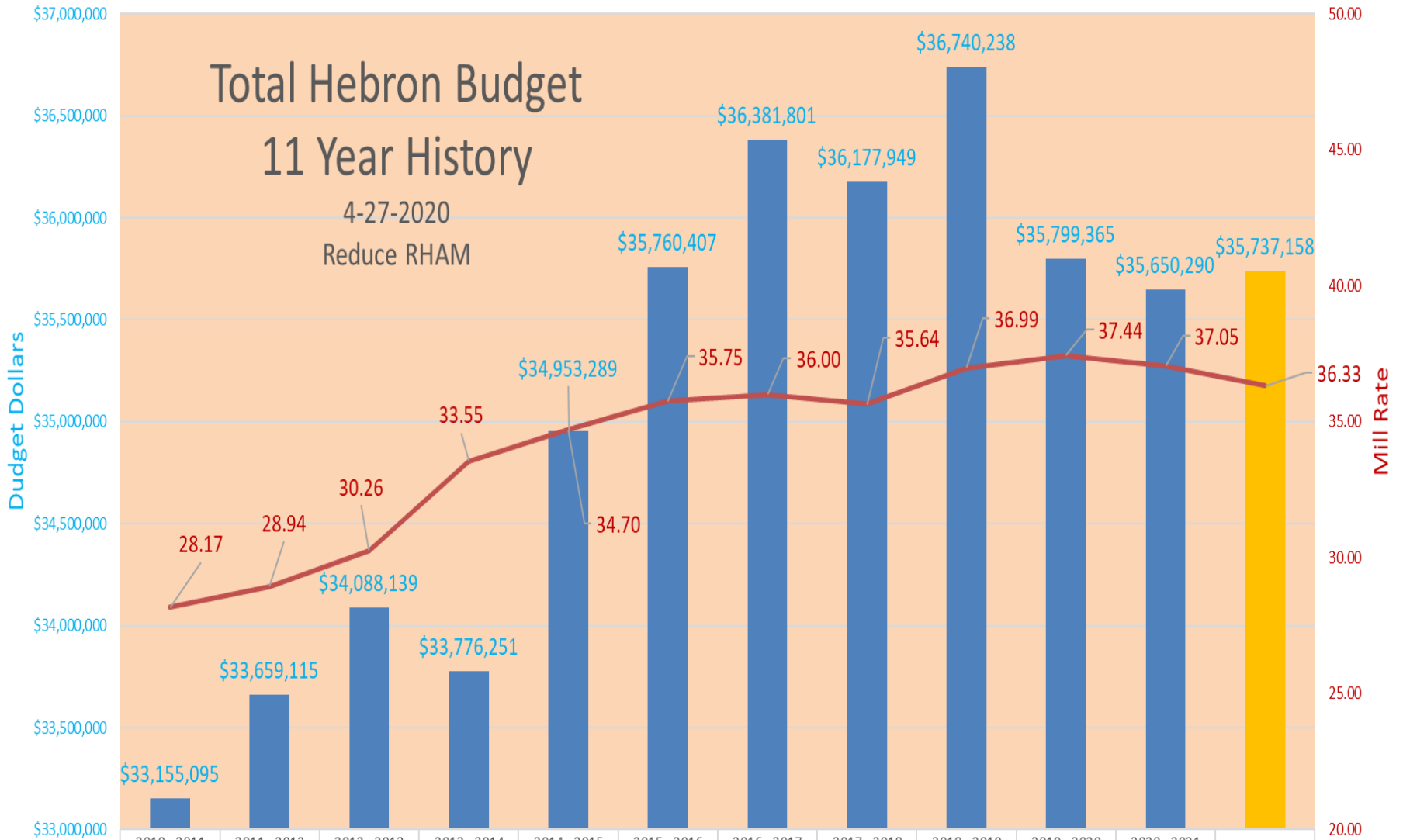
	<u>ADOPTED 2019-2020</u>	<u>PROPOSED 2020-2021</u>	<u>Difference</u>	<u>Percent Change</u>
General Government	\$ 836,165	\$ 823,319	\$ (12,846)	-1.54%
Other State Revenues	407,988	407,574	(414)	-0.10%
ECS & Special Ed Grant Funding	5,735,276	5,997,693	262,417	4.58%
Other Revenue Sources	100,000	100,000	-	0.00%
Unassigned/Debt Mgmt Contribution	\$ 200,000	\$ 200,000	-	0.00%
Back Taxes / Lien Fees	315,000	315,000	-	0.00%
Tax Revenue	<u>28,055,861</u>	<u>27,893,572</u>	<u>(162,289)</u>	<u>-0.58%</u>
	<u>\$ 35,650,290</u>	<u>\$ 35,737,158</u>	<u>\$ 86,868</u>	<u>0.24%</u>

# PROPOSED MILL RATE CALCULATION REAL ESTATE & PERSONAL PROPERTY

	<b>TOTAL GL</b>
<b>Grand List - October 1, 2019</b>	<b>\$ 787,123,490</b>
<b>Less Potential BAA adjustments</b>	<b>\$ (15,000)</b>
<b>Reductions to grand list - *</b>	<b>\$ (7,559,040)</b>
<b>Adjusted Grand List - October 1, 2019</b>	<b>\$ 779,549,450</b>
<b>Mill Value</b>	<b>\$ 779,549</b>
<b><u>Mill Value (based upon 98.50% collection rate)</u></b>	<b><u>\$ 767,856</u></b>
<b>Mill Rate (per proposed budget)</b>	<b>36.33</b>

# Total Hebron Budget 11 Year History

4-27-2020  
Reduce RHAM



	2010 - 2011	2011 - 2012	2012 - 2013	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2020 - 2021
Total Budget	\$33,155,095	\$33,659,115	\$34,088,139	\$33,776,251	\$34,953,289	\$35,760,407	\$36,381,801	\$36,177,949	\$36,740,238	\$35,799,365	\$35,650,290	\$35,737,158
Mill Rate	28.17	28.94	30.26	33.55	34.70	35.75	36.00	35.64	36.99	37.44	37.05	36.33

# PROPOSED TAX CALCULATION

## PERSONAL PROPERTY/REAL ESTATE

98.50 % COLLECTION RATE - 36.33 MILL RATE

Market Value	Assessed Value*	19-20 Taxes	20-21 Taxes	Proposed Change
\$215,420	\$150,790	\$ 5,587	\$ 5,478	-\$109
\$300,725	\$210,510	\$ 7,799	\$ 7,648	-\$151
\$528,724	\$370,110	\$13,713	\$13,446	-\$267

\* Based on October 2016 Revaluation

# TAX DEFERMENT OPTIONS

- **Governor Lamont's Executive Order 7S, Section 6 Suspension and Modification of Tax Deadlines and Collection Efforts, and Executive Order 7W, Municipality Program Election Deferral Program**
- **Town of Hebron Ordinance Chapter 320, Article XII Abatement (Deferral) of Property Taxes for Persons of Limited Income (1.5 % Interest Rate)**

# FUTURE CONSIDERATIONS

## CHALLENGES:

- STATE FUNDING
  - State Revenue Reductions
- WPCA SEWER SYSTEM PUMP STATION UPGRADE RESULTING IN INCREASED DEBT
- NEW PUBLIC WORKS FACILITY PROJECT
- ECONOMIC ISSUES DUE TO COVID-19 PANDEMIC

## POSITIVES:

- PROJECTED FUTURE SCHOOL ENROLLMENT DECREASES
- REDUCED RHAM DEBT
- COLEBROOK VILLAGE ADDITIONAL TAX REVENUE

# COMMENTS / QUESTIONS

- Please type “Comment” and your name into the chat box.
- Each person wishing to comment will be recognized.
- Please keep your comments to three minutes or less to allow all to participate
- Comments from Hebron taxpayers and voting residents
- Please do not speak out of turn or comment from the floor
- Be respectful of other opinions
- Questions may be addressed by liaisons to respective boards

THANK YOU FOR YOUR COMMENTS

# INFORMATION AND COMMENTS

**An email address has been established for budget comments:**

**[hebronbudget@hebronct.com](mailto:hebronbudget@hebronct.com)**

Comments will be forwarded to the  
Boards of Selectmen, Finance and Education

**Budget Information is available at**  
**<https://hebronct.com/budget-information/>**

**THE BOARD OF FINANCE WOULD LIKE TO HEAR FROM YOU!**

**Wednesday, May 13, 2020 at 7:00 p.m.**  
**Board of Finance Virtual Meeting to**  
**Vote on Budget and Set the Mill Rate**