



# Town of Hebron

**TOWN OFFICE BUILDING  
15 GILEAD STREET  
HEBRON, CONNECTICUT 06248  
TELEPHONE: (860) 228-5971  
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[www.hebronct.gov](http://www.hebronct.gov)**

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VICE CHAIR

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COUNCILOR

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COUNCILOR

ANDREW J. TIERNEY  
TOWN MANAGER

March 1, 2026

Town Council and Board of Finance  
Town of Hebron  
15 Gilead Street  
Hebron, CT 06248

Dear Members of the Town Council and Board of Finance:

In accordance with Section 902 C of the Town Charter, I respectfully submit the Town Manager's proposed budget for FY 2026–2027 in the total amount of \$46,826,450. The proposed expenditure budget represents a 10.15% increase, or \$4,315,949 more than the FY 2025–2026 budget.

The Town Government budget reflects reductions to Department Head requests totaling \$1,253,592. (See attached budget adjustments)

I recommend the following funding allocations:

- Contribution to CIP: \$1,164,836
- Contribution to Open Space: \$100,000
- Capital Expenditure Projects (\$10,000–\$75,000): \$286,681

I am recommending a CIP budget of \$1,293,689. This proposal supports the Town's immediate needs to maintain infrastructure and equipment at appropriate and safe service levels. However, this funding level does not fully address the Town's overall capital needs.

The Hebron Board of Education budget, as presented, reflects a 9.78% increase of \$1,401,443 for a total budget of \$15,737,976.

The RHAM Board of Education budget, as presented to date, totals \$33,640,646 and reflects a 3.13% increase, including a \$500,000 CIP budget. Hebron's student population at RHAM is 53.53%, which results in an increase of \$1,060,944 to Hebron for a total levy amount of \$18,007,838.

The October 2025 Grand List increased by \$5,812,309 (0.62%). Based on the budget as presented, the projected mill rate is 41.37 for real estate and personal property, and 32.46 for motor vehicles.

As you review this proposal, please note that the budget remains a working document. Several figures are based on the best information available as of today and include placeholders for items that are not yet finalized; amounts may change over the coming weeks as additional information becomes available.

Please refer to the attached Executive Summary for budget drivers and initiatives included in the Town Manager's proposed budget.

I appreciate the cooperation and diligence of Town Department Heads in the preparation of their departmental budgets.

To encourage public participation, the email address [hebronbudget@hebronct.gov](mailto:hebronbudget@hebronct.gov) has been established to receive comments and input. Messages received will be shared with the Town Council, Boards of Finance, and Education. All March budget meetings will be held in the Douglas Library Community Room. Budget information and key dates are posted on the Town website at: <http://hebronct.com/budget-information>.

Our goal is to present a budget that responsibly meets the Town's needs while sustaining a high level of municipal services and educational excellence.

The Budget Referendum will be held on Tuesday, May 5, 2026, from 6:00 a.m. through 8:00 p.m. at Hebron Elementary School.

Thank you for the opportunity to present this proposal. We look forward to working with you throughout the budget process.

Sincerely,

*Andrew J. Tierney*

Andrew J. Tierney  
Town Manager

cc: Lori Granato, Finance Director  
Francesca Villani, Town Clerk  
Thomas Baird, Hebron Superintendent of Schools  
Colin McNamara, RHAM Superintendent of Schools  
Heather Petit, Chair, Hebron Board of Education  
Heather Summerer, Chair, RHAM Board of Education

**TOWN OF HEBRON  
2026-2027 FISCAL YEAR PROPOSED BUDGET  
EXECUTIVE SUMMARY**

The Town Manager’s proposed budget for FY 2026-2027 totals **46,826,450**. This is an increase of **\$4,315,949** over the current year’s budget or 10.15 percent more than the current expenditure level.

**EXPENDITURES**

	ADOPTED Expenditures 2025-2026	PROPOSED Expenditures 2026-2027	Difference	Percent Change
<b>Total Town Budget</b>				
Town Government	\$ 10,002,479	\$ 10,989,360	\$ 986,881	9.87%
Contr. to Capital Improvement	489,736	\$1,164,836	675,100	137.85%
Contr. to Open Space Acq.	50,000	100,000	50,000	100.00%
Contr. to Capital Projects	467,040	286,681	(180,359)	-38.62%
Contr. to Revaluation			-	0.00%
Debt Service	597,646	539,759	(57,887)	-9.69%
<b>TOWN GOV'T SUB TOTAL</b>	<b>11,606,901</b>	<b>13,080,636</b>	<b>1,473,735</b>	<b>12.70%</b>
Hebron Board of Education	14,336,533	15,737,976	1,401,443	9.78%
RHAM Assessment (w/o debt & CIP)	16,057,776	17,516,345	1,458,569	9.08%
RHAM CIP	293,770	267,650	(26,120)	-8.89%
RHAM Debt Service	215,521	223,843	8,322	3.86%
<b>Total General Government</b>	<b>\$ 42,510,501</b>	<b>\$ 46,826,450</b>	<b>\$ 4,315,949</b>	<b>10.15%</b>

**Town Government Budget**

The Town Government Budget for FY 2026-2027 is proposed to increase by \$1,473,735 or 12.7 percent.

Initiatives and major drivers included in the Town Government budget include:

- Contractual Salary Increases and Compensation Adjustments
- Medical Insurance Increase
- Increase funding for CIP
- One Full Time Position Fire Department Staffing and Support (PT transition)
- Full Time Facilities Director Position – Salary and Benefits
- Full Time Assistant Assessor Position – Salary and Benefits

Initiatives requested by Departments Heads but not recommended for funding in the Town Manager’s Budget include:

- Full Time Assistant Planner Position in the Building Department
- Second Full Time SRO for Hebron Board of Education
- Two Additional Full Time Firefighter EMT Positions (Transition from PT)
- Sunday Hours at the Douglas Library
- Part Time Security Guard position at the Douglas Library

**CAPITAL AND DEBT**

**CIP Budget - \$1,293,689**

The Town Manager is recommending a CIP budget of \$1,293,689. Project details can be found in the budget book. Each year due to limited funding, critical projects get pushed further out in the Five-Year Plan. The Town’s contribution to CIP is \$1,164,836.

Project	Amount
Fire Panel - HES	\$ 96,000
Replace Rescue 110 and Engine 110 w/ Rescue Pumper	\$ 700,000
Road Resurfacing and Road Improvements	\$ 350,689
Mason Dump Truck (Replace Truck 5)	\$ 95,000
WPCA - Joint Facilities - Middletown Avenue Pump Station (MAPS)	\$ 52,000
<b>Total Recommended CIP Budget</b>	<b>\$ 1,293,689</b>

**Capital Projects (10,000-\$74,999) - \$286,681**

The Town Manager’s recommendation for funding in this category is \$286,681. Details may be found in the budget book.

<b><u>Town Office Building</u></b>	
TOB Window Replacement and Other Maintenance	28,100
<b><u>Public Works Department</u></b>	
Pavement Condition Index (PCI) Evaluation	35,000
<b><u>Fire Department</u></b>	
Fire Hose	17,591
Portable Radios	10,280
Station 1 Sewer Pipe Lining	32,210
<b><u>Parks &amp; Recreation Department</u></b>	
Burnt Hill Baseball Field Repairs	74,000
Mower Replacement	20,000
Stand-on Leaf Blower	14,500
<b><u>Building/Planning/Health</u></b>	
Hebron Green Signage	25,000
<b><u>Library</u></b>	
Repainting Historic Section/Replace Columns	30,000
<b>TOTAL</b>	<b><u>286,681</u></b>

**Debt Service – \$539,759**

Debt will decrease by \$57,887.

**Contribution to Open Space/Land Acquisition - \$100,000**

The recommended contribution to the Open Space/Land Acquisition Fund is \$100,000.

As of 2025, the Town had permanently preserved 27.3 percent of Hebron’s land area as open space through efforts of the Town and the State of Connecticut (includes open space ownership, as well as permanently preserved farmland through the purchase of development rights). Since the adoption of the Open Space Land Acquisition Ordinance in 1988; 1063.9 acres of land in Hebron has been permanently preserved (open space purchased, gifts of open space to the Town, and preserved farmland).

**EDUCATION**

**Hebron Board of Education - \$15,737,976**

The Hebron Board of Education Budget for FY 2026-2027 is proposed with an increase of 9.78 percent.

**RHAM Board of Education – Hebron Levy \$18,007,838**

The RHAM Board of Education is currently reviewing the proposed budget as presented by the Superintendent. This table illustrates the effect to Hebron due to the proposed budget as it stands today. Hebron’s levy shows an increase as Hebron’s population has increased. This number includes Hebron’s share of the RHAM CIP.

<b>RHAM 2026-2027</b>	<b>Increase</b>	<b><u>Change Based on 26-27 Levy @ 53.53%</u></b>
<b>\$33,640,646</b>	<b>3.13 %</b>	<b>\$1,060,944</b>

**RHAM Increase = \$1,020,574**

The RHAM Levy is recalculated each year based on the sending town’s student population. The total RHAM budget is divided by the percentage of students from each town. Hebron’s share of the RHAM budget is increasing from 51.95% to 53.53%.

Education enrollment projections can be found in the respective Board’s budget detail:

Hebron Board of Education:  
<https://www.hebron.k12.ct.us/district/budget>

RHAM Board of Education:  
<https://sites.google.com/rhamschools.org/rhambudgetinformation/home>

**REVENUES**

	ADOPTED 2025-2026	PROPOSED 2026-2027	Difference	Percent Change
General Government	\$ 1,464,386	\$ 1,337,264	\$ (127,122)	-8.68%
Other State Revenues	727,240	986,303	259,063	35.62%
ECS Grant Funding	5,997,693	5,997,693	-	0.00%
Debt Management Contribution			-	0.00%
Fund Balance Contribution	500,000	-	(500,000)	-100.00%
Back Taxes & Interest	400,000	1,200,000	800,000	200.00%
Tax Revenue	33,421,182	37,305,190	3,884,008	11.62%
	<b>\$ 42,510,501</b>	<b>\$ 46,826,450</b>	<b>\$ 4,315,949</b>	<b>10.15%</b>

A combination of the Governor’s proposed budget numbers and input from the Town Assessor has been utilized in preparing the revenue estimates for FY 2026-2027. The Finance Director has completed a thorough review of the anticipated revenues from all sources. There are several grants included in the revenue estimates. The amount of additional taxes to be collected based on the proposed budget is \$3,884,008.

**MILL RATE**

**Proposed Mill Rate: 41.37 Personal Property/Real Estate  
32.46 Motor Vehicle**

There is currently a State of Connecticut imposed Motor Vehicle Mill Rate Cap of 32.46 mills. With the anticipated personal property/real estate mill rate based on the proposed budget, there will be two mill rates billed.

The proposed mill rate for real estate and personal property is 41.37, which is a 4.52 mill increase over the current rate of 36.85. This translates to a tax increase of \$1,123 for the average Hebron homeowner. Motor vehicles will continue to be billed at 32.46 mills.

REVAL YEAR	MARKET VALUE	ASSESSED VALUE	25-26 TAXES	PROPOSED 26-27 TAXES	PROPOSED 26-27 INCREASE
			36.85	41.37	
2021	\$235,300	\$164,710	\$6,070	\$6,814	\$744
2021	\$354,800	\$248,360	\$9,152	\$10,275	\$1,123
2021	\$613,500	\$429,450	\$15,825	\$17,766	\$1,941

## SUMMARY

The goal in preparing this budget was to attempt to maintain existing services while responding to taxpayer concerns about increasing taxes. There is little room for flux and no contingency for unexpected circumstances or emergencies which could impact the unassigned fund balance.

It will be necessary for Town administration, Town Council, Board of Finance and the Boards of Education as well as the taxpayers to work cooperatively to arrive at a budget that will provide necessary services and continue high quality programs/excellent education while acknowledging taxpayer concerns. Creativity and compromise will be important as we work to craft a budget that will be supported at Referendum.

The attached summary documents will provide a high-level overview of the entire budget proposal. The budget book includes information of each department request and information on the education budgets, the capital requests and the CIP Budget.

More details on the Hebron Budget can be found:

<https://hebronct.com/budget-information/>

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**TOWN OF HEBRON**  
**2026-2027 PROPOSED BUDGET**  
**MARCH 1, 2026**

Per Section 902 C of the Hebron Town Charter, the Town Manager recommends a budget of \$46,826,450. This is a 10.15 percent increase over last year's adopted budget of \$42,510,501 and represents an increase of \$4,315,949.

	ADOPTED Expenditures 2025-2026	PROPOSED Expenditures 2026-2027	Difference	Percent Change
Total Town Budget				
Town Government	\$ 10,002,479	\$ 10,989,360	\$ 986,881	9.87%
Contr. to Capital Improvement	489,736	\$1,164,836	675,100	137.85%
Contr. to Open Space Acq.	50,000	100,000	50,000	100.00%
Contr. to Capital Projects	467,040	286,681	(180,359)	-38.62%
Contr. to Revaluation			-	0.00%
Debt Service	597,646	539,759	(57,887)	-9.69%
<b>TOWN GOV'T SUB TOTAL</b>	<b>11,606,901</b>	<b>13,080,636</b>	<b>1,473,735</b>	<b>12.70%</b>
Hebron Board of Education	14,336,533	15,737,976	1,401,443	9.78%
RHAM Assessment (w/o debt & CIP)	16,057,776 *	17,516,345	1,458,569	9.08%
RHAM CIP	293,770	267,650	(26,120)	-8.89%
RHAM Debt Service	215,521	223,843	8,322	3.86%
<b>Total General Government</b>	<b>\$ 42,510,501</b>	<b>\$ 46,826,450</b>	<b>\$ 4,315,949</b>	<b>10.15%</b>

\*reflects credit of \$379,060

The recommended revenue budget is as follows:

	ADOPTED 2025-2026	PROPOSED 2026-2027	Difference	Percent Change
General Government	\$ 1,464,386	\$ 1,337,264	\$ (127,122)	-8.68%
Other State Revenues	727,240	986,303	259,063	35.62%
ECS Grant Funding	5,997,693	5,997,693	-	0.00%
Debt Management Contribution			-	0.00%
Fund Balance Contribution	500,000	-	(500,000)	-100.00%
Back Taxes & Interest	400,000	1,200,000	800,000	200.00%
Tax Revenue	33,421,182	37,305,190	3,884,008	11.62%
	<b>\$ 42,510,501</b>	<b>\$ 46,826,450</b>	<b>\$ 4,315,949</b>	<b>10.15%</b>

The total amount needed to be raised by taxes is \$37,305,190 which is an increase of \$3,884,008.

This would result in a mill rate calculated utilizing the following factors:

	GRAND LIST REAL ESTATE/ PERSONAL PROPERTY	GRAND LIST MOTOR VEHICLE
Grand List - October 1, 2025	\$ 833,183,494	\$ 105,987,950
Less Board of Assessment Appeals Adjustments Reductions to Grand List	\$ (350,000)	\$ (550,000)
Adjusted Grand List - October 1, 2025	\$ 832,833,494	\$ 105,437,950
Mill Value	\$ 832,833	\$ 105,438
<u>Mill Value (based upon 98.50% collection rate)</u>	<u>\$ 820,341</u>	<u>\$ 103,856</u>
Mill Rate (per proposed budget)	41.37	32.46
	33934012.3	3371178.119
41.37 (proposed mill rate)		
<u>-36.85 (current mill rate)</u>		
4.52 change	\$37,305,190	

**TOWN OF HEBRON - TOWN GOVERNMENT BUDGET  
DEPARTMENT HEAD REQUEST TO FINAL BUDGET APPROVAL**

Account	Department/Description	Amount	Reason	Budget	
				<b>48,080,042</b>	<b>DEPT REQUESTS</b>
001.1.1000.100.1100.0000	FT Payroll Clerical Staff	(1,929)	Adjust for Actual Salaries	48,078,113	
001.1.1000.100.1111.0000	FT Payroll - Administration	(75,000)	Remove New Position Assistant Planner	48,003,113	
001.1.5020.411.4007.0000	Assistant Planner FICA/Medicare	(5,738)	Remove New Position Assistant Planner	47,997,375	
001.1.5020.411.4008.0000	Medical Insurance (Asst Planner)	(26,713)	Remove New Position Assistant Planner	47,970,662	
001.1.5020.411.4009.0000	Life Insurance (Asst Planner)	(91)	Remove New Position Assistant Planner	47,970,571	
001.1.1000.100.1113.1000	FT Payroll - SRO	(69,824)	Remove New Position Second SRO	47,900,747	
001.1.5020.411.4007.0000	SRO FICA/Medicare	(5,342)	Remove New Position Second SRO	47,895,405	
001.1.5020.411.4008.0000	Medical Insurance (SRO)	(26,713)	Remove New Position Second SRO	47,868,692	
001.1.5020.411.4009.0000	Life Insurance (SRO)	(91)	Remove New Position Second SRO	47,868,601	
001.1.1000.100.1113.0000	FT Payroll FD FF/EMT	(139,776)	No Transition from Per Diem to FT (2)	47,728,825	
001.1.2010.100.1004.0000	Fire Per Diem PR	139,776	No Transition from Per Diem to FT (2)	47,868,601	
001.1.5020.411.4008.0000	Medical Insurance (FF/EMT)	(26,713)	Remove Transition to FT FF/EMT	47,841,889	
001.1.5020.411.4009.0000	Life Insurance (FF/EMT)	(91)	Remove Transition to FT FF/EMT	47,841,798	
001.1.5020.411.4008.0000	Medical Insurance (FF/EMT)	(26,713)	Remove Transition to FT FF/EMT	47,815,085	
001.1.5020.411.4009.0000	Life Insurance (FF/EMT)	(91)	Remove Transition to FT FF/EMT	47,814,994	
001.1.1020.202.2021.0000	Board of Finance	15,000	Audit Services	47,829,994	
001.1.2001.201.2184.0000	Police	(2,000)	Town Matching Grant Funds	47,827,994	
001.1.2011.205.2046.0000	Fire Marshal	1,450	Gasoline	47,829,444	
001.1.2040.100.1002.0000	Canine Control	713	ACO PT PR Increase	47,830,157	
001.1.3007.100.1002.0000	Library PT PR	(60,370)	Remove New Sunday Hrs & Security Guard	47,769,787	
001.1.5020.411.4007.0000	Library FICA/Medicare	(4,618)	Remove New Sunday Hrs & Security Guard	47,765,169	
001.1.3007.212.2071.0000	Library Electricity	(5,000)	Remove New Sunday Hours	47,760,169	
001.1.3102.300.3900.0000	Recreation Capital Outlay	(14,000)	Skate Park Shade & Playground Resur	47,746,169	
001.1.4001.202.2013.0000	Planning & Development	(20,000)	Town Engineer	47,726,169	
001.1.4101.300.3900.0000	Highways & Grounds Admin	(2,200)	Capital Outlay	47,723,969	
001.1.4103.225.2160.0000	Street Services	(27,500)	Road Repairs and Materials	47,696,469	
001.1.4104.100.1002.0000	Solid/Bulky Waste, Recylcing	(9,151)	Remove New Position PT PR	47,687,318	
001.1.5020.411.4007.0000	Solid/Bulky Waste, Recylcing FICA	(700)	Remove New Position	47,686,618	
001.1.4104.202.2034.0000	Solid/Bulky Waste, Recylcing	(15,000)	Solid Bulky Waste/Recycling	47,671,618	
001.1.5020.411.4008.0000	Medical Insurance	26,713	Enrollment Adjustment	47,698,331	
001.1.5050.227.2188.0000	Contribution to CIP	(15,929)	Closed Projects	47,682,402	
001.1.5050.227.2188.0000	Contribution to CIP	(330,000)	Remove Dump Truck	47,352,402	
001.1.5051.227.2188.0000	Land Acquisition	(25,000)	Reduce Contribution	47,327,402	
001.1.5052.227.2188.0000	Contribution to Capital Projects	(214,373)	Reduce Capital Projects \$10,000-\$75,000	47,113,029	<b>TOWN MANAGER'S</b>
001.1.5090.228.2204.0000	RHAM Levy	(286,580)	RHAM Budget Reductions 2232026	<b>46,826,449</b>	<b>BUDGET</b>
					Reductions:
					<b>1,253,592</b>

**Town of Hebron**

**AA General Fund Budget**

Fiscal Year: 2025-2026

From Date: 2/1/2026

To Date: 2/28/2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1000.100.1100.0000	CLERICAL STAFF	\$607,126.89	\$584,856.00	\$714,465.00	\$712,536.00	\$127,680.00	21.83
Account Note:							
001.1.1000.100.1111.0000	ADMINISTRATION	\$846,124.76	\$827,358.00	\$1,070,806.00	\$995,806.79	\$168,448.79	20.36
001.1.1000.100.1112.0000	HEALTH & WELFARE	\$182,012.55	\$190,174.42	\$197,414.00	\$197,414.00	\$7,239.58	3.81
001.1.1000.100.1113.0000	PUBLIC SAFETY	\$209,242.50	\$217,624.99	\$535,741.00	\$395,965.00	\$178,340.01	81.95
001.1.1000.100.1113.1000	HBOE SRO'S	\$0.00	\$0.00	\$139,648.00	\$69,824.00	\$69,824.00	0.00
001.1.1000.100.1114.0000	RECREATION DEPARTMENT	\$275,796.87	\$274,278.62	\$280,210.63	\$280,210.63	\$5,932.01	2.16
001.1.1000.100.1115.0000	PUBLIC WORKS	\$895,139.90	\$885,377.86	\$923,657.00	\$923,657.00	\$38,279.14	4.32
001.1.1000.100.1116.0000	LIBRARY	\$199,323.39	\$199,993.04	\$205,992.00	\$205,992.00	\$5,998.96	3.00
001.1.1000.100.1117.0000	BLDG OFFICIAL FULL TIME	\$107,058.24	\$106,068.08	\$109,249.00	\$109,249.00	\$3,180.92	3.00
001.1.1000.100.1120.0000	TOWN CLERK	\$82,731.60	\$81,966.08	\$91,324.00	\$91,324.00	\$9,357.92	11.42
001.1.1000.100.1125.0000	CONTRACTUAL COMMITMENTS	\$7,850.00	\$7,200.00	\$10,500.00	\$10,500.00	\$3,300.00	45.83
001.1.1001.100.1002.0000	PART-TIME PAYROLL	\$17,063.37	\$19,000.00	\$20,000.00	\$20,000.00	\$1,000.00	5.26
001.1.1001.200.2005.0000	MISC ADMINISTRATIVE EXP	\$8,614.59	\$5,000.00	\$6,000.00	\$6,000.00	\$1,000.00	20.00
001.1.1001.201.2010.0000	MEETINGS/CONFERENCE S	\$1,871.26	\$2,500.00	\$2,000.00	\$2,000.00	(\$500.00)	(20.00)
001.1.1001.201.2011.0000	DUES	\$16,623.50	\$17,500.00	\$17,500.00	\$17,500.00	\$0.00	0.00
001.1.1001.201.2012.0000	SUBSCRIPTIONS	\$216.98	\$860.00	\$1,000.00	\$1,000.00	\$140.00	16.28
001.1.1001.202.2034.0000	CONTRACTUAL SERVICES	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.1001.204.2041.0000	LEGAL ADS	\$11,597.83	\$8,000.00	\$8,000.00	\$8,000.00	\$0.00	0.00

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1002.200.2001.0000	OFFICE SUPPLIES	\$5,969.38	\$6,500.00	\$6,500.00	\$6,500.00	\$0.00	0.00
001.1.1002.200.2003.0000	POSTAGE	\$17,915.83	\$16,000.00	\$20,000.00	\$20,000.00	\$4,000.00	25.00
001.1.1002.202.2034.0000	CONTRACTUAL SERVICES	\$1,600.64	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.1002.202.2080.0000	MEDICAL SERVICES	\$8,141.14	\$6,500.00	\$6,500.00	\$6,500.00	\$0.00	0.00
001.1.1002.210.2061.0000	MINOR EQUIP. MAINT.	\$9,318.12	\$9,000.00	\$9,000.00	\$9,000.00	\$0.00	0.00
001.1.1002.211.2065.0000	OFFICE FURN. & EQUIP.	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.1003.202.2026.0000	TOWN COUNSEL SERVICES	\$25,113.50	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	0.00
001.1.1003.202.2027.0000	SUPPLEMENTAL ATTY SVCS	\$11,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
001.1.1004.200.2002.0000	SPECIALIZED FORMS & SUPPLIES	\$2,713.44	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.1004.202.2025.0000	COMPUTER SERVICES	\$86,676.96	\$150,000.00	\$150,000.00	\$150,000.00	\$0.00	0.00
001.1.1004.206.2051.0000	TRAINING	\$1,877.08	\$4,000.00	\$7,500.00	\$7,500.00	\$3,500.00	87.50
001.1.1005.227.2185.0000	HISTORIC PROPERTIES COMMISSION	\$44.65	\$300.00	\$400.00	\$400.00	\$100.00	33.33
001.1.1010.212.2070.0000	TELEPHONE	\$17,343.98	\$12,750.00	\$16,000.00	\$16,000.00	\$3,250.00	25.49
001.1.1010.212.2071.0000	ELECTRICITY	\$48,833.78	\$60,000.00	\$52,000.00	\$52,000.00	(\$8,000.00)	(13.33)
001.1.1010.212.2073.0000	HEATING FUEL	\$9,738.28	\$9,900.00	\$10,500.00	\$10,500.00	\$600.00	6.06
001.1.1010.214.2087.0000	HVAC MAINT.	\$320.00	\$2,290.00	\$3,450.00	\$3,450.00	\$1,160.00	50.66
001.1.1010.214.2088.0000	BUILDING REPAIRS & MAINT.	\$61,710.04	\$63,000.00	\$73,000.00	\$73,000.00	\$10,000.00	15.87
001.1.1010.300.3900.0000	CAPITAL OUTLAY	\$14,583.12	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.1020.202.2021.0000	AUDIT SERVICES	\$82,664.25	\$60,000.00	\$90,000.00	\$105,000.00	\$45,000.00	75.00
001.1.1030.201.2010.0000	MEETINGS/CONF.	\$3,494.03	\$3,000.00	\$4,000.00	\$4,000.00	\$1,000.00	33.33

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

From Date: 2/1/2026

To Date: 2/28/2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1030.201.2011.0000	DUES	\$235.00	\$695.00	\$1,000.00	\$1,000.00	\$305.00	43.88
001.1.1030.205.2046.0000	MILEAGE	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1040.200.2002.0000	SPECIAL FORMS & SUPPLIES	\$1,460.62	\$1,800.00	\$2,800.00	\$2,800.00	\$1,000.00	55.56
001.1.1040.201.2010.0000	MEETINGS & CONFERENCES	\$175.00	\$200.00	\$520.00	\$520.00	\$320.00	160.00
001.1.1040.201.2011.0000	DUES	\$75.00	\$100.00	\$400.00	\$400.00	\$300.00	300.00
001.1.1040.202.2025.0000	DATA PROCESSING SERVICES	\$14,181.45	\$19,000.00	\$38,500.00	\$38,500.00	\$19,500.00	102.63
001.1.1040.205.2046.0000	MILEAGE	\$0.00	\$450.00	\$500.00	\$500.00	\$50.00	11.11
001.1.1040.206.2051.0000	EDUCATION	\$700.00	\$400.00	\$900.00	\$900.00	\$500.00	125.00
001.1.1040.228.2211.0000	MV PROCESSING FEES	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.1050.200.2002.0000	SPECIALIZED FORMS & SUPPLIES	\$3,958.61	\$3,696.00	\$4,800.00	\$4,800.00	\$1,104.00	29.87
001.1.1050.201.2010.0000	MEETINGS/CONFERENCE S	\$170.00	\$550.00	\$450.00	\$450.00	(\$100.00)	(18.18)
001.1.1050.201.2011.0000	DUES	\$485.00	\$520.00	\$575.00	\$575.00	\$55.00	10.58
001.1.1050.201.2012.0000	SUBSCRIPTIONS	\$1,630.00	\$1,450.00	\$1,950.00	\$1,950.00	\$500.00	34.48
001.1.1050.202.2025.0000	DATA PROCESSING SERVICES	\$15,995.00	\$16,825.00	\$17,800.00	\$17,800.00	\$975.00	5.79
001.1.1050.202.2034.0000	MISC SERVICES	\$5,700.00	\$5,700.00	\$6,900.00	\$6,900.00	\$1,200.00	21.05
001.1.1050.205.2046.0000	MILEAGE	\$245.00	\$200.00	\$200.00	\$200.00	\$0.00	0.00
001.1.1050.206.2051.0000	TRAINING CLASSES	\$2,055.00	\$3,350.00	\$3,800.00	\$3,800.00	\$450.00	13.43
001.1.1050.210.2061.0000	MINOR EQUIPMENT MAINT	\$40.62	\$150.00	\$250.00	\$250.00	\$100.00	66.67
001.1.1060.100.1002.0000	PART-TIME PAYROLL	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1060.200.2002.0000	SPECIAL FORMS & SUPPLIES	\$1,398.48	\$3,850.00	\$3,850.00	\$3,850.00	\$0.00	0.00

**Town of Hebron**

**AA General Fund Budget**

Fiscal Year: 2025-2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.1060.201.2010.0000	MEETINGS/CONFERENCE S	\$789.19	\$2,825.00	\$2,825.00	\$2,825.00	\$0.00	0.00
001.1.1060.201.2011.0000	DUES	\$470.00	\$570.00	\$570.00	\$570.00	\$0.00	0.00
001.1.1060.202.2028.0000	LAND RECORD/MICROFILM	\$21,291.40	\$25,300.00	\$25,300.00	\$25,300.00	\$0.00	0.00
001.1.1060.202.2029.0000	RECORDS RESTORATION	\$1,200.19	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.1060.202.2034.0000	CONTRACTUAL SERVICES	\$6,096.88	\$7,500.00	\$7,500.00	\$7,500.00	\$0.00	0.00
001.1.1060.205.2046.0000	MILEAGE	\$71.30	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.1060.206.2051.0000	TRAINING	\$150.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.1060.210.2061.0000	MINOR EQUIPMENT MAINT	\$168.00	\$600.00	\$600.00	\$600.00	\$0.00	0.00
001.1.1060.228.2202.0000	VITAL STATISTICS	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1070.100.1002.0000	PART-TIME PAYROLL	\$32,638.13	\$46,000.00	\$47,000.00	\$47,000.00	\$1,000.00	2.17
001.1.1070.200.2002.0000	SPECIALIZED FORMS & SUPPLIES	\$2,922.02	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.1070.201.2010.0000	MEETINGS/CONFERENCE S	\$1,980.00	\$2,000.00	\$2,500.00	\$2,500.00	\$500.00	25.00
001.1.1070.202.2015.0000	SPECIAL ELECTIONS/REFERENDU	\$25,530.26	\$21,150.00	\$26,000.00	\$26,000.00	\$4,850.00	22.93
001.1.1070.202.2018.0000	ELECTOR/VOTER CANVASS	\$0.00	\$350.00	\$350.00	\$350.00	\$0.00	0.00
001.1.1070.202.2024.0000	PRINTING SERVICES	\$762.00	\$0.00	\$775.00	\$775.00	\$775.00	0.00
001.1.1070.205.2046.0000	MILEAGE	\$185.47	\$300.00	\$300.00	\$300.00	\$0.00	0.00
001.1.1070.206.2051.0000	TRAINING	\$1,660.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.1070.206.2061.0000	LHS MACHINE MAINT	\$1,078.00	\$2,590.00	\$2,590.00	\$2,590.00	\$0.00	0.00
001.1.1070.212.2070.0000	HAVA PHONE LINE	\$0.00	\$310.00	\$310.00	\$310.00	\$0.00	0.00
001.1.2001.100.1001.0000	HBOE SRO'S	\$0.00	\$61,822.00	\$0.00	\$0.00	(\$61,822.00)	(100.00)

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

From Date: 2/1/2026

To Date: 2/28/2026

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Exclude inactive accounts with zero balance

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2001.100.1002.0000	PART-TIME PAYROLL	\$191,618.98	\$144,723.00	\$150,000.00	\$150,000.00	\$5,277.00	3.65
001.1.2001.100.1003.0000	PRIVATE DUTY OT-TOWN EVENTS	\$16,272.55	\$11,000.00	\$14,000.00	\$14,000.00	\$3,000.00	27.27
001.1.2001.100.1005.0000	ADMIN/GRANT PAYROLL	\$12,822.72	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	0.00
001.1.2001.200.2001.0000	OFFICE SUPPLIES	\$2,973.40	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	0.00
001.1.2001.201.2011.0000	DUES	\$0.00	\$335.00	\$335.00	\$335.00	\$0.00	0.00
001.1.2001.201.2184.0000	TOWN MATCHING GRANT FUNDS	\$1,000.00	\$2,000.00	\$2,000.00	\$0.00	(\$2,000.00)	(100.00)
001.1.2001.202.2003.0000	STATE TROOPER OT	\$0.00	\$12,000.00	\$12,000.00	\$12,000.00	\$0.00	0.00
001.1.2001.202.2003.1000	ST TROOPER PARTY PATROL OT	\$0.00	\$4,000.00	\$4,000.00	\$4,000.00	\$0.00	0.00
001.1.2001.202.2006.0000	ST TROOPER PRIVATE DUTY	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.2001.202.2014.0000	STATE TROOPER SERVICES	\$209,223.46	\$149,862.00	\$215,000.00	\$215,000.00	\$65,138.00	43.47
001.1.2001.206.2051.0000	TRAINING CLASSES	\$15,752.82	\$8,000.00	\$10,000.00	\$10,000.00	\$2,000.00	25.00
001.1.2001.209.2053.0000	UNIFORM ALLOWANCE	\$4,064.67	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.2001.210.2059.0000	VEHICLE MAINTENANCE	\$8,424.74	\$7,000.00	\$8,000.00	\$8,000.00	\$1,000.00	14.29
001.1.2001.210.2062.0000	GASOLINE	\$3,951.20	\$5,500.00	\$3,284.00	\$3,284.00	(\$2,216.00)	(40.29)
001.1.2001.211.2061.0000	MINOR EQUIPMENT MAINT	\$5,131.00	\$5,000.00	\$6,000.00	\$6,000.00	\$1,000.00	20.00
001.1.2010.100.1002.0000	PAYROLL F/T & P/T	\$41,531.30	\$49,885.00	\$45,000.00	\$45,000.00	(\$4,885.00)	(9.79)
001.1.2010.100.1003.0000	FIRE OT	\$60,838.29	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	0.00
001.1.2010.100.1004.0000	PER DIEM PAYROLL	\$242,192.36	\$295,000.00	\$79,000.00	\$218,776.00	(\$76,224.00)	(25.84)
001.1.2010.200.2005.0000	MISC ADMINISTRATIVE EXP	\$10,084.57	\$11,000.00	\$11,000.00	\$11,000.00	\$0.00	0.00
001.1.2010.202.2034.0000	MISC SERVICES	\$33,121.56	\$39,267.00	\$40,000.00	\$40,000.00	\$733.00	1.87

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

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Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2010.202.2080.0000	MEDICAL SERVICES	\$16,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	0.00
001.1.2010.206.2051.0000	TRAINING CLASSES	\$15,328.26	\$14,000.00	\$14,000.00	\$14,000.00	\$0.00	0.00
001.1.2010.206.2069.0000	FIRE POLICE TRAINING	\$1,265.75	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2010.208.2120.0000	POINTS REMUNERATION	\$2,566.49	\$30,000.00	\$15,000.00	\$15,000.00	(\$15,000.00)	(50.00)
001.1.2010.209.2053.0000	UNIFORM ALLOWANCE	\$7,970.50	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00
001.1.2010.210.2058.0000	RADIO MAINTENANCE	\$7,608.35	\$9,000.00	\$9,000.00	\$9,000.00	\$0.00	0.00
001.1.2010.210.2059.0000	VEHICLE MAINTENANCE	\$40,854.61	\$45,000.00	\$49,500.00	\$49,500.00	\$4,500.00	10.00
001.1.2010.210.2060.0000	HEAVY EQUIPMENT MAINT	\$10,562.28	\$14,000.00	\$15,000.00	\$15,000.00	\$1,000.00	7.14
001.1.2010.210.2062.0000	GASOLINE	\$3,492.97	\$3,419.00	\$2,100.00	\$2,100.00	(\$1,319.00)	(38.58)
001.1.2010.210.2063.0000	DIESEL	\$8,301.62	\$4,174.00	\$3,998.00	\$3,998.00	(\$176.00)	(4.22)
001.1.2010.211.2068.0000	TURNOUT GEAR	\$24,003.26	\$28,000.00	\$30,000.00	\$30,000.00	\$2,000.00	7.14
001.1.2010.212.2070.0000	TELEPHONE	\$5,958.76	\$6,500.00	\$6,500.00	\$6,500.00	\$0.00	0.00
001.1.2010.212.2071.0000	ELECTRICITY	\$33,926.84	\$34,000.00	\$34,000.00	\$34,000.00	\$0.00	0.00
001.1.2010.212.2073.0000	HEATING FUEL	\$23,498.07	\$22,000.00	\$22,000.00	\$22,000.00	\$0.00	0.00
001.1.2010.214.2088.0000	BUILDING REPAIRS/MAINTENANCE	\$29,586.24	\$28,000.00	\$30,000.00	\$30,000.00	\$2,000.00	7.14
001.1.2010.228.2187.0000	911-EMERGENCY	\$37,994.00	\$34,281.00	\$38,798.00	\$38,798.00	\$4,517.00	13.18
001.1.2010.300.3900.0000	CAPITAL OUTLAY	\$11,062.00	\$11,779.00	\$7,800.00	\$7,800.00	(\$3,979.00)	(33.78)
001.1.2010.410.4005.0000	DISABILITY/ACCIDENT INSURANCE	\$6,000.00	\$6,000.00	\$6,200.00	\$6,200.00	\$200.00	3.33
001.1.2010.411.3090.0000	FIRE HYDRANT WATER SUPP SYSTEM	\$38,891.51	\$34,804.00	\$37,736.00	\$37,736.00	\$2,932.00	8.42
001.1.2011.100.1002.0000	FM/DEPUTY PAYROLL	\$28,362.92	\$35,016.00	\$36,066.00	\$36,066.00	\$1,050.00	3.00

**Town of Hebron**

**AA General Fund Budget**

Fiscal Year: 2025-2026

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 Exclude inactive accounts with zero balance  
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2026

To Date: 2/28/2026

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2011.200.2002.0000	OFFICE SUPPLIES	\$593.47	\$1,200.00	\$200.00	\$200.00	(\$1,000.00)	(83.33)
001.1.2011.201.2010.0000	MEETINGS/CONFERENCE	\$1,590.00	\$1,400.00	\$1,600.00	\$1,600.00	\$200.00	14.29
001.1.2011.201.2011.0000	DUES	\$223.00	\$400.00	\$600.00	\$600.00	\$200.00	50.00
001.1.2011.201.2012.0000	CO DETECTOR PROGRAM	\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	0.00
001.1.2011.202.2034.0000	MISC SERVICES	\$2,700.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	0.00
001.1.2011.205.2046.0000	MILEAGE/GASOLINE	\$0.00	\$500.00	\$300.00	\$1,750.00	\$1,250.00	250.00
001.1.2011.209.2050.0000	FIRE PREVENTION MATERIALS	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	0.00
001.1.2011.209.2053.0000	UNIFORMS	\$268.70	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.2011.210.2061.0000	EQUIPMENT	\$4,213.18	\$5,600.00	\$6,000.00	\$6,000.00	\$400.00	7.14
001.1.2011.212.2070.0000	TELEPHONE	\$353.14	\$800.00	\$800.00	\$800.00	\$0.00	0.00
001.1.2012.100.1002.0000	PART-TIME PAYROLL	\$1,063.00	\$1,094.00	\$1,127.00	\$1,127.00	\$33.00	3.02
001.1.2012.200.2005.0000	MISC ADMIN EXPENSES	\$385.00	\$415.00	\$415.00	\$415.00	\$0.00	0.00
001.1.2020.100.1004.0000	EMS RESPONDER PAYROLL	\$3,905.00	\$10,000.00	\$5,000.00	\$5,000.00	(\$5,000.00)	(50.00)
001.1.2020.200.2002.0000	MEDICAL SUPPLIES	\$22,828.02	\$24,000.00	\$28,000.00	\$28,000.00	\$4,000.00	16.67
001.1.2020.202.2034.0000	CONTRACTUAL SERVICES	\$91,615.06	\$120,000.00	\$120,000.00	\$120,000.00	\$0.00	0.00
001.1.2020.206.2051.0000	TRAINING	\$11,797.91	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	0.00
001.1.2020.210.2054.0000	AMBULANCE MAINT	\$47,840.76	\$13,500.00	\$15,000.00	\$15,000.00	\$1,500.00	11.11
001.1.2020.210.2063.0000	DIESEL FUEL	\$6,636.44	\$7,548.00	\$5,892.00	\$5,892.00	(\$1,656.00)	(21.94)
001.1.2030.100.1002.0000	PART-TIME PAYROLL	(\$1,232.15)	\$15,299.00	\$16,000.00	\$16,000.00	\$701.00	4.58
001.1.2030.200.2005.0000	MISC ADMIN EXPENSES	\$184.76	\$600.00	\$600.00	\$600.00	\$0.00	0.00

**Town of Hebron**

**AA General Fund Budget**

Fiscal Year: 2025-2026

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 Exclude inactive accounts with zero balance  
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2026      To Date: 2/28/2026

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.2030.200.2025.2030	RADIO UPGRADE GRANT EXPENSE	\$13,115.18	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.2030.210.2058.0000	VEHICLE MAINTENANCE	\$1,371.71	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.2030.212.2070.0000	TELEPHONE	\$2,581.41	\$2,300.00	\$2,300.00	\$2,300.00	\$0.00	0.00
001.1.2040.100.1002.0000	PART-TIME PAYROLL	\$29,144.90	\$35,644.00	\$36,000.00	\$36,713.00	\$1,069.00	3.00
001.1.2040.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$315.14	\$700.00	\$700.00	\$700.00	\$0.00	0.00
001.1.2040.200.2005.0000	MISC ADMIN EXPENSES	\$39,274.57	\$1,600.00	\$1,600.00	\$1,600.00	\$0.00	0.00
001.1.2040.202.2034.0000	MISC SERVICES	\$863.75	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.2040.204.2040.0000	ADVERTISING	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	0.00
001.1.2040.206.2051.0000	TRAINING	\$0.00	\$200.00	\$200.00	\$200.00	\$0.00	0.00
001.1.2040.210.2062.0000	ACO GASOLINE USAGE	\$1,604.65	\$2,000.00	\$1,395.00	\$1,395.00	(\$605.00)	(30.25)
001.1.2040.212.2070.0000	TELEPHONE	\$425.19	\$650.00	\$650.00	\$650.00	\$0.00	0.00
001.1.2040.212.2073.0000	HEATING FUEL	\$6,014.95	\$5,000.00	\$7,000.00	\$7,000.00	\$2,000.00	40.00
001.1.2040.214.2088.0000	BUILDING REPAIRS	\$3,800.00	\$5,700.00	\$5,000.00	\$5,000.00	(\$700.00)	(12.28)
001.1.2040.228.2200.0000	DOG REPORT	(\$398.00)	\$5,500.00	\$5,500.00	\$5,500.00	\$0.00	0.00
001.1.3003.227.2182.0000	AHM YOUTH/FAMILY SERVICES	\$312,245.82	\$331,034.00	\$348,703.00	\$348,703.00	\$17,669.00	5.34
001.1.3004.228.2204.0000	REG. HEALTH DISTRICT ASSESSMENT	\$128,102.60	\$132,434.08	\$135,571.00	\$135,571.00	\$3,136.92	2.37
001.1.3004.228.2208.0000	MENTAL HEALTH BOARD	\$636.00	\$1,678.00	\$1,678.00	\$1,678.00	\$0.00	0.00
001.1.3007.100.1002.0000	PART-TIME PAYROLL	\$150,683.47	\$171,055.00	\$236,557.00	\$176,187.00	\$5,132.00	3.00
001.1.3007.200.2002.0000	SPECIALIZED FORMS/SUPPLIES	\$8,722.21	\$8,800.00	\$9,000.00	\$9,000.00	\$200.00	2.27
001.1.3007.200.2005.0000	MISC ADMIN EXPENSES	\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	0.00

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

Print accounts with zero balance   
  Round to whole dollars   
  Account on new page  
 Exclude inactive accounts with zero balance  
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2026

To Date: 2/28/2026

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3007.200.2037.0000	LIBRARY MATERIALS	\$45,469.12	\$50,000.00	\$52,500.00	\$52,500.00	\$2,500.00	5.00
001.1.3007.200.2038.0000	LIBRARY PROGRAMMING	\$1,583.37	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.3007.201.2010.0000	MEETINGS/CONFERENCE S	\$230.00	\$610.00	\$700.00	\$700.00	\$90.00	14.75
001.1.3007.201.2011.0000	DUES	\$1,241.00	\$2,055.00	\$2,055.00	\$2,055.00	\$0.00	0.00
001.1.3007.205.2046.0000	MILEAGE	\$99.43	\$550.00	\$700.00	\$700.00	\$150.00	27.27
001.1.3007.206.2051.0000	TRAINING	\$0.00	\$750.00	\$750.00	\$750.00	\$0.00	0.00
001.1.3007.210.2057.0000	COMPUTER TECHNOLOGY	\$4,650.20	\$5,500.00	\$5,500.00	\$5,500.00	\$0.00	0.00
001.1.3007.210.2105.0000	OFFICE EQUIP MAINTENANCE	\$3,938.33	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.3007.212.2070.0000	TELEPHONE	\$5,210.16	\$4,800.00	\$5,000.00	\$5,000.00	\$200.00	4.17
001.1.3007.212.2071.0000	ELECTRICITY	\$39,238.22	\$31,000.00	\$45,000.00	\$40,000.00	\$9,000.00	29.03
001.1.3007.212.2073.0000	HEATING FUEL	\$14,535.49	\$13,500.00	\$14,500.00	\$14,500.00	\$1,000.00	7.41
001.1.3007.214.2088.0000	BUILDING MAINT	\$58,710.81	\$90,000.00	\$90,000.00	\$90,000.00	\$0.00	0.00
001.1.3013.100.1002.0000	PART-TIME PAYROLL	\$55,719.42	\$93,251.00	\$89,965.00	\$89,965.00	(\$3,286.00)	(3.52)
001.1.3013.210.2059.0000	VEHICLE MAINTENANCE	\$1,039.55	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	0.00
001.1.3013.210.2062.0000	GASOLINE	\$3,779.68	\$5,265.00	\$4,843.00	\$4,843.00	(\$422.00)	(8.02)
001.1.3013.212.2070.0000	TELEPHONE	\$1,756.02	\$2,172.00	\$1,932.00	\$1,932.00	(\$240.00)	(11.05)
001.1.3013.228.2214.0000	MISC FEES	\$0.00	\$0.00	\$450.00	\$450.00	\$450.00	0.00
001.1.3013.410.4006.0000	VAN INSURANCE	\$1,860.00	\$2,250.00	\$2,510.00	\$2,510.00	\$260.00	11.56
001.1.3020.100.1002.0000	PART-TIME PAYROLL	\$26,785.40	\$30,337.00	\$30,845.00	\$30,845.00	\$508.00	1.67
001.1.3020.200.2001.0000	OFFICE SUPPLIES	\$1,579.54	\$1,600.00	\$1,600.00	\$1,600.00	\$0.00	0.00

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3020.200.2006.0000	PROGRAM DEVELOPMENT	\$1,715.02	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	0.00
001.1.3020.201.2010.0000	MEETINGS/CONFERENCE S	\$0.00	\$125.00	\$250.00	\$250.00	\$125.00	100.00
001.1.3020.201.2011.0000	DUES	\$250.00	\$450.00	\$250.00	\$250.00	(\$200.00)	(44.44)
001.1.3020.202.2034.0000	CONTRACTUAL SERVICES	\$4,398.86	\$5,315.00	\$5,534.00	\$5,534.00	\$219.00	4.12
001.1.3020.205.2046.0000	MILEAGE	\$0.00	\$600.00	\$1,750.00	\$1,750.00	\$1,150.00	191.67
001.1.3020.210.2061.0000	MINOR EQUIP MAINT	\$1,254.48	\$1,957.00	\$2,218.00	\$2,218.00	\$261.00	13.34
001.1.3020.211.2065.0000	OFFICE EQUIP & FURNITURE	\$200.00	\$200.00	\$200.00	\$200.00	\$0.00	0.00
001.1.3020.212.2070.0000	TELEPHONE	\$2,492.81	\$2,899.00	\$2,611.00	\$2,611.00	(\$288.00)	(9.93)
001.1.3020.212.2071.0000	ELECTRICITY	\$7,355.39	\$5,218.00	\$7,200.00	\$7,200.00	\$1,982.00	37.98
001.1.3020.212.2073.0000	PROPANE	\$3,543.91	\$3,174.00	\$4,318.00	\$4,318.00	\$1,144.00	36.04
001.1.3030.200.2002.0000	OFFICE EXP-GLASTONBURY	\$0.00	\$2,700.00	\$2,700.00	\$2,700.00	\$0.00	0.00
001.1.3102.100.1002.0000	PART-TIME PAYROLL	\$82,892.39	\$79,200.00	\$86,240.00	\$86,240.00	\$7,040.00	8.89
001.1.3102.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$549.81	\$500.00	\$500.00	\$500.00	\$0.00	0.00
001.1.3102.201.2011.0000	DUES/CONFERENCES	\$763.01	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0.00
001.1.3102.202.2033.0000	CONTRACTED & TOWN SERVICES	\$16,483.24	\$13,000.00	\$15,000.00	\$15,000.00	\$2,000.00	15.38
001.1.3102.209.2053.0000	P&R UNIFORM ALLOWANCE	\$1,958.31	\$2,200.00	\$1,425.00	\$1,425.00	(\$775.00)	(35.23)
001.1.3102.210.2062.0000	GASOLINE	\$19,471.23	\$20,000.00	\$18,000.00	\$18,000.00	(\$2,000.00)	(10.00)
001.1.3102.212.2070.0000	TELEPHONE	\$3,330.46	\$4,116.00	\$4,116.00	\$4,116.00	\$0.00	0.00
001.1.3102.212.2071.0000	P&R ELECTRICITY	\$9,882.82	\$9,520.00	\$10,800.00	\$10,800.00	\$1,280.00	13.45
001.1.3102.212.2073.0000	HEATING FUEL	\$7,144.41	\$7,250.00	\$7,200.00	\$7,200.00	(\$50.00)	(0.69)

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

From Date: 2/1/2026

To Date: 2/28/2026

Print accounts with zero balance   
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 Exclude inactive accounts with zero balance  
 Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.3102.215.2088.0000	GROUNDS MAINTENANCE	\$5,049.71	\$25,000.00	\$20,000.00	\$20,000.00	(\$5,000.00)	(20.00)
001.1.3102.300.3900.0000	CAPITAL OUTLAY	\$7,549.98	\$13,500.00	\$22,500.00	\$8,500.00	(\$5,000.00)	(37.04)
001.1.3110.227.2183.0000	MEMORIAL DAY	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00
001.1.4001.100.1002.0000	PART-TIME PAYROLL	\$54,123.07	\$52,729.00	\$64,310.00	\$64,310.00	\$11,581.00	21.96
001.1.4001.200.2002.0000	SPECIAL FORMS/SUPPLIES	\$2,370.82	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4001.200.2005.0000	MISC ADMIN EXPENSES	\$362.63	\$2,500.00	\$4,000.00	\$4,000.00	\$1,500.00	60.00
001.1.4001.200.2050.0000	SOFTWARE EXP	\$15,534.00	\$16,063.00	\$17,000.00	\$17,000.00	\$937.00	5.83
001.1.4001.201.2011.0000	DUES	\$450.00	\$500.00	\$130.00	\$130.00	(\$370.00)	(74.00)
001.1.4001.201.2012.0000	SUBSCRIPTIONS	\$0.00	\$1,000.00	\$0.00	\$0.00	(\$1,000.00)	(100.00)
001.1.4001.202.2013.0000	TOWN ENGINEER	\$127,974.99	\$100,000.00	\$200,000.00	\$180,000.00	\$80,000.00	80.00
001.1.4001.202.2024.0000	PRINTING SERVICES	\$58.56	\$750.00	\$750.00	\$750.00	\$0.00	0.00
001.1.4001.204.2041.0000	LEGAL ADS	\$3,213.64	\$3,000.00	\$4,000.00	\$4,000.00	\$1,000.00	33.33
001.1.4001.205.2046.0000	MILEAGE	\$53.60	\$150.00	\$150.00	\$150.00	\$0.00	0.00
001.1.4001.206.2051.0000	TRAINING	\$1,300.00	\$4,500.00	\$4,500.00	\$4,500.00	\$0.00	0.00
001.1.4001.211.2065.0000	OFFICE FURN & EQUIP	\$0.00	\$400.00	\$0.00	\$0.00	(\$400.00)	(100.00)
001.1.4001.227.2186.0000	CT RIVER COASTAL CONSERVATION	\$1,817.00	\$1,817.00	\$2,000.00	\$2,000.00	\$183.00	10.07
001.1.4001.228.2187.0000	NATURE CONSERVANCY CONT	\$5,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.4001.228.2208.0000	STATE CONSERVATION FUND	\$1,822.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4025.100.1002.0000	CT RIVER VALLEY CHAMBER	\$2,050.00	\$2,050.00	\$2,050.00	\$2,050.00	\$0.00	0.00
001.1.4025.202.2024.0000	LOCAL BUSINESS PROMOTION	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00

**Town of Hebron**

**AA General Fund Budget**

Fiscal Year: 2025-2026

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 Exclude inactive accounts with zero balance  
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2026

To Date: 2/28/2026

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.4101.100.1002.0000	OT-TRANSFER STATION	\$2,125.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	0.00
001.1.4101.100.1003.0000	OT PAYROLL - WINTER STORMS	\$112,740.40	\$81,697.00	\$83,000.00	\$83,000.00	\$1,303.00	1.59
001.1.4101.208.2052.0000	MEAL ALLOWANCE - OT	\$4,710.00	\$5,356.00	\$5,356.00	\$5,356.00	\$0.00	0.00
001.1.4101.209.2053.0000	UNIFORM ALLOWANCE	\$13,514.23	\$8,961.00	\$9,230.00	\$9,230.00	\$269.00	3.00
001.1.4101.210.2009.0000	SHOP SUPPLIES	\$4,507.93	\$5,700.00	\$5,900.00	\$5,900.00	\$200.00	3.51
001.1.4101.210.2055.0000	VEHICLE REPAIRS	\$83,743.56	\$120,000.00	\$120,000.00	\$120,000.00	\$0.00	0.00
001.1.4101.210.2062.0000	GASOLINE	\$17,107.58	\$13,665.00	\$15,235.00	\$15,235.00	\$1,570.00	11.49
001.1.4101.210.2063.0000	DIESEL	\$48,630.97	\$45,000.00	\$45,000.00	\$45,000.00	\$0.00	0.00
001.1.4101.211.2066.0000	TOOLS	\$2,818.76	\$3,350.00	\$3,350.00	\$3,350.00	\$0.00	0.00
001.1.4101.211.2069.0000	SAFETY EQUIPMENT	\$3,854.52	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.4101.214.2088.0000	BUILDING REPAIRS	\$2,836.43	\$3,575.00	\$3,575.00	\$3,575.00	\$0.00	0.00
001.1.4101.220.2064.0000	TIRES	\$12,019.74	\$14,750.00	\$14,750.00	\$14,750.00	\$0.00	0.00
001.1.4101.300.3011.0000	RADIOS	\$2,857.00	\$5,200.00	\$5,500.00	\$5,500.00	\$300.00	5.77
001.1.4101.300.3900.0000	CAPITAL OUTLAY	\$9,999.11	\$10,000.00	\$10,000.00	\$7,800.00	(\$2,200.00)	(22.00)
001.1.4102.202.2034.0000	MISC SERVICES	\$26,899.80	\$24,000.00	\$34,000.00	\$34,000.00	\$10,000.00	41.67
001.1.4102.210.2061.0000	EQUIPMENT MAINT	\$5,370.52	\$6,700.00	\$6,800.00	\$6,800.00	\$100.00	1.49
001.1.4102.211.2067.0000	SPECIAL MINOR EQUIP	\$1,596.18	\$1,600.00	\$1,600.00	\$1,600.00	\$0.00	0.00
001.1.4102.212.2070.0000	TELEPHONE	\$5,414.55	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00
001.1.4102.212.2071.0000	ELECTRICITY	\$18,482.85	\$19,600.00	\$18,500.00	\$18,500.00	(\$1,100.00)	(5.61)
001.1.4102.212.2073.0000	HEATING FUEL	\$7,602.16	\$6,305.00	\$6,500.00	\$6,500.00	\$195.00	3.09

**Town of Hebron**

**AA General Fund Budget**

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 Exclude inactive accounts with zero balance  
 Definition: 2 TOWN MGR BUDGET

From Date: 2/1/2026

To Date: 2/28/2026

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.4102.214.2088.0000	BLDG MAINT/SUPPLIES	\$1,714.69	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	0.00
001.1.4103.212.2072.0000	STREET LIGHTING	\$38,881.94	\$39,000.00	\$46,000.00	\$46,000.00	\$7,000.00	17.95
001.1.4103.212.2073.0000	CROSS WALK SIGN MAINTAINANCE	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	0.00
001.1.4103.224.2150.0000	STORM DRAIN CLEANING SVC	\$36,887.50	\$45,000.00	\$52,000.00	\$52,000.00	\$7,000.00	15.56
001.1.4103.225.2110.0000	SIGN MATERIALS/MAINT	\$6,791.00	\$6,850.00	\$7,000.00	\$7,000.00	\$150.00	2.19
001.1.4103.225.2111.0000	STREET MARKINGS	\$19,367.67	\$20,618.00	\$20,800.00	\$20,800.00	\$182.00	0.88
001.1.4103.225.2160.0000	ROAD REPAIR MATERIALS	\$224,093.81	\$262,500.00	\$300,000.00	\$272,500.00	\$10,000.00	3.81
001.1.4103.225.2161.0000	OFF ROAD MATERIALS	\$3,623.60	\$4,900.00	\$4,900.00	\$4,900.00	\$0.00	0.00
001.1.4103.226.2171.0000	OTHER WINTER MATERIALS	\$112,088.56	\$118,400.00	\$118,400.00	\$118,400.00	\$0.00	0.00
001.1.4104.100.1002.0000	PART-TIME PAYROLL	\$17,515.39	\$20,242.00	\$30,000.00	\$20,849.00	\$607.00	3.00
001.1.4104.100.1003.0000	OT PAYROLL	\$1,669.88	\$7,390.00	\$7,390.00	\$7,390.00	\$0.00	0.00
001.1.4104.202.2019.0000	CREOC	\$11,593.19	\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	0.00
001.1.4104.202.2023.0000	WASTE REMOVAL	\$8,282.53	\$11,000.00	\$11,000.00	\$11,000.00	\$0.00	0.00
001.1.4104.202.2034.0000	SOLID/BULKY WASTE, RECYCLING	\$210,526.46	\$250,000.00	\$275,000.00	\$260,000.00	\$10,000.00	4.00
001.1.4104.215.2095.0000	COMPACTOR/CONTAIN R MAINT	\$4,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.5002.401.4901.0000	DEBT SVC 2013 & 2017 CNG	\$88,000.00	\$111,000.00	\$111,000.00	\$111,000.00	\$0.00	0.00
001.1.5002.402.4902.0000	DEBT SERVICE INTEREST	\$1,001.00	\$3,946.00	\$1,315.35	\$1,315.35	(\$2,630.65)	(66.67)
001.1.5003.401.2011.0000	SIEMENS LEASE PAYMENT	\$13,070.29	\$13,462.00	\$13,206.24	\$13,206.24	(\$255.76)	(1.90)
001.1.5003.401.4901.0000	DEBT SVC 2020 GO	\$0.00	\$375,000.00	\$335,000.00	\$335,000.00	(\$40,000.00)	(10.67)
001.1.5003.402.4902.0000	DEBT SERVICE INTEREST-bond	\$101,737.50	\$94,238.00	\$79,238.00	\$79,238.00	(\$15,000.00)	(15.92)

**Town of Hebron**

**AA General Fund Budget**

Fiscal Year: 2025-2026

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From Date: 2/1/2026

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Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.1.5004.401.4901.0000	COMPUTER REPLACEMENT	\$25,060.66	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	0.00
001.1.5005.228.2208.0000	TOWN PROP SEWER USER FEES	\$17,976.00	\$19,500.00	\$21,000.00	\$21,000.00	\$1,500.00	7.69
001.1.5010.410.4001.0000	WORKERS' COMP	\$194,534.03	\$203,000.00	\$209,000.00	\$209,000.00	\$6,000.00	2.96
001.1.5010.410.4002.0000	PROPERTY LIABILITY	\$182,050.30	\$187,000.00	\$187,000.00	\$187,000.00	\$0.00	0.00
001.1.5020.100.1010.0000	DISC/CONTRACTUAL BONUS	\$2,400.00	\$2,400.00	\$2,700.00	\$2,700.00	\$300.00	12.50
001.1.5020.411.4007.0000	FICA	\$350,364.74	\$376,081.00	\$419,384.00	\$402,986.00	\$26,905.00	7.15
001.1.5020.411.4008.0000	MEDICAL INS	\$619,684.74	\$636,470.00	\$804,436.24	\$724,299.00	\$87,829.00	13.80
001.1.5020.411.4009.0000	LIFE INSURANCE	\$4,225.60	\$4,300.00	\$4,850.00	\$4,486.00	\$186.00	4.33
001.1.5020.411.4010.0000	PENSION CONTRIBUTIONS	\$16,590.68	\$240,000.00	\$265,085.00	\$265,085.00	\$25,085.00	10.45
001.1.5020.411.4011.0000	UNEMPLOYMENT COMP	\$9,005.00	\$7,500.00	\$10,000.00	\$10,000.00	\$2,500.00	33.33
001.1.5020.411.4013.0000	DEFERRED COMP	\$90,659.99	\$100,000.00	\$100,000.00	\$100,000.00	\$0.00	0.00
001.1.5020.411.4014.0000	GASB 43/45 OPEB	\$598.66	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	0.00
001.1.5020.411.4015.0000	RETIREE BENEFIT PAYOUT	\$1,566.57	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	0.00
001.1.5050.227.2188.0000	CONTRIBUTION TO CAP IMPROVEMENTS 25	\$2,073,734.00	\$489,736.00	\$1,510,765.00	\$1,164,836.00	\$675,100.00	137.85
001.1.5051.227.2188.0000	CONTRIB TO LAND ACQ	\$100,000.00	\$50,000.00	\$125,000.00	\$100,000.00	\$50,000.00	100.00
001.1.5052.227.2188.0000	CONTRIB TO CAP PROJ 10- 75k	\$133,650.00	\$467,040.00	\$501,054.00	\$286,681.00	(\$180,359.00)	(38.62)
001.1.5053.227.2188.0000	CONTRIB TO REVAL	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.1.5090.228.2204.0000	RHAM LEVY PYMTS	\$15,486,603.00	\$16,567,067.00	\$18,294,418.00	\$18,007,838.00	\$1,440,771.00	8.70
001.1.8100.800.8001.0000	BOARD OF ED BUDGET	\$12,492,637.75	\$14,336,533.00	\$15,737,976.00	\$15,737,976.00	\$1,401,443.00	9.78
Account Type: Expense - 1		\$39,919,966.87	\$42,510,501.17	\$48,080,042.46	\$46,826,451.01	\$4,315,949.84	10.15

Series	Account Description	2026.27 Working Totals	\$ Change	% Change	2026.27 Initial Proposed	\$ Change	% Change	2025.26 Adopted	2024.25 Adopted
1000	Salaries	\$10,113,902	\$663,268	7.02%	\$9,825,668	\$375,034	4.0%	\$9,450,634	\$8,905,329
2000	Benefits	\$2,913,616	\$448,302	18.18%	\$2,762,392	\$297,078	12.1%	\$2,465,314	\$2,431,480
3000	Professional Services	\$180,162	-\$48,054	-21.06%	\$180,162	-\$48,054	-21.1%	\$228,216	\$203,626
4000	Property Services	\$282,693	\$13,126	4.87%	\$282,693	\$13,126	4.9%	\$269,567	\$239,581
5000	Purchased Services	\$1,343,378	\$300,427	28.81%	\$1,226,639	\$183,688	17.6%	\$1,042,951	\$1,037,027
6000	Supplies	\$501,629	\$12,109	2.47%	\$501,629	\$12,109	2.5%	\$489,520	\$478,050
7000	Property & Equipment	\$281,490	\$11,208	4.15%	\$281,490	\$11,208	4.1%	\$270,282	\$236,913
8000	Other	\$131,280	\$1,545	1.19%	\$131,280	\$1,545	1.2%	\$129,735	\$141,163
9000	Revenue	-\$10,174	-\$488	5.04%	-\$10,174	-\$488	5.0%	-\$9,686	-\$9,255
	<b>Grand Total</b>	<b>\$15,737,976</b>	<b>\$1,401,443</b>	<b>9.78%</b>	<b>\$15,181,779</b>	<b>\$845,246</b>	<b>5.90%</b>	<b>\$14,336,533</b>	<b>\$13,663,914</b>

Line	Details	\$ Change	New Total Increase	New % Change	Notes				
1000	Additional Paraeducator	\$27,186	\$872,432.16	6.09%					
2000	Additional Paraeducator	\$0	\$872,432.16	6.09%					
1000	0.2 Interventionist	\$19,886	\$892,318.36	6.22%					
1000	6th Grade	\$67,706	\$960,024.36	6.70%					
2000	6th Grade	\$37,806	\$997,830.36	6.96%					
1000	Enrichment/Challenge	\$74,365	\$1,072,195.36	7.48%					
2000	Enrichment/Challenge	\$37,806	\$1,110,001.36	7.74%					
1000	HES Music	\$67,706	\$1,177,707.36	8.21%					
2000	HES Music	\$37,806	\$1,215,513.36	8.48%					
5000	Excess Cost adjustment	-\$178,761	\$1,036,752.36	7.23%					
5000	Increase in OOD Tuition/Transportation	\$282,500	\$1,319,252.36	9.20%					
5000	Tuition ESY Est.	\$13,000	\$1,332,252.36	9.29%					
1000	Psychologist	\$56,385	\$1,388,637.36	9.69%					
2000	Psychologist	\$37,806	\$1,426,443.36	9.95%					
1000	0.2 Social Worker	-\$25,000	\$1,401,443.36	9.78%					

Proposed RHAM Budget  
FY 2026/2027

	<u>OPERATING</u>	<u>BOND</u>	<u>NET BUDGET TOTAL</u>
Current Year Budget (2025-2026)	<u>32,205,209</u>	<u>414,863</u>	<u>32,620,072</u>
Proposed Budget (2026-2027)	<u>33,222,483</u>	<u>418,163</u>	<u>33,640,646</u> *
Difference	1,017,274	3,300	1,020,574
Percentage Change			<u>3.13%</u>

Proposed Budget (2026-2027)	33,640,646 *
Reduce by Interest	
Net RHAM Budget (To be split between the Towns)	33,640,646
Hebron's share @ 53.53%	18,007,838
Hebron's 2025-2026 Budgeted Levy	<u>16,946,894</u>
Change	<u>1,060,944</u>

BUDGET	18,007,838
DEBT	223,843
	<u>17,783,995</u>

\* Includes \$500,000 CIP Budget

**TOWN OF HEBRON**  
**CAPITAL EXPENDITURES \$10,000 - \$75,000**  
**TOWN MANAGER RECOMMENDATION**  
**MARCH 1, 2026**

**Town Office Building**

TOB Window Replacement and Other Maintenance 28,100

**Public Works Department**

PCI Evaluation 35,000

**Fire Department**

Fire Hose 17,591

Portable Radios 10,280

Station 1 Sewer Pipe Lining 32,210

**Parks & Recreation Department**

Burnt Hill Baseball Field Repairs 74,000

Mower Replacement 20,000

Stand-on Leaf Blower 14,500

**Building/Planning/Health**

Hebron Green Signage 25,000

**Library**

Repainting Historic Section/Replace Columns 30,000

**TOTAL 286,681**

**TOWN OF HEBRON  
CAPITAL IMPROVEMENT PROGRAM  
FY 2026-2027  
TOWN MANAGER PROPOSED  
MARCH 1, 2026**

Priority	Project	Amount
1	Fire Panel - HES	\$ 96,000
2	Replace Rescue 110 and Engine 110 w/ Rescue Pumper	\$ 700,000
3	Road Resurfacing and Road Improvements	\$ 350,689
4	Mason Dump Truck (Replace Truck 5)	\$ 95,000
5	WPCA - Joint Facilities - Middletown Avenue Pump Station (MAPS)	\$ 52,000
	<b>Total Recommended CIP Budget</b>	<b>\$ 1,293,689</b>

**CAPITAL IMPROVEMENT PROGRAM  
FIVE YEAR PLAN**

			26-27	26-27					
	Total	Approved	TM	DEPARTMENT					
	Request	Appropriation	Recommendation	REQUEST	27-28	28-29	29-30	30-31	31-32
<b>Town Wide Roads</b>									
Road Resurfacing and Road Improvements	On Going	On Going	350,689	350,689	361,210	372,046	383,207	394,703	406,544
<b>Town Wide Roads Sub Total</b>			<b>350,689</b>	<b>350,689</b>	<b>361,210</b>	<b>372,046</b>	<b>383,207</b>	<b>394,703</b>	<b>406,544</b>
<b>Public Works</b>									
Street Sweeper (1999)	270,000			270,000	270,000				
Mason Dump Truck (replace Truck 5)	95,000		95,000	95,000					
Large Six Wheel Dump Truck w/ Plow and Sander (Truck 24 - 2005)	330,000			330,000	330,000				
Ten Wheel Dump Truck (replace Truck 18)(2007)	358,000			358,000	358,000				
Large Dump w/Plow (replace Truck 9)(2009)	328,000			328,000		328,000			
Large Dump w/Plow (replace Truck 11)(2009)	337,900						337,900		
Large Dump Truck (replace Truck 2) (2006)	339,900							339,900	
Large Dump w/Plow (replace Truck 31) (2012)	337,900							337,900	
Kubota M5-091 Tractor with side and rear falls	170,000					170,000			
Old Slocum Road Culvert Replacement	908,480					454,230	454,230		
Large Dump Truck (replace Truck 46) (2006)	358,599								358,599
Six Wheel Dump Truck (replace Truck 12) (2014 or 2016?)	371,417								371,417
<i>New Public Works Facility - (to be bonded)</i>	<i>28,000,000+</i>								
<b>Public Works Sub Total</b>			<b>95,000</b>	<b>1,381,000</b>	<b>958,000</b>	<b>952,230</b>	<b>792,130</b>	<b>677,800</b>	<b>730,016</b>
<b>Board of Education</b>									
Fire Panel HES	150,000		96,000	150,000					
Air Conditioning and HVAC Upgrade GHS (Hebron share)	2,950,527				2,950,527				
Air Conditioning and HVAC Upgrade HES (Hebron share)	2,967,100				2,967,100				
Playscape - HES	231,279					231,279			
Glass Brick Wall to Window Replacement GHS	150,000					150,000			
Glass Brick Wall to Window Replacement HES	53,500					53,500			
Pipe Replacement - GHS	527,525						527,526		
Backup Generator HES	193,500							193,500	
Parking Lot HES	100,000							100,000	
<b>Board of Education Sub Total</b>			<b>96,000</b>	<b>150,000</b>	<b>5,917,627</b>	<b>434,779</b>	<b>527,526</b>	<b>293,500</b>	<b>-</b>
<b>Fire Department/EMS</b>									
Replace Rescue 110 and Engine 110 w/ Rescue Pumper	1,200,000		700,000	700,000					
Ambulance 610	400,000			400,000	400,000				
Replace Squad 310 w/ Rescue Pumper	1,200,000			1,200,000			600,000	600,000	
Breathing Air Cascade System	117,455				117,455				
Ambulance 510 Replacement	400,000					400,000			
Command Vehicle Replacement	80,000							80,000	
<b>Fire Department Sub Total</b>			<b>700,000</b>	<b>2,300,000</b>	<b>517,455</b>	<b>400,000</b>	<b>600,000</b>	<b>680,000</b>	<b>-</b>

**CAPITAL IMPROVEMENT PROGRAM  
FIVE YEAR PLAN**

	Total	Approved	TM	DEPARTMENT						
	Request	Appropriation	Recommendation	REQUEST	27-28	28-29	29-30	30-31	31-32	
<b>Recreation</b>										
Parks and Recreation Master Plan	80,000			80,000	80,000					
Pickleball Court Lighting	110,000			110,000	110,000					
Skid Steer w/ Mower	98,000			98,000	98,000					
Skatepark Lighting	110,000				110,000					
Pickleball Courts Expansion	140,000				140,000					
St. Peter's Bathroom	125,000					125,000				
Parking Lot Paving - P&R Building - Burnt Hill Park	75,000					75,000				
Parking Lot Paving - St Peters	75,000					75,000				
Softball Field Lighting - Veteran's Memorial Park	325,000						325,000			
Pond Dredging	100,000							100,000		
Burnt Hill Playscape FY 31-32	225,000								225,000	
<b>Recreation Sub Total</b>			-	<b>288,000</b>	<b>538,000</b>	<b>275,000</b>	<b>325,000</b>	<b>100,000</b>	<b>225,000</b>	
<b>Douglas Library</b>										
<b>Douglas Library Sub Total</b>			-	-	-	-	-	-	-	
<b>Senior Center</b>										
Dial-a-Ride Vehicle (replace current 2014 Ford C-Max hybrid vehicle)	75,000			75,000	75,000					
<b>Senior Center Sub Total</b>			-	<b>75,000</b>	<b>75,000</b>	-	-	-	-	
<b>Police Department</b>										
Explorer Police AWD (replaces 2014 Ford Explorer)	75,000			75,000	75,000					
Explorer Police AWD (replaces 2017 Ford Interceptor)	77,250					77,250				
Explorer Police AWD (replaces 2020 Ford Explorer)	79,567						79,567			
Explorer Police AWD (replaces 2022 Ford Explorer)	81,954							81,954		
Explorer Police AWD (replaces 2022 Ford Explorer)	84,412								84,412	
<b>Police Department Sub Total</b>			-	<b>75,000</b>	<b>75,000</b>	<b>77,250</b>	<b>79,567</b>	<b>81,954</b>	<b>84,412</b>	
<b>Planning &amp; Development</b>										
Church Street Sidewalk - Design & Construction	150,000			150,000	150,000					
Hebron Sidewalk Design Services (LOT/CIP Match)	125,000			125,000	125,000					
ADA Self-Evaluation and Transition Plan	150,000			75,000	75,000	75,000				
Water Line Extension - North Pond Road	665,000				665,000					
Water Infrastructure Hebron Center	TBD									
<b>Planning &amp; Development Sub Total</b>			-	<b>350,000</b>	<b>1,015,000</b>	<b>75,000</b>	-	-	-	
<b>Miscellaneous</b>										
WPCA - Joint Facilities - Middletown Avenue Pump Station (MAPS)	1,732,000		52,000	104,000	104,000	104,000	104,000	104,000	104,000	
WPCA Infiltration/Inflow Study	112,500		Use WPCA Funds	112,500						
<b>Miscellaneous Sub Total</b>			52,000	<b>216,500</b>	<b>104,000</b>	<b>104,000</b>	<b>104,000</b>	<b>104,000</b>	<b>104,000</b>	
<b>GRAND TOTAL</b>			<b>1,293,689</b>	<b>5,111,189</b>	<b>9,486,292</b>	<b>2,613,055</b>	<b>2,731,863</b>	<b>2,250,003</b>	<b>1,465,560</b>	

**FY 2026-2027  
CIP Budget Revenue  
PROPOSED MARCH 1, 2026**

		<u>Approved 2025-2026</u>	<u>Proposed 2026-2027</u>
Balance from Previous Appropriations		\$184,169	\$ 15,929
LOCIP Funding		\$ 102,229	\$ 101,524
Funding from Other Sources: Public Safety Fund		\$ 11,400	\$ 11,400
Interest		\$ 30,000	\$ -
General Fund Contribution		<u>\$ 489,736</u>	<u>\$ 1,164,836</u>
Total Revenues		\$817,534	\$1,293,689
<b>Completed Project Balances</b>			
Senior Center Paving	15,432		003.1.6000.300.8915.0000
Large Dump Truck	466		003.1.6000.300.8916.0000
Ambulance Stretcher Lift	31		003.1.6000.300.3101.0000
	<b>15,929</b>		

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0001.100.1000.0000	CURRENT GRAND LIST COLLECTIONS	(\$31,823,971.49)	(\$33,759,316.00)	(\$38,771,933.00)	(\$37,305,190.00)	(\$3,545,874.00)	10.50
001.2.0001.100.1000.1000	EX-CURRENT GRAND LIST COLLECTION	\$24,621.17	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.100.5000.0000	BACK TAXES COLLECTION	(\$428,956.78)	(\$400,000.00)	(\$800,000.00)	(\$800,000.00)	(\$400,000.00)	100.00
001.2.0001.100.5000.1000	EX-BACK TAXES COLLECTIONS	\$8,853.76	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.105.1001.0000	DELINQUENT INTEREST	(\$281,117.97)	\$0.00	(\$400,000.00)	(\$400,000.00)	(\$400,000.00)	0.00
001.2.0001.105.1001.1000	EX-DELINQUENT INTEREST	\$84.14	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1001.0000	LIENS/WARRANTS/FEES	(\$2,055.02)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0001.110.1002.0000	MV \$5.00	(\$15.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.200.0001.0000	EDUCATION EQUALIZATION	(\$6,000,403.00)	(\$5,738,509.00)	(\$5,997,693.00)	(\$5,997,693.00)	(\$259,184.00)	4.52
001.2.0002.201.0001.0000	PILOT-STATE PROPERTY	(\$17,836.40)	(\$18,540.00)	(\$19,803.00)	(\$19,803.00)	(\$1,263.00)	6.81
001.2.0002.201.0005.0000	DISABILITY GRANT	(\$563.21)	(\$450.00)	(\$450.00)	(\$450.00)	\$0.00	0.00
001.2.0002.201.0007.0000	PROPERTY TAX RELIEF GRANT	(\$2,898.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0002.201.0009.0000	PEQUOT GRANT	(\$3,350.00)	(\$3,350.00)	(\$3,350.00)	(\$3,350.00)	\$0.00	0.00
001.2.0002.201.0010.0000	MUNICIPAL PROJECTS GRANT	\$0.00	(\$2,216.00)	(\$2,216.00)	(\$2,216.00)	\$0.00	0.00
001.2.0002.201.0014.0000	MUNI REVENUE SHARING	(\$125,020.00)	(\$125,020.00)	(\$125,000.00)	(\$125,000.00)	\$20.00	(0.02)
001.2.0002.201.0015.0000	MRSF MOTOR VEHICLE	(\$89,150.75)	(\$236,135.00)	(\$493,363.00)	(\$493,363.00)	(\$257,228.00)	108.93
001.2.0002.202.0001.0000	TOWN AID ROADS	(\$236,848.56)	(\$236,846.00)	(\$316,388.00)	(\$316,388.00)	(\$79,542.00)	33.58
001.2.0002.202.0004.0000	CIVIL PREPAREDNESS	\$0.00	(\$5,453.00)	(\$5,453.00)	(\$5,453.00)	\$0.00	0.00
001.2.0002.202.0008.0000	TELECOMMUNICATIONS PERS PROP TAX	(\$13,027.18)	(\$20,280.00)	(\$20,280.00)	(\$20,280.00)	\$0.00	0.00
001.2.0003.300.0010.0000	XEROX	(\$68.50)	(\$200.00)	(\$100.00)	(\$100.00)	\$100.00	(50.00)

**Town of Hebron**

**AA General Fund Budget**

Fiscal Year: 2025-2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.300.0015.0000	PLOTTER/COPIER FEES	(\$510.50)	(\$300.00)	(\$300.00)	(\$300.00)	\$0.00	0.00
001.2.0003.300.0020.0000	NOTARY FEES	(\$2,200.00)	(\$1,500.00)	(\$1,500.00)	(\$1,500.00)	\$0.00	0.00
001.2.0003.301.0010.0000	TOWN CLERK FEES	(\$12,996.00)	(\$16,129.00)	(\$12,448.00)	(\$12,448.00)	\$3,681.00	(22.82)
001.2.0003.301.0020.0000	CONVEYANCE FEES	(\$127,972.83)	(\$187,710.00)	(\$184,022.00)	(\$184,022.00)	\$3,688.00	(1.96)
001.2.0003.301.0030.0000	RECORDING FEES	(\$35,276.07)	(\$42,550.00)	(\$50,167.00)	(\$50,167.00)	(\$7,617.00)	17.90
001.2.0003.301.0033.0000	FARMLAND PRESERVATION	(\$31,248.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0033.1000	EX-FARMLAND PRESERVATION	\$31,104.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0035.0000	RECORDS PRESERVATION	(\$8,680.00)	(\$11,402.00)	(\$10,294.00)	(\$10,294.00)	\$1,108.00	(9.72)
001.2.0003.301.0035.1000	EX-RECORDS PRESERVATION	\$6,928.00	\$8,839.00	\$8,236.00	\$8,236.00	(\$603.00)	(6.82)
001.2.0003.301.0038.0000	TOWN CLERK MERS MTG REV	(\$25,498.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0038.1000	EX-TOWN CLERK MERS MTG FEES	\$25,104.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0040.0000	SPORTSMEN LICENSES	(\$2,009.00)	(\$300.00)	(\$1,050.00)	(\$1,050.00)	(\$750.00)	250.00
001.2.0003.301.0040.1000	EX-SPORTSMEN LICENSES	\$1,832.00	\$0.00	\$1,020.00	\$1,020.00	\$1,020.00	0.00
001.2.0003.301.0050.0000	MARRIAGE LICENSES	(\$646.00)	(\$1,020.00)	(\$90.00)	(\$90.00)	\$930.00	(91.18)
001.2.0003.301.0050.1000	EX-MARRIAGE LICENSES	\$714.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.301.0060.0000	PA 228 CIP FUNDING	(\$2,604.00)	(\$3,000.00)	(\$3,089.00)	(\$3,089.00)	(\$89.00)	2.97
001.2.0003.302.0010.0000	BUILDING DEPARTMENT	(\$240,018.25)	(\$200,000.00)	(\$200,000.00)	(\$200,000.00)	\$0.00	0.00
001.2.0003.302.0010.1000	EX-BLDG DEPT REVENUE	\$6,156.75	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0003.302.0011.0000	EDUCATION FEE-BLDG DEPT	(\$5,068.18)	\$0.00	(\$4,000.00)	(\$4,000.00)	(\$4,000.00)	0.00
001.2.0003.302.0011.1000	EX-EDUCATION FEE BLDG DEPT	(\$328.90)	\$0.00	\$0.00	\$0.00	\$0.00	0.00

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

Print accounts with zero balance     Round to whole dollars     Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0003.302.0050.0000	PT SOFTWARE PERMIT FEES	(\$9,699.56)	(\$6,600.00)	(\$7,000.00)	(\$7,000.00)	(\$400.00)	6.06
001.2.0003.304.0030.0000	COMPACTOR/RECYCLING	(\$80,496.51)	(\$74,000.00)	(\$70,000.00)	(\$70,000.00)	\$4,000.00	(5.41)
001.2.0003.306.0010.0000	PLANNING & ZONING	(\$21,936.60)	(\$4,000.00)	(\$4,000.00)	(\$4,000.00)	\$0.00	0.00
001.2.0003.307.0010.0000	ZBA	(\$250.00)	(\$300.00)	(\$300.00)	(\$300.00)	\$0.00	0.00
001.2.0003.308.0010.0000	WETLANDS FEES	(\$2,710.41)	(\$800.00)	(\$800.00)	(\$800.00)	\$0.00	0.00
001.2.0003.309.0010.0000	DOG FUND	(\$8,984.50)	(\$7,814.00)	(\$7,814.00)	(\$7,814.00)	\$0.00	0.00
001.2.0003.309.0020.0000	ANIMAL POPULATION CONTROL FUND	(\$2,762.00)	(\$2,456.00)	(\$2,546.00)	(\$2,546.00)	(\$90.00)	3.66
001.2.0003.311.0010.0000	AMBULANCE SERVICES	(\$340,979.88)	(\$290,000.00)	(\$300,000.00)	(\$300,000.00)	(\$10,000.00)	3.45
001.2.0003.312.0010.0000	SOIL & WATER CONSERV FUND	(\$1,216.00)	(\$2,000.00)	(\$2,000.00)	(\$2,000.00)	\$0.00	0.00
001.2.0003.320.0010.0000	LIBRARY REVENUE	(\$43,110.15)	(\$25,000.00)	(\$25,000.00)	(\$25,000.00)	\$0.00	0.00
001.2.0004.490.0016.0000	PARTY PATROL GRANT-AHM REIMB	\$0.00	(\$4,000.00)	(\$4,000.00)	(\$4,000.00)	\$0.00	0.00
001.2.0004.490.0020.0000	SR CTR TRANSP FEES	(\$40.00)	(\$1,000.00)	(\$1,000.00)	(\$1,000.00)	\$0.00	0.00
001.2.0004.490.0025.0000	PARKING TICKET FINES	(\$955.00)	(\$2,000.00)	(\$1,000.00)	(\$1,000.00)	\$1,000.00	(50.00)
001.2.0004.490.0040.0000	ELDERLY VAN NCAAA	(\$1,523.00)	(\$18,115.00)	(\$2,000.00)	(\$2,000.00)	\$16,115.00	(88.96)
001.2.0004.490.0044.0000	ELDERLY DEMAND RESPONSE TRANS	(\$27,048.00)	(\$25,000.00)	(\$25,000.00)	(\$25,000.00)	\$0.00	0.00
001.2.0004.490.0082.0000	CELL TOWER FUND REIMB	(\$15,000.00)	(\$75,000.00)	(\$25,000.00)	(\$25,000.00)	\$50,000.00	(66.67)
001.2.0004.490.0090.0000	OUTREACH AGING GRANT NCAAA	(\$17,778.00)	(\$14,973.00)	(\$5,500.00)	(\$5,500.00)	\$9,473.00	(63.27)
001.2.0004.490.0091.0000	SR CTR PHYSICAL FITNESS NCAAA	\$0.00	(\$18,556.00)	(\$6,500.00)	(\$6,500.00)	\$12,056.00	(64.97)
001.2.0004.490.0800.0000	INTEREST ON INVESTMENTS	(\$673,825.49)	(\$400,000.00)	(\$350,000.00)	(\$350,000.00)	\$50,000.00	(12.50)
001.2.0004.490.0900.0000	MISC REVENUE	(\$42,598.05)	(\$7,500.00)	(\$10,000.00)	(\$10,000.00)	(\$2,500.00)	33.33

## Town of Hebron

### AA General Fund Budget

Fiscal Year: 2025-2026

Print accounts with zero balance    
  Round to whole dollars    
  Account on new page

Exclude inactive accounts with zero balance

From Date: 2/1/2026

To Date: 2/28/2026

Definition: 2 TOWN MGR BUDGET

Account	Description	FY 2425 ACTUAL	FY 2526 BUDGET	FY 2627 DEPT PROPOSED	TOWN MGR PROPOSED	VARIANCE AMOUNT	VARIANCE PERCENT
001.2.0004.490.1001.0000	FIRE SPECIAL DUTY REIMBURSEMENT	\$0.00	(\$30,000.00)	(\$30,000.00)	(\$30,000.00)	\$0.00	0.00
001.2.0005.500.5001.0000	DEBT MGMT CONTRIB	(\$862,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	0.00
001.2.0005.500.5003.0000	FUND BALANCE CONTRIBUTION	\$0.00	(\$500,000.00)	\$0.00	\$0.00	\$500,000.00	(100.00)
Account Type: Revenue - 2		(\$41,567,852.92)	(\$42,510,501.00)	(\$48,293,193.00)	(\$46,826,450.00)	(\$4,315,949.00)	10.15
<b>Grand Total:</b>		(\$1,647,886.05)	\$0.17	(\$213,150.54)	\$1.01	\$0.84	494.12

End of Report



# Town of Hebron

*Assessor's Office*

TOWN OFFICE BUILDING  
15 GILEAD STREET  
HEBRON, CONNECTICUT 06248  
TELEPHONE: (860) 228-5971  
FAX: (860) 228-4859  
www.hebronct.com

SUZANNE TOPLIFF, CCMA II  
Assessor - ext. 147  
assessor@hebronct.com

**MEMORANDUM :**

**TO:** Andy Tierney, Town Manager  
Lori Granato, Finance Director

**FROM:** Suzanne Topliff, Assessor

**DATE:** February 5, 2026

**SUBJECT:** 2025 Taxable Grand List Totals

The October 1, 2025 Grand List has been compiled and certified. The net taxable value of the 2025 Grand List is 939,171,444. The filed numbers for the 2024 Grand List were 933,359,135. The overall change is an increase of 5,812,309.

Below is a comparison of the 2024 and 2025 Grand Lists as filed:

**Grand List Comparison to LY**

	2024	2025	Change	%+/- to LY
Real Estate	804,290,931	805,570,873	1,279,942	0.16%
Personal Property	28,318,764	27,612,621	(706,143)	-2.49%
Motor Vehicles	100,749,440	105,987,950	5,238,510	5.20%
Total	933,359,135	939,171,444	5,812,309	0.62%

The Real Estate portion of the Grand List had a net increase of \$1,279,942 or 0.16%. There was real estate growth from new construction and permitted work of approximately 3 million

dollars: this growth was impacted by the application of new and existing property exemptions. Exemptions for veterans who are permanent & totally disabled increased by 2 million dollars from last year. Six additional veterans filed and qualified for the property exemption and a Local Option to exempt up to 2 acres of land for the P&T veterans was adopted. In addition, new applications for exemptions on Farm Buildings were received and one property received a reduction for a crumbling foundation. In contrast, one property exemption was revoked for failure to file a required (M-3) exemption form; however, if appealed and restored, the real estate growth will be less than 1 million dollars.

The Personal Property portion of the Grand List had a decrease of \$706,143 compared to last year, or a 2.49% decrease. The change from last year is largely the result of restored exemptions to numerous solar accounts that last year untimely filed. Minimal growth occurred from existing Personal Property accounts. The overall number of accounts decreased, a reflection of business closures or the removal of leased equipment formerly housed in Hebron.

The Motor Vehicle portion of the Grand List saw an increase of \$5,238,510. The 5.2% increase reflects conservative growth, the result of the change in valuation of vehicles from Clean Retail to MSRP, and exemptions on personal use trailers.

### Top 10 Taxpayers on the 2025 Grand List

(values may include Real Estate, Personal Property and Motor Vehicles):

NAME	ASSESSMENT
CONNECTICUT LIGHT & POWER CO	16,629,700
WOJV HEBRON LLC	12,739,180
SIMAAN PROPERTIES LLC	2,634,170
CONNECTICUT WATER COMPANY THE	2,344,480
BLACKLEDGE COUNTRY CLUB INC	2,231,450
HEBRON COUNTRY MANOR LLC	2,098,460
VILLAGE SHOPPES LLC	1,739,780
AMIRZAI PROPERTY TRUST LLC	1,668,870
GENCO OLDE HARTFORD ROAD LLC	1,627,710
41-61 MAIN STREET LLC	1,321,390
TOTAL	45,035,190

As a reminder, the Town of Hebron will conduct a revaluation for the October 1, 2026 Grand List. It is a state-mandated revaluation of all real property; it is performed every five years and was last performed for the October 1, 2021 Grand List. The purpose is to review and balance the values of Real Property to best reflect the market conditions. The market continues to be driven by the same factors present at the last revaluation—lack of housing stock and demand for single-family housing. There are currently multiple properties that are under construction and approved subdivisions that should increase the number of taxable parcels in Hebron for the upcoming years. Hebron continues to be a town that is attractive to new homeowners as demonstrated by the new commercial construction and residential development. The addition of housing stock should increase the personal property and motor vehicle portions of the Grand List as well.

Respectfully,

Suzanne Topliff CCMA II

**ASSESSOR  
GRAND LIST REPORT  
OCTOBER 1, 2025**

The total net taxable Grand List for October 1, 2025 equals \$939,171,444, an increase of \$5,812,309. The increase is nominal, less than a .01% increase to LY.

One mill represents \$939,171. The numbers represented do not reflect any changes made by the BAA which will meet in March 2026 or the collection rate of Revenue as a factor.

**Grand List Comparative Totals**

	2024	2025	Change	to LY
Real Estate	\$ 804,290,931	\$ 805,570,873	\$ 1,279,942	0.16%
Personal Property	\$ 28,318,764	\$ 27,612,621	\$ (706,143)	-2.49%
Motor Vehicles	\$ 100,749,440	\$ 105,987,950	\$ 5,238,510	5.20%
Total	\$ 933,359,135	\$ 939,171,444	\$ 5,812,309	0.62%

**Grand List Account Comparisons**

	2024	2025	Change	%
Real Estate	4,181	4,181	0	0.00%
Personal Property	540	529	(11)	-2.04%
Motor Vehicles	9,930	9,987	57	0.57%

**HISTORICAL FUND BALANCE**  
**For Fiscal Years 2019 through 2025**  
**2024 & 2025 are Estimated**

<b>Audited Assigned Fund Balance - June 30, 2019</b>	\$ 641,354	
<b>Audited Unassigned Fund Balance - June 30, 2019</b>	\$ 6,554,970	
<b>Audited Fund Balance - June 30, 2019</b>	\$ 7,196,324	19.19%
<hr/>		
<b>Audited Assigned Fund Balance - June 30, 2020</b>	\$ 546,219	
<b>Audited Unassigned Fund Balance - June 30, 2020</b>	\$ 6,206,926	
<b>Audited Fund Balance - June 30, 2020</b>	\$ 6,753,145	16.12%
<hr/>		
<b>Audited Assigned Fund Balance - June 2021</b>	\$ 450,036	
<b>Audited Unassigned Fund Balance - June 2021</b>	\$ 8,009,795	
<b>Audited Fund Balance - June 30, 2021</b>	\$ 8,459,831	19.70%
<hr/>		
<b>Audited Assigned Fund Balance - June 2022</b>	\$ 420,465	
<b>Audited Unassigned Fund Balance - June 2022</b>	\$ 7,983,044	20.70%
<hr/>		
<b>Audited Assigned Fund Balance - June 2023</b>	\$ 566,845	
<b>Audited Unassigned Fund Balance - June 2023</b>	\$ 8,721,997	25.40%
<hr/>		
<b>Unaudited Assigned Fund Balance - June 2024</b>	\$ 566,845	
<b>Unaudited/Estimated Unassigned Fund Balance - June 2024</b>	\$ 8,263,797	21.13%
<hr/>		
<i>prior to auditor adjustments</i>		
<b>Estimated Assigned Fund Balance - June 2025</b>	\$ 566,845	
<b>Estimated Unassigned Fund Balance - June 2025</b>	\$ 7,031,797	17.54%
<hr/>		
<i>prior to client and auditor adjustments and before audited 2024 financials. This is very preliminary and is subject to significant changes</i>		
<i>Adopted 2023-2024 Expense Budget</i>	\$ 39,115,203	
<i>Adopted 2024-2025 Expense Budget</i>	\$ 40,090,781	
<b>Fund balance policy requires a minimum of 1 &amp; 1/2 months of reserves which may not be utilized (FY 24/25)</b>	\$ 5,011,348	12.50%
<hr/>		
<i>prior to client and auditor adjustments and before audited 2024 financials. This is very preliminary and is subject to significant changes</i>		

**TOWN OF HEBRON  
2026-2027 BUDGET MEETING SCHEDULE**

Below is the Hebron Budget review and approval schedule (subject to change as necessary). Budget details and meetings information will be posted on the Hebron website as information becomes available: <https://hebronct.com/budget-information/>. Hebron residents are encouraged to become informed and involved in the budget process.

**Tuesday, March 3, 2026 – Budget Workshop TC and BOF at Douglas Library**

7:00 – 8:00 p.m. Town Manager’s Budget and CIP Presentations  
8:00 – 8:30 p.m. Open Space/Land Acquisition  
8:30 – 9:30 p.m. Miscellaneous General Government

**Tuesday, March 10, 2026 – Budget Workshop TC and BOF at Douglas Library**

7:00 – 8:30 p.m. Department Presentations  
8:30 – 9:30 p.m. Miscellaneous General Government

**Tuesday, March 17, 2026 – Budget Workshop TC and BOF at Douglas Library**

7:00 – 7:30 p.m. RHAM Board of Education  
7:30 – 8:30 p.m. Hebron Board of Education  
8:30 – 9:30 p.m. Miscellaneous General Government

**Tuesday, March 24, 2026 – Budget Workshop TC and BOF at Douglas Library**

7:00 – 7:15 p.m. Town Council Public Hearing  
7:15 – 8:00 p.m. Outstanding Information  
8:00 – 9:00 p.m. Revenues Overview & Discussion/Budget Deliberations  
9:00 – 9:30 p.m. Finalize Council’s FY 26-27 Budget and CIP Budget

**Thursday, March 26, 2026 – Budget Workshop TC and BOF at Douglas Library**

7:00 – 8:00 p.m. Revenues Overview & Discussion/Budget Deliberations  
8:00 – 9:00 p.m. Finalize Council’s FY 26-27 Budget and CIP Budget

**Tuesday, March 31, 2026 – Board of Finance Douglas Library Community Room**

7:00 p.m. Board of Finance Budget Workshop

**Thursday, April 2, 2026– Board of Finance Douglas Library Community Room**

7:00 p.m. Board of Finance Budget Workshop

**Monday, April 6, 2026 – RHAM Middle School Media Center**

6:30 p.m. RHAM Budget Public Hearing

**Tuesday, April 7, 2026 – Board of Finance Douglas Library Community Room**

7:00 p.m. Board of Finance Public Hearing on Budget  
Followed by Board of Finance Meeting to Set the Budget

**Monday, May 4, 2026 – RHAM Middle School Media Center**

6:00 p.m. RHAM Budget District Meeting

**Tuesday, May 5, 2026 – Hebron Elementary School, 92 Church Street**

6:00 a.m. – 8:00 p.m. Budget Referendum

Email Budget Communications to:

[hebronbudget@hebronct.gov](mailto:hebronbudget@hebronct.gov)

These emails will be forwarded to the Town Council and Boards of Finance and Education