

**TOWN OF HEBRON  
SUMMARY OF PROPOSED 2012-2013  
JUNE 5, 2012  
ADOPTED**

Per Section 802E of the Hebron Town Charter, the Board of Finance has recommended a budget to referendum for 2012/2013 which totals \$33,776,251. This is a DECREASE of .91% percent over last year's adopted budget of \$34,088,139 and represents a total dollar DECREASE of \$311,888.

	ADOPTED Expenditures 2011-2012	ADOPTED Expenditures 2012-2013	Difference	Percent Change
<b>Total Town Budget</b>				
Town Government	\$ 6,344,268	\$ 6,396,279	\$ 52,011	0.82%
Contr. to Capital Improvement	626,627	417,647	(208,980)	-33.35%
Contr. to Open Space Acq.	100,000	73,000	(27,000)	-27.00%
Contr. to Cap Non-Recurring	-	-	-	
Contr. to Capital Projects	-	61,053	61,053	
Contr. to Revaluation	-	50,000	50,000	
Debt Service	1,858,819	1,170,705	(688,114)	-37.02%
<b>TOWN GOV'T SUB TOTAL</b>	<b>8,929,714</b>	<b>8,168,684</b>	<b>(761,030)</b>	<b>-8.52%</b>
Hebron Board of Education	11,794,180	11,891,118	96,938	0.82%
RHAM Assess(w/o debt)	11,916,052	12,346,016	429,964	3.61%
RHAM Debt Service	1,448,193	1,370,433	(77,760)	-5.37%
<b>Total General Government</b>	<b>\$ 34,088,139</b>	<b>\$ 33,776,251</b>	<b>\$ (311,888)</b>	<b>-0.91%</b>

The recommended revenue budget is as follows:

	ADOPTED 2011-2012	ADOPTED 2012-2013	Difference	Percent Change
General Government	\$ 918,302	\$ 898,680	\$ (19,622)	-2.14%
Education/State Revenues	6,911,222	7,007,884	96,662	1.40%
Debt Mgmt. Fund Contr.	\$ 200,000	\$ 220,370	20,370	10.19%
Back Taxes / Lien Fees	250,000	250,000	-	0.00%
Tax Revenue	25,808,615	25,399,317	(409,298)	-1.59%
	<b>\$ 34,088,139</b>	<b>\$ 33,776,251</b>	<b>\$ (311,888)</b>	<b>-0.91%</b>

The total amount needed to be raised by taxes is \$25,399,317 which is a DECREASE of \$409,298. This would result in a mill rate of 33.64 calculated utilizing the following factors:

<b>With Revaluation</b>		<b>Without Revaluation</b>	
Grand List - October 1, 2011	\$ 768,630,730	Grand List - October 1, 2010 (Adopted)	\$ 868,218,820
Less Potential BAA adjustments	\$ (40,000)		
Adjusted Grand List - October 1, 2011	\$ 768,590,730 *	Adjusted Grand List - October 1, 2010	\$ 868,218,820
Mill Value	\$ 768,591	Mill Value	\$ 868,219
<u>Mill Value (based upon 98.50% collection rate)</u>	<u>\$ 757,062</u>	<u>Mill Value (based upon 98.50% collection rate)</u>	<u>\$ 855,196</u>
Mill Rate (per proposed budget)	33.55	Mill Rate (per proposed budget)	29.70
Estimated Mill Rate Increase	3.29	Estimated Mill Rate Increase	(0.56)
	10.87%		-1.85%
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\*The Grand List reduction totals \$99,588,090.

## DEPARTMENT BUDGET SUMMARY &amp; INDEX

DEPARTMENTS	ADOPTED		CURRENT		DEPT REQ	2012-2013		DOLLAR	%	TOWN MGR	DOLLAR	%	TOTAL	2011-2012	ADOPTED	DOLLAR	%
	ACTUAL	BUDGET	ESTIMATED	EXPENSE		BUDGET	INC/DEC										
1000 - Payroll	2,128,218	2,223,968	2,213,345	2,270,557	46,589	2,270,557	46,589	2.09%							2,257,057	33,089	1.49%
1001 - Selectmen	33,292	35,900	34,000	36,603	703	36,603	703	1.96%							36,603	703	1.96%
1002 - Central Services	31,714	39,240	39,000	40,306	1,066	40,306	1,066	2.72%							40,306	1,066	2.72%
1003 - Legal	35,495	36,000	32,000	34,000	(2,000)	34,000	(2,000)	-5.56%							34,000	(2,000)	-5.56%
1004 - Central Computer Svcs.	30,484	35,470	35,000	36,310	840	36,310	840	2.37%							36,310	840	2.37%
1005 - Boards & Commissions	75	100	50	100	-	100	-	0.00%							100	-	0.00%
1010 - Town Buildings	52,193	55,058	53,500	58,122	3,064	58,122	3,064	5.57%							58,122	3,064	5.57%
1020 - Board of Finance	37,500	38,350	38,350	34,150	(4,200)	34,150	(4,200)	-10.95%							34,150	(4,200)	-10.95%
1030 - Finance Department	18,320	10,725	9,500	10,805	80	10,805	80	0.75%							10,805	80	0.75%
1040 - Tax Collector	18,376	19,093	19,000	19,053	(40)	19,053	(40)	-0.21%							19,053	(40)	-0.21%
1050 - Assessor	35,875	41,984	40,500	41,735	(249)	41,735	(249)	-0.59%							38,735	(3,249)	-7.74%
1051 - Board of Tax Review	70	270	100	170	(100)	170	(100)	-37.04%							170	(100)	-37.04%
1060 - Town Clerk	28,983	31,825	29,900	32,400	575	32,400	575	1.81%							32,400	575	1.81%
1070 - Registrars of Voters	38,087	47,384	45,500	48,000	616	48,000	616	1.30%					2,488,682	2,615,367	48,000	616	1.30%
2001 - Police Administration	258,499	274,388	266,000	271,091	(3,297)	264,591	(9,797)	-3.57%							272,607	(1,781)	-0.65%
2010 - Fire Administration	340,374	353,965	360,600	353,067	(898)	351,987	(1,978)	-0.56%							356,868	2,903	0.82%
2011 - Fire Marshal	44,542	44,653	44,650	56,224	11,571	55,904	11,251	25.20%							55,904	11,251	25.20%
2012 - Burning Official	1,610	1,980	1,980	1,999	19	1,999	19	0.96%							1,999	19	0.96%
2020 - Ambulance Services	136,508	117,714	119,500	169,958	52,244	138,098	20,384	17.32%							115,598	(2,116)	-1.80%
2030 - Emergency Mgmt.	8,718	10,038	9,700	10,038	-	10,038	-	0.00%							10,038	-	0.00%
2040 - Canine Control	27,942	30,910	29,600	31,048	138	31,048	138	0.45%					818,193	833,648	31,048	138	0.45%
3003 - Comm. Agency Donations	148,917	152,201	152,201	155,500	3,299	155,500	3,299	2.17%							155,500	3,299	2.17%
3004 - Health District	73,792	76,758	76,758	80,058	3,300	80,058	3,300	4.30%							80,058	3,300	4.30%
3007 - Library	222,577	225,513	227,000	230,734	5,221	230,734	5,221	2.32%							231,649	6,136	2.72%
3013 - Van - Disabled	53,302	55,228	54,200	56,639	1,411	56,639	1,111	2.01%							56,639	1,111	2.01%
3020 - Senior Center	55,745	36,267	35,500	34,888	(1,379)	34,888	(1,379)	-3.80%							34,888	(1,379)	-3.80%
3030 - Probate Court	8	1,650	800	1,650	-	1,650	-	0.00%							1,650	-	0.00%
3050 - St. Peter's Lease	800	800	800	800	-	800	-	0.00%							800	-	0.00%
3102 - Recreation Programs	123,307	94,589	94,000	97,641	3,052	97,641	3,052	3.23%							93,641	(948)	-1.00%
3110 - Public Celebrations	879	1,350	900	1,200	(150)	1,100	(250)	-18.52%					679,327	644,356	1,100	(250)	-18.52%

## DEPARTMENT BUDGET SUMMARY &amp; INDEX

EXPENDITURES	ACTUAL 2010-2011	ADOPTED BUDGET 2011-2012	CURRENT		DOLLAR INC/DEC	% CHANGE	2012-2013		DOLLAR INC/DEC	% CHG	TOTAL ACTUAL 2010-2011	2011-2012 ADOPTED BUDGET	ADOPTED BUDGET 2012-2013	DOLLAR INC/DEC	% CHG
			ESTIMATED EXPENSE 2011-2012	DEPT REQ BUDGET 2012-2013			TOWN MGR DEPT TOTAL								
4001 - Planning & Development	100,648	101,360	99,000	107,508	6,148	6.07%	107,508	6,148	6.07%			100,767	(593)	-0.59%	
4025 - Economic Development	3,962	4,700	4,600	25,060	20,360	433.19%	17,780	13,080	278.30%	104,610	105,060	21,940	17,240	366.81%	
4101 - Hgwys. & Grds. Admin.	271,895	240,235	238,000	256,160	15,925	6.63%	256,160	15,925	6.63%			256,660	16,425	6.84%	
4102 - Town Yard & Garage	36,795	57,030	51,000	51,699	(5,331)	-9.35%	51,699	(5,331)	-9.35%			51,699	(5,331)	-9.35%	
4103 - Street Services	450,949	501,545	454,100	507,040	5,495	1.10%	506,540	4,995	1.00%			491,527	(10,018)	-2.00%	
4104 - Solid/Bulky Waste Recycl.	185,569	214,871	211,000	177,549	(37,322)	-17.37%	177,549	(37,322)	-17.37%	945,208	1,013,681	171,549	(43,322)	-20.16%	
5001-5003 - Debt Service	1,875,270	1,858,819	1,864,345	1,170,705	(688,114)	-37.02%	1,170,705	(688,114)	-37.02%			1,170,706	(688,114)	-37.02%	
5005 - Town Property Sewer Fees	9,280	9,280	10,150	11,200	1,920	20.69%	11,200	1,920	20.69%	1,884,550	1,868,099	11,200	1,920	20.69%	
5010 - Insurance	198,675	185,589	188,500	162,550	(23,039)	-12.41%	162,550	(23,039)	-12.41%			162,550	(23,039)	-12.41%	
5020 - Employee Benefits	900,200	936,287	948,000	1,011,867	75,580	8.07%	1,008,407	72,120	7.70%	1,098,875	1,121,876	982,889	46,602	4.98%	
<b>TOTAL TOWN SERVICES BUDGET</b>	<b>8,019,445</b>	<b>8,203,087</b>	<b>8,132,629</b>	<b>7,696,184</b>	<b>(506,903)</b>	<b>-6.18%</b>	<b>7,644,784</b>	<b>(568,303)</b>	<b>-6.81%</b>	<b>8,019,445</b>	<b>8,203,087</b>	<b>7,566,984</b>	<b>(636,103)</b>	<b>-7.75%</b>	
5050 - Contr. to Capital Projects	626,627	626,627	626,627	644,734	18,107	2.89%	644,084	17,457	2.79%	626,627	626,627	417,647	(208,980)	-33.35%	
5051 - Contr. to Land Acquisition	100,000	100,000	100,000	125,000	25,000	25.00%	100,000	-	0.00%	100,000	100,000	73,000	(27,000)	-27.00%	
5052 - Contr. to Capital Projects	-	-	-	84,969	84,969		61,053	61,053				-	61,053	61,053	
5053 - Contr. to Revaluation	-	-	-	50,000	50,000		50,000	50,000				-	50,000	50,000	
5054 - Contr. to Debt Management	-	-	-	-	-		-	-				-	-	-	
5055 - Contr. To Cap. Non-Recurring	-	-	-	20,687	20,687		10,687	10,687				-	-	-	
<b>TOTAL TOWN GOV'T BUDGET</b>	<b>8,746,072</b>	<b>8,929,714</b>	<b>8,859,256</b>	<b>8,621,574</b>	<b>(308,140)</b>	<b>-3.45%</b>	<b>8,510,608</b>	<b>(419,106)</b>	<b>-4.69%</b>	<b>8,746,072</b>	<b>8,929,714</b>	<b>8,168,684</b>	<b>(761,030)</b>	<b>-8.52%</b>	
5090 - RHAM Assessment *	13,110,185	11,916,052	11,885,197	12,377,119	461,067	3.87%	12,398,730	513,533	4.05%			12,346,016	429,964	3.61%	
5090 - RHAM Debt Service	-	1,448,193	1,448,193	1,370,433	(77,760)	-5.37%	1,370,433	(77,760)	-5.37%	13,110,185	13,364,245	1,370,433	(77,760)	-5.37%	
8100 - Hebron Board of Education	11,779,078	11,794,180	11,779,382	12,012,553	218,373	1.85%	12,012,553	218,373	1.85%	11,779,078	11,794,180	11,891,118	96,938	0.82%	
SUPPLEMENTAL APPROPRIATIONS			364,917												
<b>GRAND TOTALS</b>	<b>33,635,335</b>	<b>34,088,139</b>	<b>34,336,945</b>	<b>34,381,679</b>	<b>293,540</b>	<b>0.86%</b>	<b>34,292,324</b>	<b>204,185</b>	<b>0.60%</b>	<b>33,635,335</b>	<b>34,088,139</b>	<b>33,776,251</b>	<b>(311,888)</b>	<b>-0.91%</b>	

**TOWN OF HEBRON  
SUMMARY OF REVENUES  
2012-2013**

<u>REVENUE SOURCE</u>	<u>ADOPTED BUDGET 2011-2012</u>	<u>% OF BUDGET</u>	<u>ADOPTED 2012-2013</u>	<u>CHANGE</u>	<u>% OF BUDGET</u>
GENERAL GOV'T. - STATE	\$ 217,922	0.6%	\$ 220,700	\$ 2,778	0.7%
EDUCATION-STATE	6,911,222	20.3%	7,007,884	96,662	20.7%
DEPARTMENTAL	487,580	1.4%	471,680	(15,900)	1.4%
OTHER REVENUE	212,800	0.6%	206,300	(6,500)	0.6%
DEBT MGMT. FUND CONTR.	200,000	0.6%	220,370	20,370	0.7%
FUND BALANCE	\$ -		\$ -	-	
TOTAL TAX REVENUE	<u>\$ 26,058,615</u>	<u>76.4%</u>	<u>\$ 25,649,317</u>	<u>(409,298)</u>	<u>75.9%</u>
TOTAL REVENUES	<u>\$ 34,088,139</u>	<u>100.0%</u>	<u>\$ 33,776,251</u>	<u>\$ (311,888)</u>	<u>100.0%</u>

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**TOWN OF HEBRON  
ESTIMATED REVENUES  
FISCAL YEAR 2012-2013**

	PREVIOUS ACTUAL 2010-2011	ADOPTED BUDGET 2011-2012	<i>CURRENT ESTIMATED 2011-2012</i>	ADOPTED BUDGET 2012-2013
<b>STATE REVENUES</b>				
Pilot: State Property	13,604	13,356	<i>13,810</i>	13,341
Disability Grant	723	694	<i>756</i>	694
Add. Veterans Grant	2,762	2,600	<i>3,304</i>	2,600
Property Tax Relief Grant	28,731	28,700	<i>32,216</i>	28,700
Boat Registrations	2,654	0	<i>0</i>	0
Town Aid Roads	120,105	120,077	<i>120,249</i>	120,249
Civil Preparedness	4,245	4,600	<i>3,411</i>	4,600
Telephone Access	20,706	18,000	<i>19,000</i>	18,000
Misc. State Grants	5,539	2,000	<i>2,200</i>	2,000
Manufacturers' Pilot Grant	1,793	0	<i>1,793</i>	0
Pequot Grant	27,510	27,895	<i>27,084</i>	30,516
FEMA Storm Reimbursement	35,090	0	<i>46,000</i>	0
Total State Revenues	<u>263,462</u>	<u>217,922</u>	<u><i>269,823</i></u>	<u>220,700</u>
<b>EDUCATION/STATE REVENUES</b>				
Education Equalization	6,872,168	6,870,000	<i>6,868,000</i>	6,969,354
Special Ed Excess Cost	0	0	<i>0</i>	0
Education Transportation	44,395	41,222	<i>41,222</i>	38,530
Total Education Revenues	<u>6,916,563</u>	<u>6,911,222</u>	<u><i>6,909,222</i></u>	<u>7,007,884</u>
<b>DEPARTMENTAL REVENUE</b>				
Copies	1,785	2,000	<i>1,800</i>	2,000
Town Clerk Fees	16,054	13,000	<i>15,500</i>	13,000
Conveyance Tax	58,782	50,000	<i>50,000</i>	50,000
Classified Land	0	0	<i>0</i>	0
Recording Fees	51,984	47,000	<i>48,000</i>	49,000
Town Clerk CIP Funding	5,592	5,400	<i>4,900</i>	5,400

	PREVIOUS ACTUAL 2010-2011	ADOPTED BUDGET 2011-2012	<i>CURRENT ESTIMATED 2011-2012</i>	ADOPTED BUDGET 2012-2013
<b>DEPARTMENTAL REVENUE - CONT'D</b>				
Notary Fees - new revenue source 11-12 f/y	0	1,500	<i>1,300</i>	1,200
Records Preservation	96	50	<i>50</i>	50
Sport Licenses	206	100	<i>200</i>	100
Marriage License	(57)	50	<i>50</i>	50
Ambulance Service	191,436	150,000	<i>140,000</i>	150,000
Soil & Water Conservation Fund	1,624	1,000	<i>1,500</i>	1,100
Building Department	73,492	75,000	<i>62,000</i>	68,000
Education Fee Assessment	143	150	<i>150</i>	150
Plotter/Copier User fees	762	1,300	<i>800</i>	1,100
Compactor, Recycling, Bulky Waste	73,621	60,000	<i>64,000</i>	64,000
Blasting Permits	30	30	<i>30</i>	30
Planning & Zoning	13,391	8,000	<i>6,200</i>	7,000
ZBA	381	500	<i>600</i>	500
Wetland Fees	7,922	5,000	<i>5,500</i>	5,500
Dog Fund	5,855	5,500	<i>5,500</i>	5,500
Animal Pop. Control Fund	2,349	2,000	<i>2,000</i>	2,000
Constable Fees	7,270	8,000	<i>7,500</i>	8,000
Engineering Fees	0	25,000	<i>0</i>	10,000
Library Revenues	32,966	27,000	<i>27,000</i>	28,000
Total Local Revenue	<u>545,684</u>	<u>487,580</u>	<u><i>444,580</i></u>	<u>471,680</u>
<b>MISCELLANEOUS REVENUE</b>				
Interest on Investments	26,191	20,000	<i>15,000</i>	20,000
Area Aging Grant (Now Transp Grant) eliminating	2,500	0	<i>1,500</i>	0
Health Department	5,000	5,000	<i>5,000</i>	5,000
Hebron Parks Fund Reimbursement (Fund 015)	40,000	40,000	<i>40,000</i>	40,000
Parks & Recreation Fund 004 Reimbursement	28,000	28,000	<i>28,000</i>	28,000
WPCA Reimbursement	10,000	10,000	<i>10,000</i>	10,000
WPCA Sewer Assessments	200,000	0	<i>0</i>	0
Colchester Intermunicipal Agreement	20,050	19,000	<i>20,050</i>	19,000
Parking Ticket Revenue	200	100	<i>200</i>	100
Taxes Overpaid/Legal Fee Reimbursements	1,000	0	<i>500</i>	500
Maple Festival Constable Reimb.				6,000

Page 3 Revenues

	PREVIOUS ACTUAL 2010-2011	ADOPTED BUDGET 2011-2012	<i>CURRENT ESTIMATED 2011-2012</i>	ADOPTED BUDGET 2012-2013
Demand Responsive Transportation Grant	27,516	22,000	<i>16,000</i>	16,000
Elderly Van (Transp. Title III Grant)	5,586	8,000	<i>3,800</i>	8,000
HIHS Reimb. Social Worker position	2,904	29,200	<i>29,000</i>	29,200
Farmland Preservation	0	0	<i>200</i>	0
Senior Ctr. Title III-D Grant-Fitness Instructor	2,044	8,000	<i>2,000</i>	4,000
Hebron Harvest Fair	11,345	12,000	<i>10,713</i>	12,000
MIRMA Reimb.	0	0	<i>8,277</i>	0
Fire Marshal Special Duty Reimbursement	0	3,000	<i>0</i>	0
State Trooper Private Duty Reimb.	505	3,500	<i>1,500</i>	3,500
Misc. Revenue	6,845	5,000	<i>4,000</i>	5,000
Total Miscellaneous Revenue	<u>389,686</u>	<u>212,800</u>	<u><i>195,740</i></u>	<u>206,300</u>
<b>TOTAL REVENUES</b>	<u>8,115,395</u>	<u>7,829,524</u>	<u><i>7,819,365</i></u>	<u>7,906,564</u>
FUND BALANCE- RHAM SURPLUS	15,548	0	<i>6,700</i>	0
CONTINUED APPROPRIATION SURPLUS	0	0	<i>0</i>	0
DEBT MANAGEMENT FUND CONTRIBUTION	700,000	200,000	<i>200,000</i>	220,370
Back Taxes/liens/fees	429,199	250,000	<i>310,750</i>	250,000
TAXES	24,693,308	25,808,615	<i>25,845,585</i>	25,399,317
<b>TOTAL REVENUES 2012-2013 BUDGET</b>	<u><u>33,953,450</u></u>	<u><u>34,088,139</u></u>	<u><u><i>34,182,400</i></u></u>	<u><u>33,776,251</u></u>

REVISION 2

**TOWN OF HEBRON  
CAPITAL IMPROVEMENT PROGRAM  
FY 2012-2013  
APPROVED**

7/3/2012

**TIER ONE PROJECTS**

**Public Works Department**

Road Resurfacing and Road Improvements \$231,855

**Board of Education**

HES 4th Grade Portables - Demolish \$35,000

GHS Asbestos Abatement and New Floor Tiles (1970 wing) \$77,113

GHS Bathroom Renovations - Boys' Bathroom \$50,000

**Fire Department**

Replace ET-210 - First Year Lease Funding \$90,000

**Miscellaneous**

Town Office Building - South Parking Lot \$42,000

Douglas Library Mechanical System Upgrade (CCM/Siemens Energy Project) \$77,000

**Tier One Total \$602,968**

**TIER TWO PROJECTS**

**Miscellaneous**

Horton House Renovations \$13,000

**Public Works Department**

Mason Dump Truck w/Plow (Replace Truck 41) \$67,000

**Miscellaneous**

Main Street Master Plan Study/Plan of Conservation & Development (Partial Funding) \$15,000

**Tier Two Total \$95,000**

**TIER THREE PROJECTS**

**Public Works Department**

Large Dump Truck with Plow (Replaces Truck 36) (Partial Funding - First Year) \$43,796

**Miscellaneous**

Vehicle for Building Official (Partial Funding - First Year) \$10,769

**Tier Three Total \$54,565**

**TOTAL CIP REQUEST \$752,533**



**PROPOSED CIP REVENUE  
FOR FY 2012-2013  
APPROVED MAY 22, 2012**

	<u>Approved 2011-2012</u>	<u>Proposed 2012-2013</u>
Balance from Previous Appropriations	54,112	262,442
LOCIP Funding	71,794	72,444
General Fund Contribution	<u>626,627</u>	<u>417,647</u>
Total Revenues	<u>\$ 752,533</u>	<u>\$ 752,533</u>

**Completed Project Balances**

Town Office Building Roof	97
GHS 1970 Roof (State Reimbursement)	74663
PWD Roll Off Containers	53
BOE Facility Repairs	1050
Back Hoe	5000
Street Signs	10000

**Proposed Close Out of Stale Projects**

Fire Department Water Source	46427
Public Works Salt Shed (partial)	112652
GIS (partial)	12500
	<u>262,442</u>