

# \* Hebron Capital Improvement Committee

## 2015-2016 Recommendations



Presented to:

The Hebron Boards of Selectmen and Finance

March 3, 2015

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# CIP Committee Members

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Mal Leichter (Chairman)

Board of Finance

Natalie Wood (Vice Chairman)

Planning and Zoning

Charles Daniels

Parks and Recreation

Devon Garner

Alternate

Patricia Griffin

Citizen at Large

Kevin Kelly

Public Works Department

Amy Lynch-Gracias

Board of Education

Nick Wallick

Fire Department

Jeff Watt

Board of Selectmen

William Witt

Citizen at Large

# Opening Comments

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- ❑ Lots of needs - Never enough resources
- ❑ Opportunistic funding by town staff and leaders
- ❑ Requests for CIP 2015-2016 funding \$1,847,316
- ❑ Recommend funding for 2015-2016 \$747,791
- ❑ \$636,965 to come from the operating budget
- ❑ Reduction of \$5,149 from the 2014-2015 budget

# 2014 - 2015 Program Status (A Walk Back)



	<u>CIP Approved 2014-2015</u>	<u>Status</u>	<u>Notes</u>
Road Resurfacing and Road Improvements	\$245,967	Complete	
Large Dump w/Plow (replace , 7)	\$95,000	Partial Funding	2nd Half reccomended 2015-2016
New Public Works Facility - Engineering Cost	\$50,000	Funded	Bid awarded
Compactor w/ 40 yard octogon container	\$36,500	Complete	Full Operational 1-1-2015
Salt Shed	\$50,000	Complete	Within Budget
HES Roof (1947 & 1988 wings)	\$95,000	Partial Funding	2nd Half reccomended 2015-2016
GHS Bathroom Renovations	\$46,500	Partial Funding	Original Bathrooms complete
Replace ET210 - Lease Payments	\$76,370	Ongoing	Recommended for 2015-2016 Final Payment 2016-2017
Company # 1 Parking Lot Repaving & Building	\$70,000	Ongoing	2nd Half recommended. Work begins Spring 2015
ICE Grant w/ Glastonbury - Bobcat Loader & T	\$45,947	Complete	All equipment received and operational
Douglas Library Mechanical System Upgrade	\$105,000	Complete	Boiler system replaced
Peters House Restoration	\$30,000	ongoing	Received \$30,000 In matching funds. Framing & Heat
	<b>\$946,284</b>		

# 2015 - 2016 Recommendations

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## **Public Works Department**

Road Resurfacing and Road Improvements	253,346
Large Dump w/Plow (Replaces Truck 7)	95,000

## **Board of Education**

HES Roof - 1947 & 1988 Wings	130,124
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## **Fire Department**

Replace ET-210 - Lease Payment	76,370
Company # 1 Parking Lot Repaving & Building Foundation	33,719
Command Vehicle	40,000

## **Parks & Recreation**

Mason Dump Truck (Replaces Truck 61)	52,000
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## **Douglas Library of Hebron**

Generator (matching funds for grant)	16,500
Carpet/Flooring Replacement	10,000

## **Senior Center**

Dial-a-Ride Vehicle Replacement (matching funds for grant)	15,600
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## **Emergency Management**

Relocation of Emergency Operations Center	25,132
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<b>TOTAL CIP REQUEST</b>	<b>\$747,791</b>
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# Hebron Road Maintenance Resurfacing and Repair

Department  
Prior Funding  
Recommendation

Public Works  
On-Going  
\$253,346

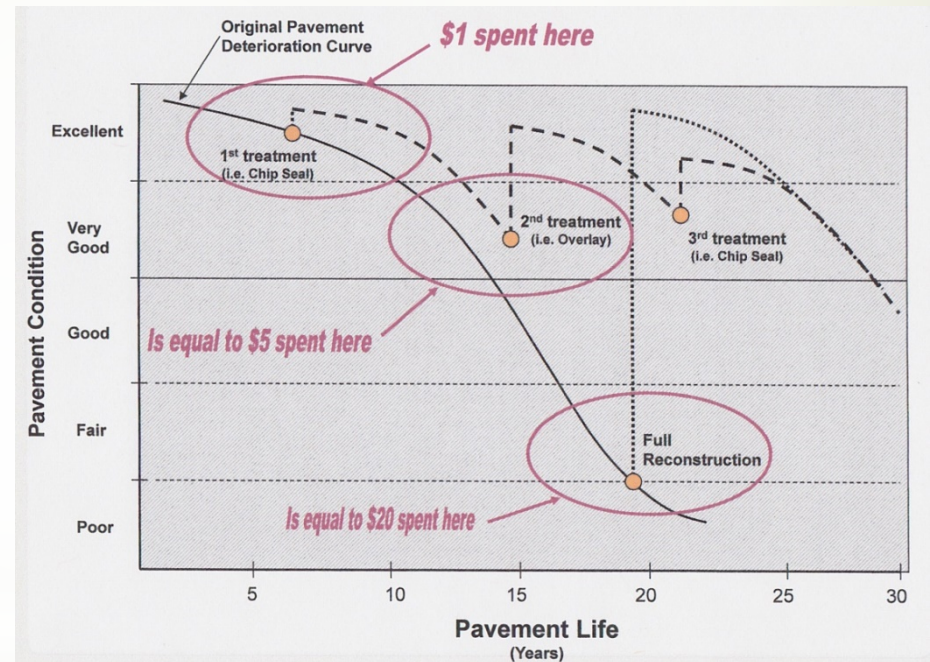


- 80 Miles of road worth approximately \$34 Million
- Beyond current request, an additional \$400,000 needed to get up to date
- Continuing and timely maintenance is cheaper than deferring it

Chip Seal \$1.81 Sq./Ft.

Overlay \$5.00 Sq./Ft.

Reconstruction \$20.00 Sq./Ft.



- Safer Roads to Travel
- Quicker emergency response (including snow)
- More comfortable ride
- Less wear on vehicles
- Efficient and Economical Preservation of our largest town asset

# Large Dump Truck W/Plow Replaces Truck #7

Department  
Prior Funding  
Recommendation

Public Works  
\$95,000  
\$95,000

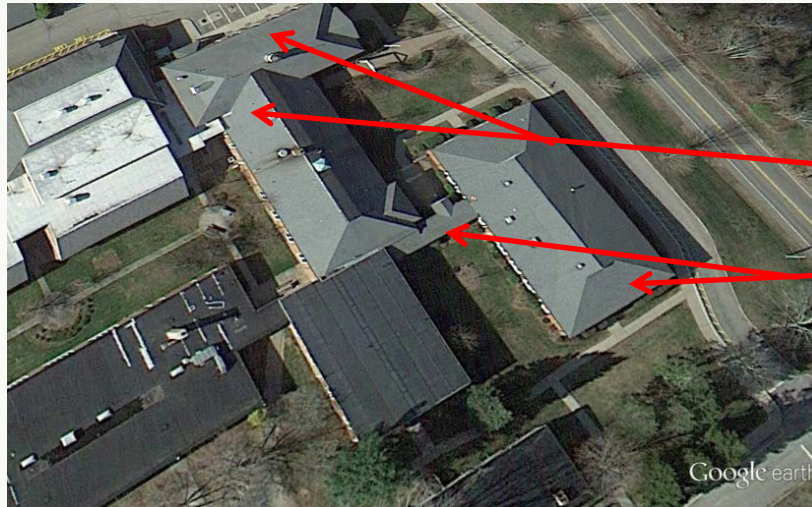


- Final Funding
- Truck #7 is 17 years old
- 100K+ mileage
- Heavy rusting from inside out.
- \$12,000 in repairs since 2011
- In the past 5 years, it has had reliability issues



# HES Roof - 1947 & 1988 Wings

Department	Board of Education
Prior Funding	\$95,0000
Recommendation	\$130,124



1947 Wing (replaced 1990)

1988 Wing (original)

- Final Funding
- Project Scheduled summer 2015
- Roofs are 25 years or older
- Mixed types tab shingles / flat roof
- Approx. 52% State Reimbursable

# Replace ET-210 - Lease Payment

Department  
Prior Funding  
Recommendation

Fire Dept.  
\$397,370  
\$76,370



- Delivered May 2014 In Service July 2014
- Final Payment 2016-2017

# Company # 1 Parking Lot Repaving & Building Foundation

Department  
Prior Funding  
Recommendation

Fire Dept.  
\$70,000  
\$33,719



- Stabilize East wall of equipment bay
- Concrete pad in front of bays are disintegrating; Safety Hazard  
replace concrete pads with properly rated asphalt material
- Parking lot is deteriorated  
repair base where needed and re-pave east lot
- Re-Configure exit onto Route 66



# Command Vehicle with Tools and Equipment

Department  
Prior Funding  
Recommendation

Fire Dept.  
None  
\$40,000



- Aid in Directing and Equipping Fire & Emergency Operations
- Available to Officer in Charge
- Often first on scene
- Command Post / Tactical Coordination



## Current Issues

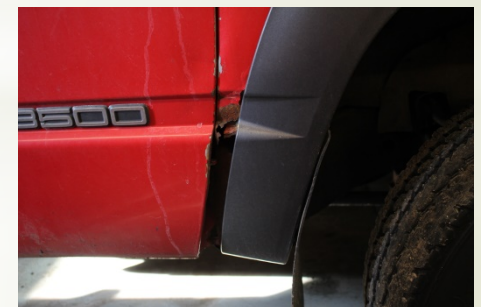
- Private Vehicle / Town Liability
- Consistent quick availability to all items required
- Fiscal issues

# Mason Dump Truck (Replaces Truck 61)

Department	Parks & Recreation
Prior Funding	None
Recommendation	\$52,000



- 1998 GMC with 100,000+ Miles  
(originally from Public works)
- Used year round landscaping and plowing
- Rotting throughout due to road salt  
(in spite of inside storage and wash downs)
- Unavailable for 3 months out of past 2 years
- Available to DPW in an emergency



# 80Kw Generator (matching funds for grant)

Department  
Prior Funding  
Recommendation

Douglas Library  
None  
\$16,500



- To prevent the library facility from freeze in the event of power outage
- To protect Library assets and collection
- Provide additional location for the public during time of emergency
- Maintain Town-Wide Emergency Communications through the internet



- Grant Funded
- Total cost \$65,500
- Town portion 16,500



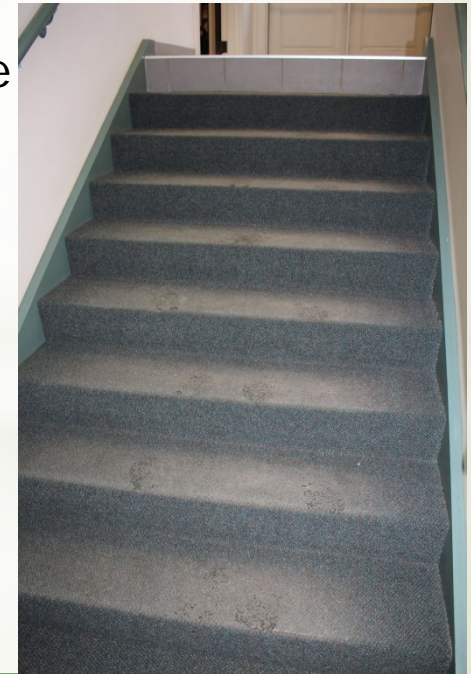
# Carpet/Flooring Replacement

Department  
Prior Funding  
Recommendation

Douglas Library  
None  
\$10,000



- Building opened in the late 1990's
- All floor coverings are original
- Showing years of wear
- Some areas are becoming trip hazards
- Replace as 3 stage project with appropriate materials
- First year address safety issues



# Dial-a-Ride Vehicle Replacement (matching funds for grant)

Department  
Prior Funding  
Recommendation

Senior Center  
None  
\$15,600



- 2006 Van
- Mileage 99,377
- Projected life 120,000 miles or 10 years  
Currently high maintenance costs
- 20 Passenger - Used daily and for monthly highly attended events
- Grant Funded
- Total cost \$78,000
- Town portion \$15,600  
(will only purchase if grant is received)

# Relocation of Emergency Operations Center

Department  
Prior Funding  
Recommendation

Emergency Management  
None  
\$25,132



- No FD, PD, EMS, CERT or HAM communications capability.
- No current ability to add any communications capability due to removal of antennas from radio tower.
- No ability to monitor news.
- EOC is being converted into a bunkroom for FD.
- Emergency Management Office has been relocated to the Town Office Building.

# What is NOT being funded by CIP



<b>CIP REQUESTS NOT FUNDED 2015-2016</b>	
<b><u>Public Works</u></b>	
Replace 1978 CAT Loader	\$80,000
GMC Flat Bed (replace 22)	\$49,000
Roll Off Truck (replace 15)	\$95,025
Pavement Management System	\$28,000
<b>Public Works Sub Total</b>	<b>\$252,025</b>
<b><u>Marjorie Circle Bridge Project</u></b>	
Marjorie Circle Bridge	\$173,250
<b><u>Water Pollution Control Authority</u></b>	
Treatment Plant Upgrade	\$50,000
<b><u>Board of Education</u></b>	
GHS Bathroom Renovations	\$85,000
GHS Dishwasher Replacement	\$26,000
GHS/HES Pneumatic Control System to Digital (DDC)	\$170,000
GHS/HES Engineering Study for Air Conditioning	\$40,000
<b>Board of Education Sub Total</b>	<b>\$321,000</b>
<b><u>Fire Department/EMS</u></b>	
Command Vehicle	\$20,000
<b>Fire Department Sub Total</b>	<b>\$20,000</b>
<b><u>Recreation</u></b>	
Ford F-350 Supercab 4x4 Diesel (Replaces Truck 44)	\$55,600
<b>Recreation Sub Total</b>	<b>\$55,600</b>
<b><u>Miscellaneous</u></b>	
Douglas Library Roof Replacement	\$70,000
Douglas Library Carpet Replacement	\$58,600
Peters House Restoration	\$60,000
<b>Miscellaneous Sub Total</b>	<b>\$188,600</b>
<b>GRAND TOTAL</b>	<b><u>\$1,060,475</u></b>

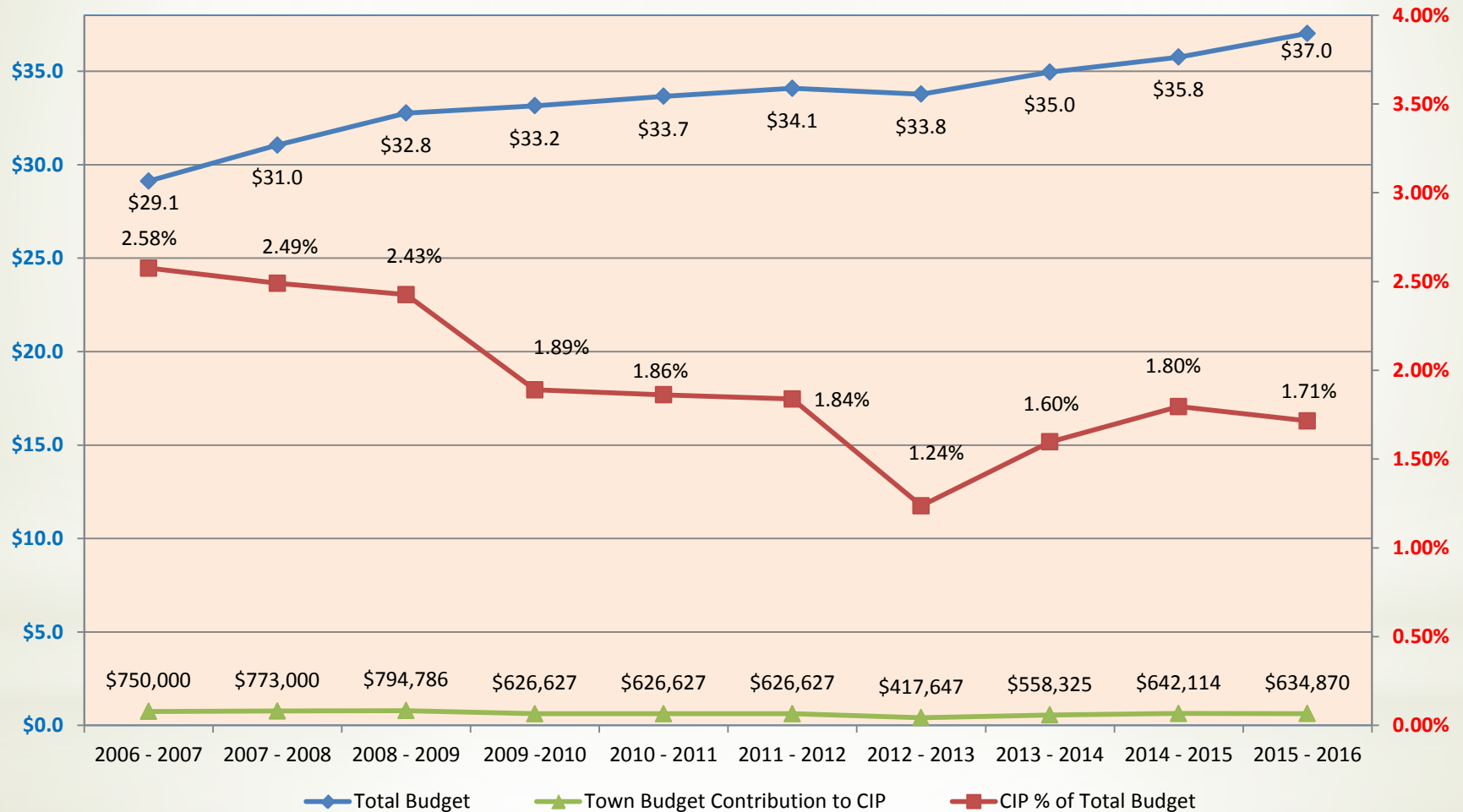
# How Will CIP be Funded?



<b>PROPOSED CIP FUNDING FOR FY 2015-2016</b>			
	<u><b>2014-2015</b></u>	<u><b>2015-2016</b></u>	
Balance from Previous Appropriations	\$97,006	\$28,893	(\$68,113)
LOCIP Funding	\$72,164	\$69,933	(\$2,231)
Sale of Old ET-210	\$0	\$12,000	\$12,000
State Reimbursement- GHS Asbestos Abatement	\$35,000	\$0	(\$35,000)
CIP Designated Fund Balance	\$100,000	\$0	(\$100,000)
General Fund Contribution	\$642,114	\$636,965	(\$5,149)
<b>Total Revenues</b>	<b>\$946,284</b>	<b>\$747,791</b>	<b>(\$198,493)</b>
<b>Completed Project Balances</b>			
13-14 TOB Generator	\$2,000		
14-15 Library Mechanical	\$22,000		
14-15 DPW Salt Shed	\$4,000		
14-15 Police Cruiser	\$893		
	\$28,893		



# Funding: An Historical Perspective

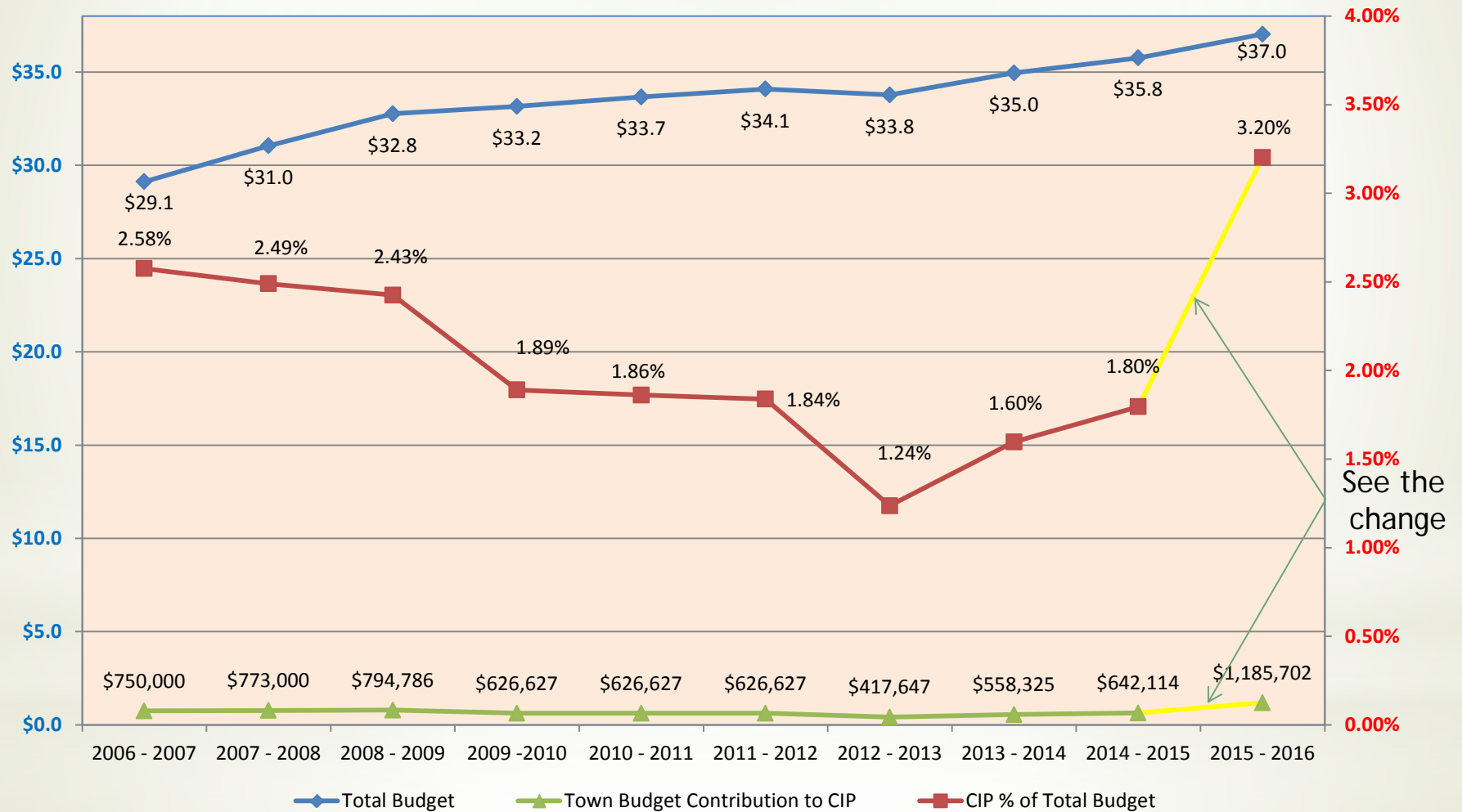


# Other CIP Funding Project Current Spending



<u>Projects That Would Be CIP</u>	Town Funds	New Tax Dollars	Other Sources	Project Value	Comments
Marjorie Circle Bridge Project	\$391,450.32	\$0.00	\$359,749.68	\$751,200.00	Unexpended 13-14 FY Town Budget
Hebron Board of Education – School Security	\$87,780.00	\$0.00	\$143,220.00	\$231,000.00	Unexpended 13-14 FY School Budget
Fire Department – Chest Compression System	\$21,601.20	\$0.00	\$21,601.20	\$21,601.20	Unexpended 13-14 FY Town Budget
Sludge Separator	<u>\$50,000.00</u>	<u>\$0.00</u>	<u>\$50,000.00</u>	<u>\$50,000.00</u>	WPCA Fund
	<b>\$550,831.52</b>	<b>\$0.00</b>	<b>\$574,570.88</b>	<b>\$1,053,801.20</b>	

# Other CIP Funding (Effect on Contributions)



# 5 Year Plan

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## Current CIP 5 Year Projections

<u>2016-2017</u>	<u>2017-2018</u>	<u>2018-2019</u>	<u>2019-2020</u>	<u>2020-2021</u>
\$1,891,907	\$1,406,775	\$1,682,838	\$1,598,293	\$1,894,697

See Appendix for Details



# On into the Future

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## The current CIP Process / Plan is fiscally unattainable

“Capital Vehicle Replacement Plan” calls for \$15,122,000 in needs through 2026

Does not include road maintenance, Currently over \$250,000 per year

Major building / Infrastructure repairs: Schools and Town Buildings, Roofs

New projects: Town Garage and Further development Burnt Hill Park

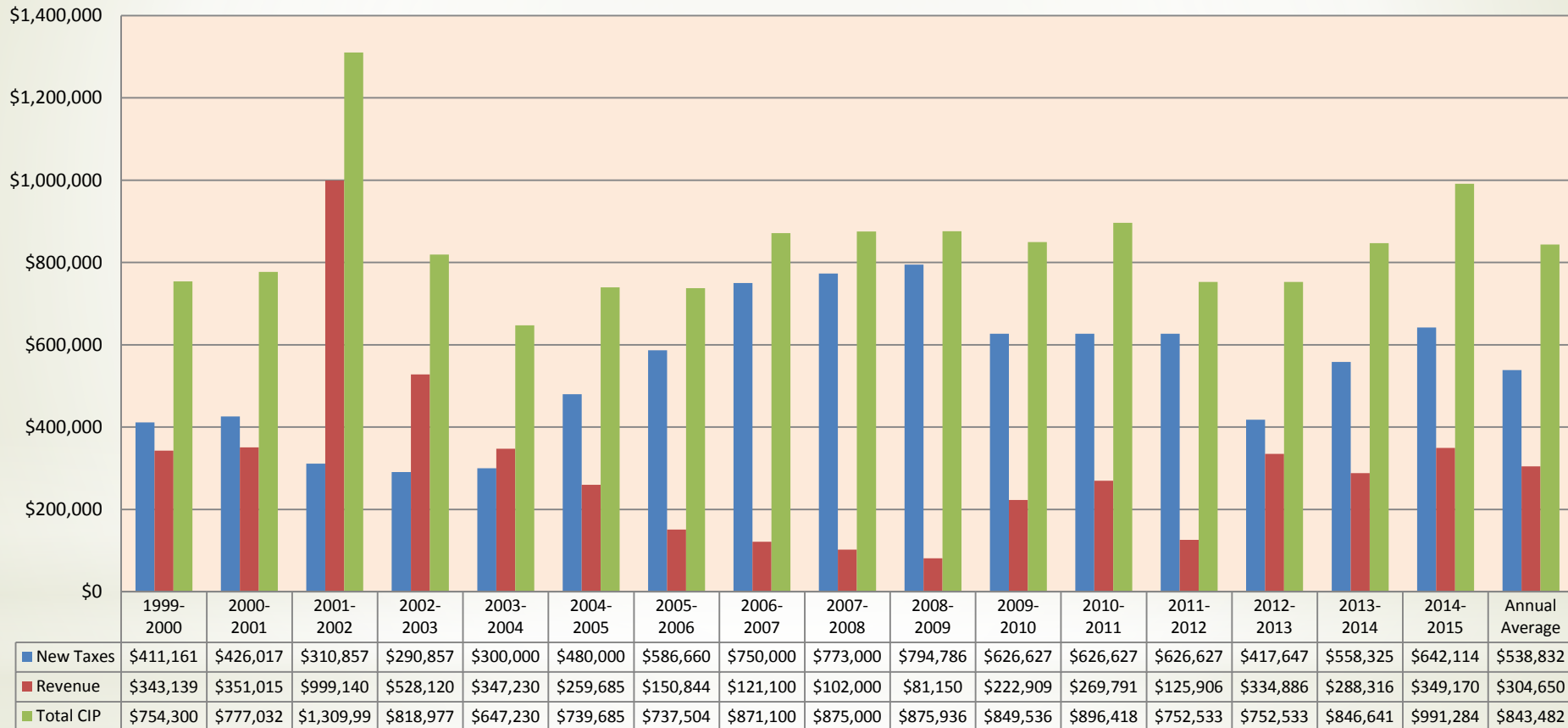
## The Past 16 Years Of CIP Funding

New Tax Dollars	\$8,621,305
Revenues	\$4,874,401
Total CIP Funding	\$13,495,706

# On into the Future: Past Funding



## CIP Funding and Source Distribution 2000 - 20015



### Notes:

2001-2002 Highest CIP Funding. \$999,140 Funded From Revenue

2008-2009 Highest New Tax Dollars Funded. \$794,786

# On into the Future: Moving Forward

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## *"Our Capital Investments are Hebron's Largest Assets"*

- Put Plan in place to review the Plan and future funding sources
- Utilize BOS, BOF, Administration, Financial Advisors, Residents, Municipal experts
- Scrutinize and revise existing documents and projections
- Look for further opportunity to share resources - within and out of town
- Review all opportunities for funding
- Ensure decisions / recommendations are based on fact and are being made at the proper levels of administration / government
- Review other methodologies of maintaining / replacing "Rolling Stock"

# \* Hebron Capital Improvement Committee

## 2015 - 2016 Recommendation's



Presented to:

The Hebron Boards of Selectmen and Finance

March 3, 2015

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# APPENDIX

# 5 Year Plan Detail



	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>	<u>Comments</u>
<b><u>Public Works</u></b>						
Road Resurfacing and Road Improvements	\$260,946	\$268,775	\$276,838	\$285,143	\$293,697	
Replace 1978 CAT Loader	\$80,000	\$80,000				
GMC Flat Bed (replace 22)	\$49,000					
Roll Off Truck (replace 15)	\$95,025					
Pavement Management System						
East Street Drainage	\$35,000					
Paving Box	\$70,000					
Street Sweeper	\$85,000	\$85,000	\$90,000			
Roadside Mower (replace 38)		\$82,500	\$82,500			
20 Ton Trailer (replace 25)	\$32,000					
Dodge RAM Pickup (replaces 1995)		\$49,000				
Large Dump w/Plow (replace 26)		\$100,000	\$100,000			
Bucket Truck - International			\$80,000	\$80,000		
Large Dump w/Plow (replace 24)				\$100,000	\$100,000	
<i>New Public Works Facility - (to be bonded) **</i>						
<b>Public Works Sub Total</b>	<b>\$706,971</b>	<b>\$665,275</b>	<b>\$629,338</b>	<b>\$465,143</b>	<b>\$393,697</b>	

# 5 Year Plan Detail (continued)



	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>	<u>Comments</u>
<b>Board of Education</b>						
GHS/HES Pneumatic Control System to Digital (DDC)						Siemens
GHS/HES Engineering Study for Air Conditioning						Siemens
HES Solar Panels	\$50,966					
GHS Air Handling and Energy Recovery Ventilators	\$150,000					Siemens
HES Air Handling and Energy Recovery Ventilators	\$120,000					Siemens
GHS Energy Efficient Insulated Windows		\$48,500				Siemens
HES Refurbish Portables		\$50,000				
GHS Oil Tank Replacement			\$80,000			
HES Emergency Generator			\$145,000			
GHS Emergency Generator				\$120,000		
Replace Pickup Truck				\$35,000		
HES Oil Tank Replacement					\$80,000	
GHS/HES Parking Lot Repaving					\$120,000	
<b>Board of Education Sub Total</b>	<b>\$320,966</b>	<b>\$98,500</b>	<b>\$225,000</b>	<b>\$155,000</b>	<b>\$200,000</b>	

# 5 Year Plan Detail (continued)



	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>	<u>Comments</u>
<b>Fire Department/EMS</b>						
Replace ET210 - Lease Payments	\$76,370					
SCBA Replacement	\$127,500	\$127,500	\$127,500			
Ambulance 510	\$190,000					
Service Vehicle - Replaces Squad 210	\$65,000					
Service Vehicle - Replaces Squad 310	\$65,000					
Engine Tanker 310			\$300,000	\$240,000		
Service 310			\$30,000	\$30,000		
Replace E110				\$100,000	\$300,000	
Forestry 310 Replacement				\$80,000		
Ambulance 610				\$190,000		
Tanker 110					\$140,000	
<b>Fire Department Sub Total</b>	<b>\$523,870</b>	<b>\$127,500</b>	<b>\$457,500</b>	<b>\$640,000</b>	<b>\$440,000</b>	

# 5 Year Plan Detail (continued)



	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>	<u>Comments</u>
<b>Recreation</b>						
Ford F-350 Supercab 4x4 Diesel (Replaces Truck 44)	\$55,600					
Tractor	\$42,000					
Mason Dump Truck 4x4 w/ body (replace 40)		\$52,000				
Veteran's Park Toilet Facilities		\$150,000				
Trails at Burnt Hill			\$90,000			
Veteran's Memorial Park - Playscape				\$79,250		
Gilead Hill School - Field Irrigation					\$65,000	
Hebron Elementary - Field Irrigation					\$65,000	
Burnt Hill Park Expansion					\$500,000	
<b>Recreation Sub Total</b>	<b>\$97,600</b>	<b>\$202,000</b>	<b>\$90,000</b>	<b>\$79,250</b>	<b>\$630,000</b>	

	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>	<u>Comments</u>
<b>Miscellaneous</b>						
Douglas Library Roof Replacement	\$70,000					
Douglas Library Carpet Replacement	\$25,000	\$25,000				
Douglas Library HVAC Systems Replacment/Upgrade						Siemens
Peters House Restoration	\$85,000					
Hebron Center Sidewalk Plan	\$40,000	\$216,000				
Police Vehicle	\$22,500	\$22,500				
Fire Marshal Vehicle		\$50,000				
Electronic Document Management System			\$50,000			
Amston Village Water Main Extension			\$231,000	\$231,000	\$231,000	
Horton House Central Air Conditioning				\$27,900		
<i>Town Office Building Addition (to be bonded) **</i>						
<i>Booster Station-Colchester Pump Station (to be bonded) **</i>						
<b>Miscellaneous Sub Total</b>	<b>\$242,500</b>	<b>\$313,500</b>	<b>\$281,000</b>	<b>\$258,900</b>	<b>\$231,000</b>	