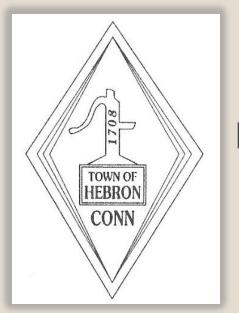
PROPOSED HEBRON BUDGET FISCAL YEAR 2021-2022



Board of Finance Recommended Budget

Public Hearing April 13, 2021

PUBLIC HEARING AGENDA

- **1. Budget Process**
- 2. Expenditure Summary and History
- **3. Capital Improvements**
- 4. Revenue & "What this means to my taxes"
- 5. Future Considerations
- 6. Public Comments
- 7. Questions & Answers

BUDGET PROCESS

In accordance with Hebron Town Charter Chapter IX, Finance and Taxation - Section 902:

- Board of Selectmen and Board of Finance shall review the budget during the month of March and the Board of Selectmen shall make a recommendation to the Board of Finance by March 31st.
- The Board of Finance reviews the budget during the month of April. They hold a Public Hearing on their recommended budget no later than the third Tuesday in April. Within a week of the Hearing the Board of Finance shall present a budget for vote at the Budget Referendum.

BUDGET PROCESS

Pursuant to Hebron Town Charter Section 903 Referendum Vote on the Town Budget and the Capital Improvement Budget will be on:

> Tuesday, May 4, 2021 6:00 a.m. – 8:00 p.m. Hebron Elementary School

The Board of Finance will set the mill rate by June 15th

PROPOSED BUDGET \$36,504,479 *

Spending increase of \$767,321 or 2.15 % more than the current year's budget.

	<u>Budget</u>	<u>Change</u>
General Government	\$10,469,330	7.68 %
Hebron Board of Education	\$12,063,673	4.34 %
Hebron Levy - RHAM BOE Budget	\$12,774,567	-3.35 %
Hebron's Share RHAM Debt	\$ 1,196,909	-3.18 %

*Recommended by Board of Finance April 13, 2021 to Public Hearing.

BUDGET REDUCTIONS

	March 1, 2021 Town Manager's Proposed Budget	April 13, 2021 Board of Finance Recommended Budget
Town	\$10,429,693	\$10,469,330
Hebron BOE	\$12,174,673	\$12,063,673
RHAM BOE Levy	<u>\$14,195,952</u>	<u>\$13,971,476</u>
Total Budget	\$36,800,318	\$36,504,479

PROPOSED EXPENDITURES

	ADOPTED Expenditures 2020-2021	PROPOSED Expenditures 2021-2022	Difference	Percent Change
Total Town Budget				
Town Government	\$ 7,839,217	\$ 8,187,133	\$ 347,916	4.44%
Contr. to Capital Improvement	590,680	868,877	278,197	47.10%
Contr. to Open Space Acq.	140,000	125,000	(15,000)	-10.71%
Contr. to Cap Non-Recurring	-	-	-	
Contr. to Capital Projects	118,488	152,022	33,534	28.30%
Contr. to Revaluation	50,000	50,000	-	0.00%
Contr. To Debt Management	-	-	-	
Debt Service	983,933	1,086,298	102,365	10.40%
TOWN GOV'T SUB TOTAL	9,722,318	10,469,330	747,012	7.68%
Hebron Board of Education	11,561,416	12,063,673	502,257	4.34%
RHAM Assess(w/odebt)	13,217,247	12,774,567	(442,680)	-3.35%
RHAM Debt Service	1,236,177	1,196,909	(39,268)	-3.18%
Total General Government	\$ 35,737,158	\$ 36,504,479	\$ 767,321	2.15%

TOWN GOVERNMENT BUDGET DRIVERS

Personnel:

Parks & Recreation Position (from Fund 4)	\$ 71,264
Fire Chief Increase	\$ 3,000
Contractual Salary Increases w/benefits	\$ 71,382
Insurances	
Liability/Auto/Property/Bond/Crime/Cyber	\$ 28,648
Workers' Compensation	\$ 7,150
Capital Projects	
Increase to CIP Contribution	\$278,197
Increase to Capital Projects	\$ 33,534
Debt Service	\$102,365
COVID-19 Pandemic Related Expenses	\$ 26,445
AHM – Shift from BOEs to Town	\$ 77,000

April 13, 2021

GENERAL GOVERNMENT EXPENDITURE HISTORY

	ADOPTED	ADOPTED	ADOPTED	PROPOSED
	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Town Government	\$7,075,420	\$7,478,237	\$7,839,217	\$ 8,187,133
Contribution to CIP	583,553	590,552	590,680	868,877
Contribution to Capital Projects	53,340	48,204	118,488	152,022
Contribution to Revaluation	25,000	40,000	50,000	50,000
Capital Non-Recurring	2,000	2,000	-	-
Open Space	75,000	140,000	140,000	125,000
Debt Service	1,102,539	728,149	983,933	1,086,298
TOTAL	\$8,916,852	\$9,027,142	\$9,722,318	\$ 10,469,330

HEBRON BOARD OF EDUCATION BUDGET HISTORY

ADOPTED	ADOPTED	ADOPTED	REQUESTED
FY 18-19	FY 19-20	FY 20-21	FY 21-22
\$11,486,421	\$11,340,524	\$11,561,416	\$12,174,673
-0.88 %	-1.27 %	1.95 %	5.30 %

Board of Finance Proposed 4.34 % \$12,063,673

RHAM BUDGET LEVY

Proposed RHAM Operating Budget \$30,650,841 Plus Capital Improvement Program Budget \$299,500 Increase of \$501,991 or 1.67 %

Proposed RHAM Budget Levy to Hebron:

DecreaseRHAM Operating Levy\$12,774,567-\$442,680RHAM Debt Levy\$1,196,909-\$39,268

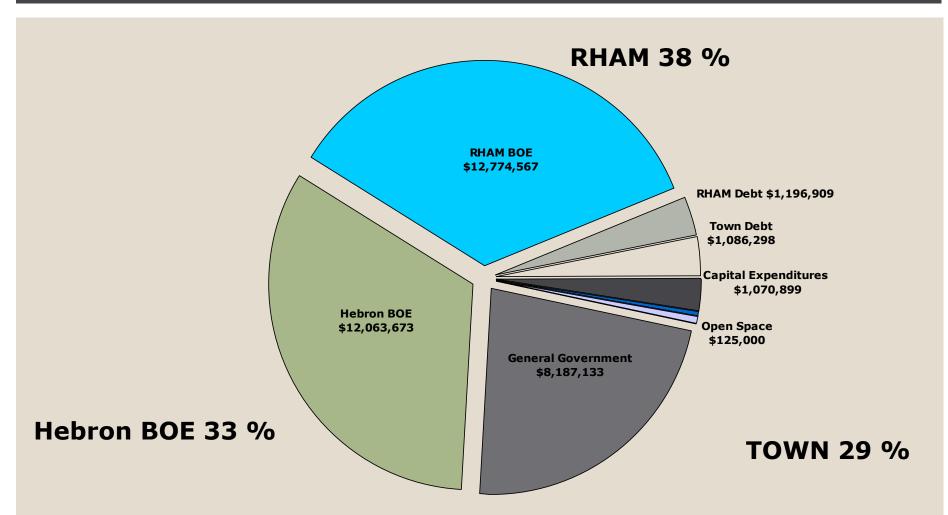
April 13, 2021

RHAM LEVY

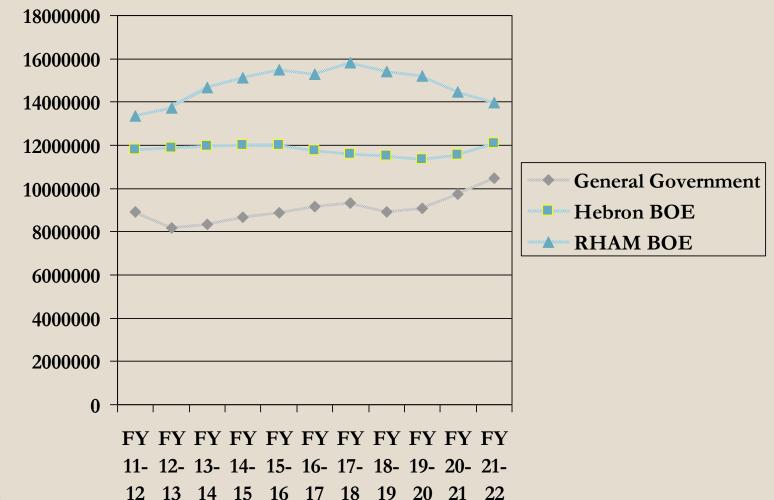
Levy Calculation

	18-19	19-20	20-21	21-22
Andover	15.36	16.22	17.34	17.13
Hebron	52.52	50.45	48.27	46.77
Marlborough	32.12	33.33	34.39	36.10

FY 2021-2022 BUDGET OVERVIEW



EXPENDITURE BUDGET HISTORY



April 13, 2021

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CAPITAL IMPROVEMENT PLAN RECOMMENDATIONS FY 2021-2022

Priority	Project	Amount
1	Road Resurfacing and Road Improvements	302,508
2	Douglas Library Roof Replacement	241,167
3	Mini Excavator w/Mower (PWD and Parks)	79,468
4	Large Dump Truck w/ Plow (Replaces Truck 24)	100,000
5	Roll Off Truck (Replaces Truck 15)	50,000
6	Hebron Elementary School Roof Restoration	160,000
7	Peters House Restoration	25,000
	Total Recommended CIP Budget	\$ 958,143

RECOMMENDED CIP REVENUE FY 2021-2022

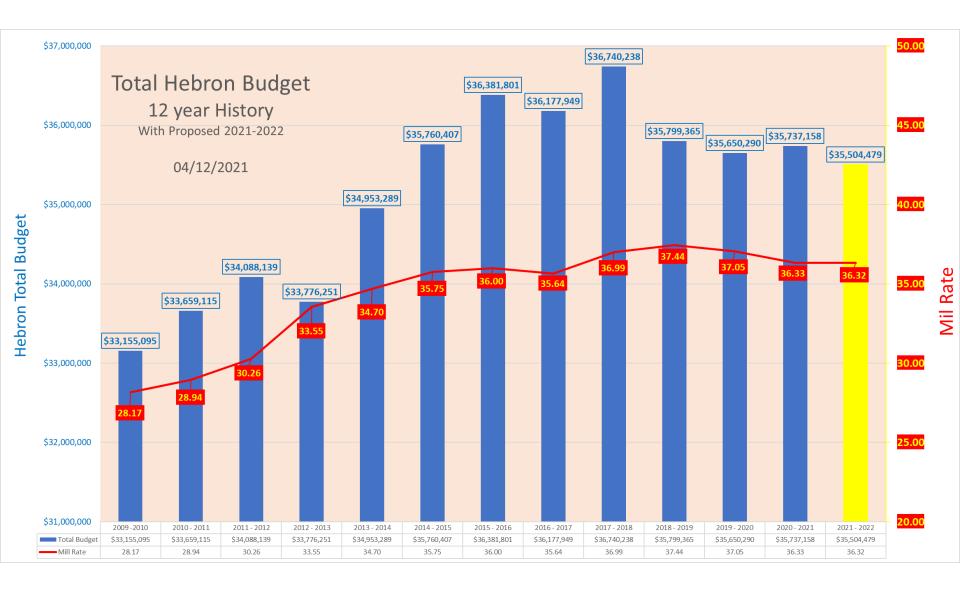
	Approved	Proposed
	2020-2021	2021-2022
Balance from Previous Appropriations	740	6,100
LOCIP Funding	70,477	70,766
Funding from Other Sources: Public Safety Fund	31,800	11,400
Interest	6,000	1,000
General Fund Contribution	590,680	868,877
Total Revenues	\$ 699,697	\$ 958,143

CAPITAL EXPENDITURES \$10,000 - \$75,000

Public Works Department	
GMC 2500 Pick Up - Replace Truck 1	50,000
Fire Department	
Fire Hose	11,622
Parks & Recreation	
Raymond Brook Trail	38,500
<u>Miscellaneous</u>	
Security Measures for Town Buildings	10,000
Affordable Housing Plan Consultant	20,000
Painting Peters House Exterior	21,900
Total Capital Expenditures	\$ 152,022
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PROPOSED REVENUE

	ADOPTED 2020-2021	PROPOSED 2021-2022	Difference	Percent Change
General Government	\$ 823,319	\$ 768,119	\$ (55,200)	-6.70%
Other State Revenues	407,574	407,719	145	0.04%
ECS & Special Ed Grant Funding	5,997,693	5,997,693	-	0.00%
Other Revenue Sources	100,000	37,328	(62,672)	-62.67%
Unassigned/Debt Mgmt Contribution	\$ 200,000	\$ 543,000	343,000	171.50%
Back Taxes / Lien Fees	315,000	370,000	55,000	17.46%
Tax Revenue	27,893,572	28,380,620	487,048	1.75%
	\$ 35,737,158	\$ 36,504,479	\$ 767,321	2.15%



April 13, 2021

PROPOSED MILL RATE CALCULATION REAL ESTATE & PERSONAL PROPERTY

		TOTAL GL
Grand List - October 1, 2020	\$	798,274,500
Less Potential BAA adjustments	\$	(15,000)
Reductions to grand list *	э \$	(13,000)
Adjusted Grand List - October 1, 2020	•	793,196,050
Mill Value	\$	793,196
Mill Value (based upon 98.50% collection rate)	<u>\$</u>	781,298
Mill Rate (per proposed budget)		36.32
* Due (e Hehren On Hining 9, Onumbling Foundations		

* Due to Hebron Sr. Living & Crumbling Foundations

PROPOSED TAX CALCULATION PERSONAL PROPERTY/REAL ESTATE 98.50 % COLLECTION RATE – 36.32 MILL RATE

Market Value	Assessed Value*	20-21 Taxes	21-22 Proposed Taxes Change
\$215,420	\$150,790	\$ 5,478	\$ 5,477 -\$ 1
\$300,725	\$210,510	\$ 7,648	\$ 7,646 - \$ 2
\$528,724	\$370,110	\$13,446	\$13,442 -\$ 4

*Based on October 2016 Revaluation

TAX DEFERMENT OPTIONS

Town of Hebron Ordinance Chapter 320, Article XII Abatement (Deferral) of Property Taxes for Persons of Limited Income (1.5 % Interest Rate)

FUTURE CONSIDERATIONS

CHALLENGES:

- STATE FUNDING
 - State Revenue Reductions including ECS Formula
- WPCA SEWER SYSTEM PUMP STATION UPGRADE RESULTING IN INCREASED DEBT
- NEW PUBLIC WORKS FACILITY PROJECT
- ECONOMIC ISSUES DUE TO COVID-19 PANDEMIC
- FUNDING CAPITAL IMPROVEMENTS/VEHICLE REPLACEMENTS

POSITIVES:

- REDUCED RHAM DEBT
- COLEBROOK VILLAGE ADDITIONAL TAX REVENUE
- COVID-19 RELIEF FUNDS

BALLOT WORDING

No. 1 SHALL THE TOWN OF HEBRON APPROVE A FY 2021-2022 BUDGET OF \$35,504,479 AS RECOMMENDED BY THE BOARD OF FINANCE?

No. 2 SHALL THE TOWN OF HEBRON APPROVE A FY 2021-2022 CAPITAL IMPROVEMENT PROGRAM BUDGET OF \$958,143 AS RECOMMENDED BY THE BOARD OF FINANCE?

YES NO

YES

NO

BALLOT WORDING

No. 4

SHALL THE BUDGET OF \$30,650,841 FOR THE OPERATION AND MAINTENANCE OF THE REGIONAL SCHOOL DISTRICT NO. 8 PUBLIC SCHOOL SYSTEM (RHAM) FOR THE FISCAL YEAR JULY 1, 2021 TO JUNE 30, 2022 BE APPROVED?

YES NO

No. 5

SHALL THE CAPITAL IMPROVEMENT PROGRAM BUDGET OF \$299,500 BE APPROVED AS RECOMMENDED BY THE REGIONAL DISTRICT NO. 8 BOARD OF EDUCATION (RHAM) FOR THE FISCAL YEAR JULY 1, 2021 TO JUNE 30, 2022 BE APPROVED?

YES NO

COMMENTS / QUESTIONS

- Please type "Comment" and your name into the chat box.
- Each person wishing to comment will be recognized.
- Please keep your comments to three minutes or less to allow all to participate
- Comments from Hebron taxpayers and voting residents
- Please do not speak out of turn or comment from the floor
- Be respectful of other opinions
- Questions may be addressed by liaisons to respective boards

THANK YOU FOR YOUR COMMENTS

INFORMATION AND COMMENTS

An email address has been established for budget comments:

hebronbudget@hebronct.com

Comments will be forwarded to the Boards of Selectmen, Finance and Education

Budget Information is available at https://hebronct.com/budget-information/

THE BOARD OF FINANCE WOULD LIKE TO HEAR FROM YOU!

IT IS IMPORTANT TO COME OUT AND VOTE

Tuesday, May 4, 2021 6:00 a.m. – 8:00 p.m. Hebron Elementary School