



Town of Hebron

**TOWN OFFICE BUILDING
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HEBRON, CONNECTICUT 06248
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ANDREW J. TIERNEY
TOWN MANAGER

DANIEL LARSON
CHAIRMAN

GAIL B. RICHMOND
VICE CHAIRMAN

JOHN B. COLLINS
SELECTMAN

PETER D. KASPER
SELECTMAN

MARC P. RUBERA
SELECTMAN

March 1, 2021

Board of Selectmen and Board of Finance
Town of Hebron
15 Gilead Street
Hebron, CT 06248

Dear Members of the Board of Selectmen and Board of Finance:

Pursuant to Section 902 C of the Town Charter, I am presenting the Town Manager's proposed budget for FY 2021-2022 totaling \$36,800,318. The expenditure budget as presented is a 2.97 percent increase or \$1,063,160 more than the FY 2020-2021 budget.

The increase addresses the COVID-19 Pandemic across all three budgets (Town, Hebron and RHAM Board of Education) for an approximate total of \$300,000. Other budget drivers include an increase to debt service of \$146,527 which is a direct result of the sewer upgrade project approved by the Town in November 2019; an increase to the Hebron Board of Education budget of \$613,257; and a renewed commitment to fund capital projects.

The Town Manager has reduced the Department Head requests in the Town Government Budget by \$317,000. (summary attached).

The Town Manager is recommending a CIP budget of \$958,143 reflecting a general government contribution to CIP of \$849,577 which is an increase of 43.83 percent over last year's funding level. This proposal supports the Town's needs and a commitment to maintaining infrastructure and equipment.

The Town Manager is recommending the following funding allocations:

Capital Projects (\$10,000-\$75,000)	\$152,022
Future Revaluation	\$ 50,000
Contribution to Open Space	\$125,000

The Hebron Board of Education budget as presented is a 5.30 percent increase of \$613,247 for a total budget of \$12,174,673.

The RHAM Board of Education budget has been presented at \$30,816,069 or a 2.21 percent increase. Due to the population shift in Hebron students attending RHAM this translates to a decrease of \$257,472 to Hebron's levy.

The October 2020 Grand List has increased by \$11,151,010 or 1.42 percent. With the budget as presented, this translates to an increase in the mill rate from 36.33 to 36.75.

As you review this budget, please keep in mind that it is a fluid document and numbers will change as we go through the next couple of months. The proposed budget is based on information available today, with placeholders for unknown or estimated amounts.

Please refer to the attached Executive Summary which will outline the major expenditure and revenue changes and other highlights of the Town Manager's proposed budget.

I would like to thank the Town Department Heads for their cooperation in preparing their Department budgets. I am grateful for the cooperation of the Superintendents of Schools and their staff for providing the education budgets in a timely fashion.

An email address hebronbudget@hebronct.com has been set up to receive public comment and input. Emails received will be forwarded to the Boards of Selectmen, Finance and Education. It is important for public participation early in the budget process. Public participation at all meetings is encouraged. All budget meetings are planned to be held virtually with an in-person vote. Budget information and key dates are available on the Hebron Website at:

<http://hebronct.com/budget-information>

We are working to prepare a budget which reflects the Town's needs and maintains a high level of Town provided services and educational excellence, while protecting the health and safety of Hebron residents, students and staff.

The Budget Referendum vote is on Tuesday, May 4, 2021, 6:00 a.m. to 8:00 p.m. at Hebron Elementary School.

Thank you for the opportunity to present this proposal. We look forward to another challenging but successful budget season.

Sincerely,

Andrew J. Tierney

Andrew J. Tierney
Town Manager

cc: Elaine Griffin, Finance Director
Carla Pomprowicz, Town Clerk
Thomas Baird, Hebron Superintendent of Schools
Scott Leslie, RHAM Acting Superintendent of Schools
Heather Petit, Chairman, Hebron Board of Education
Stephanie Bancroft, Chairman, RHAM Board of Education

**TOWN OF HEBRON
2021-2022 FISCAL YEAR PROPOSED BUDGET
EXECUTIVE SUMMARY**

The proposed budget for FY 2021-2022 totals **\$36,800,318**. This is an increase of **\$1,063,160** over the current year's budget or 2.97 percent more than the current expenditure level.

EXPENDITURES

	ADOPTED Expenditures 2020-2021	PROPOSED Expenditures 2021-2022	Difference	Percent Change
Total Town Budget				
Town Government	\$ 7,839,217	\$ 8,122,634	\$ 283,417	3.62%
Contr. to Capital Improvement	590,680	849,577	258,897	43.83%
Contr. to Open Space Acq.	140,000	125,000	(15,000)	-10.71%
Contr. to Cap Non-Recurring	-	-	-	
Contr. to Capital Projects	118,488	152,022	33,534	28.30%
Contr. to Revaluation	50,000	50,000	-	0.00%
Contr. To Debt Management	-	-	-	
Debt Service	983,933	1,130,460	146,527	14.89%
TOWN GOV'T SUB TOTAL	9,722,318	10,429,693	707,375	7.28%
Hebron Board of Education	11,561,416	12,174,673	613,257	5.30%
RHAM Assess(w/o debt)	13,217,247	12,999,043	(218,204)	-1.65%
RHAM Debt Service	1,236,177	1,196,909	(39,268)	-3.18%
Total General Government	\$ 35,737,158	\$ 36,800,318	\$ 1,063,160	2.97%

General Government Budget

The Town Government Budget for FY 2021-2022 is proposed to increase by \$283,417 or 3.62 percent.

Areas of the town government budget that are recommended for personnel adjustments are:

- Full Time Parks & Recreation Position moved from Fund 4 = \$69,443

Other areas of major adjustment in the Town Government budget include:

- Liability/Auto/Property Including New Cyber Risk Policy and Workers Compensation Insurance
- Contractual Salary Increases
- Building Maintenance and COVID-19 Related Expenses
- Capital Projects
- Debt Service

Contribution to Capital Projects:

General Government Contribution to CIP	\$849,577
Contribution to Capital Expenditure (\$10,000-\$75,000)	\$152,022
Contribution to Revaluation Fund	\$ 50,000

CIP Budget - \$958,143

The Town Manager is recommending a CIP budget of \$958,143 (details are attached).

Contribution to Open Space/Land Acquisition - \$125,000

The Open Space/Land Acquisition fund has an account balance of \$468,939. The recommended contribution falls short of the goal for the annual contribution.

To date, the Town has permanently preserved 25.8 percent of Hebron's land area as open space through efforts of the Town and the State of Connecticut (includes open space ownership, as well as permanently preserved farmland through the purchase of development rights). Since the adoption of the Open Space Land Acquisition Ordinance in 1988 more than 1,817 acres of land in Hebron has been permanently preserved (open space purchased, gifts of open space to the Town, and preserved farmland).

Debt Service - \$1,130,460

There is a substantial increase to debt service directly attributed to the sewer project.

The impact of this increase has been partially offset by a debt management contribution proposed at \$500,000. The balance in the debt management account before this contribution is \$815,409.74.

Hebron Board of Education - \$12,174,673

The Hebron Board of Education Budget for FY 2021-2022 is proposed with an increase of 5.30 percent.

RHAM Board of Education – Hebron Levy \$14,195,952*

The RHAM Board of Education is currently reviewing the proposed budget as presented by the Superintendent. This table illustrates the effect to Hebron due to the proposed budget as it stands today. Hebron’s levy shows a decrease as the population has shifted. Hebron’s RHAM Levy will continue to gradually decline over the next several years. This number includes Hebron’s share of the RHAM CIP. RHAM will be returning a FY 19-20 Levy/Enrollment Credit totaling \$448,972 to the member Towns which will be taken as a levy credit (Hebron’s share is \$216,718.78).

RHAM 2021-2022	Increase	Change Based on 21-22 Levy @ 46.77 %
\$30,816,059	2.21 %	(\$257,472)

Projected Enrollment in Grade Combinations (NESDEC)

Projected Enrollment in Grade Combinations*									
Year	PK-6	K-5	K-6	K-8	5-8	6-8	7-8	7-12	9-12
2020-21	1247	963	1137	1527	742	564	390	1279	889
2021-22	1309	999	1178	1549	705	550	371	1190	819
2022-23	1312	1024	1180	1542	680	518	362	1147	785
2023-24	1340	1044	1207	1551	662	507	344	1079	735
2024-25	1381	1091	1247	1573	668	482	326	1008	682
2025-26	1416	1094	1281	1607	676	513	326	972	646
2026-27	1425	1125	1289	1640	732	515	351	974	623
2027-28	1453	1098	1316	1676	758	578	360	966	606
2028-29	1428	1109	1290	1680	754	571	390	1005	615
2029-30	1442	1119	1303	1712	795	593	409	1031	622
2030-31	1451	1108	1311	1686	767	578	375	1049	674

REVENUES

	ADOPTED 2020-2021	PROPOSED 2021-2022	Difference	Percent Change
General Government	\$ 823,319	\$ 768,119	\$ (55,200)	-6.70%
Other State Revenues	407,574	407,719	145	0.04%
ECS & Special Ed Grant Funding	5,997,693	5,997,693	-	0.00%
Other Revenue Sources	100,000	100,000	-	0.00%
Unassigned/Debt Mgmt Contribution	\$ 200,000	\$ 500,000	300,000	150.00%
Back Taxes / Lien Fees	315,000	315,000	-	0.00%
Tax	27,893,572	28,711,787	818,215	2.93%
	<u>\$ 35,737,158</u>	<u>\$ 36,800,318</u>	<u>\$ 1,063,160</u>	<u>2.97%</u>

A combination of the Governor's proposed budget numbers and input from the Town Assessor has been utilized in preparing the revenue estimates for FY 2021-2022. The Finance Director has completed a thorough review of the anticipated revenues from all sources. There are several grants included in the revenue estimates. The amount of additional taxes to be collected based on the proposed budget is \$818,215 which will be offset by the increase to the grand list and the mill rate adjustment.

Proposed Mill Rate: 36.75 Personal Property/Real Estate and Motor Vehicle**CHALLENGES**

There are many factors of the budget that are beyond our control. It will be necessary for Town administration, Board of Selectmen, Board of Finance and the Boards of Education as well as the taxpayers to work cooperatively to arrive at a budget that will provide necessary services and continue high quality programs while acknowledging taxpayer concerns. Creativity and compromise will be important as we work to craft a budget that will be supported at Referendum. This year we have the added burden of dealing with the COVID-19 Pandemic and the expense that comes with ensuring we provide a healthy and safe environment for students, staff and the public. While there are some grant funds that help offset the additional expenses due to COVID-19 there is still an increase to the overall budget of approximately \$300,000.

SUMMARY

The goal in preparing this budget was to attempt to maintain existing services, while responding to taxpayer concerns about increasing taxes, while addressing health and safety concerns due to COVID-19 Pandemic. There is little room for flux and no contingency for unexpected circumstances or emergencies which could ultimately impact the unassigned fund balance.

The attached summary documents will provide a high-level overview of the entire budget proposal. The budget book includes information of each department request and detail on the education budgets and the capital and CIP budgets.

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TOWN OF HEBRON
TOWN MANAGER RECOMMENDED 2021-2022 BUDGET
MARCH 1ST, 2021

Per Section 902C of the Hebron Town Charter, the Town Manager recommends a budget for 2021-2022 which totals \$36,800,318. This is an increase of 2.97 percent over last year's adopted budget of \$35,737,158 and represents a total dollar increase of \$1,063,160.

	ADOPTED Expenditures 2020-2021	PROPOSED Expenditures 2021-2022	Difference	Percent Change
Total Town Budget				
Town Government	\$ 7,839,217	\$ 8,122,634	\$ 283,417	3.62%
Contr. to Capital Improvement	590,680	849,577	258,897	43.83%
Contr. to Open Space Acq.	140,000	125,000	(15,000)	-10.71%
Contr. to Cap Non-Recurring	-	-	-	
Contr. to Capital Projects	118,488	152,022	33,534	28.30%
Contr. to Revaluation	50,000	50,000	-	0.00%
Contr. To Debt Management	-	-	-	
Debt Service	983,933	1,130,460	146,527	14.89%
TOWN GOVT SUB TOTAL	9,722,318	10,429,693	707,375	7.28%
Hebron Board of Education	11,561,416	12,174,673	613,257	5.30%
RHAM Assess(w/o debt)	13,217,247	12,999,043	(218,204)	-1.65%
RHAM Debt Service	1,236,177	1,196,909	(39,268)	-3.18%
Total General Government	\$ 35,737,158	\$ 36,800,318	\$ 1,063,160	2.97%

The recommended revenue budget is as follows:

	ADOPTED 2020-2021	PROPOSED 2021-2022	Difference	Percent Change
General Government	\$ 823,319	\$ 768,119	\$ (55,200)	-6.70%
Other State Revenues	407,574	407,719	145	0.04%
ECS & Special Ed Grant Funding	5,997,693	5,997,693	-	0.00%
Other Revenue Sources	100,000	100,000	-	0.00%
Unassigned/Debt Mgmt Contribution	\$ 200,000	\$ 500,000	300,000	150.00%
Back Taxes / Lien Fees	315,000	315,000	-	0.00%
Tax	27,893,572	28,711,787	818,215	2.93%
	\$ 35,737,158	\$ 36,800,318	\$ 1,063,160	2.97%

The total amount needed to be raised by taxes is \$28,711,787 which is an INCREASE of \$818,215 This would result in a mill rate of 36.75 calculated utilizing the following factors:

Grand List - October 1, 2020	TOTAL GL \$ 798,274,500	
Less Potential BAA adjustments	\$ (15,000)	
Reductions to grand list - *	\$ (5,063,450)	(equates to \$315,170 tax dollars)
Adjusted Grand List - October 1, 2020	\$ 793,196,050	
Mill Value	\$ 793,196	
<u>Mill Value (based upon 98.50% collection rate)</u>	<u>\$ 781,298</u>	
Mill Rate (per proposed budget)	36.75	

* Due to Hebron Sr. Living & Crumbling Foundations

This is a mill rate increase of .42 mills.

TOWN OF HEBRON - TOWN GOVERNMENT BUDGET
 DEPARTMENT HEAD REQUEST TO FINAL BUDGET APPROVAL

Account	Department/Description	Amount	Reason	Budget	
Various	Full Time Payroll	(11,023)		(11,023)	
2001.209.2053	Police Uniform Allowance	(2,000)		(13,023)	
2001.300.3900	Police Capital Outlay	(8,203)		(21,226)	
2010.100.1002	Fire PT Payroll	3,128		(18,098)	
2010.300.3900	Fire Capital Outlay	7,368		(10,730)	
2010.411.3090	Fire Hydrant	(661)		(11,391)	
2020.200.2051	EMS Training Classes	(500)		(11,891)	
2020.210.2054	Ambulance Maintenance	(1,000)		(12,891)	
3004.228.2204	Chatham Health Assessment	(1,218)		(14,109)	
3007.100.1002	Library Part Time Payroll	(21,777)		(35,886)	
3007.212.2070	Library Electricity	(2,535)		(38,421)	
3007.212.2073	Library Heating Fuel	(890)		(39,311)	
3007.214.2088	Library Building Maintenance	(6,264)		(45,575)	
3102.300.3900	Recreation Capital Outlay	(4,744)		(50,319)	
4101.210.2055	Public Works Vehicle Repair	(875)		(51,194)	
4101.300.3900	Public Works Capital Outlay	(7,411)		(58,605)	
5050.227.2188	Contribution to CIP	(100,000)		(158,605)	
5020.227.2188	Contribution to Land Acquisition	(50,000)		(208,605)	
5052.227.2188	Contribution to Cap Projects 10,000-74,999	(108,395)		(317,000)	BUDGET REDUCTIONS BY TOWN MANAGER'S BUDGET

Town of Hebron

PROPOSED 2021-22 BUDGET REPORT

Fiscal Year: 2020-2021

Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 3/1/2021

To Date: 3/31/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1000.100.1100.0000	CLERICAL UNION	\$472,931.00	\$498,439.00	\$505,644.00	\$505,644.00	\$7,205.00	1.45
001.1.1000.100.1111.0000	ADMINISTRATION	\$634,083.00	\$657,952.00	\$728,904.00	\$730,272.00	\$72,320.00	10.99
001.1.1000.100.1112.0000	HEALTH & WELFARE	\$137,917.00	\$151,901.00	\$155,319.00	\$155,319.00	\$3,418.00	2.25
001.1.1000.100.1113.0000	PUBLIC SAFETY	\$99,953.00	\$102,966.00	\$105,924.00	\$105,924.00	\$2,958.00	2.87
001.1.1000.100.1114.0000	RECREATION DEPARTMEN	\$242,109.00	\$257,660.00	\$257,374.00	\$244,983.00	(\$12,677.00)	(4.92)
001.1.1000.100.1115.0000	PUBLIC WORKS	\$747,123.86	\$779,289.00	\$805,349.00	\$805,349.00	\$26,060.00	3.34
001.1.1000.100.1116.0000	LIBRARY	\$157,408.00	\$164,938.00	\$168,640.00	\$168,640.00	\$3,702.00	2.24
001.1.1000.100.1117.0000	FIRE MARSHAL F/T SALARY	\$68,564.40	\$72,011.00	\$73,631.00	\$73,631.00	\$1,620.00	2.25
001.1.1000.100.1120.0000	ELECTED OFFICIALS	\$66,231.36	\$68,220.00	\$69,755.00	\$69,755.00	\$1,535.00	2.25
001.1.1000.100.1125.0000	CONTRACTUAL COMMITME	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1000.100.1130.0000	27TH P/R ALLOTMENT	\$13,458.00	\$13,862.00	\$14,342.00	\$14,342.00	\$480.00	3.46
Department: PAYROLL - 1000		\$2,645,778.62	\$2,773,238.00	\$2,890,882.00	\$2,879,859.00	\$106,621.00	3.84
001.1.1001.100.1002.0000	PART-TIME PAYROLL	\$10,535.39	\$17,000.00	\$17,000.00	\$17,000.00	\$0.00	0.00
001.1.1001.200.2005.0000	MISC ADMINISTRATIVE EXF	\$2,500.00	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	0.00
001.1.1001.201.2010.0000	MEETINGS/CONFERENCES	\$3,837.96	\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	0.00
001.1.1001.201.2011.0000	DUES	\$17,245.00	\$17,245.00	\$17,245.00	\$17,245.00	\$0.00	0.00
001.1.1001.201.2012.0000	SUBSCRIPTIONS	\$799.38	\$800.00	\$800.00	\$800.00	\$0.00	0.00
001.1.1001.202.2034.0000	CONTRACTUAL SERVICES	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.1001.204.2041.0000	LEGAL ADS	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
Department: SELECTMAN - 1001		\$40,917.73	\$52,045.00	\$52,045.00	\$52,045.00	\$0.00	0.00
001.1.1002.200.2001.0000	OFFICE SUPPLIES	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00

Town of Hebron

PROPOSED 2021-22 BUDGET REPORT

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To Date: 3/31/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1002.200.2003.0000	POSTAGE	\$9,809.57	\$12,600.00	\$12,600.00	\$12,600.00	\$0.00	0.00
001.1.1002.202.2034.0000	CONTRACTUAL SERVICES	\$4,838.04	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1002.202.2080.0000	MEDICAL SERVICES	\$5,736.34	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1002.210.2061.0000	MINOR EQUIP. MAINT.	\$4,820.64	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
Department: CENTRAL SERVICES - 1002		\$30,204.59	\$39,600.00	\$39,600.00	\$39,600.00	\$0.00	0.00
001.1.1003.202.2026.0000	TOWN COUNSEL SERVICES	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$0.00	0.00
001.1.1003.202.2027.0000	SUPPLEMENTAL ATTY SVC	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
Department: LEGAL - 1003		\$42,000.00	\$42,000.00	\$42,000.00	\$42,000.00	\$0.00	0.00
001.1.1004.200.2002.0000	SPECIALIZED FORMS & SUP	\$1,720.05	\$2,400.00	\$2,400.00	\$2,400.00	\$0.00	0.00
001.1.1004.202.2025.0000	COMPUTER SERVICES	\$64,140.00	\$68,000.00	\$75,000.00	\$75,000.00	\$7,000.00	10.29
001.1.1004.206.2051.0000	TRAINING	\$676.37	\$1,100.00	\$1,100.00	\$1,100.00	\$0.00	0.00
Department: CENTRAL COMPUTER SERVICES - 1004		\$66,536.42	\$71,500.00	\$78,500.00	\$78,500.00	\$7,000.00	9.79
001.1.1005.227.2184.0000	TRICENTENNIAL COMMISSI	\$0.00	\$75.00	\$0.00	\$0.00	(\$75.00)	(100.00)
001.1.1005.227.2185.0000	HISTORIC PROPERTIES CO	\$75.00	\$0.00	\$75.00	\$75.00	\$75.00	0.00
Department: TRICENTENNIAL COMMISSION - 1005		\$75.00	\$75.00	\$75.00	\$75.00	\$0.00	0.00
001.1.1010.212.2070.0000	TELEPHONE	\$7,220.00	\$8,900.00	\$8,900.00	\$8,900.00	\$0.00	0.00
001.1.1010.212.2071.0000	ELECTRICITY	\$14,348.58	\$15,818.00	\$15,118.00	\$15,118.00	(\$700.00)	(4.43)
001.1.1010.212.2073.0000	HEATING FUEL	\$5,188.00	\$6,767.00	\$6,767.00	\$6,767.00	\$0.00	0.00
001.1.1010.214.2087.0000	OIL BURNER MAINT.	\$1,270.00	\$1,270.00	\$1,270.00	\$1,270.00	\$0.00	0.00
001.1.1010.214.2088.0000	BUILDING REPAIRS & MAIN	\$32,920.00	\$30,420.00	\$40,000.00	\$40,000.00	\$9,580.00	31.49

Town of Hebron

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Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1010.300.3900.0000	CAPITAL OUTLAY	\$132.01	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
Department: TOWN BUILDINGS - 1010		\$61,078.59	\$64,675.00	\$73,555.00	\$73,555.00	\$8,880.00	13.73
001.1.1020.202.2021.0000	AUDIT SERVICES	\$31,000.00	\$37,000.00	\$44,000.00	\$44,000.00	\$7,000.00	18.92
Department: BOARD OF FINANCE - 1020		\$31,000.00	\$37,000.00	\$44,000.00	\$44,000.00	\$7,000.00	18.92
001.1.1030.200.2194.0000	BANK FEES	\$70.37	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1030.201.2010.0000	MEETINGS/CONF.	\$479.98	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	0.00
001.1.1030.201.2011.0000	DUES	\$300.00	\$905.00	\$905.00	\$905.00	\$0.00	0.00
001.1.1030.205.2046.0000	MILEAGE	\$0.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
Department: FINANCE DEPARTMENT - 1030		\$850.35	\$3,105.00	\$3,105.00	\$3,105.00	\$0.00	0.00
001.1.1040.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$1,289.00	\$1,300.00	\$1,200.00	\$1,200.00	(\$100.00)	(7.69)
001.1.1040.201.2010.0000	MEETINGS & CONFERENCE	\$212.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1040.201.2011.0000	DUES	\$75.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1040.202.2025.0000	DATA PROCESSING SERVIC	\$14,862.10	\$15,550.00	\$16,595.00	\$16,595.00	\$1,045.00	6.72
001.1.1040.206.2051.0000	EDUCATION	\$0.00	\$70.00	\$50.00	\$50.00	(\$20.00)	(28.57)
001.1.1040.228.2213.0000	ON-LINE DMV FEES	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
Department: TAX COLLECTOR - 1040		\$16,688.10	\$17,520.00	\$18,445.00	\$18,445.00	\$925.00	5.28
001.1.1050.200.2002.0000	SPECIALIZED FORMS & SUI	\$2,360.64	\$3,000.00	\$2,800.00	\$2,800.00	(\$200.00)	(6.67)
001.1.1050.201.2010.0000	MEETINS/CONFERENCES	\$50.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.1050.201.2011.0000	DUES	\$450.00	\$550.00	\$550.00	\$550.00	\$0.00	0.00
001.1.1050.201.2012.0000	SUBSCRIPTIONS	\$1,259.20	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00

Town of Hebron

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Print accounts with zero balance
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 Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 3/1/2021

To Date: 3/31/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1050.202.2025.0000	DATA PROCESSING SERVIC	\$14,300.00	\$14,550.00	\$15,000.00	\$15,000.00	\$450.00	3.09
001.1.1050.202.2034.0000	MISC SERVICES CONTRAC	\$5,700.00	\$5,700.00	\$5,700.00	\$5,700.00	\$0.00	0.00
001.1.1050.205.2046.0000	MILEAGE	\$242.46	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.1050.206.2051.0000	TRAINING CLASSES	\$60.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.1050.210.2061.0000	MINOR EQUIPMENT MAINT	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
Department: ASSESSOR - 1050		\$24,422.30	\$26,800.00	\$27,050.00	\$27,050.00	\$250.00	0.93
001.1.1060.100.1002.0000	PART-TIME PAYROLL	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1060.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.1060.201.2010.0000	MEETINS/CONFERENCES	\$730.98	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.1060.201.2011.0000	DUES	\$215.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.1060.202.2028.0000	LAND RECORD/MICROFILM	\$14,910.50	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	0.00
001.1.1060.202.2029.0000	RECORDS RESTORATION	\$1,420.00	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.1060.202.2034.0000	CONTRACTUAL SERVICES	\$3,937.44	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1060.205.2046.0000	MILEAGE	\$176.89	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1060.206.2051.0000	TRAINING	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1060.210.2061.0000	MINOR EQUIPMENT MAINT	\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.1060.228.2202.0000	VITAL STATISTICS	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1060.300.3900.0000	CAPITAL OUTLAY	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
Department: TOWN CLERK - 1060		\$24,390.81	\$29,500.00	\$29,500.00	\$29,500.00	\$0.00	0.00
001.1.1070.100.1002.0000	PART-TIME PAYROLL	\$31,380.00	\$32,086.00	\$33,049.00	\$33,049.00	\$963.00	3.00
001.1.1070.200.2002.0000	SPECIALIZED FORMS & SUI	\$1,483.42	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.1070.201.2010.0000	MEETINGS/CONFERENCES	\$810.98	\$1,800.00	\$1,100.00	\$1,100.00	(\$700.00)	(38.89)

Town of Hebron

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To Date: 3/31/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1070.202.2015.0000	SPECIAL ELECTIONS/REFEI	\$12,500.00	\$12,500.00	\$12,500.00	\$12,500.00	\$0.00	0.00
001.1.1070.202.2018.0000	ELECTOR/VOTER CANVASS	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1070.205.2046.0000	MILEAGE	\$191.06	\$550.00	\$250.00	\$250.00	(\$300.00)	(54.55)
001.1.1070.206.2061.0000	LHS MACHINE MAINT	\$600.00	\$600.00	\$675.00	\$675.00	\$75.00	12.50
001.1.1070.212.2070.0000	HAVA PHONE LINE	\$0.00	\$310.00	\$310.00	\$310.00	\$0.00	0.00
Department: REGISTRAR OF VOTERS - 1070		\$46,965.46	\$53,946.00	\$53,984.00	\$53,984.00	\$38.00	0.07
001.1.2001.100.1002.0000	PART-TIME PAYROLL	\$180,697.00	\$125,867.00	\$128,699.00	\$128,699.00	\$2,832.00	2.25
001.1.2001.100.1003.0000	PRIVATE DUTY OT	\$6,370.00	\$8,640.00	\$8,835.00	\$8,835.00	\$195.00	2.26
001.1.2001.200.2001.0000	OFFICE SUPPLIES	\$1,509.55	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.2001.201.2011.0000	DUES	\$0.00	\$335.00	\$335.00	\$335.00	\$0.00	0.00
001.1.2001.201.2184.0000	TOWN MATCHING GRANT F	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.2001.202.2003.0000	STATE TROOPER OT	\$9,100.00	\$8,100.00	\$8,100.00	\$8,100.00	\$0.00	0.00
001.1.2001.202.2003.1000	ST TROOPER PARTY PATRI	\$2,700.00	\$10,800.00	\$10,800.00	\$10,800.00	\$0.00	0.00
001.1.2001.202.2006.0000	ST TROOPER PRIVATE DUT	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.2001.202.2014.0000	STATE TROOPER SERVICE:	\$204,292.36	\$184,935.00	\$190,483.00	\$190,483.00	\$5,548.00	3.00
001.1.2001.206.2051.0000	TRAINING CLASSES	\$2,509.93	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.2001.209.2053.0000	UNIFORM ALLOWANCE	\$2,450.00	\$3,000.00	\$7,000.00	\$5,000.00	\$2,000.00	66.67
001.1.2001.210.2059.0000	VEHICLE MAINTENANCE	\$2,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$0.00	0.00
001.1.2001.210.2062.0000	GASOLINE	\$2,677.00	\$3,176.00	\$3,176.00	\$3,176.00	\$0.00	0.00
001.1.2001.211.2061.0000	MINOR EQUIPMENT MAINT	\$1,725.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.2001.300.3900.0000	CAPITAL OUTLAY	\$4,831.59	\$5,000.00	\$32,000.00	\$23,797.00	\$18,797.00	375.94
Department: POLICE ADMINISTRATION - 2001		\$426,362.43	\$369,353.00	\$408,928.00	\$398,725.00	\$29,372.00	7.95

Town of Hebron

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To Date: 3/31/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2010.100.1002.0000	PART-TIME PAYROLL	\$61,096.00	\$62,929.00	\$64,345.00	\$67,473.00	\$4,544.00	7.22
001.1.2010.100.1003.0000	PRIVATE DUTY/OT	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.2010.100.1004.0000	PER DIEM PAYROLL	\$14,000.00	\$80,000.00	\$80,000.00	\$80,000.00	\$0.00	0.00
001.1.2010.200.2005.0000	MISC ADMINISTRATIVE EXP	\$7,684.02	\$8,000.00	\$9,000.00	\$9,000.00	\$1,000.00	12.50
001.1.2010.202.2034.0000	MISC SERVICE CONTRACTS	\$36,630.88	\$36,967.00	\$36,967.00	\$36,967.00	\$0.00	0.00
001.1.2010.202.2080.0000	MEDICAL SERVICES	\$8,474.21	\$14,000.00	\$14,000.00	\$14,000.00	\$0.00	0.00
001.1.2010.206.2051.0000	TRAINING CLASSES	\$1,746.22	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
001.1.2010.206.2069.0000	FIRE POLICE TRAINING	\$539.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.2010.208.2120.0000	POINTS REMUNERATION	\$43,693.72	\$43,703.00	\$43,703.00	\$43,703.00	\$0.00	0.00
001.1.2010.209.2053.0000	UNIFORM ALLOWANCE	\$1,842.58	\$2,800.00	\$4,300.00	\$4,300.00	\$1,500.00	53.57
001.1.2010.210.2058.0000	RADIO MAINTENANCE	\$6,844.00	\$6,844.00	\$7,500.00	\$7,500.00	\$656.00	9.59
001.1.2010.210.2059.0000	VEHICLE MAINTENANCE	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
001.1.2010.210.2060.0000	HEAVY EQUIPMENT MAINT	\$5,072.33	\$5,923.00	\$5,923.00	\$5,923.00	\$0.00	0.00
001.1.2010.210.2062.0000	GASOLINE	\$4,257.00	\$4,257.00	\$4,257.00	\$4,257.00	\$0.00	0.00
001.1.2010.210.2063.0000	DIESEL	\$5,700.00	\$6,720.00	\$6,720.00	\$6,720.00	\$0.00	0.00
001.1.2010.211.2068.0000	TURNOUT GEAR	\$19,942.45	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	0.00
001.1.2010.212.2070.0000	TELEPHONE	\$4,967.40	\$6,210.00	\$5,510.00	\$5,510.00	(\$700.00)	(11.27)
001.1.2010.212.2071.0000	ELECTRICITY	\$22,284.54	\$24,555.00	\$28,421.00	\$28,421.00	\$3,866.00	15.74
001.1.2010.212.2073.0000	HEATING FUEL	\$16,357.00	\$15,810.00	\$16,410.00	\$16,410.00	\$600.00	3.80
001.1.2010.214.2088.0000	BUILDING REPAIRS/MAINT	\$16,372.02	\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	0.00
001.1.2010.228.2187.0000	911-EMERGENCY	\$30,691.70	\$31,628.00	\$31,628.00	\$31,628.00	\$0.00	0.00
001.1.2010.300.3900.0000	CAPITAL OUTLAY	\$1,229.25	\$0.00	\$0.00	\$7,368.00	\$7,368.00	0.00
001.1.2010.410.4005.0000	DISABILITY/ACCIDENT INSL	\$5,600.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.2010.411.3090.0000	FIRE HYDRANT WATER SUF	\$22,653.84	\$23,766.00	\$24,478.00	\$23,817.00	\$51.00	0.21
Department: FIRE ADMINISTRATION - 2010		\$368,678.16	\$459,112.00	\$468,162.00	\$477,997.00	\$18,885.00	4.11

Town of Hebron

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Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2011.100.1002.0000	FULL-TIME PAYROLL	\$1,860.00	\$16,640.00	\$16,640.00	\$16,640.00	\$0.00	0.00
001.1.2011.200.2002.0000	SPECIAL FORMS & SUPPLIE	\$248.10	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2011.201.2010.0000	MEETINGS/CONFERENCE	\$650.00	\$1,400.00	\$1,400.00	\$1,400.00	\$0.00	0.00
001.1.2011.201.2011.0000	DUES	\$280.00	\$325.00	\$325.00	\$325.00	\$0.00	0.00
001.1.2011.201.2012.0000	SUBSCRIPTIONS	\$1,345.50	\$1,550.00	\$1,550.00	\$1,550.00	\$0.00	0.00
001.1.2011.202.2034.0000	MISC SERVICE CONTRACTS	\$889.00	\$922.00	\$1,021.00	\$1,021.00	\$99.00	10.74
001.1.2011.205.2046.0000	MILEAGE/GASOLINE	\$1,000.00	\$1,980.00	\$1,700.00	\$1,700.00	(\$280.00)	(14.14)
001.1.2011.209.2050.0000	FIRE PREVENTION MATERI	\$0.00	\$900.00	\$900.00	\$900.00	\$0.00	0.00
001.1.2011.209.2053.0000	UNIFORMS	\$308.33	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2011.210.2061.0000	MINOR EQUIP MAINT	\$178.03	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.2011.212.2070.0000	TELEPHONE	\$520.12	\$500.00	\$525.00	\$525.00	\$25.00	5.00
Department: FIRE MARSHAL - 2011		\$7,279.08	\$26,817.00	\$26,661.00	\$26,661.00	(\$156.00)	(0.58)
001.1.2012.100.1002.0000	PART-TIME PAYROLL	\$1,063.00	\$1,063.00	\$1,063.00	\$1,063.00	\$0.00	0.00
001.1.2012.200.2005.0000	MISC ADMIN EXPENSES	\$385.00	\$415.00	\$415.00	\$415.00	\$0.00	0.00
Department: BURNING OFFICIAL - 2012		\$1,448.00	\$1,478.00	\$1,478.00	\$1,478.00	\$0.00	0.00
001.1.2020.100.1002.0000	PART-TIME PAYROLL	\$166.67	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2020.100.1004.0000	EMS RESPONDER PAYROLI	\$16,496.25	\$17,000.00	\$17,000.00	\$17,000.00	\$0.00	0.00
001.1.2020.200.2002.0000	MEDICAL SUPPLIES	\$12,624.86	\$16,000.00	\$18,000.00	\$18,000.00	\$2,000.00	12.50
001.1.2020.202.2034.0000	CONTRACTUAL SERVICES	\$100,764.13	\$102,000.00	\$107,000.00	\$107,000.00	\$5,000.00	4.90
001.1.2020.206.2051.0000	TRAINING	\$8,609.40	\$9,500.00	\$12,000.00	\$11,500.00	\$2,000.00	21.05
001.1.2020.210.2054.0000	AMBULANCE MAINT	\$7,816.31	\$8,000.00	\$10,000.00	\$9,000.00	\$1,000.00	12.50
001.1.2020.210.2063.0000	DIESEL FUEL	\$1,800.00	\$2,878.00	\$2,630.00	\$2,630.00	(\$248.00)	(8.62)
Department: AMBULANCE SERVICES - 2020		\$148,277.62	\$156,378.00	\$167,630.00	\$166,130.00	\$9,752.00	6.24

Town of Hebron

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Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2030.100.1002.0000	PART-TIME PAYROLL	\$11,672.00	\$11,964.00	\$12,233.00	\$12,233.00	\$269.00	2.25
001.1.2030.200.2005.0000	MISC ADMIN EXPENSES	\$519.49	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.2030.210.2058.0000	VEHICLE MAINTENANCE	\$1,091.68	\$1,600.00	\$2,100.00	\$2,100.00	\$500.00	31.25
001.1.2030.212.2070.0000	TELEPHONE	\$1,170.00	\$1,170.00	\$1,170.00	\$1,170.00	\$0.00	0.00
Department: EMERGENCY MANAGEMENT - 2030		\$14,453.17	\$15,334.00	\$16,103.00	\$16,103.00	\$769.00	5.01
001.1.2040.100.1002.0000	PART-TIME PAYROLL	\$22,145.00	\$22,809.00	\$23,322.00	\$23,322.00	\$513.00	2.25
001.1.2040.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2040.200.2005.0000	MISC ADMIN EXPENSES	\$1,000.00	\$800.00	\$800.00	\$800.00	\$0.00	0.00
001.1.2040.202.2034.0000	MISC SERVICE CONTRACTS	\$16.30	\$200.00	\$100.00	\$100.00	(\$100.00)	(50.00)
001.1.2040.204.2040.0000	ADVERTISING	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.2040.206.2051.0000	TRAINING	\$75.00	\$75.00	\$75.00	\$75.00	\$0.00	0.00
001.1.2040.212.2070.0000	TELEPHONE	\$353.29	\$500.00	\$400.00	\$400.00	(\$100.00)	(20.00)
001.1.2040.212.2073.0000	HEATING FUEL	\$1,700.00	\$2,000.00	\$1,900.00	\$1,900.00	(\$100.00)	(5.00)
001.1.2040.214.2088.0000	BUILDING REPAIRS	\$318.58	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.2040.228.2200.0000	DOG REPORT	\$5,499.92	\$5,500.00	\$5,500.00	\$5,500.00	\$0.00	0.00
Department: CANINE CONTROL - 2040		\$32,108.09	\$33,284.00	\$33,497.00	\$33,497.00	\$213.00	0.64
001.1.3003.227.2182.0000	AHM YOUTH/FAMILY SERVI	\$128,945.13	\$129,540.00	\$129,540.00	\$129,540.00	\$0.00	0.00
Department: COMMUNITY AGENCY DONATIONS - 3003		\$128,945.13	\$129,540.00	\$129,540.00	\$129,540.00	\$0.00	0.00
001.1.3004.228.2204.0000	REG. HEALTH DISTRICT AS	\$112,657.92	\$118,336.00	\$125,436.00	\$124,218.00	\$5,882.00	4.97
001.1.3004.228.2208.0000	MENTAL HEALTH BOARD	\$678.00	\$678.00	\$678.00	\$678.00	\$0.00	0.00
Department: HEALTH DISTRICT - 3004		\$113,335.92	\$119,014.00	\$126,114.00	\$124,896.00	\$5,882.00	4.94

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001.1.3007.100.1002.0000	PART-TIME PAYROLL	\$116,650.00	\$120,370.00	\$144,856.00	\$123,079.00	\$2,709.00	2.25
001.1.3007.200.2002.0000	SPECIALIZED FORMS/SUPP	\$7,319.00	\$7,502.00	\$7,690.00	\$7,690.00	\$188.00	2.51
001.1.3007.200.2005.0000	MISC ADMIN EXPENSES	\$491.90	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.3007.200.2037.0000	LIBRARY MATERIALS	\$43,508.52	\$45,098.00	\$46,226.00	\$46,226.00	\$1,128.00	2.50
001.1.3007.200.2038.0000	LIBRARY PROGRAMMING	\$667.70	\$1,576.00	\$1,576.00	\$1,576.00	\$0.00	0.00
001.1.3007.201.2010.0000	MEETINGS/CONFERENCES	\$531.15	\$595.00	\$610.00	\$610.00	\$15.00	2.52
001.1.3007.201.2011.0000	DUES	\$1,583.00	\$1,855.00	\$2,023.00	\$2,023.00	\$168.00	9.06
001.1.3007.205.2046.0000	MILEAGE	\$436.95	\$526.00	\$526.00	\$526.00	\$0.00	0.00
001.1.3007.206.2051.0000	TRAINING	\$208.19	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.3007.210.2057.0000	COMPUTER TECHNOLOGY	\$4,181.00	\$5,181.00	\$5,181.00	\$5,181.00	\$0.00	0.00
001.1.3007.210.2105.0000	OFFICE EQUIP MAINTENAN	\$4,246.28	\$4,292.00	\$4,400.00	\$4,400.00	\$108.00	2.52
001.1.3007.212.2070.0000	TELEPHONE	\$2,598.00	\$3,390.00	\$3,390.00	\$3,390.00	\$0.00	0.00
001.1.3007.212.2071.0000	ELECTRICITY	\$28,366.02	\$30,421.00	\$32,956.00	\$30,421.00	\$0.00	0.00
001.1.3007.212.2073.0000	HEATING FUEL	\$9,521.44	\$10,679.00	\$11,569.00	\$10,679.00	\$0.00	0.00
001.1.3007.214.2088.0000	BUILDING MAINT	\$37,529.29	\$40,264.00	\$57,006.00	\$50,742.00	\$10,478.00	26.02
001.1.3007.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$1,576.00	\$0.00	\$0.00	(\$1,576.00)	(100.00)
Department: LIBRARY - 3007		\$257,838.44	\$274,125.00	\$318,809.00	\$287,343.00	\$13,218.00	4.82
001.1.3013.100.1002.0000	PART-TIME PAYROLL	\$35,489.79	\$49,908.00	\$51,410.00	\$51,410.00	\$1,502.00	3.01
001.1.3013.210.2059.0000	VEHICLE MAINTENANCE	\$1,826.32	\$1,900.00	\$1,900.00	\$1,900.00	\$0.00	0.00
001.1.3013.210.2062.0000	GASOLINE	\$5,742.00	\$4,504.00	\$4,504.00	\$4,504.00	\$0.00	0.00
001.1.3013.212.2070.0000	TELEPHONE	\$668.08	\$763.00	\$763.00	\$763.00	\$0.00	0.00
001.1.3013.228.2214.0000	MISC FEES	\$0.00	\$355.00	\$355.00	\$355.00	\$0.00	0.00
001.1.3013.410.4006.0000	VAN INSURANCE	\$1,855.00	\$1,418.00	\$1,560.00	\$1,560.00	\$142.00	10.01
Department: VAN - DISABLED - 3013		\$45,581.19	\$58,848.00	\$60,492.00	\$60,492.00	\$1,644.00	2.79

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Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3020.100.1002.0000	PART-TIME PAYROLL	\$3,141.00	\$6,552.00	\$6,552.00	\$6,552.00	\$0.00	0.00
001.1.3020.200.2001.0000	OFFICE SUPPLIES	\$1,399.96	\$1,425.00	\$1,425.00	\$1,425.00	\$0.00	0.00
001.1.3020.200.2006.0000	PROGRAM DEVELOPMENT	\$2,108.68	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.3020.201.2010.0000	MEETINGS/CONFERENCES	\$35.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.3020.201.2011.0000	DUES	\$220.00	\$365.00	\$365.00	\$365.00	\$0.00	0.00
001.1.3020.202.2034.0000	CONTRACTUAL SERVICES	\$4,906.00	\$5,332.00	\$5,332.00	\$5,332.00	\$0.00	0.00
001.1.3020.205.2046.0000	MILEAGE	\$966.45	\$1,750.00	\$1,750.00	\$1,750.00	\$0.00	0.00
001.1.3020.210.2061.0000	MINOR EQUIP MAINT	\$1,675.08	\$553.00	\$489.00	\$489.00	(\$64.00)	(11.57)
001.1.3020.211.2065.0000	OFFICE EQUIP & FURNITUR	\$200.00	\$200.00	\$200.00	\$200.00	\$0.00	0.00
001.1.3020.212.2070.0000	TELEPHONE	\$1,937.20	\$2,671.00	\$2,671.00	\$2,671.00	\$0.00	0.00
001.1.3020.212.2071.0000	ELECTRICITY	\$5,032.94	\$5,775.00	\$5,775.00	\$5,775.00	\$0.00	0.00
001.1.3020.212.2073.0000	PROPANE	\$2,838.95	\$3,700.00	\$3,500.00	\$3,500.00	(\$200.00)	(5.41)
Department: SENIOR CENTER - 3020		\$24,461.26	\$31,073.00	\$30,809.00	\$30,809.00	(\$264.00)	(0.85)
001.1.3030.200.2002.0000	OFFICE EXP-GLASTONBUR	\$2,480.00	\$2,700.00	\$2,700.00	\$2,700.00	\$0.00	0.00
Department: PROBATE COURT - 3030		\$2,480.00	\$2,700.00	\$2,700.00	\$2,700.00	\$0.00	0.00
001.1.3050.207.2043.0000	ST. PETERS LEASE	\$900.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: ST. PETERS LEASE - 3050		\$900.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.3102.100.1002.0000	PART-TIME PAYROLL	\$39,265.27	\$57,297.00	\$57,501.00	\$57,501.00	\$204.00	0.36
001.1.3102.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$527.98	\$550.00	\$550.00	\$550.00	\$0.00	0.00
001.1.3102.201.2011.0000	DUES/CONFERENCES	\$1,215.00	\$1,590.00	\$1,590.00	\$1,590.00	\$0.00	0.00
001.1.3102.202.2033.0000	CONTRACTED & TOWN SEF	\$7,584.95	\$7,745.00	\$8,545.00	\$8,545.00	\$800.00	10.33

Town of Hebron

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Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3102.209.2053.0000	P&R UNIFORM ALLOWANCE	\$2,704.29	\$3,300.00	\$3,300.00	\$3,300.00	\$0.00	0.00
001.1.3102.210.2062.0000	GASOLINE	\$9,927.94	\$10,652.00	\$10,652.00	\$10,652.00	\$0.00	0.00
001.1.3102.212.2070.0000	TELEPHONE	\$4,100.00	\$4,116.00	\$4,116.00	\$4,116.00	\$0.00	0.00
001.1.3102.212.2071.0000	P&R ELECTRICITY	\$7,393.00	\$8,638.00	\$8,638.00	\$8,638.00	\$0.00	0.00
001.1.3102.212.2073.0000	HEATING FUEL	\$3,083.00	\$4,450.00	\$4,450.00	\$4,450.00	\$0.00	0.00
001.1.3102.215.2088.0000	GROUNDS MAINTENANCE	\$19,451.34	\$19,820.00	\$19,820.00	\$19,820.00	\$0.00	0.00
001.1.3102.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$18,000.00	\$23,700.00	\$18,956.00	\$956.00	5.31
Department: RECREATION PROGRAMS - 3102		\$95,252.77	\$136,158.00	\$142,862.00	\$138,118.00	\$1,960.00	1.44
001.1.3110.227.2183.0000	MEMORIAL DAY	\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
Department: MEMORIAL DAY - 3110		\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.4001.100.1002.0000	PART-TIME PAYROLL	\$28,551.85	\$46,598.00	\$47,647.00	\$47,647.00	\$1,049.00	2.25
001.1.4001.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$4,480.00	\$5,525.00	\$5,525.00	\$5,525.00	\$0.00	0.00
001.1.4001.200.2005.0000	MISC ADMIN EXPENSES	\$1,571.52	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.4001.200.2050.0000	POINT SOFTWARE EXP	\$4,512.76	\$14,500.00	\$14,500.00	\$14,500.00	\$0.00	0.00
001.1.4001.201.2011.0000	DUES	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	0.00
001.1.4001.201.2012.0000	SUBSCRIPTIONS	\$492.00	\$2,200.00	\$2,200.00	\$2,200.00	\$0.00	0.00
001.1.4001.202.2013.0000	TOWN ENGINEER	\$47,000.00	\$47,000.00	\$47,000.00	\$47,000.00	\$0.00	0.00
001.1.4001.202.2024.0000	PRINTING SERVICES	\$162.29	\$1,900.00	\$1,900.00	\$1,900.00	\$0.00	0.00
001.1.4001.204.2041.0000	LEGAL ADS	\$4,000.00	\$4,750.00	\$4,750.00	\$4,750.00	\$0.00	0.00
001.1.4001.205.2046.0000	MILEAAGE	\$388.02	\$750.00	\$750.00	\$750.00	\$0.00	0.00
001.1.4001.206.2051.0000	TRAINING	\$995.00	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.4001.211.2065.0000	OFFICE FURN & EQUIP	\$0.00	\$250.00	\$0.00	\$0.00	(\$250.00)	(100.00)

Town of Hebron

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001.1.4001.227.2186.0000	OIL/WATER CONSERVATIOI	\$1,817.00	\$1,817.00	\$1,817.00	\$1,817.00	\$0.00	0.00
001.1.4001.228.2187.0000	NATURE CONSERVANCY C	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.4001.228.2208.0000	STATE CONSERVATION FUI	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4001.300.3900.0000	CAPITAL OUTLAY	\$0.00	\$0.00	\$7,800.00	\$7,800.00	\$7,800.00	0.00
Department: PLANNING & DEVELOPMENT - 4001		\$102,170.44	\$140,490.00	\$149,089.00	\$149,089.00	\$8,599.00	6.12
001.1.4025.100.1002.0000	PART-TIME ECON DEV COC	\$22,800.00	\$24,555.00	\$32,000.00	\$32,000.00	\$7,445.00	30.32
001.1.4025.200.2005.0000	MISC ADMIN EXP	\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.4025.201.2010.0000	MEETINGS/CONFERENCES	\$1,937.20	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4025.202.2024.0000	LOCAL BUSINESS PROMOT	\$4,629.51	\$5,400.00	\$5,400.00	\$5,400.00	\$0.00	0.00
Department: ECONOMIC DEVELOPMENT - 4025		\$29,366.71	\$32,455.00	\$39,900.00	\$39,900.00	\$7,445.00	22.94
001.1.4101.100.1003.0000	OT PAYROLL	\$63,430.85	\$72,961.00	\$74,566.00	\$74,566.00	\$1,605.00	2.20
001.1.4101.208.2052.0000	MEAL ALLOWANCE - OT	\$3,367.17	\$5,200.00	\$5,200.00	\$5,200.00	\$0.00	0.00
001.1.4101.209.2053.0000	UNIFORM ALLOWANCE	\$6,863.28	\$7,428.00	\$7,577.00	\$7,577.00	\$149.00	2.01
001.1.4101.210.2009.0000	SHOP SUPPLIES	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.4101.210.2055.0000	VEHICLE REPAIRS	\$75,000.00	\$77,500.00	\$81,375.00	\$80,500.00	\$3,000.00	3.87
001.1.4101.210.2062.0000	GASOLINE	\$10,259.64	\$10,329.00	\$11,626.00	\$11,626.00	\$1,297.00	12.56
001.1.4101.210.2063.0000	DIESEL	\$42,245.49	\$49,286.00	\$45,739.00	\$45,739.00	(\$3,547.00)	(7.20)
001.1.4101.211.2066.0000	TOOLS	\$1,212.60	\$2,850.00	\$2,850.00	\$2,850.00	\$0.00	0.00
001.1.4101.211.2069.0000	SAFETY EQUIPMENT	\$4,766.03	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.4101.214.2088.0000	BUILDING REPAIRS	\$1,995.00	\$1,995.00	\$2,500.00	\$2,500.00	\$505.00	25.31
001.1.4101.220.2064.0000	TIRES	\$12,368.09	\$14,250.00	\$14,250.00	\$14,250.00	\$0.00	0.00
001.1.4101.300.3011.0000	RADIOS	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00

Town of Hebron

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001.1.4101.300.3900.0000	CAPITAL OUTLAY	\$4,182.50	\$4,250.00	\$17,811.00	\$10,400.00	\$6,150.00	144.71
Department: HIGHWAYS & GROUNDS ADMIN - 4101		\$232,190.65	\$257,549.00	\$274,994.00	\$266,708.00	\$9,159.00	3.56
001.1.4102.202.2034.0000	MISC SERVICE CONTRACTS	\$28,192.54	\$28,500.00	\$28,500.00	\$28,500.00	\$0.00	0.00
001.1.4102.210.2061.0000	EQUIPMENT MAINT	\$6,228.35	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	0.00
001.1.4102.211.2067.0000	SPECIAL MINOR EQUIP	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.4102.212.2070.0000	TELEPHONE	\$4,404.00	\$5,000.00	\$4,800.00	\$4,800.00	(\$200.00)	(4.00)
001.1.4102.212.2071.0000	ELECTRICITY	\$11,500.00	\$11,689.00	\$13,249.00	\$13,249.00	\$1,560.00	13.35
001.1.4102.212.2073.0000	HEATING FUEL	\$6,245.00	\$5,995.00	\$6,100.00	\$6,100.00	\$105.00	1.75
001.1.4102.214.2088.0000	BLDG MAINT/SUPPLIES	\$838.67	\$950.00	\$950.00	\$950.00	\$0.00	0.00
Department: TOWN YARD & GARAGE - 4102		\$58,908.56	\$59,884.00	\$61,349.00	\$61,349.00	\$1,465.00	2.45
001.1.4103.212.2072.0000	STREET LIGHTING	\$34,431.41	\$37,694.00	\$35,916.00	\$35,916.00	(\$1,778.00)	(4.72)
001.1.4103.224.2150.0000	STORM DRAIN CLEANING S	\$33,140.00	\$33,140.00	\$33,140.00	\$33,140.00	\$0.00	0.00
001.1.4103.225.2110.0000	SIGN MATERIALS/MAINT	\$5,995.50	\$6,650.00	\$6,650.00	\$6,650.00	\$0.00	0.00
001.1.4103.225.2111.0000	STREET MARKINGS	\$15,524.04	\$15,569.00	\$17,368.00	\$17,368.00	\$1,799.00	11.56
001.1.4103.225.2160.0000	ROAD REPAIR MATERIALS	\$268,121.58	\$270,321.00	\$270,321.00	\$270,321.00	\$0.00	0.00
001.1.4103.225.2161.0000	OFF ROAD MATERIALS	\$4,731.70	\$4,750.00	\$4,750.00	\$4,750.00	\$0.00	0.00
001.1.4103.226.2171.0000	OTHER WINTER MATERIALS	\$113,388.09	\$115,000.00	\$115,000.00	\$115,000.00	\$0.00	0.00
001.1.4103.229.2151.0000	ROAD SWEEPING SERVICE	\$0.00	\$9,280.00	\$9,280.00	\$9,280.00	\$0.00	0.00
Department: STREET SERVICES - 4103		\$475,332.32	\$492,404.00	\$492,425.00	\$492,425.00	\$21.00	0.00
001.1.4104.100.1002.0000	PART-TIME PAYROLL	\$11,531.91	\$17,589.00	\$17,984.00	\$17,984.00	\$395.00	2.25
001.1.4104.100.1003.0000	OT PAYROLL	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	0.00

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001.1.4104.202.2019.0000	CREOC	\$11,800.00	\$11,643.00	\$12,870.00	\$12,870.00	\$1,227.00	10.54
001.1.4104.202.2023.0000	WASTE REMOVAL	\$3,685.94	\$6,100.00	\$7,100.00	\$7,100.00	\$1,000.00	16.39
001.1.4104.202.2034.0000	SOLID/BULKY WASTE, REC'	\$156,730.00	\$163,194.00	\$162,500.00	\$162,500.00	(\$694.00)	(0.43)
001.1.4104.215.2038.0000	GREEN COMM ADVERTISIN	\$450.00	\$950.00	\$950.00	\$950.00	\$0.00	0.00
001.1.4104.215.2095.0000	COMPACTOR/CONTAINER I	\$2,982.32	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
Department: SOLID/BULKY WASTE, RECYCLING - 4104		\$194,180.17	\$211,476.00	\$213,404.00	\$213,404.00	\$1,928.00	0.91
001.1.5001.401.4901.0000	DEBT SERVICE PRINCIPAL	\$419,880.25	\$191,278.00	\$350,163.00	\$350,163.00	\$158,885.00	83.06
001.1.5001.402.4902.0000	DEBT SERVICE INTEREST	\$28,136.00	\$190,155.00	\$190,928.00	\$190,928.00	\$773.00	0.41
Department: DEBT SERVICE - TOWN - 5001		\$448,016.25	\$381,433.00	\$541,091.00	\$541,091.00	\$159,658.00	41.86
001.1.5002.401.4901.0000	DEBT SERVICE PRINCIPAL	\$0.00	\$307,800.00	\$302,100.00	\$302,100.00	(\$5,700.00)	(1.85)
001.1.5002.402.4902.0000	DEBT SERVICE INTEREST	\$0.00	\$17,100.00	\$11,400.00	\$11,400.00	(\$5,700.00)	(33.33)
Department: DEBT SERVICE - SCHOOL - 5002		\$0.00	\$324,900.00	\$313,500.00	\$313,500.00	(\$11,400.00)	(3.51)
001.1.5003.401.2011.0000	SIEMENS LEASE PAYMENT	\$16,000.00	\$16,500.00	\$17,000.00	\$17,000.00	\$500.00	3.03
001.1.5003.402.4902.0000	DEBT SERVICE INTEREST-C	\$239,130.25	\$236,100.00	\$233,869.00	\$233,869.00	(\$2,231.00)	(0.94)
Department: DEBT SERVICE - SEWER - 5003		\$255,130.25	\$252,600.00	\$250,869.00	\$250,869.00	(\$1,731.00)	(0.69)
001.1.5004.401.4901.0000	DEBT SERVICE COMPUTER	\$8,006.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
Department: DEBT SERVICE-COMPUTER LEASE - 5004		\$8,006.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
001.1.5005.228.2208.0000	TOWN PROP SEWER USER	\$9,800.00	\$9,800.00	\$14,280.00	\$14,280.00	\$4,480.00	45.71
Department: TOWN PROPERTY SEWER FEES - 5005		\$9,800.00	\$9,800.00	\$14,280.00	\$14,280.00	\$4,480.00	45.71

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001.1.5010.410.4001.0000	WORKERS' COMP	\$171,569.99	\$185,000.00	\$192,150.00	\$192,150.00	\$7,150.00	3.86
001.1.5010.410.4002.0000	PROPERTY LIABILITY	\$142,800.00	\$145,500.00	\$174,148.00	\$174,148.00	\$28,648.00	19.69
Department: INSURANCE - 5010		\$314,369.99	\$330,500.00	\$366,298.00	\$366,298.00	\$35,798.00	10.83
001.1.5020.100.1010.0000	DISC/CONTRACTUAL BONU	\$2,200.00	\$2,400.00	\$2,400.00	\$2,400.00	\$0.00	0.00
001.1.5020.411.4007.0000	FICA	\$255,625.15	\$272,284.00	\$282,296.00	\$282,296.00	\$10,012.00	3.68
001.1.5020.411.4008.0000	MEDICAL INS	\$627,500.00	\$695,500.00	\$680,000.00	\$680,000.00	(\$15,500.00)	(2.23)
001.1.5020.411.4009.0000	LIFE INSURANCE	\$4,320.00	\$4,512.00	\$4,500.00	\$4,500.00	(\$12.00)	(0.27)
001.1.5020.411.4010.0000	PENSION CONTRIBUTIONS	\$192,084.03	\$195,755.00	\$198,363.00	\$198,363.00	\$2,608.00	1.33
001.1.5020.411.4011.0000	UNEMPLOYMENT COMP	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$0.00	0.00
001.1.5020.411.4013.0000	DEFERRED COMP	\$89,443.00	\$87,990.00	\$93,915.00	\$93,915.00	\$5,925.00	6.73
001.1.5020.411.4014.0000	GASB 43/45 OPEB	\$4,400.00	\$5,500.00	\$5,000.00	\$5,000.00	(\$500.00)	(9.09)
001.1.5020.411.4015.0000	RETIREE BENEFIT PAYOUT	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
Department: EMPLOYEE BENEFITS - 5020		\$1,186,572.18	\$1,279,941.00	\$1,282,474.00	\$1,282,474.00	\$2,533.00	0.20
001.1.5050.227.2188.0000	CONTR TO CAPITAL PROJE	\$590,552.00	\$590,680.00	\$949,577.00	\$849,577.00	\$258,897.00	43.83
Department: CONTRIBUTION TO CAPITAL PROJECTS - 5050		\$590,552.00	\$590,680.00	\$949,577.00	\$849,577.00	\$258,897.00	43.83
001.1.5051.227.2188.0000	CONTRIB TO LAND ACQ	\$140,000.00	\$140,000.00	\$175,000.00	\$125,000.00	(\$15,000.00)	(10.71)
Department: CONTRIB TO LAND ACQUISITION - 5051		\$140,000.00	\$140,000.00	\$175,000.00	\$125,000.00	(\$15,000.00)	(10.71)
001.1.5052.227.2188.0000	CONTRIB TO CAP PROJ 5-2	\$48,204.00	\$118,488.00	\$260,417.00	\$152,022.00	\$33,534.00	28.30
Department: CONTRIB TO OTHER FUNDS - 5052		\$48,204.00	\$118,488.00	\$260,417.00	\$152,022.00	\$33,534.00	28.30

Town of Hebron

PROPOSED 2021-22 BUDGET REPORT

Fiscal Year: 2020-2021

Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 3/1/2021

To Date: 3/31/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.5053.227.2188.0000	CONTRIB TO REVAL	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	0.00
Department: 5053 - 5053		\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	0.00
001.1.5055.300.3900.0000	CONTRIB TO CAP NON-REC	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: 5055 - 5055		\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5056.227.2188.0000	GEN FUND TRANSFERS OU	\$1,222,891.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: GEN FUND TRANSFERS OUT - 5056		\$1,222,891.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5057.227.2188.0000	SUPPLEMENTAL APPR TRA	\$182,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: SUPPLEMENTAL APPR TRANSFERS - 5057		\$182,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5090.228.2204.0000	RHAM LEVY PYMTS	\$15,211,586.00	\$14,453,424.00	\$14,413,341.00	\$14,195,952.00	(\$257,472.00)	(1.78)
Department: RHAM ASSESSMENT - 5090		\$15,211,586.00	\$14,453,424.00	\$14,413,341.00	\$14,195,952.00	(\$257,472.00)	(1.78)
001.1.8100.800.8001.0000	BOARD OF ED BUDGET	\$11,286,873.32	\$11,561,416.00	\$12,308,480.00	\$12,174,673.00	\$613,257.00	5.30
Department: BOE BUDGET - 8100		\$11,286,873.32	\$11,561,416.00	\$12,308,480.00	\$12,174,673.00	\$613,257.00	5.30
Account Type: Expense - 1		\$36,736,959.07	\$35,737,158.00	\$37,468,514.00	\$36,800,318.00	\$1,063,160.00	2.97
001.2.0001.100.1000.0000	CURRENT GRAND LIST COL	(\$28,008,569.21)	\$27,893,572.00	\$27,893,572.00	\$28,711,787.00	\$818,215.00	2.93
001.2.0001.100.1000.1000	EX-CURRENT GRAND LIST	\$13,145.20	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.100.5000.0000	BACK TAXES COLLECTION	(\$373,285.07)	\$315,000.00	\$315,000.00	\$315,000.00	\$0.00	0.00
001.2.0001.100.5000.1000	EX-BACK TAXES COLLECTI	\$2,552.20	\$0.00	\$0.00	\$0.00	\$0.00	0.00

2021.22 Board of Education Proposed Budget Summary

Series	Account Description	2021.22 Proposed	2020.21 to 2021.22 \$ Change	2020.21 to 2021.22 % Change	2020.21 Adopted	2019.20 Expended	2018.19 Expended	2017.18 Expended
1000	Salaries	\$7,883,771.81	\$369,203.07	4.9%	\$7,514,568.74	\$7,184,065.11	\$7,024,606.57	\$7,068,820.48
2000	Benefits	\$2,209,011.79	\$59,964.79	2.8%	\$2,149,047.00	\$2,055,156.52	\$2,140,952.75	\$2,158,618.49
3000	Professional Services	\$363,251.09	-\$2,975.13	-0.8%	\$366,226.22	\$425,177.02	\$355,400.63	\$303,550.36
4000	Property Services	\$115,360.00	-\$27,440.00	-19.2%	\$142,800.00	\$193,073.40	\$184,484.30	\$263,045.85
5000	Purchased Services	\$903,757.98	\$116,355.98	14.8%	\$787,402.00	\$635,824.49	\$824,715.28	\$692,629.27
6000	Supplies	\$492,944.84	\$2,563.78	0.5%	\$490,381.06	\$505,662.09	\$509,641.84	\$529,183.72
7000	Property & Equipment	\$130,155.49	\$100,861.49	344.3%	\$29,294.00	\$55,068.45	\$164,091.27	\$20,427.78
8000	Other	\$76,420.00	-\$5,277.00	-6.5%	\$81,697.00	\$140,484.08	\$171,693.89	\$145,050.34
	Grand Total	\$12,174,673.00	\$613,256.98	5.30%	\$11,561,416.02	\$11,194,511.16	\$11,375,586.53	\$11,181,326.29



**Proposed RHAM Budget
FY 2021/2022**

	<u>OPERATING</u>	<u>BOND</u>	<u>NET BUDGET TOTAL</u>
Current Year Budget (2012-2021)	27,587,887	2,560,963	30,148,850
Proposed Budget (2021-2022)	<u>28,256,921</u>	<u>2,559,138</u>	<u>30,816,059</u> *
Difference	669,034	(1,825)	667,209
Percentage Change	<u> </u>	<u> </u>	<u>2.21%</u>

Proposed Budget (2021-2022)	30,816,059 *
Reduce by Interest	
Net RHAM Budget (To be split between the Towns)	30,816,059
Hebron's share @ 46.77%	14,412,671
Hebron's 2020-2021 Budgeted Levy	<u>14,552,850</u>
Change	<u>(140,179)</u>

BUDGET	13,215,762
DEBT	1,196,909
	14,412,671
19-20 Offset	<u>-216,718.78</u>
	14,195,952

* Includes \$299,490 CIP Budget

RHAM	12999043
DEBT	1196909
	14195952

**TOWN OF HEBRON
CAPITAL EXPENDITURES - \$10,000 - \$75,000
TOWN MANAGER'S RECOMMENDATION
MARCH 1, 2021**

Public Works Department

GMC 2500 Pick Up - Replace Truck 1 50,000

Fire Department

Fire Hose 11,622

Parks & Recreation

Raymond Brook Trail 38,500

Miscellaneous

Security Measures for Town Buildings 10,000

Affordable Housing Plan Consultant 20,000

Painting Peters House Exterior 21,900

Total Capital Expenditures \$ 152,022

**TOWN OF HEBRON
CAPITAL IMPROVEMENT PROGRAM
FY 2021-2022
TOWN MANAGER RECOMMENDED
MARCH 1, 2021**

Projects Listed by Priority

Priority	Project	Amount
1	Road Resurfacing and Road Improvements	302,508
2	Douglas Library Roof Replacement	241,167
3	Mini Excavator w/Mower (PWD and Parks)	79,468
4	Large Dump Truck w/ Plow (Replaces Truck 24)	100,000
5	Roll Off Truck (Replaces Truck 15)	50,000
6	Hebron Elementary School Roof Restoration	160,000
7	Peters House Restoration	25,000
	Total Recommended CIP Budget	\$ 958,143

**PROPOSED CIP REVENUE
FOR FY 2021-2022
PROPOSED - FEBRUARY 2021**

	<u>Approved 2020-2021</u>	<u>Proposed 2020-2021</u>
Balance from Previous Appropriations	740	-
LOCIP Funding	70,477	70,766
Funding from Other Sources: Public Safety Fund	31,800	31,800
Anticipated State Reimbursement	-	
Anticipated Contribution from Fund Balance	-	-
CIP Designated Fund Balance	-	-
Interest	6,000	6,000
General Fund Contribution	<u>590,680</u>	<u>849,577</u>
Total Revenues	<u>\$ 699,697</u>	<u>\$ 958,143</u>
Completed Project Balances		

Town of Hebron

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From Date: 7/1/2020

To Date: 2/28/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0001.100.1000.0000	CURRENT GRAND LIST COL	(\$28,008,569.21)	\$27,893,572.00	\$27,893,572.00	\$28,711,787.00	\$818,215.00	2.93
001.2.0001.100.1000.1000	EX-CURRENT GRAND LIST	\$13,145.20	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.100.5000.0000	BACK TAXES COLLECTIONS	(\$373,285.07)	\$315,000.00	\$315,000.00	\$315,000.00	\$0.00	0.00
001.2.0001.100.5000.1000	EX-BACK TAXES COLLECTI	\$2,552.20	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1001.0000	DELINQUENT INTEREST	(\$166,203.81)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1001.1000	EX-DELINQUENT INTEREST	\$41.37	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1001.0000	LIENS/WARRANTS/FEES	(\$379.64)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1002.0000	MV \$5.00	(\$79.47)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Department: Tax Revenues - 0001		(\$28,532,778.43)	\$28,208,572.00	\$28,208,572.00	\$29,026,787.00	\$818,215.00	2.90

Town of Hebron

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Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0002.200.0001.0000	EDUCATION EQUALIZATION	(\$6,178,860.00)	\$5,997,693.00	\$5,997,693.00	\$5,997,693.00	\$0.00	0.00
001.2.0002.200.0002.0000	SPECIAL EDUCATION	(\$7,404.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0100.0000	MISC. STATE GRANTS	(\$1,715.00)	\$1,600.00	\$1,600.00	\$1,600.00	\$0.00	0.00
001.2.0002.201.0001.0000	PILOT: STATE PROPERTY	(\$7,647.00)	\$7,647.00	\$7,647.00	\$7,647.00	\$0.00	0.00
001.2.0002.201.0005.0000	DISABILITY GRANT	(\$591.45)	\$650.00	\$650.00	\$650.00	\$0.00	0.00
001.2.0002.201.0006.0000	ADDITIONAL VETS GRANT	(\$2,964.00)	\$3,700.00	\$3,700.00	\$3,700.00	\$0.00	0.00
001.2.0002.201.0009.0000	PEQUOT GRANT	(\$3,350.00)	\$3,350.00	\$3,350.00	\$3,350.00	\$0.00	0.00
001.2.0002.201.0010.0000	MUNICIPAL PROJECTS GR	(\$2,216.00)	\$2,216.00	\$2,216.00	\$2,216.00	\$0.00	0.00
001.2.0002.201.0014.0000	MUNICIPAL STABILIZATION	(\$125,020.00)	\$125,020.00	\$125,020.00	\$125,020.00	\$0.00	0.00
001.2.0002.202.0001.0000	TOWN AID ROADS	(\$240,790.75)	\$240,791.00	\$240,791.00	\$240,936.00	\$145.00	0.06
001.2.0002.202.0003.0000	GENERAL ASSISTANCE	(\$6,115.12)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.202.0004.0000	CIVIL PREPAREDNESS	(\$5,000.00)	\$4,600.00	\$4,600.00	\$4,600.00	\$0.00	0.00
001.2.0002.202.0008.0000	TELECOMMUNICATIONS PE	(\$12,902.96)	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00	0.00
Department: Intergovernmental Revenues - 0002		(\$6,594,576.28)	\$6,405,267.00	\$6,405,267.00	\$6,405,412.00	\$145.00	0.00

Town of Hebron

PROPOSED 2021-22 BUDGET REPORT

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From Date: 7/1/2020

To Date: 2/28/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.300.0010.0000	XEROX	(\$228.00)	\$1,100.00	\$1,100.00	\$1,100.00	\$0.00	0.00
001.2.0003.300.0015.0000	PLOTTER/COPIER FEES	(\$112.50)	\$800.00	\$800.00	\$800.00	\$0.00	0.00
001.2.0003.300.0020.0000	NOTARY FEES	(\$1,280.00)	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.2.0003.300.0100.0000	YIELD TAX ON CLASSIFIED	(\$24.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0010.0000	TOWN CLERK FEES	(\$18,114.58)	\$17,000.00	\$17,000.00	\$17,000.00	\$0.00	0.00
001.2.0003.301.0020.0000	CONVEYANCE TAX	(\$114,001.68)	\$93,000.00	\$93,000.00	\$93,000.00	\$0.00	0.00
001.2.0003.301.0030.0000	RECORDING FEES	(\$51,918.00)	\$48,000.00	\$48,000.00	\$48,000.00	\$0.00	0.00
001.2.0003.301.0033.0000	FARMLAND PRESERVATION	(\$37,764.00)	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.2.0003.301.0033.1000	EX-FARMLAND PRESERVA1	\$37,332.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0035.0000	RECORDS PRESERVATION	(\$8,392.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0035.1000	EX-RECORDS PRESERVATI	\$8,296.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0038.0000	TOWN CLERK MERS MTG R	(\$47,246.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0038.1000	TOWN CLERK MERS ST MT	\$48,575.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0040.0000	SPORTSMEN'S LICENSES	(\$1,653.00)	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.2.0003.301.0050.0000	MARRIAGE LICENSE	(\$1,054.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0050.1000	EX-MARRIAGE LICENSES	\$1,122.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0060.0000	PA 228 CIP FUNDING	(\$3,147.00)	\$4,000.00	\$4,000.00	\$4,000.00	\$0.00	0.00
001.2.0003.302.0010.0000	BUILDING DEPARTMENT	(\$124,589.25)	\$125,000.00	\$125,000.00	\$125,000.00	\$0.00	0.00
001.2.0003.302.0010.1000	BLDG DEPT REV REFUND E	\$308.37	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.302.0011.0000	EDUCATION FEE - BUILDING	(\$2,902.64)	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.2.0003.302.0050.0000	PT SOFTWARE PERMIT FEE	(\$5,180.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.304.0030.0000	COMPACTOR/RECYCLING	(\$61,943.10)	\$70,000.00	\$70,000.00	\$70,000.00	\$0.00	0.00
001.2.0003.304.0032.0000	CRRRA/MIRA RECYCLING RE	(\$9,209.45)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.305.0011.0000	BLASTING PERMITS	\$0.00	\$50.00	\$50.00	\$50.00	\$0.00	0.00

Town of Hebron

PROPOSED 2021-22 BUDGET REPORT

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From Date: 7/1/2020

To Date: 2/28/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.306.0010.0000	PLANNING & ZONING	(\$6,060.20)	\$9,000.00	\$9,000.00	\$7,000.00	(\$2,000.00)	(22.22)
001.2.0003.307.0010.0000	ZBA	(\$125.00)	\$500.00	\$500.00	\$300.00	(\$200.00)	(40.00)
001.2.0003.308.0010.0000	WETLAND FEES	(\$320.00)	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.2.0003.309.0010.0000	DOG FUND	(\$5,699.00)	\$5,500.00	\$5,500.00	\$5,500.00	\$0.00	0.00
001.2.0003.309.0020.0000	ANIMAL POP.CONTROL FUND	(\$2,231.00)	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.2.0003.310.0010.0000	ENGINEERING FEES	(\$60.00)	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.2.0003.311.0010.0000	AMBULANCE SERVICE	(\$268,285.20)	\$221,000.00	\$221,000.00	\$221,000.00	\$0.00	0.00
001.2.0003.312.0010.0000	SOIL & WATER CONSERV.F	(\$754.00)	\$1,400.00	\$1,400.00	\$1,400.00	\$0.00	0.00
001.2.0003.320.0010.0000	LIBRARY REVENUES	(\$5,694.20)	\$28,000.00	\$28,000.00	\$28,000.00	\$0.00	0.00
Department: Department Revenues - 0003		(\$682,354.43)	\$631,150.00	\$631,150.00	\$628,950.00	(\$2,200.00)	(0.35)

Town of Hebron

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Exclude inactive accounts with zero balance

From Date: 7/1/2020

To Date: 2/28/2021

Definition: 2 TOWN MGR BUDGET

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0004.490.0011.0000	EMS P.D. REIMBURSABLE C	(\$180.00)	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	0.00
001.2.0004.490.0015.0000	ST TROOPER PRIVATE DUT	\$0.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.2.0004.490.0016.0000	PARTY PATROL GRANT-AHI	(\$3,650.26)	\$10,800.00	\$10,800.00	\$10,800.00	\$0.00	0.00
001.2.0004.490.0017.0000	MAPLE FESTIVAL PRIVATE	\$0.00	\$2,100.00	\$2,100.00	\$2,100.00	\$0.00	0.00
001.2.0004.490.0019.0000	HEBRON HARVEST FAIR	\$0.00	\$5,587.00	\$5,587.00	\$5,587.00	\$0.00	0.00
001.2.0004.490.0020.0000	SR. CTR TRANSPORTATION	(\$1,398.50)	\$3,100.00	\$3,100.00	\$3,100.00	\$0.00	0.00
001.2.0004.490.0025.0000	PARKING TICKET FINES	(\$20.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0040.0000	ELDERLY VAN	(\$7,491.00)	\$9,682.00	\$9,682.00	\$9,682.00	\$0.00	0.00
001.2.0004.490.0044.0000	ELDERLY DEMAND RESPO	(\$24,168.00)	\$26,000.00	\$26,000.00	\$26,000.00	\$0.00	0.00
001.2.0004.490.0080.0000	WPCA REIMBURSEMENT	(\$25,000.00)	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	0.00
001.2.0004.490.0082.0000	CELL TOWER FUND REIMB	(\$10,000.00)	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
001.2.0004.490.0090.0000	AREA AGING GRANT	(\$4,302.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0091.0000	SR CTR PHYSICAL FITNESS	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$0.00	0.00
001.2.0004.490.0100.0000	PARKS & REC FUND REIMB	(\$12,846.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0110.0000	HOUSING AUTHORITY	\$0.00	\$4,400.00	\$4,400.00	\$4,400.00	\$0.00	0.00
001.2.0004.490.0700.0000	TAXES OVERPAID	\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.2.0004.490.0800.0000	INTEREST ON INVESTMENT	(\$93,497.92)	\$61,000.00	\$61,000.00	\$11,000.00	(\$50,000.00)	(81.97)
001.2.0004.490.0801.0000	CIRMA EQUITY EARNINGS	(\$22,897.00)	\$5,000.00	\$5,000.00	\$2,000.00	(\$3,000.00)	(60.00)
001.2.0004.490.0858.0000	EVERSOURCE REBATE	(\$60.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0004.490.0859.0000	RHAM CNG EXPENSE REIM	(\$100,000.00)	\$100,000.00	\$100,000.00	\$100,000.00	\$0.00	0.00
001.2.0004.490.0900.0000	MISCELLANEOUS REVENUE	(\$2,970.00)	\$6,500.00	\$6,500.00	\$6,500.00	\$0.00	0.00
Department: Misc Revenues - 0004		(\$308,480.68)	\$292,169.00	\$292,169.00	\$239,169.00	(\$53,000.00)	(18.14)

Town of Hebron

PROPOSED 2021-22 BUDGET REPORT

Fiscal Year: 2020-2021

- Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 7/1/2020

To Date: 2/28/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0005.500.5001.0000	DEBT MANAGEMENT CONT	\$0.00	\$200,000.00	\$200,000.00	\$500,000.00	\$300,000.00	150.00
Department: Surplus - 0005		\$0.00	\$200,000.00	\$200,000.00	\$500,000.00	\$300,000.00	150.00

Town of Hebron

PROPOSED 2021-22 BUDGET REPORT

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- Print accounts with zero balance
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 Exclude inactive accounts with zero balance
 Definition: 2 TOWN MGR BUDGET

From Date: 7/1/2020

To Date: 2/28/2021

Account	Description	FY1920 FINAL	FY2021 ADOPTED	DEPT PROPOSED	PROPOSED BUDGET	VARIANCE AMOUNT	VARIANCE PERCENT
Account Type: Revenue - 2		(\$36,118,189.82)	\$35,737,158.00	\$35,737,158.00	\$36,800,318.00	\$1,063,160.00	2.97



**Town of Hebron
Assessor's Office**

15 Gilead Street
Hebron CT 06248
860-228-5971 ext. 149
Fx# 860-228-4859

To: Elaine Griffin, Finance Director
cc: Andrew Tierney, Town Manager

From: Debra L. Gernhardt, Assessor

Date: January 14, 2021

Subject: 2020 Grand List Totals

The October 1, 2020, Net Grand List is \$798,274,500, which is an increase of \$11,151,010 or 1.42% more than the October 1, 2019 Net Grand List. This figure is before the revenue exemptions for the Crumbling Foundations and the Hebron Senior Assisted Living facility. After these exemptions are applied the collectable net grand list will be \$793,211,050 which is an increase of \$13,646,600 or 1.75% from the adjusted amount of the 2019 list. The adjusted amount of these exemptions is 2,374,150 less this year due to the Hebron Senior Assisted Living facility paying a higher percentage of their assessment AND, 121,440 less due to some of the crumbling foundations have been repaired and are back at full value.

The major increase in the Real Estate portion was due to improvements to existing properties and, new residential construction.

The Personal Property portion of the list has an increase, mostly due to new purchases of equipment of the existing accounts.

The Motor Vehicle list increase this year is mostly due to new vehicles.

Hebron has had in total of eight properties with reduced assessments due to crumbling foundations, four have been repaired and for the 2020 Grand List are back to a full assessment.

The Assisted Living facility (Colebrook) is in their fourth year of the agreement with the Town. For the 2020 Grand List year they will be paying 60% of the assessed value of the real estate taxes. This agreement is a five year program, next year, the 2021 Grand List, they will be paying 80% of their taxes and for the 2022 Grand List they will be paying 100%.

ASSESSOR

GRAND LIST REPORT

LIST OF OCTOBER 1, 2020

The total net taxable Grand List for October 1, 2020 equals \$798,274,500, an increase of \$11,151,010 or 1.42% more than the prior year.

A mill will represent \$798,274.50 on the October 1, 2020 Grand List if the Board of Assessment Appeals makes no reductions to the Grand List.

Grand List Comparative Totals

	2019	2020	Change	%
Real Estate	\$686,103,720	\$690,574,840	+ 4,471,120	+ .65
Personal Property	\$ 21,264,220	\$ 22,381,620	+ 1,117,400	+ 5.25
Motor Vehicles	\$ 79,755,550	\$ 85,318,040	+ 5,562,490	+ 6.97
Net Totals	\$787,123,490	\$798,274,500	+11,151,010	+ 1.42

Grand List Account Comparisons

	2019	2020	Change	%
Real Estate	4,166	4,171	+ 5	+ .12
Personal Property	528	515	- 13	- 2.52
Motor Vehicles	9,889	9,624	- 265	- 2.75

NOTE: THESE FIGURES **DO NOT** ACCOUNT FOR REVENUE EXEMPT FOR THE FOLLOWING; \$315,170 (total assessment for crumbling foundations)
\$4,748,280 (total assessment Hebron Senior Assisted Living)
Please note; Senior Living facility is in the fourth year of a five-year agreement. This year they will be paying 60% of their taxes and for the 2021 GL it will be 80% with the 2022 GL paying 100%.

These add a total reduction to the Grand List of \$5,063,450 which results in the **Net Grand List Total** for taxes being \$793,211,050; an increase from the 2019 list after these exemptions, of \$13,646,600 or +1.75%

ESTIMATED FUND BALANCE
For Fiscal Years 2017 through 2022

Unassigned Fund Balance - July 1, 2016	\$ 6,650,033	
Audited Assigned Fund Balance - June 30, 2017	\$ 531,009	
Audited Unassigned Fund Balance - June 30, 2017	\$ 7,211,752	19.10%
Current Assigned Fund Balance - June 30, 2018	\$ 700,314	
Current Unassigned Fund Balance - June 30, 2018	\$ 6,758,878	18.90%
Current Assigned Fund Balance - June 30, 2019	\$ 641,354	
Current Unassigned Fund Balance - June 30, 2019	\$ 6,554,970	
Projected Fund Balance - June 30, 2019	\$ 7,196,324	19.19%
Unaudited 2019-2020 Revenue Budget	\$ 38,034,300	
Unaudited 2019-2020 Expenditure Budget	\$ (36,503,833)	
Projected Fund Balance - June 30, 2020	\$ 8,726,791	22.94%
Budgeted 2020-2021 Revenue Budget	\$ 35,737,158	
Budgeted 2020-2021 Expenditure Budget	\$ (35,737,158)	
Unassigned Fund Balance Budgetary Offset	\$ (200,000)	
Supplemental Appropriations	\$ (100,367)	
Projected Fund Balance - June 30, 2021	\$ 8,426,424	23.58%
Proposed 2021-2022 Revenue Budget	\$ 36,800,318	
Proposed 2021-2022 Expenditure Budget	\$ (36,800,318)	
Anticipated Fund Balance Policy - June 30, 2021 @ 1 & 1/2 month reserve	\$ 4,467,145	12.82%
Funds available for utilization maintaining 1 & 1/2 month reserve	\$ 3,959,279	

Please keep in mind that the Auditors report a percentage retention of 10% to 15% in the unassigned fund balance which is maintained with a reserve of 1 & 1/2 month of the 2020-2021 budget.

**TOWN OF HEBRON
2021-2022 BUDGET MEETING SCHEDULE**

Tuesday, March 2, 2021 – Virtual – BOS/BOF Budget Workshop

7:00 – 8:00 p.m. Town Manager’s Budget Presentation including CIP Budget
8:00 – 8:15 p.m. Open Space/Land Acquisition
8:15 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 9, 2021 – Virtual – BOS/BOF Budget Workshop

7:00 – 7:30 p.m. Hebron Board of Education
7:30 – 8:00 p.m. RHAM Board of Education
8:00 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 16, 2021 – Virtual – BOS/BOF Budget Workshop

7:00 – 7:15 p.m. Public Works Department
7:15 – 7:30 p.m. Parks & Recreation Department
7:30 – 7:45 p.m. Fire Department/Ambulance Service
7:45 – 9:30 p.m. Miscellaneous General Government

Tuesday, March 23, 2021 – Virtual – BOS/BOF Budget Workshop

7:00 – 7:30 p.m. Board of Selectmen Public Hearing
7:30 – 8:30 p.m. Revenues Overview & Discussion/Budget Deliberations
8:30 – 9:30 p.m. Finalize Selectmen’s FY 21-22 Budget

Monday, April 5, 2021 – Location/Format TBD

6:30 p.m. RHAM Budget Public Hearing

Tuesday, April 6, 2021 – Virtual

7:00 p.m. Board of Finance Budget Workshop

Tuesday, April 13, 2021 – Virtual

7:00 p.m. Board of Finance Public Hearing on Budget
Followed by Board of Finance Meeting to Set the Budget

Monday, May 3, 2021 – Location/Format TBD

6:30 p.m. RHAM Budget District Meeting

Tuesday, May 4, 2021 – Hebron Elementary School

6:00 a.m. – 8:00 p.m. Budget Referendum

Due to COVID-19 Pandemic: At this time it is anticipated that all BOS/BOF budget meetings and public hearings will be held in virtual format and that the May 4, 2021 Budget Referendum vote will be held in person.

2/23/2021 11:28 AM